

REGENERATION, CULTURE AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

15 JUNE 2023

COUNCIL PLAN PERFORMANCE MONITORING REPORT AND STRATEGIC RISK SUMMARY QUARTER 4 2022/23

Report co-ordinated by: Phil Watts, Chief Operating Officer

Contributors: Regeneration, Culture and Environment – Directorate
Management Team
Children and Adults – Directorate Management Team

Summary

Medway's Council Plan 2022/23 sets out the Council's three priorities and the measures used to monitor performance. This report and appendices summarise how we performed in Q4 2022/23 on the delivery of these priorities and the actions we are taking to improve performance.

This report also presents the Q4 2022/23 review of strategic risks (Appendix 3).

1. Budget and policy framework

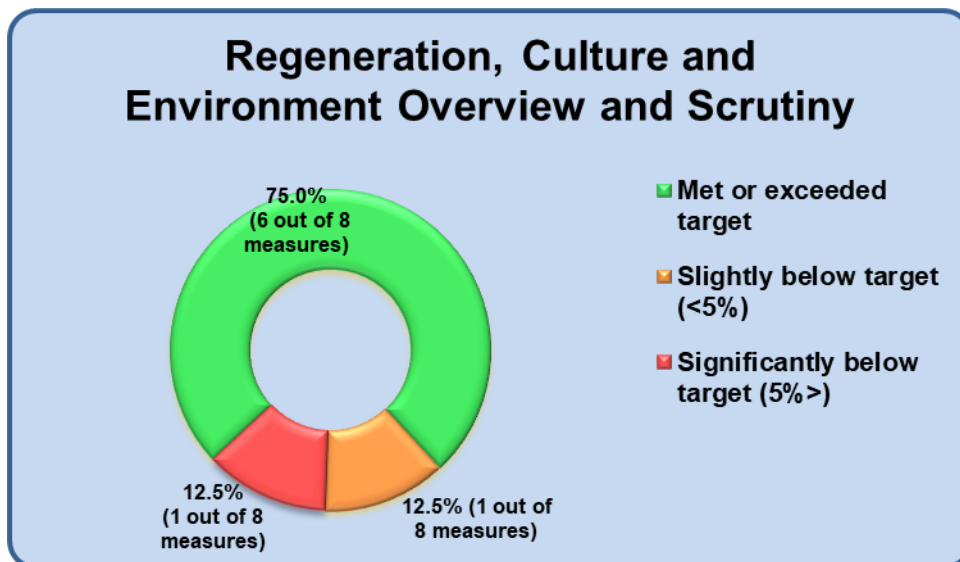
- 1.1. The Council Plan 2022/23 was agreed at Full Council in February 2022. It sets out the Council's three priorities and six values which aim to deliver these priorities. It includes the measures we use to track performance. These measures are refreshed annually.
- 1.2. Risk management is an integral part of good governance. The Council recognises that it has a responsibility to identify and manage the barriers to achieve its strategic objectives and enhance the value of services it provides to the community. The Cabinet has responsibility to ensure the effective operation of risk management in the Council.

2. Background

- 2.1. Following feedback from Corporate Management Team, Cabinet and Overview and Scrutiny Committees, the format of the report has been improved. The new style report shows performance of each programme. It includes the achievements for the programme and the actions being taken to improve performance.
- 2.2. This report sets out the performance summary against the two Council priorities relevant for this Committee: Place and Growth. It focuses on where we have achieved or exceeded our targets, and how we are tackling underperformance.

This report also sets out the latest review of the strategic risks relevant to this committee together with mitigation in place to minimise impact and likelihood.

- 2.3. Detailed background information supporting this report can be found in Appendix 1 (Place) and Appendix 2 (Growth).
 - 2.4. Risk owners have reviewed and updated their risks which have subsequently been reviewed and agreed by the Corporate Management Team (CMT). The revised Strategic Risk Summary can be found in Appendix 3: Strategic Risk Summary.
 - 2.5. There have been no changes to the current scores for the strategic risks that are relevant to this Committee.
3. Summary of performance – all measures
- 3.1. There are 9 Council Plan measures for 2022/23 that fall under the remit of this committee: 3 measures for the Place priority and 6 measures for the Growth priority. We are reporting on 8 as 1 measure is data only.



Improved performance

- 44.4% (4 out of 9*) improved short term (since last quarter)
 - 44.4% (4 out of 9*) improved long term (average of previous 4 quarters)
- *where data available

4. Risk management

- 4.1. Implementation of a performance management and risk framework allows the Council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the Council is administering its resources. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.
- 4.2. The Risk Management process helps the Council understand, evaluate, and take action on all their risks. It supports effective decision making, identification of

priorities and objectives and increases the probability of success by making the most of opportunities and reducing the likelihood of failure.

- 4.3. The Council's Risk Management Strategy incorporates and:
- Promotes a common understanding of risk.
 - Outlines roles and responsibilities across the Council
 - Proposes a methodology that identifies and manages risk in accordance with best practice thereby seeking to prevent injury, damage and loss.

5. Financial and legal implications

- 5.1. There are no direct finance or legal implications arising from this report.

6. Recommendation

- 6.1. The Committee is asked to consider the Q4 2022/23 performance against the measures used to monitor progress against the Council's priorities and consider the Strategic Risk Summary as set out in Appendix 3.

Lead officer contact

Lesley Jones, Corporate Performance Lead. 01634 332472
lesley.jones@medway.gov.uk

Appendices

Appendix 1 Council Priority: Place
Appendix 2 Council Priority: Growth
Appendix 3 Strategic Risk Summary

Background papers

[Council Plan 2023/24](#)