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Health and Adult Social Care Overview and Scrutiny Committee

19 August 2026

Kent and Medway Mental Health NHS Trust Update

Report from: Kent and Medway Mental Health NHS Trust and NHS Kent and Medway Integrated Care Board (ICB)

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Summary

This report provides an update from the Kent and Medway Mental Health NHS Trust (KMMH) and NHS Kent and Medway Integrated Care Board (ICB).

The report focuses on:

1. Revised segmentation in the National Oversight Framework and progress against the trust's Quality Improvement Plan.
2. An update on leadership changes since the last meeting.
3. The Q1 review of the transfer of services from North-East London Foundation Trust (NELFT) (joint KMMH and ICB update).
4. An overview of performance for the organisation and initiatives underway to address specific areas around flow.

1. Recommendation

- 1.1. The Committee is requested to note the update from the Kent and Medway Mental Health NHS Trust and the Integrated Care Board, as set out at Appendix 1 to the report.

2. Budget and policy framework

- 2.1. Under the Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013 the Council may review and scrutinise any matter relating to the planning, provision, and operation of the health service in Medway. In carrying out health scrutiny a local authority must invite interested parties to comment and take account of any relevant information available to it, and, in particular, relevant information provided to it by a local Healthwatch. The Council has delegated responsibility for discharging this

function to this Committee and to the Children and Young People Overview and Scrutiny Committee as set out in the Council's Constitution.

3. Background

- 3.1. The Committee received a report in November 2025 which explained that following an inspection in March 2025, the CQC had published two reports into services delivered by Kent and Medway Mental Health NHS Trust (KMMH). These included:
 - a) Community mental health services for all age adults and working people, and;
 - b) Crisis mental health care and Place Based Places of Safety (HBPOS).
- 3.2. The outcome of these had been that the trust received an overall re-rating as Requires Improvement for these services.
- 3.3. The submission set out at Appendix 1 provides an update on progress made in transformation and further updates from KMMH.

4. Risk management

- 4.1. KMMH and the ICB have identified risks to them within Appendix 1.

5. Financial implications

- 5.1. There are no direct financial implications for the Council arising from this report.

6. Legal implications

- 6.1. There are no direct legal implications for the Council arising from this report.

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Appendices

Appendix 1 – submission from KMMH and the ICB.

Background papers

None