

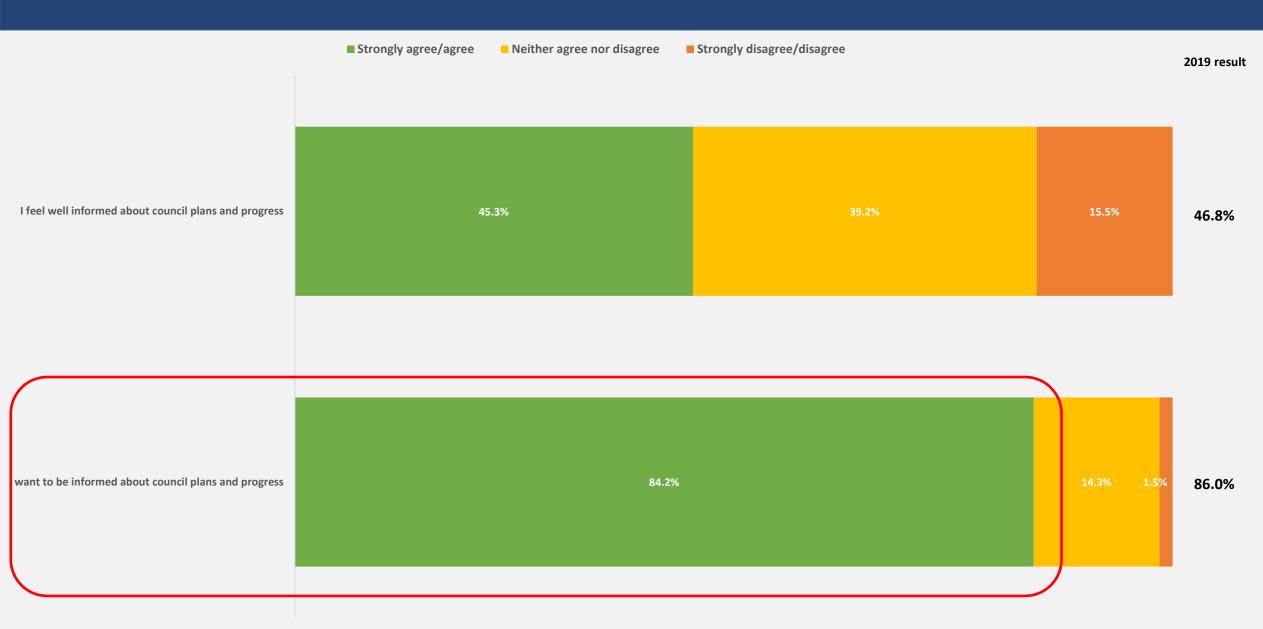
Employee engagement survey 2022 Overall results and actions so far... Employment Matters Committee



### You at work

■ Strongly agree/ag	gree Neither agree nor disagree Strongly	disagree/disagree				2019 result
I am enthusiastic when I am working	82.	2%		13.89	<mark>% 4.0%</mark>	79.5%
I am sufficiently challenged by my work	80.7%			12.8%	6.5%	75.3%
I have clear work objectives	79.9%			13.7%	6.4%	74.9%
I feel empowered within my role - ie I'm given some autonomy and responsibility for making decisions about how I do my work	78.0%			15.1%	6.9%	72.7%
Time passes quickly when I am working	77.6%			17.3%	5.1%	70.0%
My work gives me a sense of personal accomplishment	76.4%			15.7%	8.0%	71.3%
There are frequent opportunities for me to show initiative in my role	76.3%			16.5%	7.2%	67.7%
I am encouraged to come up with new ideas	75.5%			17.8%	6.7%	New
I am able to access the right learning and development opportunities when I need to	72.2%			18.1%	9.7%	58.5%
I have the right equipment I need to do my job effectively	72.0%	72.0%		14.8%	13.2%	53.2%
I am able to make improvements happen in my area of work	67.7%			21.8%	10.5%	58.9%
I look forward to my working day	63.8%		26	26.2%		58.2%
I am involved in the decisions that affect my work	62.4%		23.2%		14.4%	54.3%
I feel valued for the work I do	59.4%		23.4%	1	7.1%	52.7%
There are opportunities for me to develop my career in Medway Council	43.6%	32.1%		24.3%		37.6%
I have enough time in my normal working hours to get all my work done	40.9%	21.1%		38.0%		New

# Council plans and progress



Your team



# Your line manager

A

Stron	gly agree/agree	Neither agree nor disagree	Strongly disagree/disagree				2019 result
Is approachable			90.3%		6	. <mark>5%</mark> 3.2%	85.6%
Encourages and supports me			85.4%		9.2%	5.4%	69.4%
Recognises when I have done my job well			84.1%		10.6%	5.3%	74.7%
Shows a commitment to digital ways of working			82.7%		14.2%	3.1%	72.2%
Does what they say they will do			82.0%		12.8%	5.2%	72.4%
Keeps me informed about change in the service			80.6%		13.1%	6.3%	71.1%
Encourages me to undertake learning and development			80.2%		15.4%	4.4%	New
Motivates me to be more effective in my job			78.6%		15.1%	6.3%	69.4%
Takes my ideas and suggestions seriously			78.2%		1 <b>6.7%</b>	5.1%	70.7%
Gives me regular feedback on my performance		7	6.6%	14.9	916	8.5%	68.4%
Is open and acts on my ideas whenever possible		75	i.5%	18	.1 <mark>%</mark>	6.4%	66.7%
Has a clear plan for the direction of the service		74	.9%	18.7	2! 6	6.8%	63.3%
Supports me to try a new idea, even if it may not work		74.	3%	20.	0 %	5.7%	66.1%
Asks for my ideas and suggestions during periods of change in the service		74.	1%	18.5		7.4%	65.8%
Keeps me informed about change in the council		71.3%	6	20.1%		8.5%	59.7%

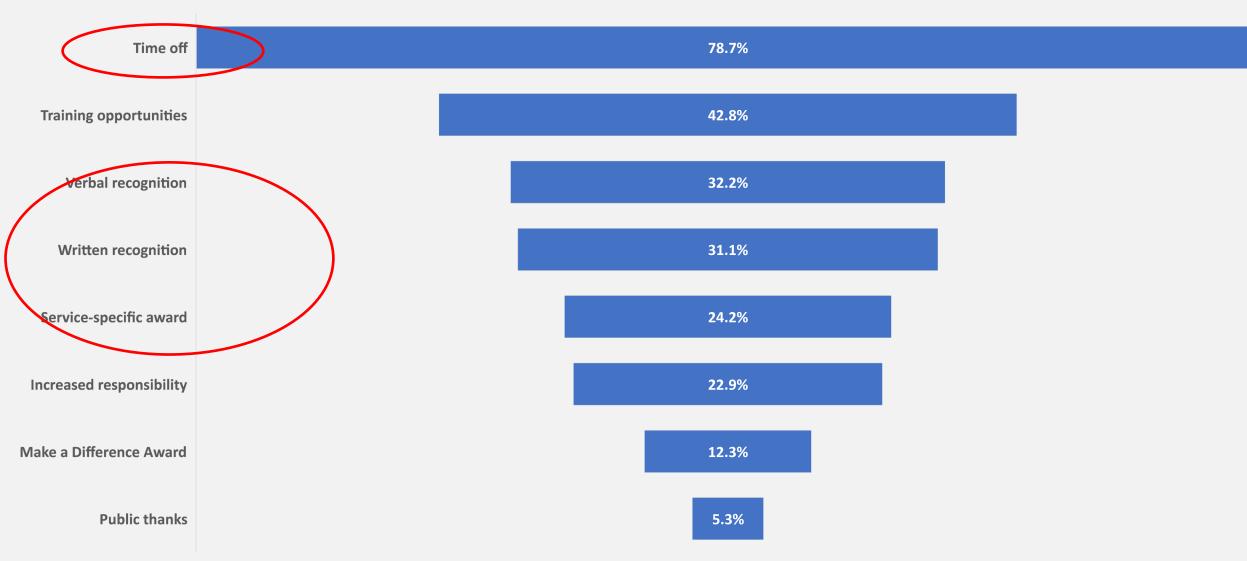


I am satisfied with the total employee reward and benefits package

2022 2019 Strongly agree/agree Neither agree nor disagree Strongly disagree/disagree Strongly agree/agree Neither agree nor disagree Strongly disagree/disagree 27.5% 38.6% 39.0% 53.4%

### Recognition

Apart from pay, what other ways would you prefer your contribution to the council to be recognised



# Your future with Medway Council

#### Which of the following statements most reflects your current thoughts about working for Medway Council:

I want to stay working Medway Council for at least the next three years

I want to leave Medway Council within the next 12 months

I want to leave Medway Council as soon as possible

What are your current thoughts about working for Medway Council?



### Senior leadership

#### How would you rate the two-way communication between employees and:



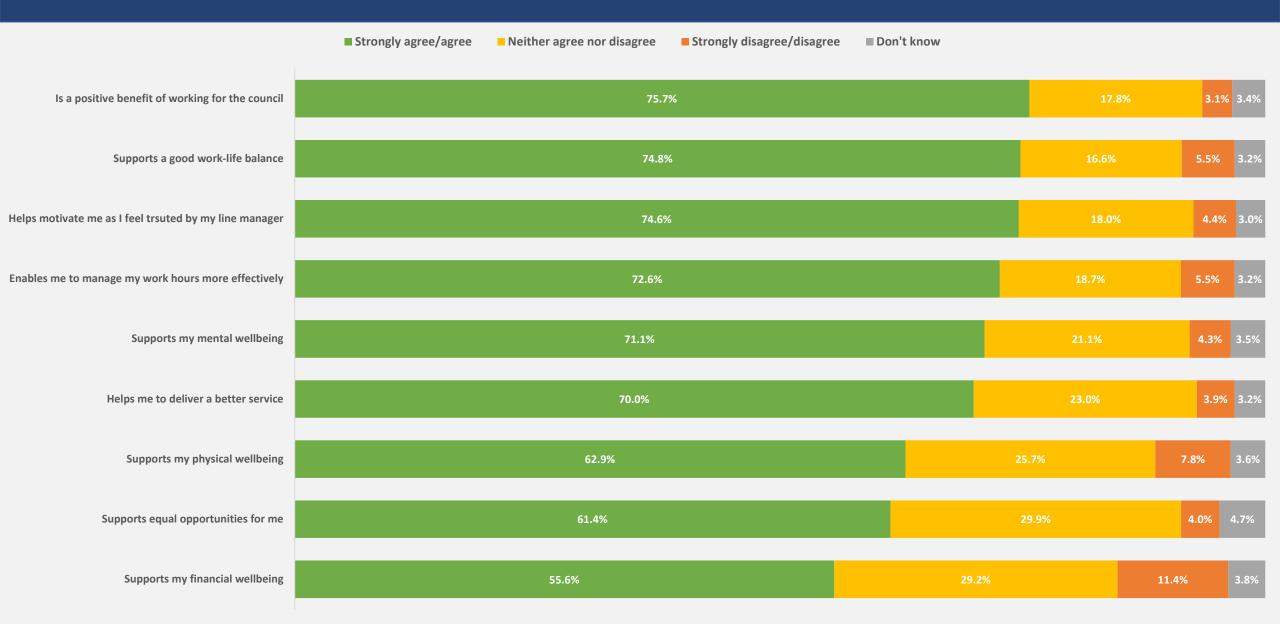
# Managing employees



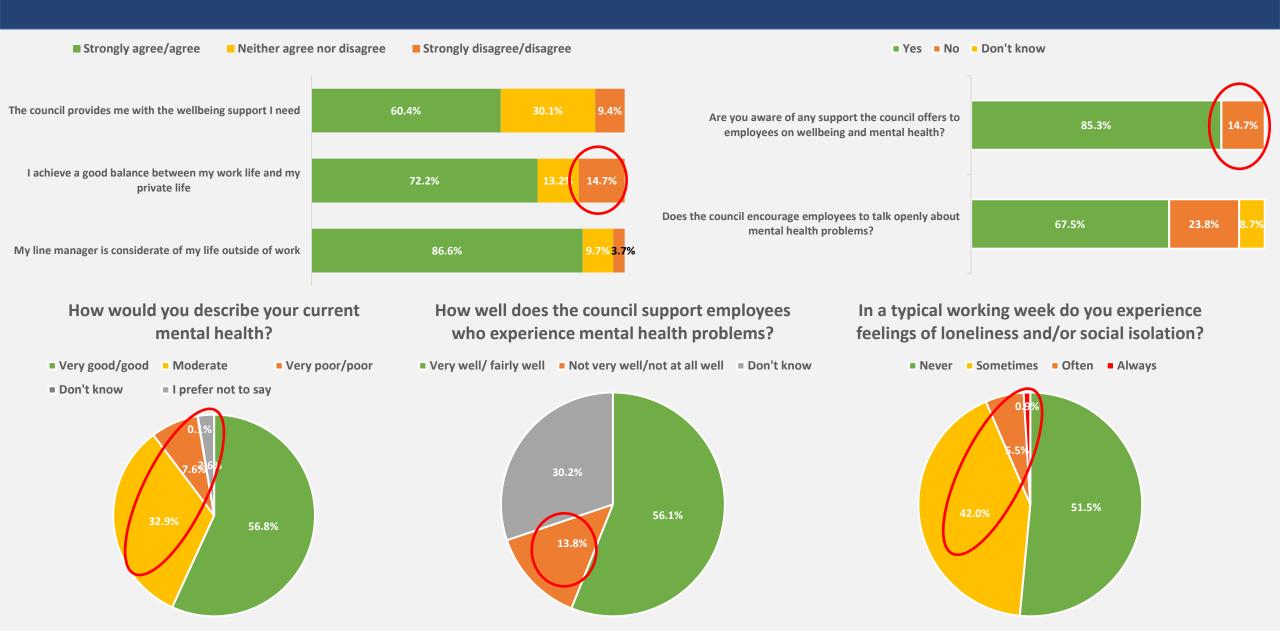
# Our Ways of Working (OWOW) – Managers



### OWOW – Employees

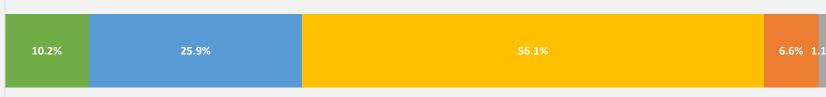


# Your wellbeing



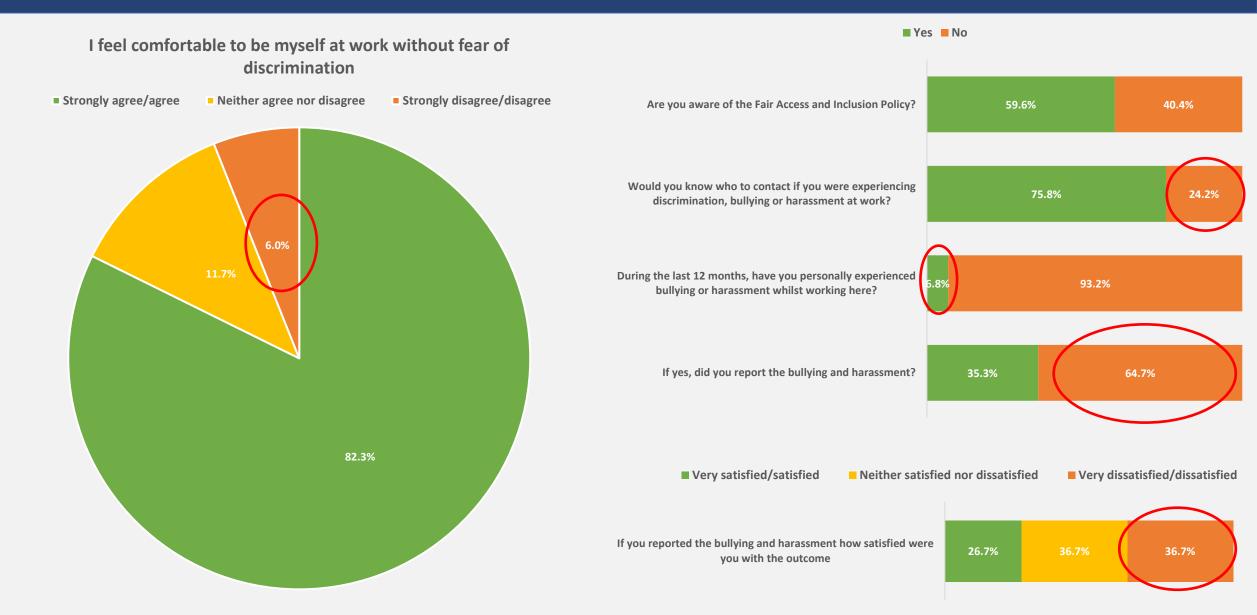
# Your physical wellbeing

Strongly agree/agree	either agree nor disagree Strongly disagree/disagree		
I have a comfortable and quiet space to work in	73.0%		15.6% 11.4%
I feel encouraged to take regular active breaks from screen based work throughout my working day	47.7%	26.2%	26.1%
The council provides enough support to employees to help maintain good physical wellbeing	46.5%	39.6%	13.9%
Our new ways of working have had a positive impact on my physical wellbeing	60.8%	29.0%	10.2%
Alw	vays ■ Often ■ Sometimes ■ Never ■ Not applicable		$\bigvee$



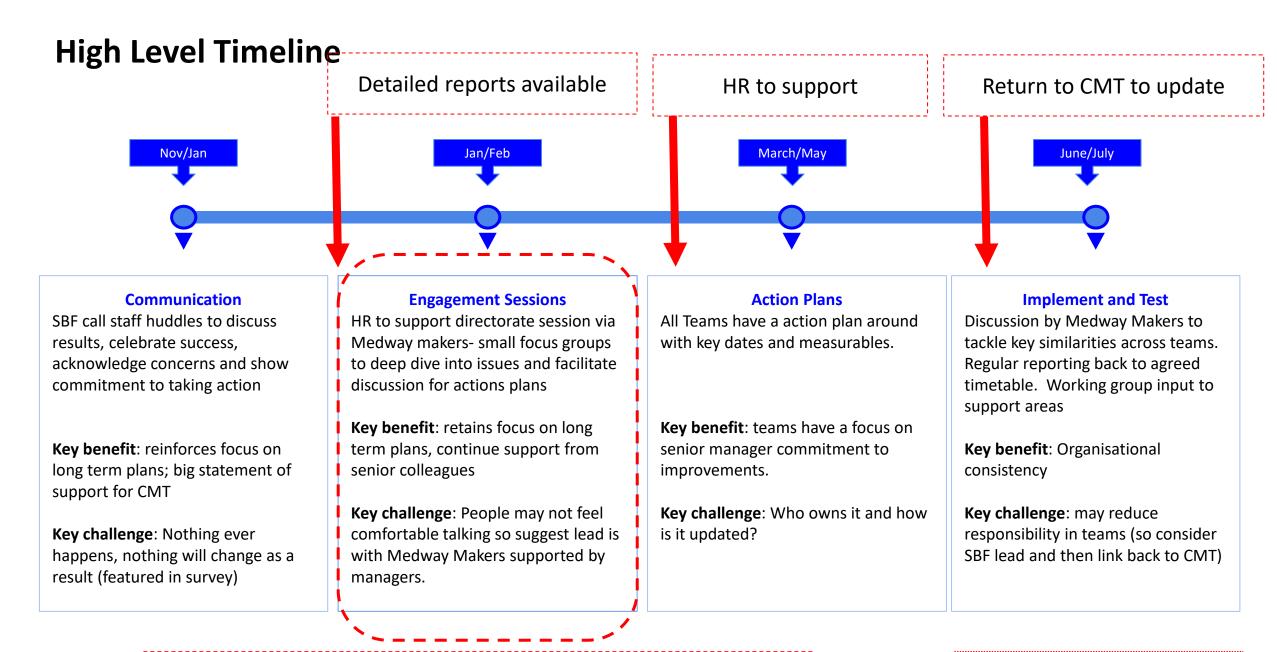
In a typical working week do you take regular breaks from a sitting position

# Inclusion and fair treatment



# Summary

Positives	Areas for Improvement
Line Managers are doing a great job	Visibility and engagement at a Senior Level
People are aware of most of the support available to them	Communication on Council Plans and Projects
People feel equipped to do the job	Pay and Benefits
Line Managers Communications and Support	Reward and Recognition
Productivity	Bullying/Harassment/Discrimination
Flexible working	Council Values refresh
PDRs and Targets	OWOW policy refinement
Induction	Creativity and Innovation – talk about it more
Supportive Teams	Turnover - Risk
Talk about Mental Health	Mental Health Support



Develop Employee Engagement Strategy with working groups

Test Strategy

# Actions so far...

- CMT reflection session, core programmes and working groups established; Visibility and engagement at a Senior Level Communication inc Council Plans and Projects Pay and Benefits ,Reward and Recognition Bullying and Harassment Council Values refresh OWOW policy review General engagement with a focus on retention Mental Health Support
- Service Manager, DMTs with SM session

- CE engagement and communication plan, broadens into Senior leaders Phoenix OWOW policy review Wider all staff sessions and engagement. Medway Makers on directorate/service concerns to help formulate action plans and share ideas and good practices.
- A healthy Mind and Wellbeing Working Group New core values established TBA
- Engagement programme on New Council plan and strategy
- Deeper dive into data High level results/reflection at Equality Board, share with Trade Unions and members via Employer Matters committee and Overview & Scrutiny
- Conclusion of Medpay pilot full role out
- CMT agreed on the final action plan and Employee Engagement Strategy in QT1 (paper)
- Embed into BAU ongoing
- Next survey May 24