

## JOINT LOCAL HEALTH AND WELLBEING STRATEGY IMPLEMENTATION PROPOSAL

### BACKGROUND AND AIM

The Health and Wellbeing Board is “a forum for discussions about strategic and operational co-ordination in the delivery of services already commissioned” ([Gov.uk](https://www.gov.uk))

The HWB recently finalised a new Joint Local Health and Wellbeing Strategy (JLHWS)

The proposal suggests an implementation approach to enable the JLHWS to guide the work of the HWB and support the Board to exercise its co-ordination function.

### PRINCIPLES

**Light touch** – recognising limited capacity among all parties and the HWB is one of many governance fora and further action plans may be duplicative of work elsewhere.

**Targeted and data driven** – discussion guided by results framework and where workstreams are missing or insufficient.

### PROPOSAL: HWB MEETINGS THEMED BY JLHWS PRIORITY

*How would this work?*

Relevant updates or decisions would be heard at the meeting assigned to its theme. For example, the first meeting of the year would be Healthier and Longer Lives for Everyone, and would hear updates on each of the subthemes. The fifth and final meeting of the year could combine an annual review of the strategy against the results framework as well as any cross-cutting issues (e.g. discussion of ICS strategy).

Officers would prepare updates against sub-themes for discussion as well as an update on relevant indicators from the results framework. Board papers could indicate which priority the work applied to on submission. Discussion would focus on under-performing indicators.

### NEXT STEPS

- **Mapping of current** work across the system (strategies, action plans) against strategy priorities. To be conducted bit by bit, as the relevant strategy priority comes up for discussion in the HWB.
- **Developing draft forward look for 2025**

### RISKS

Risk	Mitigation
Lack of ownership of agenda by HWB members	Organisational leads for sub-themes?
Not all work of HWB may fit neatly into the priorities	Include some time in each meeting for non-theme related items, but towards the end of the agenda
Volume of work in each theme may not be equal across themes	This is not an issue in and of itself, given the HWB is a coordination forum rather than making commissioning or operational decisions.

## JHWB meeting preparation tasks

- What is the theme of the next meeting?
- What are the priority themes?
- What performance indicators relate to the theme and priority actions?
- What HWB agenda items have been discussed at the board in the last 2 years that relate to this theme?
- If this agenda item is still an issue according to the PI dashboard or mandated for discussion at HWB can it be scheduled for that themes meeting?
- Is the agenda item cross cutting across all themes and therefore best placed for conversation at fifth meeting?
- Review the performance indicators that relate to the next themed meeting, what are we performing badly on, seeing a new downward trend on, or is a priority indicator for the board?
- Review the PH strategy/action plan map, what relates to the next themed meeting? Do we want to request the lead officers of these strategies/plans attend the HWB to discuss progress and recruit support from board members?
- Are there theme priority actions that have no known plan/strategy that are aiming to improve the indicator performance?

## JHWB meeting agenda

1. Apologies, minutes, record, urgent matters, declarations – 10 minutes
2. Introduce theme; why its important and what resident told us during engagement – 5 minutes
3. Overview of performance indicators, celebrating success, identifying areas of concern, and highlighting priority actions with no known interventions – 10 minutes
4. Present logic of why specific agenda items were set for that theme – 5 minutes
5. Go through each agenda items – 1.5 hour

## Post JHWB meeting actions

- Any topics that were raised at the board that were not discussed in sufficient detail are chased up and lead officers of specific plans/strategies or workstreams contacted to provide a written briefing for board

JHWBS Theme	Theme priority actions	Indicators (OVIs)	Relevant local strategies and plan	HWB agenda item <i>(already on radar)</i>
Healthier and longer lives for everyone (February)	Babies and children are healthy, and safe. They develop well and ready for school	-Teenage pregnancy -SATOD -Birth weight -Health visitor checks (2) -Vaccination rate -Oral health (2) -Childhood obesity and activity levels (4)	-Parenting support strategy -Early Help Strategy	<i>-Infant feeding strategy</i>
	People supported to live healthy, long and happy lives and value self care	-Smoking (2) -Obesity, nutrition and activity (3) -Oral health -Alcohol and substance misuse (3) -Cancer screening (3) -NHS Health Check (2) -Sexual health (2)	-Oral health strategy -Combating drugs partnership action plan -Childhood obesity plan	<i>-Whole system obesity</i>
	Vulnerable adults lead fulfilling lives in a caring environment that ensures their wellbeing and safety	-CQC level for care providers -Quality of life and feelings of safety for ASC service users and carers (3) -Long term support in own home -Domestic abuse	-Joint carers strategy -SEND action plan -Domestic abuse plan	<i>-CQC Adult Social Care</i>
	Older people live with dignity and stay independent for as long as possible	-Falls (2) -Hospital discharge (1) -Dementia -Flu vaccination)		<i>-Kent and Medway Dementia Strategy</i>
	Good mental health is enjoyed by everyone. People can cope with life's challenges, sleep well, have positive relationships and experience a sense of purpose and fulfilment	-Mental wellbeing (4) -Self harm (2) -Suicide	-Social prescribing 5 year plan -Suicide prevention strategy (K&M)	<i>-KMPT MH Services update -Adult mental health</i>
	Reduce poverty and inequality (April)	All children achieve a good level of education leading to secure employment in adulthood	-Ofsted level for education settings -Child development at EY stage -School attendance -Academic attainment (2) -NEET (2)	
Outcomes are improved in vulnerable and disadvantaged groups, such as children in care and care leavers		-Children in need, children in care and child protection plans (6) -Youth justice system		<i>-Corporate parenting board update</i>

		<ul style="list-style-type: none"> <li>-Safeguarding</li> <li>-LD health checks and employment (2)</li> <li>-Mental health (2)</li> </ul>		
	People and families can access healthy foods, have steady jobs and live in good quality affordable homes	<ul style="list-style-type: none"> <li>-Free school meals</li> <li>-Unemployment</li> <li>-Affordable housing</li> <li>-Decent homes standards and safety (2)</li> </ul>	-Medway Food Strategy	<ul style="list-style-type: none"> <li>-Local skills Improvement Fund</li> <li>-Making Every Adult Matter</li> <li>-Supported accommodation</li> </ul>
	People in Medway are supported in managing the cost of living	<ul style="list-style-type: none"> <li>-Deprivation (2)</li> <li>-Average income</li> <li>-Child poverty</li> <li>-Fuel poverty</li> </ul>	-Medway Council Cost of Living Plan	
Safe, connected and sustainable places (June)	Services are close to where people live and accessible by active travel and public transport	<ul style="list-style-type: none"> <li>-Public transport (4)</li> </ul>		
	People work together to create a sustainable clean and green environment	<ul style="list-style-type: none"> <li>-Air quality (2)</li> <li>-Household waste</li> <li>-Walking and cycling (2)</li> </ul>		
	Green spaces can be accessed and used by all	<ul style="list-style-type: none"> <li>-Access to public greenspace</li> <li>-Access to own greenspace</li> </ul>		
	People feel safe in their neighbourhood	<ul style="list-style-type: none"> <li>-Serious violence</li> <li>-Crime rate for sexual offences</li> <li>-Serious road injuries</li> </ul>		<ul style="list-style-type: none"> <li>-Kent and Medway Safeguarding Adults Board Annual Report</li> <li>-Community Safety Partnership Strategic Assessment and Community Safety Plan</li> </ul>
Connected communities and cohesive services (September)	People feel connected with their community, have a sense of belonging and strong support networks	<ul style="list-style-type: none"> <li>-Loneliness and social isolation (3)</li> <li>-Social prescription activities</li> </ul>	-HCP Social regeneration progress	
	Everyone can find and access services and information easily, with support to ensure digital inclusion	<ul style="list-style-type: none"> <li>-GP appointment satisfaction</li> <li>-ASC service user and carer feedback (2)</li> <li>-Broadband</li> </ul>		-Diagnostic centre update
	Organisations work together, so when people move between their services their journey is seamless	<ul style="list-style-type: none"> <li>-ABM referrals</li> <li>-GP patient survey feedback</li> <li>-ASC service user and carer feedback (2)</li> </ul>		<ul style="list-style-type: none"> <li>-M&amp;S HCP update</li> <li>-ICS Delivery plan</li> </ul>
	There is trust and respect between services, organisations and users,	<ul style="list-style-type: none"> <li>-Demographics of workforce</li> <li>-Employee satisfaction (2)</li> </ul>		

	regardless of their differences, diversity is recognised and embraced			
Overarching reports/or related to a HWB theme specifically (November)		<ul style="list-style-type: none"> <li>-Life expectancy (8)</li> <li>-Mortality (4)</li> <li>-Hospital admissions (7)</li> <li>-Gross added value (2)</li> </ul>		<ul style="list-style-type: none"> <li><i>-Women's health</i></li> <li><i>-Annual DPH report</i></li> <li><i>-Prevention plan</i></li> <li><i>-Children and young people plan</i></li> </ul>