

REGENERATION, CULTURE AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

17 AUGUST 2023

COUNCIL PLAN PERFORMANCE MONITORING REPORT AND STRATEGIC RISK SUMMARY – QUARTER 1 2023/24

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Summary

Medway's Council Plan 2023/24 sets out the Council's three priorities and the measures used to monitor performance. This report and Appendices summarise how we performed in Q1 2023/24 on the delivery of these priorities and the actions we are taking to improve performance.

This report also presents the Q1 2023/24 review of strategic risks.

1. Recommendation

- 1.1. The Committee is asked to consider the Q1 2023/24 performance against the measures used to monitor progress against the Council's priorities (Appendices 1 and 2) and consider the strategic risks that fall under the remit of this committee (Appendix 3).

2. Budget and policy framework

- 2.1. The Council Plan 2023/24 was agreed at Full Council in February 2023. It sets out the Council's three priorities and six values which aim to deliver these priorities. It includes the measures we use to track performance. These measures are refreshed annually.
- 2.2. The Risk Strategy 23/24 was agreed at Cabinet in April 2023. Risk management is an integral part of good governance. The Council recognises that it has a responsibility to identify and manage the barriers to achieve its strategic objectives and enhance the value of services it provides to the community.

3. Background

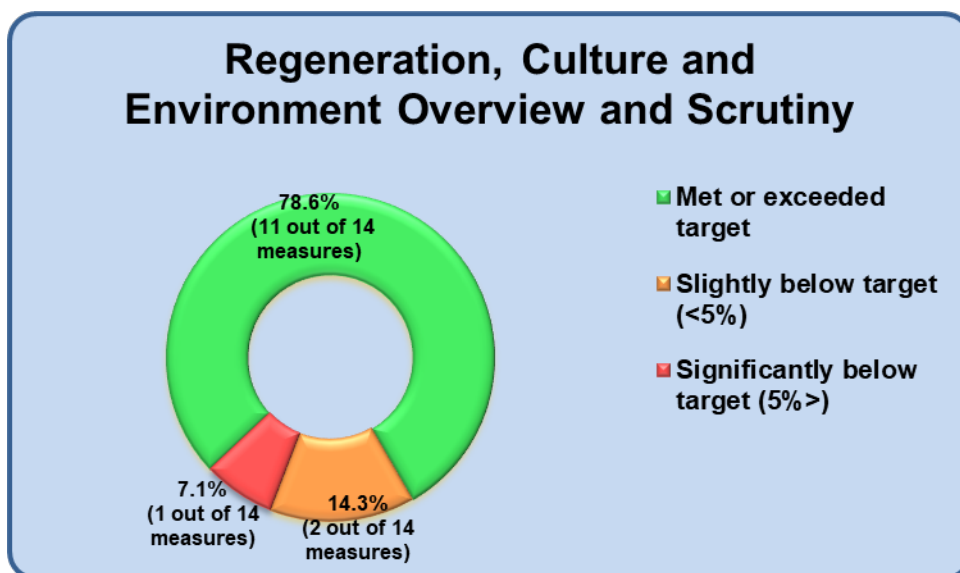
- 3.1. This report sets out the performance summary against the two Council priorities relevant for this Committee: Place (Appendix 1) and Growth (Appendix 2).

- 3.2. This report also sets out the latest review of the strategic risks relevant to this Committee together with the mitigation in place to minimise impact and likelihood (Appendix 3).
- 3.3. Risk owners have reviewed and updated their risks which have subsequently been reviewed and agreed by Corporate Management Team (CMT). One risk is proposed to be removed from the Strategic Risk Register:
- SR50: Delivering £170m Housing Infrastructure Fund (HIF) programme.

Following recent developments on the HIF programme, this risk is being reviewed. Remaining impacts will be incorporated into existing risks at the next review. Please see the 'Future Hoo – Housing Infrastructure Fund' Cabinet report dated 8 August 2023 for further information.

4. Summary of performance – all measures

- 4.1. There are 15 Council Plan measures for 2023/24 that fall under the remit of this Committee: 3 measures for the Place priority and 12 measures for the Growth priority. We are reporting on 14 as 1 measure is data only.



Improved performance

- 53.3% (8 out of 15*) improved short term (since last quarter)
 - 53.3% (8 out of 15*) improved long term (average of previous 4 quarters)
- *Where data available

5. Risk management

- 5.1. Implementation of a performance management and risk framework allows the Council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the Council is administering its resources. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.
- 5.2. The Risk Management process helps the Council understand, evaluate, and take action on all their risks. It supports effective decision making, identification of

priorities and objectives and increases the probability of success by making the most of opportunities and reducing the likelihood of failure.

- 5.3. The Council's Risk Management Strategy incorporates and:
- Promotes a common understanding of risk.
 - Outlines roles and responsibilities across the Council
 - Proposes a methodology that identifies and manages risk in accordance with best practice thereby seeking to prevent injury, damage, and loss.

6. Financial and legal implications

- 6.1. There are no direct finance or legal implications arising from this report.

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Appendices

Appendix 1 Priority: Place
Appendix 2 Priority: Growth
Appendix 3 Risks

Background papers

[Council Strategy and Plan 2023/24](#)