

CABINET

13 DECEMBER 2022

KENT AND MEDWAY INTERIM INTEGRATED CARE STRATEGY

Portfolio Holder: Councillor David Brake – Portfolio Holder for Adults’ Services

Report from: James Williams, Director of Public Health

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Summary

The Health and Social Care Act, 2022, requires Integrated Care Partnerships (i.e., the Joint Committee consisting of Medway Council, Kent County Council (KCC) and the Kent and Medway NHS Integrated Care Board (ICB)) to prepare a strategy setting out how the assessed needs in relation to its area are to be met. On 29 July 2022, the department of health published guidance detailing how integrated care systems should create an integrated care strategy. There is a requirement for an interim strategy to be published by December 2022. The Inequalities Prevention and Population Health Committee (IPPHC) of the Kent and Medway ICB has been tasked with developing the Integrated Care Strategy. This IPPHC has established a steering group, chaired by the ICB Chief Strategy Officer, supported by the Directors of Public Health for Medway and Kent, to produce the strategy for Kent and Medway. The aim is to deliver a concise high-level strategy document circa 50 pages in length, that identifies the key issues for Kent and Medway.

For Medway, the strategy is being taken to this meeting of the Cabinet for approval. The strategy also needs to be approved by the two other partners (KCC and ICB), prior to submission on 31 December 2022.

The report was considered by the Health and Adult Social Care Overview and Scrutiny Committee and its comments will be set out in an addendum report.

1. Background

- 1.1. On 29 July 2022, the Department of Health and Social Care (DHSC) published guidance setting out how integrated care systems should create an integrated care strategy. There is a requirement for an interim strategy to be published by the 31st December 2022.
- 1.2. Strategy development guidance includes a requirement to engage with the wider public as well as key stakeholders within the area. Given the short deadline for

strategy production, the DHSC acknowledges the December deadline does not allow sufficient time for the desired level of in-depth engagement with the community and stakeholders. The guidance emphasises that the December version of the Integrated Care Strategy is an interim strategy that will be developed and refined further over the following months. The Integrated Care Partnership (ICP) has directed that there should be full stakeholder and public engagement on the strategy aims, objectives and format in the new year.

- 1.3. The Inequalities Prevention and Population Health Committee (IPPHC) of the Kent and Medway ICB has been tasked with developing the Integrated Care Strategy. It has formed a steering group to develop the strategy, led by colleagues from the NHS, with representation from Public Health. An external organisation, called Attain, has been contracted by the NHS to support the production of the strategy.
- 1.4. The aim was to produce a document no more than 50 pages long, aimed at professionals and “interested members of the public”. Other versions will be developed in due course for the general public and specific communities as part of the engagement work.
- 1.5. Upper tier local authorities are still required to produce a place focussed Joint Local Health and Wellbeing Strategy (note the word ‘local’ has been added). The two strategies are required to take note of each other.

2. Options

- 2.1. Cabinet is asked to approve the interim Integrated Care Strategy. Further consultation on and development of the strategy will be undertaken over the following months with a view to bringing it back to Cabinet in the autumn of 2023.

3. Analysis

- 3.1. The requirement to deliver an interim strategy by December 31st means that it has not been possible to undertake extensive engagement with professionals across the system, nor with members of the public. Therefore, the ideas represented in the strategy are high-level. They are aligned to address existing and predicted key issues affecting the local population and the health and care system across Kent and Medway. There is a commitment from the ICB that there will be full engagement in the review and refresh of the strategy post 31st of December, with a view to bring the strategy back to Cabinet in the autumn of 2023.
- 3.2. For Medway, the interim strategy is being taken to this meeting of the Cabinet for approval. It will also be taken to the ICB and KCC for approval.
- 3.3. An Equalities Impact Assessment is attached at Appendix 2.

4. Risk Management

Risk	Description	Action to avoid or mitigate risk	Risk rating
One of the three statutory partners declines to approve interim integrated care strategy	If the strategy isn't approved by all three statutory partners, the Kent and Medway Integrated Care System, and the non-signing partner(s) in particular, will suffer reputational damage. The development of the delivery plan to improve services will be delayed, adversely affecting health and care outcomes.	The leaders of Medway Council and Kent County Council and the Chief Executive of the ICB have pledged to work together to develop the strategy and the delivery plan that will come from it. The Integrated Care Partnership, co-chaired by the leader of Medway Council has had an opportunity to comment on the draft and the comments have been addressed.	E2

1 Likelihood	2 Impact:
A Very high B High C Significant D Low E Very low F Almost impossible	1 Catastrophic (Showstopper) 2 Critical 3 Marginal 4 Negligible

5. Financial and Legal implications

- 5.1. There are no direct financial implications as a result of the recommendations of this report.
- 5.2. Under the Health and Social Care Act, 2022:
 - 5.2.1. An integrated care partnership must prepare a strategy (an “integrated care strategy”) setting out how the assessed needs in relation to its area are to be met by the exercise of functions of— (a) the integrated care board for its area, (b) NHS England, or (c) the responsible local authorities whose areas coincide with or fall wholly or partly within its area.
 - 5.2.2. The responsible local authority and each of its partner integrated care boards, must prepare a strategy (“a joint local health and wellbeing strategy”) setting out how the assessed needs in relation to the responsible local authority’s area are

to be met by the exercise of functions of— (a) the responsible local authority, (b) its partner integrated care boards, or (c) NHS England.

6. Recommendations

- 6.1. The Cabinet is asked to note the comments from the Health and Adult Social Care Overview and Scrutiny Committee, as set out in the addendum report.
- 6.2. The Cabinet is asked to approve the Kent and Medway Interim Integrated Care Strategy, as set out at Appendix 1 and to delegate authority to the Director of Public Health, in consultation with the Portfolio Holder for Adults' Services, to make any changes required, following consideration of the Strategy by other Committees and partners.

7. Suggested reasons for decision

- 7.1. Approving the interim Integrate Care Strategy will enable Medway Council, Kent County Council and Kent and Medway Integrated Care Board to fulfil the requirement for an interim strategy to be published by December 2022.

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Appendices

Appendix 1 - Interim Care Strategy, dated 23 November 2022
Appendix 2 - Equality Impact Assessment

Background papers

None

Acronyms/Glossary

- **ICS** – Integrated Care System: the integrated care system is a partnership that brings together NHS organisations, local authorities and others to take collective responsibility for planning services, improving health and reducing inequalities across a geographical area
- **ICB** – Integrated Care Board: a statutory body that is responsible for planning and funding most NHS services in the area
- **ICP** – Integrated care partnership: a statutory committee that brings together a broad set of system partners (including local government, the voluntary, community and social enterprise sector, NHS organisations and others) to develop a health and care strategy for the area
- **IC strategy**: Integrated Care Strategy