

Council Priority: PLACE
Medway: A place to be proud of
Quarter 4 2022/23

Performance and risks by outcome

Key

Red	Significantly below target (>5%)	Amber	Slightly below target (<5%)	Green	Met or exceeded target	Goldilocks	Optimum performance is in a target range
DET	Deteriorating	STATIC	Static	IMP	Improving	NA	Not applicable/available

Outcome: A clean and green environment

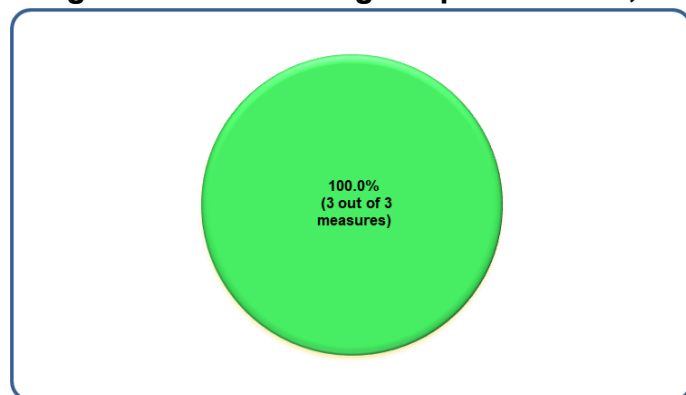
Strategic Risk Summary

SR47: Climate Change

Inherent score	Current score	Movement	Likelihood	Impact
All	All	→	Very high	Major

Performance Summary

Programme: Enhancing the public realm, street scene, parks and green spaces



The total number of measures is 3

3 measures met their target [GH6 CP; NI 195a; W6 CP]

2 of the 3 green measures are deteriorating long term [NI 195a; W6 CP]

PI code	PI name	Aim to	Value	Target	Status	Short Trend	Long Trend
GH6 CP	Satisfaction with parks and green spaces - direct users CP	Maximise	81.2%	75%	Green	IMP	IMP
NI 195a	Improved street and environmental cleanliness: Litter	Maximise	96.00%	96.00%	Green	STATIC	DET
W6 CP	Satisfaction with refuse collection - Citizens Panel result	Maximise	87.6%	85%	Green	DET	DET

Comments:

GH6 CP:

- Satisfaction amongst users of parks and open spaces was 81.2% in Q4 2022/23, an increase on the 71.4% figure seen in Q3 2022/23.
- More users were neutral about the service (12.8% of respondents, down from 19.0% in Q3) than dissatisfied (6.0%, down from 9.5% in Q3).
- These results are based on the 117 users of parks and open spaces from the 178 respondents to the Q4 2022/23 Citizens' Panel, giving a margin of error of +/-9.0%, meaning the change in satisfaction is statistically significant.

NI 195a:

- Medway is split into 22 wards which are inspected yearly with a total of 1,200 sites being inspected (100 sites x 12 months = 1,200 sites per year). Sites are different land classes: Main Retail and Commercial, Local Shopping areas, Residential streets, Main Roads, Waste Bins (litter, canine and combined), Rural Roads, Alleyways, Footbridge and Subways.
- During Q4 2022/23, 96% of streets surveyed were free from litter at the time of the inspections. This is due to a robust contract monitoring programme and a high standard of cleanse being achieved by Medway Norse.
- A visual inspection of 50 metres is reviewed for the amount of litter present and graded. This is a transect. A to B assessed grades are acceptable for litter. C to D assessed grades are unacceptable. The number of sites that are at an acceptable standard at the time of inspection (grades A to B) are then reported as an overall percentage of good standard sites. For example, 97 sites at grades A to B / 100 x 100 = 97% of areas inspected were at an acceptable standard for litter.

W6 CP:

- Satisfaction with refuse collection decreased to 87.6% in Q4 2022/23 (down from 88.4% in Q3 2022/23).
- 6.2% of respondents were neutral about the service (up from 5.3% previously) and 2.8% were dissatisfied (lower than the 3.2% seen in the previous quarter). A further 3.4% did not know or gave no response (up from 3.1% in Q3).
- The results are based upon 178 respondents to the Q4 2022/23 Citizens' Panel giving an overall margin of error of +/-7.3%, meaning the changes are not statistically significant.

Projects for this programme:

To continue to work with and develop 18 Friends Groups to enable the improvement and maintenance of Medway's green spaces:

- The council has a number of constituted Friends Groups made up of volunteers who help care for and champion the council's greenspace network. They complete a range of activities such as organising events, completing wildlife surveys and practical volunteer tasks.
- More Friends Groups were added during 2022/23 some of which are more informal and wishing to concentrate on litter pick/tidy up activities. The Greenspace Development team continues to support their activities throughout this year.
- There is also a Medway Urban Greenspaces Forum (MUGS) where all the Friends Groups come together to meet to discuss issues, best practise and share expertise. The Friends Pack has been updated this year and is publicised through MUGS.
- Management plans are now finalised for Rede Common and Watts Meadow. All the Friends Groups help contribute towards thousands of valuable volunteer hours which are reported regularly.

To drive the sustainable regeneration in Chatham via the delivery of the Future High Streets Fund:

- The Council was awarded £9.5m from the Future High Street Fund (FHSF) in December 2020 to undertake key regeneration projects in Chatham Town Centre:

- ❖ Diversification of the first floor of the Pentagon Centre, to include an Innovation Hub and Healthy Living Centre (HLC)
 - A design team have been engaged to the design of the Innovation Hub, alongside the project team and the operator.
 - Conversations are ongoing with the NHS, regarding delivery logistics for the HLC. The general arrangements plan is now fixed, and RIBA 3 has been completed.
- ❖ Acquisition of the former Debenhams building and bringing forward the ground floor unit, to increase vibrancy and footfall to the high street
 - The former Debenhams building was purchased in June 2022.
 - Options are being reviewed for the development. The ground floor unit is the priority to progress.
 - Commercial agents are marketing the building to determine the level of interest for permanent and interim use for the building which concludes in April 2023.
- ❖ Brook Theatre technology and accessibility improvements
 - The design team has been appointed.
 - The council was also successful with securing a further £6.5m from the Levelling up Fund (LUF) for the Brook Theatre works, in addition to the FHSF, in October 2021. Surveys are being undertaken to inform design.
 - A Revenue Additions request was approved by Council in November 2022 to enable intrusive structural investigation works to be undertaken which will inform the remediation works required, alongside the refurbishment works. The building will close in April 2023, to enable the refurbishment works to be undertaken.
- ❖ Public realm improvements at the Paddock
 - The project has had two rounds of public engagement for the design of The Paddock – one took place in winter 2021 and the other in summer 2022. The feedback from the engagement event that took place in the summer has been published on the council's website.
 - Procurement for a main contractor was undertaken and identified that the scheme needed to be re-scoped due to the contract sums provided. The design principles have remained, with the second procurement activity for the main contractor concluding earlier this year. The contractor is due to be appointed in April 2023.
- ❖ Refurbishment of St John's Church bringing the building back into use as a place of worship, community use and event space
 - The Diocese secured £49k National Lottery Heritage Funding (NLHF) in the first tranche of the funding round in August 2022, and are due to make a further bid to support the match funding works package.
 - The Diocese have committed to provide £300k of match funding directly to ensure the FHSF outputs can be delivered.
 - The design team have been appointed, alongside an Activity Planner who has been appointed to support the NLHF bid process and undertake a demand/needs assessment to determine the use of the space by engaging with councillors and the local community.

Deliver the 2022/23 Priority Play Programme:

- The Priority Play Programme is a strategic approach to the improvement of council owned play areas. In 2022/23, £250k was budgeted from the council's Capital Programme and improvements were also funded through developer contributions.
- The six sites for 2022/23 were Ballens Road (Lordswood & Capstone – complete refurbishment of toddler & junior areas), Laburnum Recreation Ground (Strood South – replace & refurbish selected equipment), Perry Street (Chatham Central – replace and refurbish selected equipment), Princes Avenue Open Space (Walderslade – replace and refurbish selected equipment), Kingsfrith Recreation Ground (Wigmore – replace the multi-play unit) and Balmoral Gardens (Gillingham – replace and improve safety surfacing and swings).
- The tenders have been through the evaluation process and Regeneration, Culture and Environment (RCE) Directorate Management Team (DMT) and received Procurement Board approval on 21 September.
- A consultation took place in October and November 2022. The results have been reviewed, with further work scoped and additional equipment included where possible with available budget.
- Works are currently in progress (Perry Street, Kingsfrith and Balmoral Gardens) and are due to be finished June 2023. Recent wet weather has affected grounds conditions so some sites will be delayed.

Programme of S106 funded park improvements at The Esplanade and Jacksons Field:

- An initial public consultation for Esplanade Gardens ran in the summer and closed at the end of August 2022. The Jacksons Field consultation ran in August and closed at the end of September 2022. The consultations included on-site weekend events and evening drop-ins as well as an online questionnaire.
- The public consultations will influence what greenspace improvements are delivered through the programme and may include improvements to paths, play areas, sports facilities and other infrastructure. The consultation responses are being analysed.
- Additional detailed proposals will be drawn up and there will be further consultation in 2023 at both sites. This will be reported in more detail in subsequent monitoring subject to the consultation feedback.
- Please note the s106 payments are based on several triggers and will be received over the next 4 to 5 years. There has been no progress with this project due to a delay in receiving the first s106 payment.

Delivery of Strategic Environmental Management (SEMS) as part of the HIF:

- The Strategic Environmental Management Scheme (SEMS) is continuing to progress as follows:
 - ❖ Hoo Wetland Reserve – received planning permission at Planning Committee on 8 March 2023.
 - ❖ Deangate Community Parkland – continues to progress in design and setting out the redline boundary. The team are working towards a pre-application meeting with the Local Planning Authority (LPA) in May 2023 to review the outline design.
 - ❖ Cockham Community Parkland – work has started to look at condition sign-off for the parkland, and further work on archaeology surveys will start in September 2023.

- ❖ Public Rights of Way (PROW) project – procurement has begun for consultants to support the technical specification work for upgrading pathways in Hoo. A meeting with Hoo Parish Council has been undertaken to ensure stakeholders are happy with outline proposals.

Green Flag Awards

- The national Green Flag Award Scheme recognises excellence in greenspace management. The council holds eight Green Flag Awards as well as a Green Heritage Award for Great Lines Heritage Park. Green Flag judging was completed in July 2022 (full judging and mystery shops). The Green Flag Award winners were announced in August 2022.
- Management plans have been updated and the annual applications were submitted in January 2023. The team is currently working towards judges'/mystery shop visits due in spring/summer 2023.

Medway Task Force (MTF):

- The Medway Vulnerability Panel continues with 128 referrals to date. This quarter Medway Task Force (MTF) is also represented on the Blue Light Project and continues to support the Housing team in their successful bid to join the Making Every Adult Matter (MEAM) approach network.
- In Q4 2022/23, Safer Streets 4 (SS4) engagement work has included:
 - ❖ Operation Heater – multiagency door knocking event at John Street, Rochester
 - ❖ Joint operations led by Trading standards – illegal tobacco
 - ❖ Joint enforcement led by the Medway Council Environmental Protection team (EPT)
 - ❖ Multiagency door knocking event – New Road, Chatham
 - ❖ Violence Against Women & Girls Walk & Talk Event – attended by 30 agency staff from a variety of organisations to engage with women around their safety in public spaces
 - ❖ Ladies Night supporting the Housing Policy Officer
 - ❖ Operation Sceptre – Knife Crime Awareness Week saw partners working together in focus areas in Chatham
 - ❖ Operation Wantage – half term uplift – high visibility policing
 - ❖ Joint enforcement warrant with Medway Private Sector Housing (PSH)
 - ❖ Kent Fire and Rescue Service – fire stoppers engagement
 - ❖ The Department for Work & Pensions (DWP) led cost of living engagement event
 - ❖ Neighbourhood policing week – high visibility policing and community engagements in Chatham Town Centre
 - ❖ Community engagements in partnership with the Medway Council Environmental Enforcement team (EET)
 - ❖ Monthly multiagency coffee morning at Luton Primary School, Chatham
 - ❖ Kent Fire and Rescue Service Save Safely campaign – Luton Road, Chatham
 - ❖ Victim support led community engagement – Pentagon Shopping Centre, Chatham
 - ❖ Selecta DNA crime prevention stall - Halfords, Chatham

- In Q4, the DWP within the MTF, continue to work with Cllr Curry at the monthly coffee morning at Luton Primary School. This has proved very successful in engaging local parents and also bringing together relevant agency staff.
- DWP staff have also been implementing similar engagement opportunities in the Sunlight Centre in Gillingham.
- Child Friendly Medway (CFM) – the MTF has supported CFM with the Medway Night Lights event. All events have been free for local families and have received very positive feedback from them. These have also supported local businesses through increased footfall.
- SS4 funding has seen the continuation of an Illicit Tobacco post working within Trading Standards. Eight operations have now taken place in identifying those premises trading in illicit tobacco with some positive results and intelligence gathered.
- Work continues by the Waste team to focus on the SS4 area with 22.03 tonnes of waste removed since the commencement of the SS4 project with 943 total jobs. New bins have also been sited in both urban and greenspaces across Medway.
- Violence Reduction Unit funding has seen the continuation of Medway Youth Services utilising the services of the Music Klub enabling young people from the local area, often from hard-to-reach communities, to participate in music. Funding has also been provided to The Rowans Academy for refurbishment of a container to enable pupils to develop their skills in building.
- Business as usual for the team has seen further work taking place to reduce antisocial behaviour (ASB) caused by motorcycle riding in Barnfield Playing Fields – to develop intelligence around criminality, young street group, and developing engagement opportunities.
- Delivery of Medway Safe Spaces Scheme continues with over 108 businesses now signed up.

Programme: Replacing Medway's streetlights

There are no performance measures for this programme

Project for this programme:

Deliver Phase 3 of the Street Lighting LED Programme for 2022/23:

- Since commencement of the LED Street Lighting Replacement Programme a total of 4,410 columns have been replaced and 24,343 columns converted to LED.
- The programme is substantially complete, with the exception of some minor detailed matters including faulty lanterns and outstanding works where traffic management or liaison with Network Rail is required.
- The defect liability period will end in November 2023.

Programme: Improving air quality in air quality management areas in Medway

There are no performance measures for this programme

Project for this programme:**To improve air quality in air quality management areas in Medway:**

- Air Quality Monitoring
 - ❖ As part of our ongoing local air quality management duties the team continued to maintain the air quality monitoring network with much reduced officer availability to carry out routine calibrations, attend to call outs (as required) and change diffusion tubes. This has helped to maintain high levels of data capture across our monitoring sites.
- Four Elms Hill Air Quality Action Plan
 - ❖ Following public consultation, the Four Elms Hill Air Quality Action Plan was approved for adoption by Cabinet on 23 August 2023. Updates on implementation will be provided through the yearly Annual Status Report (ASR) which is due for submission to the Department for Environment, Food and Rural Affairs (DEFRA) each July. The first update on the Four Ems Hill Action Plan will be included in the 2023 ASR.
 - ❖ The Air Quality Action Plan is available for viewing on the Medway Council website.
- Air Quality Communications Strategy
 - ❖ The Environmental Protection team worked with the Communications team to promote national Clean Air Day in June 2022. This included social media posts and promotion of Medway schemes such as the Healthy Walks run by Public Health and KentREVS.
- DEFRA Air Quality Grant Programme
 - ❖ **Rainham idling project:** This project aims to reduce idling in the Rainham Air Quality Management Area (AQMA) through the use of signage. The signage testing phase of this project was delayed to avoid the impacts of the M2/A249 junction works which had an impact on traffic in the Rainham area. The Environmental Protection team attended the Rainham Green Drinks meeting on 5 December 2022 with representatives of the University of Kent project team to discuss the project in more detail with the local community, including the timeline, volunteering for surveys and developing a community lead sign. Two sign development workshops led by the University of Kent took place in March 2023 to start work developing the community lead sign for the project. The Howard School hosted a workshop attended by three Rainham secondary schools (The Howard School, Rainham School for Girls and Rainham Mark Grammar School). A further workshop hosted by St Margaret's Church was attended by members of the local community. At both workshops the University of Kent explained the theory behind the sign development before attendees were broken up into groups to come up with suggestions for the community lead sign. Members of the local community are being asked to vote on the message they would like to be taken forward for testing. Voting closed on 31 March 2023. The first set of previously

developed signs were due to be erected on 20 March 2023. This will be followed by testing of the community sign in April 2023. The project is due to be completed by the end of July 2023.

- ❖ **Taxi and Private Hire Ultra Low Emission Vehicle (ULEV) Feasibility Study:** This project involves carrying out a comprehensive taxi and private hire ULEV feasibility study, looking at the barriers and opportunities for ULEV uptake by the trade in Medway, which will be supported by a remote sensing vehicle emissions measurement campaign. Work on the draft tender documents has been completed. The tender opportunity is expected to be published in Q1 2023/24.
- ❖ An application was submitted in Q3 2022/23 under the 2022/23 air quality grant programme to deliver measures in the recently approved Four Elms Hill Air Quality Action Plan. This application has been successful and the grant award of £279,533 was received in March 2023. The proposed project involves:
 - Deploying a network of air quality sensors in/around the Four Elms Hill AQMA
 - Carrying out a vehicle emissions measurement campaign
 - Modelling the impact of traffic speed scenarios on air quality in the AQMA
 - Delivering an engagement and behaviour change programme (including setting up a local action group we are calling the Hoo Peninsula Air Quality Action Group) with a focus on young people
 - Upgrades to the KentAir website to host project information and share data
 - Implementing/piloting traffic speed changes in the AQMA using the sensor network to monitor the effect on air quality

Programme: Climate change

There are no performance measures for this programme

Project for this programme:

Climate change

- Cabinet agreed to adopt the refreshed Climate Change Action Plan and Climate Response Communications and Engagement Strategy on 5 July. The council's annual carbon emissions for 2020/21 have been calculated and validated, and an annual carbon emissions report has been published to the council's website.
- Several successful funding bids have been submitted in 2022/23. These include:
 - ❖ £65k from the Local Government Association (LGA) via a consortium to support a Behavioural Insight project to encourage homeowners to adopt no cost behaviours to reduce their energy consumption, fuel bills and greenhouse gas emissions
 - ❖ £2k from the Coastal Fountain Fund for the supply of a water fountain at Riverside Country Park
 - ❖ £76k from the Department for Business, Energy & Industrial Strategy (BEIS) for a techno-economic feasibility study for a heat network

- ❖ Just under £130k from the Department for Environment, Food & Rural Affairs (DEFRA) for an anti-idling project in Rainham in conjunction with the University of Kent, and separately a comprehensive taxi and private hire ultra-low emissions vehicle (ULEV) feasibility study looking at the barriers and opportunities for ULEV uptake by the trade in Medway.
- ❖ £1.8m allocated from the government's Shared Prosperity Fund - the net zero agenda is woven through the investment plan
- ❖ £4m of Phase 3 Public Sector Decarbonisation funding for heat pumps across approximately 20 council owned buildings
- ❖ £115,668 from the Local Authority Treescapes Fund (LATF) for 150 trees to be planted, across the 2022/23 and 2023/24 planting seasons, as replacements for trees lost on the highway
- ❖ £125k from the Urban Tree Challenge Fund to support tree planting across greenspaces and schools
- ❖ £279,533 from DEFRA through the Air Quality Grant Programme to deliver real time traffic monitoring and data modelling to develop traffic management interventions that will reduce air pollution
- ❖ £1,023,830.09 from the Department for Energy Security and Net Zero through the Social Housing Decarbonisation Fund for a Greener Future to improve energy ratings in council housing stock
- Key actions across the 11 priority areas include:
 - ❖ A cohort of 11 staff completed Carbon Literacy training. Service areas across the council are increasingly including climate change within their plans and strategies. Clauses to support the climate agenda have been included in several contracts
 - ❖ Four interns and a 6-month work industry placement student were appointed to undertake work to support the climate change action plan
 - ❖ All planning applications for new developments are required to include information on climate change and energy efficiency. Members met with developers to discuss progress being made and barriers to working towards changes to building regulations in 2023 and 2025. Climate Change was a theme at the Annual Major Developers Forum
 - ❖ The Climate Response team has commented on emerging neighbourhood plans including High Halstow and Arches (Chatham)
 - ❖ The Re:fit Energy Efficiency and Low Carbon Programme (Phase 1) started in summer 2022 and has seen a range of retrofit measures installed across 11 council-owned buildings. Phase 1 will be completed in spring 2023
 - ❖ Housing stock energy data is at an all-time high, improved by a recent set of energy performance certificate (EPC) surveys which supported the successful Social Housing Decarbonisation Fund bid
 - ❖ The LED streetlighting programme is substantially complete in terms of physical works
 - ❖ The first pre-wet salting runs were carried out in January 2023, saving 20% less salt each time the treatment is used resulting in a reduction in carbon emissions
 - ❖ The Four Elms Hill Air Quality Action Plan was approved for adoption by Cabinet in August 2022

- ❖ A Sustainable Travel subgroup has been set up comprising of Members and officers at the request of the Climate Change Member Advisory Group
- ❖ An updated Bus Service Improvement Plan (BSIP) was submitted to the Department for Transport (DfT) in November 2022. Discussions will continue with local bus operators as a longer-term ambition for them to move towards ULEV on their services
- ❖ The Kent REVS scheme was promoted to Medway businesses throughout the year. The scheme allowed any Kent business to try an electric vehicle for free for two months. 26 Medway businesses participated
- ❖ 96 homeowners installed solar panels through the second phase of Solar Together Kent, a group buying scheme which enables homeowners and businesses to install solar panels at a reduced price. This is three times as many as in phase one. The third phase was launched at the end of Q4
- ❖ A Water a Tree scheme has been launched to encourage people to support trees in warmer weather
- ❖ The Kent and Medway Workplace Wellbeing Award has been updated to include climate change pledges and an increased number of businesses have made environmental pledges
- ❖ The Climate Response team attended several events throughout 2022/23 and it is estimated that over 1,275 people were engaged with
- ❖ A programme of events to support Great Big Green Week and engage with all our communities was held during September and October. Events included an eco anxiety webinar for schools, a sustainability in business seminar and an energy cafe to help people find support for rising energy bills
- ❖ A survey was carried out in the summer to find out from the public what their priorities for climate action in Medway were. The results of the survey have been published to the climate change webpages
- ❖ New “progress reporting” pages have been created on the climate change webpages so that all updates are in one place
- ❖ The Climate Change newsletter now has 1,888 subscribers and is issued monthly
- ❖ A Sustainable Warmth Officer was appointed to improve the way the council communicates about energy grants available to residents
- ❖ Case studies evidencing sustainable action from local businesses have been added to the climate change webpages and promoted in Medway Matters throughout the year to inspire others to take action
- ❖ A schools climate change network has been set up and meets during the second week of each term to share best practice
- ❖ A Climate Change volunteering day for staff has been launched to support the delivery of the Climate Change Action Plan. A total of 17 volunteer hours have been undertaken on the community allotment at Fort Amherst
- ❖ The Local Flood Risk Management Strategy has been drafted and will be taken to Cabinet early next year.

Outcome: Put Medway on the map

Strategic Risk Summary

There are no strategic risks for this outcome.

Performance Summary

Programme: Medway, a great place to live, work, learn and visit

There are no performance measures for this programme

Projects for this programme:

Continue to encourage and help facilitate the growth of businesses in Medway (Business premises location):

- Medway was not successful in its bid for Levelling Up Funding. Progress will continue on the new office building adjacent to Innovation Centre Medway with a completion date of Q3 2024/25. Discussions are underway with several developers and potential occupiers for Innovation Park Medway.
- The Innovation Hub has entered design phase with construction completion and handover expected in Q4 2023/24 as planned.
- A contract extension of one year has been granted for Locate in Kent to continue to work with Medway Council to promote employment sites.

Support Medway for Business, the local economic partnership:

- Business for Medway has continued to have regular meetings representing a cross section of Medway's businesses across geography, size and sector with representation from business groups also. A Chair has been elected to act as Champion of the group on its and the council's behalf.

Successful and safe delivery of the Council's outdoor events and festivals:

- The second Medway Light Nights event took place on Friday 10, and Saturday 11, February 2023, in Chatham Town Centre and Riverside Gardens. The event was a great success with over 54,000 people attending, 18 Installations and over 500 school children taking part in the parade.
- The initial review of survey data shows that 79% respondents were either very satisfied or satisfied with Medway Light Nights, and 88% of respondents strongly agreed or agreed that the event created a sense of community.
- The first Medway Food and Drink festival took place on 31 March, and 1, and 2, April. Ticket sales across all three days went well. There were 7,000 attendees over the three days – this was good considering the inclement weather. There was a strong programme of food workshops, entertainment, and a range of commercial stalls at the festival.
- Planning across all other Medway festival and events for the spring/summer period is underway.

Supporting Creative Medway Compact to deliver the new cultural strategy:

- The Culture team continues to support Creative Medway at fortnightly Zoom catch ups, monthly Compact meetings and quarterly Executive Compact meetings.
- Additional funds have been secured for Creative Medway from Arts Council England and the Shared Prosperity Fund.
- The council continues to offer assistance as an accountable body, conduit and facilitator, while Creative Medway establish themselves as a formal, constituted body.
- The Culture team plans to work in partnership more effectively with Creative Medway in order to raise their profile and reinforce their reputation.
- Plans are underway to set up regular National Portfolio Organisation (NPO) networking events and meetings, to offer support, gain insight and updates on their plans, and ensure opportunities are not missed for connectivity between projects and partners. The invitation for these networking events and meetings will come from Creative Medway. Likewise, ideas are being discussed for sector support and sector development events e.g. funder visits/advice and continued professional development (CPD). Again, these will be jointly hosted with Creative Medway as the lead partner.
- The Culture team is providing support to Creative Medway as they prepare for their first Creative Congress in June.

Continue working with the Cultural Consortium established as part of the Heritage High Streets Action Zone:

- The High Streets Heritage Action Zone (HSHAZ) Cultural Consortium (CC) was supported by the Culture team, the Events team and Emergency Exit Arts to be fully incorporated into plans for Medway Light Nights 2023. They were able to plan artworks and interventions that were funded by the Events team and the UK Shared Prosperity Fund (SPF). They developed a bespoke and meaningful cultural offer for Light Nights which played to their strengths – food, drink, entertainment, window displays and artwork. The CC was thrilled to have been given this opportunity to capitalise on the huge footfall in Chatham over the two nights of this event in February. By the end of January, plans were underway to offer a pop-up street food market, giving people in the centre of town a flavour of the cuisine on offer further along Intra. They also planned a lit window vinyls project – a series of artworks at key points along Intra, telling the story of the area. In addition, one of the submissions which had been made in response to the Light Nights open call, by Filaments Arts, was able to go ahead in the window gallery at Intra Arts.
- Following the exciting success of Light Nights in Intra, funded by the SPF and the Events team, The HSHAZ CC is now steering delivery of four more important and exciting SPF funded projects for the area -
 - ❖ A feasibility study into the future of the HSHAZ CC.
 - ❖ Intra Spring – an arts festival being managed by Sun Pier House.
 - ❖ Greenspace improvements – delivered by a start-up landscape gardening company from Intra.

- ❖ Heritage Awareness – talks, walks, workshops, performances and living history experiences led by a local historian of the City of Rochester Society, Medway Theatre Company and Wordsmithery (who will be working with the homeless community in preparation for River Lit).
- The HSHAZ CC Facilitator has resigned. The Culture team is temporarily offering administrative support until a replacement is in post.
- The HSHAZ CC is now in its final year of Historic England funding and is working hard to make plans for beyond the funded period, including a roadmap and strategy for the next three years, legal status, structure of leadership group/membership, a fundraising plan, a delivery plan, and a marketing/branding strategy. Much of this will be achieved during the SPF funded feasibility study.
- The HSHAZ CC is due to meet with HTA and external consultants GJG as part of consultation over the Development Framework for Intra.

Work with partners to bring forward the Docking Station project, playing a key role in the development and delivery of Creative Estuary, transforming the Thames Estuary into one of the most exciting cultural hubs in the world:

- The Docking Station
 - ❖ Acquisition and lease - No further progress to report.
 - ❖ Fundraising - The £4m bid to the National Lottery Heritage Fund has been successful. The £3.5m bid to the Cultural Development Fund has also been successful.
- Creative Asset development - RAFA Club
 - ❖ Creative Estuary has awarded the council £65k to develop a feasibility and delivery plan to assist the council and its partners to bring this vacant asset into creative use in Chatham.
 - ❖ This project will provide a compelling narrative that will explain the potential for the development of the RAFA Club building and its associated buildings and spaces as a 'destination' on the waterfront and explain its connection to the Historic Dockyard, Fort Amherst, and Chatham Town Centre. The narrative will also illustrate how the Community Hub and RAFA building connect and respond to each other to support better public space, space for hire, public facilities and services, and spaces for Cultural and Creative Industries (CCI) sector production and presentation.
 - ❖ The work will consider the potential to build high ambition in the area, aligning with the council's strategic approach to culture-led regeneration and specifically the Chatham waterfront area, in the context of the vision for the Thames Estuary Production Corridor and the delivery of the Creative Estuary programme.
 - ❖ The work will include:
 - Concept design and visuals to RIBA 1.
 - Business Case – first stage – to provide initial stage proof of concept based on relevant evidence of community and CCI sector need.

Successful delivery of Theatre31:

- This project has now concluded.
- The Culture team continues to work with and support Icon Theatre as they deliver their 3-year National Portfolio Organisation (NPO) plans, wherever possible ensuring the legacy of Theatre31.

Medway brand recognition:

- The Universities at Medway site is now fully merged into the WeAreMedway site.
- The expected completion of the work with Medway Maritime Hospital is May/June 2023.
- Our social media platforms are performing well, with an increase of followers on all platforms (5% increase on average – all organic traffic).

Child-Friendly City:

- The Child-Friendly Medway (CFM) initiative is driven by the voices of children and young people (CYP) to engage CYP, to deliver programming and shape Medway. Our backbone is based on consultation and engagement with CYP; we capture their voices, hopes and wishes for Medway through our CFM City Halls, postcards, and feedback at our Seeing is Believing events and activities.
- This year (2022/23) we provided a wide array of free universal programming aimed at all CYP in Medway. Our free programming removes cost barriers to help narrow the gap for CYP. Updates in previous quarters demonstrate examples of other ways in which we continue to work on the CFM initiative. In addition, we continue to provide a wide array of activities that meet varying interests of CYP and Medway families' needs and wants.
- We continue to work closely with internal and external partners and are growing our network of partners to help deliver the CFM initiative. We collaborate with internal and external partners to target programming where needed, when possible; examples of this include the Friday Family Fun Yay and the Summer of Sport Programme. The CFM Partner Board, which is represented by internal and external partners, professionals and schools across the community, is supportive too. We also sit on various internal and external team boards, and the steering group to help drive partnership working for CFM.

Prosecutions and Sanctions

FPNs ISSUED	2020/21					2021/22					2022/23				
	Q1	Q2	Q3	Q4	YEAR TOTAL	Q1	Q2	Q3	Q4	YEAR TOTAL	Q1	Q2	Q3	Q4	YEAR TOTAL
FLY TIPPING	3	10	4	8	25	10	8	10	2	30	4	2	2	9	17
FAILURE TO PRODUCE DOCUMENTS	0	0	3	0	3	32	0	3	8	43	6	1	5	6	18
SCRAP METAL	0	0	0	0	0	0	1	0	0	1	0	0	0	0	0
LITTER	5	8	4	6	23	13	0	10	2	25	1	1	3	1	6
TRADE WASTE	0	0	0	0	0	0	5	0	0	5	0	0	0	0	0
FLY POSTING	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SMOKE FREE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BREACH OF A COMMUNITY PROTECTION NOTICE	0	3	1	2	6	1	0	0	0	1	0	0	1	0	1
UNLICENSED WASTE CARRIER	0	0	1	0	1	0	0	0	0	0	0	0	0	1	1
HOUSEHOLDER DUTY OF CARE	3	4	0	2	9	3	0	2	0	5	1	2	1	6	10
COMMERCIAL DUTY OF CARE	0	3	0	1	4	0	0	0	0	0	0	0	0	0	0
TOTAL	11	28	13	19	71	59	14	25	12	110	12	6	12	23	53

District Enforcement

DISTRICT ENFORCEMENT ISSUED FPNS	Q3 20/21	Q4 20/21	Q1 21/22	Q2 21/22	Q3 21/22	Q4 21/22	Q1 22/23	Q2 22/23	Q3 22/23	Q4 22/23
LITTER	2,054	1,624	1,532	1,597	1,129	988	872	1,038	867	864

DOG FOULING	0	1	3	0	2	0	0	0	0	0	1
DOGS ON LEAD	0	0	1	0	0	0	0	0	0	0	0
TOTAL	2,054	1,625	1,536	1,597	1,131	988	872	1,038	867	865	

Breakdown of Prosecutions

Due to the timeliness of reporting, there can be an increase or decrease in the number of prosecutions previously reported in Pentana

PROSECUTIONS	2020/21					2021/22					2022/23				
	Q1	Q2	Q3	Q4	YEAR TOTAL	Q1	Q2	Q3	Q4	YEAR TOTAL	Q1	Q2	Q3	Q4	YEAR TOTAL
FLY TIPPING	0	1	0	1	2	2	8	0	2	12	1	2	0	5	8
DUTY OF CARE FOR WASTE	0	0	0	1	1	2	5	0	0	7	1	1	0	0	2
LITTER	0	0	0	0	0	1	0	1	0	2	1	1	0	0	2
FAILURE TO COMPLY WITH S108 NOTICE	0	0	0	2	2	1	0	0	0	1	0	0	1	0	1
UNTIDY LAND	0	0	0	0	0	1	0	0	0	1	0	0	0	0	0
VEHICLE SALES/REPAIR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FAILURE TO COMPLY WITH CPN	0	0	0	0	0	0	1	0	0	1	0	0	0	0	0
UNREGISTERED WASTE/SCRAP	0	0	0	7	7	0	1	2	1	4	0	0	0	2	2
SMOKE FREE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	0	1	0	11	12	7	15	3	3	28	3	4	1	7	15