

Reference Documents

Local and HASC Papers

- **HASC Community Transformation Paper ver9 Final**
Published: 17 January 2024
 Update on the transformation of community services in Kent and Medway, ambitions for service improvement, and engagement with HASC.
- **Community Service Review 151024 HASC Part 1**
Published: 3 October 2024
 Details on transformation planning, engagement with HASC, and legal duties under the Health and Social Care Act.
- **HASC Part 1 151024 Final Appendices**
Published: 9 October 2024
 Includes Medway & Swale JSNA, Ambitions Document, and Comms & Engagement Report.
- **HASC Part 2 151024**
Published: 30 September 2024
 Financial information and procurement update for Medway HASC.
- **Medway Council HASC Aug 25**
Published: 15 August 2025
 Update on pharmaceutical services and engagement outcomes for Medway.
- **Appendix 1 Kent & Medway Community Services Redesign Update**
Published: 7 August 2024
 Background and rationale for including Medway children's community services in wider procurement.
- **KMICB HOSC Community Services Procurement Update Report**
Published: 2024
 Overview of procurement process, statutory obligations, and engagement with HASC/HOSC.
- **Community Services - Kent & Medway Contract Award Notice**
Published: 23 April 2025
 Official procurement notice for community services contracts.

NHS National Documents Referenced

- **Fit for the Future: 10 Year Health Plan for England**
Published: 3 July 2025 (updated 30 July 2025)
 Sets out the government's vision for the NHS, focusing on three shifts: hospital to community, analogue to digital, and sickness to prevention.
[Read online](#)

- **Medium Term Planning Framework – Delivering Change Together 2026/27 to 2028/29**

Published: 24 October 2025

Sets out three- and five-year targets for ICBs and providers, including digital transformation, elective recovery, and neighbourhood health. [Read online](#)

- **Strategic Commissioning Framework (NHS England)**

Published: November 2025

Provides a roadmap for ICBs to move from transactional to strategic, population-focused commissioning, with a four-stage commissioning cycle and key enablers.

[Read online](#)

- **Neighbourhood Health Guidelines 2025/26 (NHS England)**

Published: 25 March 2025

Guidance for ICBs and partners on progressing neighbourhood health, a key component of the 10 Year Plan.

[Read online](#) [\[england.nhs.uk\]](https://england.nhs.uk)

- **Standardising Community Health Services (NHS England)**

Published: 12 March 2025

Sets out the core components of NHS ICB-funded community health services for children, young people, and adults.

[Read online](#) [\[england.nhs.uk\]](https://england.nhs.uk)

- **Road to Recovery: The Government's 2025 Mandate to NHS England (DHSC)**

Published: 30 January 2025

Policy paper setting out the government's mandate and priorities for NHS England for 2025.

[Read online](#) [\[gov.uk\]](https://gov.uk)

- **Community Services Statistics, England (Monthly Reports)**

Latest: August 2025 (Published 4 November 2025)

National statistics on community services, including data from the Community Services Data Set (CSDS).

[Read online](#) [\[digital.nhs.uk\]](https://digital.nhs.uk)

- **Community Services Data Set (CSDS) Guidance**

Ongoing updates

National guidance on the CSDS, which underpins reporting and commissioning for community services.

[Read online](#) [\[archive.da...ary.nhs.uk\]](https://archive.data-ary.nhs.uk)

- **NIHR Policy Research Unit in Health and Social Care Systems and Commissioning: Exploration of the National Health Services Community Services Data Set Report**

Published: April 2021

Independent research on the CSDS and its use in commissioning and service improvement.

[Read online](#) [\[pru.hssc.ac.uk\]](https://pru.hssc.ac.uk)