

Record of Cabinet Sub Committee (Medway Norse Ltd Shareholder Board) decisions

Tuesday, 12 May 2026

6.03pm to 7.11pm

Date of publication: 14 May 2026

**Subject to call-in these decisions will be effective from 22 May 2026
The record of decisions is subject to approval at the next meeting of the Cabinet
Sub Committee**

Present:	Councillor Simon Curry (Chairperson) Councillor Zoë Van Dyke	Portfolio Holder for Climate Change and Strategic Regeneration Portfolio Holder for Business Management
In Attendance:	Paul Boyd, Council appointed Director of Medway Norse Ltd Board Ruth Du-Lieu, Assistant Director, Front Line Services and Deputy Director of Place Vanessa Etheridge, Democratic Services Officer Lee-Anne Farach, Council appointed Chairperson of Medway Norse Ltd Board Andrew Mann, Partnership Director, Medway Norse Ltd	

Apologies for absence

An apology for absence was received from Councillor Gurung.

Record of decisions

The record of the meeting held on 17 February was agreed by the Sub Committee and signed by the Chairperson as correct.

Declarations of disclosable pecuniary Interests and other significant Interests

Disclosable pecuniary interests

There were none.

Other significant interests (OSIs)

There were none.

Other interests

There were none.

Exclusion of the Press and Public

***Decision
number:***

Decision:

The Committee agreed that the press and public be excluded from the meeting during the consideration of the exempt material relating to agenda item 4 under section 100A (4) of the Local Government Act 1972, because consideration of these matters in public would disclose exempt information as defined by Schedule 12A, paragraph 3 - Information relating to financial or business affairs of any particular person (including the authority holding that information) to the Local Government Act 1972, as specified in agenda item 5 and, in all the circumstances of the case, the Committee considered that the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

Quarterly progress update on Joint Venture

The report updated the Sub Committee on progress, performance, risk, budget and contract status relating to the operation of the joint venture between April 2026 and May 2026.

The Sub Committee noted that the Business Plan had now been formally agreed, and discussed the internal governance arrangements and the meetings of the Client Liaison Board. It was agreed that the tight turnaround previously agreed as part of the internal governance arrangements discussed at the meetings in June and August 2025 of holding the Client Liaison Board, Medway Norse Ltd Board and Cabinet Sub Committee meetings within 48 hours of each other, was not effective and a return to a formal gap between these meetings would be preferable.

Exempt Appendices A and B to the report provided further information in respect of the Medway Norse Performance Update (MN Q4 Report), and the Medway Norse Risk Register status report, which the Sub Committee considered and discussed. It was noted that further work would be undertaken on the presentation of the risk

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register to help align it with the Council's own risk register reporting. The Sub Committee discussed opportunities to strengthen commercial capability and different ways to support the company's long-term viability and attractiveness to a future authority under local government reform.

***Decision
number:*** ***Decision:***

The Cabinet Sub Committee noted the report.

The Cabinet Sub Committee noted the progress that had taken place to develop a new business plan to take effect from April 2026 to March 2031 (Five year Business Plan).

03/2026 The Cabinet Sub Committee agreed to delegate authority to the Assistant Director, Front Line Services and Deputy Director of Place, in consultation with the Chairperson, to revise the internal governance arrangements by setting more conducive dates for reporting between the Client Liaison Board and Medway Norse Ltd Board meetings.

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Chairperson

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Date

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