

Children and Young People Overview and Scrutiny Committee

3 December 2024

Capital Budget Monitoring – Round 2 2024/25

- Report from: Katey Durkin, Chief Finance Officer
- Author: Katey Durkin, Chief Finance Officer Andy McNally-Johnson, Head of Corporate Accounts

Summary

This report presents the results of the second round of the Council's capital budget monitoring process for 2024/25.

- 1. Recommendations
- 1.1. The Children and Young People Overview and Scrutiny Committee is asked to note the results of the second round of capital budget monitoring for 2024/25.
- 1.2. The Children and Young People Overview and Scrutiny Committee is asked to note that the Chief Executive will use the revised delegation limits in the Constitution to agree virements from unallocated Basic Needs Grant as follows:
 - i) an additional budget of £25,000 to cover the cost of further works to the car park relating to The Hundred of Hoo 1 Form Entry Primary Expansion scheme,
 - ii) £66,000 to complete works to the Hoo Academy 6th form facilities.

2. Budget and policy framework

- 2.1. Cabinet is responsible for ensuring that capital expenditure remains within the budget approved by Council. Where required, the report will give details relating to additional schemes (capital additions) or movements in budgets between schemes (virements). On 17 October 2024, Council approved a series of changes to the Constitution, including to the budget virement limits. Capital virements of up to £1million can be approved by the Chief Executive and Directors, capital virements up to £2million can be approved by Cabinet with anything above that being reported to Full Council for decision.
- 2.2. The Chief Operating Officer has delegated authority to approve in year additions to the capital programme, in consultation with the Finance Portfolio Holder, subject to the following criteria:
 - funding coming from external sources, to be used for a specific purpose on a specific asset,
 - no financial contribution coming from the Council,
 - funding being ringfenced for specific purposes.
 - Any additions made under delegated authority are reported through the next budget monitoring report.

3. Background

- 3.1. The approved capital programme for 2024/25 and beyond is £325.237million. Together with spend incurred on this programme in prior years, the total approved cost of these schemes in the approved programme is £599.155million. This report consolidates the second round of capital budget forecasts for 2024/25, based on returns submitted by individual budget managers. An analysis is provided below for each service area within the remit of this committee detailing both financial forecasts and providing an update as to the current progress of capital schemes, and any management action required to deal with either budgetary or progress issues. Where schemes are projected to complete later than the current financial year, a forecast of the anticipated spend profile is given.
- 4. Summary Capital Budget Position 2024/25
- 4.1. Table 1 below summarises the capital programme and Round 2 forecast position. Table 2 details how the approved programme will be funded.

Directorate	Total Approved Cost £000s	Total Expenditure to 31/03/24 £000s	Remaining Budget £000s	Forecast Spend 2024/25 £000s	Forecast Spend in Future Years £000s	Forecast (Under)/ overspend £000s
Children and Adults (including Public Health)	52,950	19,789	33,161	19,734	12,072	(1,355)

Table 1: Round 2 Capital Monitoring Summary

Directorate	Total Approved Cost	Total Expenditure to 31/03/24	Remaining Budget	Forecast Spend 2024/25	Forecast Spend in Future Years	Forecast (Under)/ overspend
Regeneration, Culture and Environment	442,253	218,243	224,010	64,017	153,794	(6,199)
Housing Revenue Account	101,201	33,566	67,636	22,080	45,556	0
Business Support Department	2,750	2,320	430	386	44	0
Total	599,155	273,918	325,237	106,217	211,466	(7,554)

Table 2: Funding the Capital Budget

Funding Source	Total	C&A	RCE	HRA	BSD
	£000s	£000s	£000s	£000s	£000s
Capital Grants	64,422	30,469	33,347	606	0
Developer Contributions	5,050	457	4,593	0	0
Capital Receipts	2,488	0	2,229	0	258
RTB Receipts	0	0	0	0	0
Revenue / Reserves	19,029	0	304	18,725	0
Prudential Borrowing	173,938	2,235	123,226	48,304	172
Borrowing in lieu of Capital Receipts	20,284	0	20,284	0	0
Borrowing in lieu of Future Business Rates	16,847	0	16,847	0	0
Borrowing in lieu of Future Rent	11,415	0	11,415	0	0
Borrowing in lieu of Future Section 106 Contributions	0	0	0	0	0
Borrowing in lieu of Future NHS Grant	11,764	0	11,764	0	0
Total	325,237	33,161	224,011	67,636	430

5. Children and Young People

5.1. The Children and Adults programme is forecast to underspend by £1.355million (forecast to budget in Round 1) against the approved budget of £33.161million as set out below.

Service	Total Approved Cost	Total Exp to 31/03/24	Remaining Budget	Forecast Spend 2024/25	Forecast Spend in Future Years	Total Scheme Variance
	£000s	£000s	£000s	£000s	£000s	£000s
Basic Needs - Primary	5,964	3,438	2,526	2,170	380	25
Basic Needs - Secondary	14,998	2,539	12,459	7,173	5,410	125
School Condition Programme	6,915	6,407	508	508	0	0
Schools Devolved Capital	2,151	2,025	126	126	0	0
Basic Needs - SEND	21,078	5,150	15,928	9,646	6,282	0
Children's Social Care (Incl. Family Hubs and Start For Life)	1,844	229	1,615	110	0	(1,504)
	1,044	229	1,013	110	0	(1,304)
	52,950	19,789	33,161	19,734	12,072	(1,355)

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Basic Needs - Primary	5,964	3,438	2,526	2,170	380	25

The purpose of the schemes within this area are to provide additional primary school places at both Hundred of Hoo, St Nicholas Infants, and Luton Primary Schools.

- Hundred of Hoo 1fe Primary Expansion (Remaining Budget £136,000), project to expand Hundred of Hoo primary to 2 Form Entry (FE). The main build was completed as expected in September 2023. There are however some additional car park works which are still outstanding which have extended into this financial year. These car park works require an additional budget of £24,574. This will be funded by unallocated Basic Need grant from prior years, as recommended in this report.
- St Nicholas Infants (Remaining Budget £1.430million), project to expand St Nicholas Infants School. Contractors started on site in January 2024 as planned, and completion is still expected during Autumn 2024.
- Luton Primary (Remaining Budget £395,000), project to provide a new standalone nursery building to replace the current one which is no longer fit for purpose. We are currently at the design stage, with no date as yet for contractors to start. As reported in the last round of monitoring, tenders came back higher than anticipated. Since the last round, some vale engineering has taken place to bring the works back within the allocated budget. The service will now look to appoint contractors to start work this financial year.
- Childcare Expansion Grant (Remaining Budget £564,000), scheme to provide, expand and improve wraparound childcare provision in primary schools and to expand Early Years childcare provision. This scheme, funded by government grant, was added during Quarter Two under the Chief Operating Officer's delegated authority. Funding will now be allocated to the various settings so that works can commence.

Funding - the above schemes are funded by way of a mixture of Section 106 Developer Contributions and Capital Grants.

Budgetary Forecast – schemes within this area are anticipated to overspend due to a forecast overspend of £25,000 on the Hundred of Hoo 1FE Primary Expansion scheme. It is proposed this will be funded from available unallocated Basic Need grant and that this would be requested via Cabinet and Full Council via this Round of monitoring.

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Basic Needs - Secondary	14,998	2,539	12,459	7,173	5,410	125

The purpose of the schemes within this area are to provide additional secondary school places at Robert Napier School, Hoo Academy, Greenacre, Maritime and Leigh Academies, The Howard School, Waterfront University Technical College (UTC), and Chatham, Holcombe and Fort Pitt Grammar Schools.

- Hoo Academy Dining and Changing Rooms (Remaining Budget £92,000), the scheme to provide additional dining and changing room facilities to enable the school to admit additional pupils, both recent and immediate future, to be catered for. This scheme is now largely complete, however there have been delays due to additional works required due an underground electric cable. As a result, the scheme requires additional funding of £65,772. This will be funded by unallocated Basic Need grant from prior years, as recommended in this report.
- Hoo Academy 6th Form (Remaining Budget £2.484million), a project to provide additional classrooms, specialist rooms and changing facilities to enable the 1FE expansion at the school. This scheme is being delivered by the school via a Legal Agreement with Medway Council. Latest updates from the school indicate that the scheme in underway and progressing well. However, due to increasing demand created by new housing in the area, the scope of the project has been increased. It will now facilitate a permanent 1FE expansion, and so will need further funding. This was agreed in the School

Place Planning Strategy, which by Cabinet on 1st October 2024 and Full Council on 17th October 2024 and will be reflected in the scheme for Round 3.

- Greenacre Academy Science Block (Remaining Budget £3.794million), project to provide a new science block at the school, which will enable a 1FE expansion at by reconfiguration and refurb of the current science areas which are no longer fit for purpose. Since Round One/Month Two monitoring a virement of £500,000 has been agreed for this scheme, from the anticipated underspend on the SEN scheme at Victory Academy. The main contractor has now been appointed and work on site commenced over the summer. Completion is expected in the summer of 2025.
- Chatham Grammar Co-Education (Remaining Budget £897,000), project to adapt current facilities at the school to accommodate co-ed. This scheme has been delayed due to delays in a decision from the Department for education (DfE). The service still anticipates this scheme will be delayed into 2025/26.
- Holcombe Grammar Co-Education (Remaining Budget £897,000), project to adapt current facilities at the school to accommodate co-ed. This scheme has been delayed due to delays in a decision from DfE. The service still anticipates this scheme will be delayed into 2025/26.
- Fort Pitt Grammar Co-Education (Remaining Budget £829,000), project to adapt current facilities at the school to accommodate co-ed. This scheme has been delayed due to delays in a decision from DfE. The service still anticipates this scheme will be delayed into 2025/26.
- Maritime Academy Science Block (Remaining Budget £134,000), a project to provide one year of temp capacity at the Twydall site for a science laboratory and a Design and Technology room. We have appointed a contractor whom were on site as planned in August. The work to remove the temporary buildings completed as expected over the summer and the scheme is now complete with only the last few invoices still outstanding. Some additional works are required on the fire access and landscaping, for which an additional budget of £58,926 is required. It is proposed that this is funded by borrowing in advance of Section 106 (S106) developer contribution (MC/21/2225) which has not yet been received.
- Robert Napier Extension (Remaining Budget £2.940million), a project to expand Robert Napier secondary school by 1 FE to Published Admissions Number (PAN) to 210 from the current 180. The project is at the design stage and expenditure expected to be shared over this and next financial year. This project has been slightly delayed due to complications with the Legal Agreement and due to the demolition of the science block being undertaken by the school. This scheme is still at design phase. Anticipated commencement has shifted back from Autumn 2024 to January 2025 due to ongoing delays with the Legal Agreement, with completion now expected in Autumn 2025.
- Leigh Academy Canopy (Remaining Budget £325,000), project to provide additional dining facilities to cater for higher pupil numbers due to bulge classes. Works began as expected over the summer and completion is still anticipated in Spring 2025.
- Howard School Bulge Class (Remaining Budget £36,000), scheme to enable a bulge class at the school for September 2024, including the construction of an external dining canopy. This project completed as expected in September, the service is awaiting the final invoices for works.
- Waterfront UTC Bulge Class (Remaining Budget £31,000), scheme to enable a bulge class at the school by reconfiguring some areas of the school. The project completed as expected in September and the service awaits the final invoices for works.

Funding - the above schemes are funded by way of a mixture of Section 106 Developer Contributions and Capital Grant.

Budgetary Forecast - schemes within this area are forecasting an overspend of £125,000 due to overspends at Hoo Dining and Changing and at Maritime Academy. Funding has been identified and it is proposed that additional budget be requested via this round of monitoring.

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Condition Programme	6,915	6,407	508	508	0	0

The condition programme is a combination of planned and reactive works within Medway schools funded by an annual capital grant allocation from the Department for Education. Types of works undertaken include those for Boilers/Heating, Roofing, Electrical, Water Management, Fire Risk and Security.

- Condition Programme Unallocated (Remaining Budget £0), this is a holding code for the condition programme until projects are identified and funding re-allocated.
- Condition Programme Boilers (Remaining Budget £0), the budget will be fully utilised with planned boiler and heating works. Any additional spend on school heating will be funded from elsewhere within the suite of condition programme projects. Planned works for this financial year include boiler works at Hempstead at a cost of £15,000 which will be funded from an anticipated underspend in the fire risk programme.
- Condition Programme Roofing (Remaining Budget £300,000), works scheduled for this financial year include roofing works at Swingate, Crest and Hempstead schools.
- Condition Programme Electrical (Remaining Budget £0), this is for projects within the condition programme to ensure electrical safety and compliance. There are no planned works for this financial year.
- Condition Programme Water Management (Remaining Budget £0), this project within the condition programme relates to safe water management and drainage issues. There are no planned works this financial year.
- Condition Programme Fire Risk (Remaining Budget £208,000), projects at various schools within
 the condition programme to ensure compliance with fire regulations. Fire risk assessments are being
 conducted at a number of schools this financial year. The cost of these surveys, and any works
 identified by them will be met from this budget. It is anticipated that these projects will deliver a small
 underspend which will be used to fund projects within the Boilers and Security schemes as they do
 not currently have an allocated budget.
- Condition Programme Other (Remaining Budget £0), projects at various schools within the condition programme which fall outside of the general elements of the condition programme. This includes windows and doors, ground works, flooring, etc.
- Condition Programme Security (Remaining Budget £0), projects at maintained schools to ensure they are safe and secure. Projects include fencing, alarms, and Closed Circuit Television (CCTV) etc. Scheduled works for this financial year include fencing works at Crest Infants School which will be funded from a projected underspend in the Fire Risk Programme.

Funding - the above schemes are funded by way of an annual DfE Government Grant. **Budgetary Forecast** - it is estimated that the schemes will be completed within the allocated budget.

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Schools Devolved Capital	2,151	2,025	126	126	0	0

This scheme accounts for Schools own capital funds provided by the Department for Education, via the Education and Skills Funding Agency, which are used to address their own priorities to improve educational standards and enhance the environment for teaching and learning.

• Schools set and retain their own capital budgets and report and monitor their expenditure against their approved budget three times a year.

Funding: the above schemes are funded by way of Government Grants.

Budgetary Forecast: it is estimated that the schemes within the individual schools will be completed within the allocated funding.

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Basic Needs - Special						
Educational Needs and						
Disabilities (SEND)	21,078	5,150	15,928	9,646	6,282	0

The purpose of the schemes within this area is to provide additional SEND school places within Medway including Strood, Leigh, Delce and Victory Academies, Rivermead, Sir Joseph Williamson's, Inspire, Dane Court and Pre-Beeches at the Rowan.

- High Needs Special Places Provision (Remaining Budget £535,000), scheme to provide additional special school places within Medway. The remainder of the budget relates to our contribution to the free school on the former Cornwallis site. This is not now expected until 2026/27.
- Strood Academy SEND Block (Remaining Budget £171,000), project to provide resourced provision for 25-30 secondary aged Autism Spectrum Disorder (ASD) pupils. Works were completed as expected in November 2023. The service awaits the final invoices, expected this financial year.
- Victory Academy SEND Block (Remaining Budget £5.162million), project to provide resourced provision for 25-30 secondary aged Social, Emotional and Mental Health Needs (SEMH) pupils. The project is now underway and expected to complete this financial year. Since Round 1, a virement was agreed by Cabinet to transfer £500,000 to the Greenacre Basic Need scheme. Contractors are now on site and the service anticipates completion in early 2025/26.
- Rivermead at Stoke Refurbishment (Remaining Budget £2.866million), project to refurb and adapt the former Stoke primary site, to be suitable for secondary aged ASD pupils. This is an expansion onto a satellite site for Rivermead. Contractors were expected on site in Spring 2024 with completion by Autumn 2024 however there have been delays due to planning restrictions and is now not expected to complete until September 2025.
- SJW SEND (Remaining Budget £2.400million), project to provide resourced provision at the school to meet the needs of high functioning ASD pupils. This project has been delayed due to addressing some concerns raised by the school.
- Inspire Special School (Remaining Budget £272,000), project to provide temporary accommodation at the school in advance of the delayed DfE led project. Temporary accommodation will provide for up to 40 additional secondary SEMH pupils. Since Round 1, Cabinet has agreed a virement of £350,000 from this scheme to fund the expected overspend at the Rowans. Designs have been completed and off site construction underway. This scheme is now nearing completion.
- Leigh Academy (Remaining Budget £2.300million), project to provide additional capacity for 25-30 pupils at the school within a resourced provision for secondary aged pupils with Moderate Learning Difficulties (MLD). Delays due to discussions around funding arrangements have now moved forward. The project is now under design and planning. Start on site is expected in early 2025, with completion anticipated by Autumn 2025.
- Dane Court SEND (Remaining Budget £1.309million), project to make a small expansion to Danecourt Special school to provide capacity for an additional 20 pupils. The project is at the design stage. Start on site is delayed due to cost increases since the budget was estimated two years ago. Additional funding was agreed in the School Place Planning Strategy, which by Cabinet on 1st October 2024 and Full Council on 17th October 2024 and will be reflected in the scheme for Round 3.
- Pre-Beeches at the Rowans SEND (Remaining Budget £913,000), project to install temporary
 accommodation at the Rowans in advance of the Beeches project which is led by the DfE and
 delayed due to escalating costs. The temporary accommodation is now expected to be required for
 three years, requiring an additional budget of £600,000. Since Round 1, Cabinet has agreed
 virements from the anticipated underspends at Delce and Inspire which will allow work on the project
 to proceed.
- Delce Academy (Remaining Budget £0), Project to make adaptations to Delce Academy for primary SEMH children. This scheme will now not proceed. Since Round 1, Cabinet has agreed a virement of this budget to fund the anticipated overspend at the Rowans. This scheme will not appear in any further monitoring reports this year.

Funding - the above schemes are funded by Government Grants (HN Special Places Provision [part], Victory Academy, Rivermead at Stoke, Sir Joseph Williamson, Inspire, Leigh Academy, Dane Court, and

Pre-Beeches at the Rowans) with the remainder funded by prudential borrowing (HN Special Places Provision [part] and Strood Academy SEND Block).

Budgetary Forecast – schemes are forecasting to spend within the allocated budget, with the exception of the Dane Court scheme which is paused pending a request for further funding as part of the School Place Planning Strategy.

	Total Approved Cost £000	Total Exp to 31/03/24 £000	Remaining Budget £000	Forecast Spend 2024/25 £000	Forecast Spend in Future Years £000	Total Scheme Variance £000
Children's Social Care (Incl.						
Family Hubs and Start For						
Life)	1,844	229	1,615	110	0	(1,504)

The purpose of this scheme is to facilitate the creation of an assessment centre to reduce placement costs and provide support for children returning home.

- Children's Assessment Unit (Remaining Budget £1.530million), this scheme is for the creation of an assessment centre to reduce placement costs and provide support for children returning home. Ofsted approval was obtained in February resulting in the assessment unit being fully functional and overnight stays have commenced. Phase 2 of the project i.e. the conversion of suitable Council properties or the acquisition of new properties, was temporarily suspended while a review was undertaken. The expenditure forecast for this financial year includes a Sprinkler System upgrade and some small structural work. The capital bid for external funding for this scheme was successful, and cabinet has recommended that Full Council approve the addition of a new scheme to the Capital Programme for the Redevelopment of the Aut Even site, funded by the grant bid and a virement of £200,000 from this budget. On 18 October 2024, using Delegations in the Constitution, the Director of People approved both the virement of £200,000 from this scheme to the Redevelopment of Aut Even, together with an addition of £912,872 to that scheme, funded from the Department for Education Regional Care Co-Operative grant. The remaining balance of the budget for the Children's Assessment Unit of £950,336 was also removed from the capital programme using the same Delegations. This will be reflected in the schemes from Round 3.
- Family Hubs and Start for Life (Remaining Budget £84,000), project to implement accessibility improvements and internal works to a number of existing family hubs to support the Start for Life Programme. Since Round One, the final grant allocations have been announced and an additional £10,000 added to the scheme via the Chief Operating Officer's delegation so that the budget matches the grant allocation. The works at Chatham and Gillingham hubs are now complete, with only some groundwork and some final equipment and resource ordering still outstanding.

Funding - the schemes are funded by prudential borrowing (Children's Assessment Unit) and government grants (Family Hubs and Start for Life).

Budgetary Forecast – it is estimated that the above scheme will deliver an underspend of £1.504million, £200,000 of which is recommended to be transferred to a new scheme for the Redevelopment of Aut Even and the remainder recommended to be removed from the Capital Programme.

6. Section 106 Developer Contributions

6.1. The table below details the projected call on section 106 contributions to fund the forecast expenditure.

	Current Budget £000s	Forecast Spend 2024/25 £000s	Forecast Spend in Future Years £000s	Forecast Under/(over) spend £000s
Capital Reserve Developer Contributions				
S106 Education Cap	457	457	0	0
Developer Contributions from Capital Reserves	457	457	0	0

- 7. Changes Since Round 1 Budget Monitoring
- 7.1. The following additions have been made since the Round 1 monitoring 2024/25 was presented to Cabinet on 31 July 2024 and have formed part of the Round 2 monitoring:

Directorate	Scheme	Approved Budget Addition £000s	Funding	Approval
Children & Adults	Childcare Expansion Grant scheme	564	Capital Grant	Chief Operating Officer/Finance Portfolio Holder 15/08/24
Children & Adults	Family Hubs and Start for Life	10	Capital Grant	Chief Operating Officer/Finance Portfolio Holder 23/08/24

7.2. The following additions have been made since the Round 1 monitoring 2024/25 was presented to Cabinet on 31 July 2024 but have not formed part of the Round 2 monitoring due to the later approval dates:

Directorate	Scheme	Approved Budget Addition £000s	Funding	Approval
Children and Adults	Rivermead at Stoke Refurbishment	600	Capital Grant	Council 17/10/24
Children and Adults	Dane Court SEND	200	Capital Grant	Council 17/10/24
Children and Adults	Education Provision for Children with Education, Health and Care Plans	4,600	Capital Grant	Council 17/10/24
Children and Adults	Hoo Academy 6 th Form	798	S.106 Developer Contributions	Council 17/10/24
Children and Adults	Pilgrim Primary School	21	S.106 Developer Contributions	Council 17/10/24

Directorate	Scheme	Approved Budget Addition £000s	Funding	Approval
Children and Adults	Greenvale Primary School	36	S.106	Council 17/10/24
			Developer	
			Contributions	
Children and Adults	Aut Even Redevelopment	1,113	Capital Grant,	Director's Delegation
			Borrowing	18/10/24

7.3. The following virements have taken place since Round 1 monitoring 2024/25 was presented to Cabinet on 31 July 2024 and form part of the Round 2 monitoring reported above:

Directorate	Scheme Providing Budget Virement	Scheme Receiving Budget Virement	Virement Amount £000s	Approval	
Children and Adults	Greenacre Academy Science Block	Victory Academy SEND Block	500	Cabinet 31/07/24	
Children and Adults	Inspire Special School	Pre-Beeches At The Rowans SEND	350	Cabinet 01/10/24	
Children and Adults	Delce Academy SEND	Pre-Beeches At The Rowans SEND	250	Cabinet 01/10/24	
Children and Adults	Greenacre Academy Science Block	Victory Academy SEND Block	500	Cabinet 31/07/24	

7.4. The following recently agreed virements have taken place since Round 1 monitoring 2024/25 was presented to Cabinet on 31 July 2024 but do not form part of the Round 2 monitoring reported above due to the later approval dates:

Directorate	Scheme Providing Budget Virement	Scheme Receiving Budget Virement	Virement Amount £000s	Approval
Children and Adults	Children's Assessment Unit	Aut Even Redevelopment	200	Director's Delegation
				18/10/24

8. Conclusion

8.1. The first round of Capital Budget Monitoring for 2024/25 forecasts that the capital schemes are projecting to underspend by £1.355million (Nil as at Round 1) against the approved budget prior to management action.

Risk	Description		Action to avoid or mitigate risk	Risk rating	
Capital receipts	A significant proportion of the Capital Programme is funded from capital receipts; if the Council does not achieve the required receipts, some elements of the programme may either need to be curtailed or refinanced.		Close monitoring of the programmes anticipated to deliver capital receipts, and careful management of the delivery of those schemes funded from receipts.	BII	
The Council overspends against the agreed budget.	Overspends would need to be funded from other sources; the Council's limited reserves or further borrowing, at further revenue cost.		The capital monitoring process is designed to identify and facilitate management action to mitigate the risk of overspending against the agreed budget.	BIII	
Deliverability of the Capital Programme	Macro-economic conditions, largely but not wholly resulting from the external factors, have affected the cost and availability of both materials and labour.		Close monitoring of the programme and careful management of the delivery are supported by scrutiny from senior officers and Members.	BIII	
Likelihood Impac		t:			
A Very likely I Catas			strophic		
B Likely II Maj			or		
C Unlikely III			II Moderate		
D Rare IV N			' Minor		

9. Risk Management

10. Financial implications

- 10.1. The financial implications are set out in the body of the report.
- 11. Legal implications
- 11.1. There are no direct legal implications arising from this report.

Lead officer contact

Andy McNally-Johnson, Head of Corporate Accounts, Gun Wharf, 01634 333552, andy.mcnallyjohnson@medway.gov.uk

Appendices

None

Background papers

None