

BUDGET BUILD SUMMARY 2011-2012

Directorate/Service	2010/2011 Budget Requirement	Budget Adjustments	Spending review savings	Adjusted base	Cost of current service			Changes to service		2011-12 Draft Budget (Nov 2010)	Further Savings and Adjustments	2011-12 Budget Requirement	2011-12 Budget Requirement			
					Inflation	Increments	Other	Legislation / Regulation	Demographic				Gross Expenditur e	Direct Income	Net Expenditur e	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Childrens and Adults Services																
DSG Funded Services	172,130	(677)	0	171,453	24	70	0	55	500	172,102	0	172,102	207,940	(35,838)	172,102	
General Fund Services	113,602	(543)	(1,662)	111,398	4	752	208	427	1,500	114,288	0	114,288	169,055	(54,767)	114,288	
Regeneration, Community and Culture Services																
Regeneration, Community and Culture Services	48,641	(482)	(312)	47,847	350	332	(16)	191	0	48,704	0	48,704	72,664	(23,960)	48,704	
Business Support Department DSG																
Business Support Department DSG	1,497	0	0	1,497	0	0	0	0	0	1,497	0	1,497	1,497	0	1,497	
Business Support Department OTHER																
Business Support Department OTHER	29,731	(867)	(755)	28,109	30	475	715	547	0	29,876	0	29,876	154,058	(124,182)	29,876	
Public Health																
Public Health	388	75	(100)	363	0	8	0	0	0	371	0	371	1,272	(901)	371	
Interest & financing																
Interest & financing	15,358	0	0	15,358	0	0	1,000	0	0	16,358	0	16,358	20,274	(3,916)	16,358	
Levies																
Levies	900	0	0	900	0	0	0	74	0	974	0	974	974	0	974	
Corporate Savings																
Corporate Savings	(2,300)	2,205	0	(95)	0	0	95	0	0	0	0	0	0	0	0	
TOTAL NET BUDGET	379,947	(289)	(2,829)	376,830	408	1,637	2,002	1,294	2,000	384,170	0	384,170	627,734	(243,564)	384,170	

CHILDREN & ADULTS BUDGET BUILD 2011-2012

General Fund Activities	2010/2011 Budget Requirement	Budget Adjustments	Spending review savings	Adjusted base	Cost of current service			Changes to service		2011-12 Draft Budget (Nov 2010)	Further Savings and Adjustments	2011-12 Budget Requirement	2011-12 Budget Requirement			
					Inflation	Increments	Other	Legislation / Regulation	Demographic				Gross Expenditure £'000	Direct Income £'000	Net Expenditure £'000	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Commissioning & Client Financial Affairs	9,657	41	(132)	9,566	0	23	0	13	0	9,602	0	9,602	9,733	(130)	9,603	
Older People	20,512	488	0	21,000	0	91	(103)	39	600	21,627	0	21,627	31,262	(9,635)	21,627	
Social Care Management	2,152	(276)	0	1,876	0	10	0	21	0	1,907	0	1,907	3,070	(1,163)	1,907	
Physical Disability	11,808	(624)	0	11,184	0	33	0	21	200	11,438	0	11,438	12,237	(799)	11,438	
Learning Disability	15,908	(83)	0	15,825	0	51	0	31	200	16,107	0	16,107	26,003	(9,896)	16,107	
Linked Service Centres	4,620	(47)	0	4,573	0	86	0	43	0	4,702	0	4,702	5,270	(568)	4,702	
Mental Health	5,003	21	0	5,024	0	0	0	0	0	5,024	0	5,024	5,381	(357)	5,024	
Total for Adult Social Care	69,660	(481)	(132)	69,047	0	294	(103)	168	1,000	70,407	0	70,407	92,955	(22,548)	70,407	
Integrated Children's Team - Gillingham Area	2,027	(396)	0	1,631	0	32	0	14	0	1,677	0	1,677	1,677	0	1,677	
Integrated Children's Team - Strood Area	1,669	(57)	0	1,612	0	24	0	15	0	1,651	0	1,651	2,063	(412)	1,651	
Integrated Children's Team - Chatham Area	2,351	141	0	2,492	0	40	0	26	0	2,557	0	2,557	3,051	(493)	2,558	
Specialist Children's Services	17,670	(103)	0	17,567	0	100	91	54	500	18,312	0	18,312	18,465	(153)	18,312	
Children's Care Management Team	1,961	38	0	1,999	0	14	0	8	0	2,022	0	2,022	2,029	(7)	2,022	
Children's Care Training	111	1	0	112	0	3	0	0	0	115	0	115	140	(25)	115	
Total for Children's Care	25,789	(376)	0	25,413	0	213	91	117	500	26,335	0	26,335	27,425	(1,091)	26,334	
Early Years	6,633	0	0	6,633	11	53	0	32	0	6,729	0	6,729	15,524	(8,795)	6,729	
School Advisors	3,213	226	(929)	2,510	0	59	0	36	0	2,605	0	2,605	15,890	(13,285)	2,605	
School Organisation and Student Services	1,629	(1)	0	1,628	0	16	0	7	0	1,651	0	1,651	2,182	(531)	1,651	
Adult Learning	(174)	174	0	0	0	0	0	0	0	0	0	0	0	0	0	
Divisional Management Team	388	(1)	0	387	0	7	0	4	0	398	0	398	398	0	398	
Total for Learning and Achievement	11,689	398	(929)	11,158	11	135	0	79	0	11,383	0	11,383	33,994	(22,611)	11,383	
Divisional Management Team	251	(3)	0	248	0	2	0	2	0	253	0	253	253	0	253	
Psychology and Inclusion	12,735	379	0	13,114	2	27	77	16	500	13,736	0	13,736	15,296	(1,559)	13,736	
Integrated Youth Support	5,509	(157)	(601)	4,751	0	64	0	33	0	4,848	0	4,848	7,220	(2,372)	4,848	
Health and Wellbeing	3,761	(1)	0	3,760	15	38	143	34	0	3,990	0	3,990	6,732	(2,743)	3,990	
Total for Inclusion	22,256	219	(601)	21,874	17	131	220	85	500	22,827	0	22,827	29,501	(6,674)	22,827	
HR Headings	1,250	0	0	1,250	0	2	0	14	0	1,266	0	1,266	1,696	(430)	1,266	
Finance Headings	2,413	(1,180)	0	1,233	0	0	0	(3)	0	897	0	897	897	0	897	
School Grants	(18,810)	597	0	(18,213)	0	0	0	0	0	(34,150)	0	(34,150)	0	(34,150)	(34,150)	
Total Schools Retained Funding and Grants	(15,147)	(583)	0	(15,730)	0	2	0	11	0	(31,987)	0	(31,987)	2,593	(34,580)	(31,987)	
Workforce Development, Contracts and Business Support	2,204	(57)	0	2,147	0	30	0	16	0	2,193	0	2,193	5,243	(3,050)	2,193	
Directorate Management Team	741	(177)	0	564	0	17	0	6	0	587	0	587	638	(52)	587	
Total for Commissioning	2,945	(235)	0	2,710	0	47	0	22	0	2,779	0	2,779	5,881	(3,102)	2,779	
Schools Delegated Funding	168,540	(163)	0	168,377	0	0	0	0	0	184,647	0	184,647	184,647	0	184,647	
Total for Children and Adult Services Directorate	285,732	(1,220)	(1,662)	282,850	28	822	208	482	2,000	286,390	0	286,390	376,996	(90,606)	286,390	
Funding Analysis																
Dedicated Schools Grant	172,130	(677)	0	171,453	24	70	0	55	500	172,102	0	172,102	207,940	(35,838)	172,102	
General Fund	113,602	(543)	(1,662)	111,397	4	752	208	427	1,500	114,288	0	114,288	169,055	(54,767)	114,288	
	285,732	(1,220)	(1,662)	282,850	28	822	208	482	2,000	286,390	0	286,390	376,995	(90,605)	286,390	

REGENERATION, COMMUNITY AND CULTURE - BUDGET BUILD 2011-2012

General Fund Activities

	2010/2011 Budget Requirement £'000	Budget Adjustments £'000	Spending review savings £'000	Adjusted base £'000	Cost of current service			Changes to service		2011-12 Draft Budget (Nov 2010) £'000	Further Savings and Adjustments £'000	2011-12 Budget Requirement £'000	2011-12 Budget Requirement		
					Inflation £'000	Increments £'000	Other £'000	Legislation / Regulation £'000	Demographic £'000				Gross Expenditure £'000	Direct Income £'000	Net Expenditure £'000
Highways	6,992	(155)	(60)	6,777	50	27	(10)	15	0	6,859	0	6,859	8,280	(1,421)	6,859
Parking	(2,922)	0	0	(2,922)	0	23	80	11	0	(2,808)	0	(2,808)	2,634	(5,442)	(2,808)
Major Projects	(56)	(12)	0	(68)	0	13	0	6	0	(49)	0	(49)	708	(757)	(49)
Road Safety	527	(94)	(117)	316	0	7	0	3	0	326	0	326	593	(267)	326
Traffic Management	733	(52)	0	681	0	4	0	3	0	688	0	688	999	(311)	688
Waste Services	18,460	(94)	0	18,366	300	9	0	3	0	18,678	0	18,678	20,646	(1,968)	18,678
Environmental Services	1,138	219	0	1,357	0	16	0	12	0	1,385	0	1,385	1,562	(176)	1,385
Trading Standards	579	57	0	636	0	3	0	5	0	644	0	644	678	(34)	644
Safer Communities Operations	1,724	(185)	(57)	1,482	0	34	0	15	0	1,531	0	1,531	2,291	(760)	1,531
Strood Depot Services	(14)	3	0	(11)	0	1	0	0	0	(10)	0	(10)	101	(112)	(10)
Safer Communities Support	436	(225)	0	211	0	1	0	2	0	214	0	214	214	0	214
Front Line Support	312	4	0	316	0	3	0	5	0	324	0	324	324	0	324
Total for Front Line Services	27,910	(533)	(234)	27,142	350	141	70	80	0	27,783	0	27,783	39,030	(11,247)	27,783
Development & Transport	86	(26)	0	60	0	0	0	1	0	61	0	61	61	0	61
Economic Development	814	(13)	(63)	738	0	6	0	5	0	749	0	749	1,544	(795)	749
Integrated Transport	6,249	106	0	6,355	0	13	80	7	0	6,455	0	6,455	7,508	(1,053)	6,455
Local & Regional Planning	1,219	(14)	(15)	1,190	0	15	0	9	0	1,214	0	1,214	1,233	(18)	1,214
Development Management	646	(28)	0	618	0	20	0	15	0	653	0	653	1,771	(1,118)	653
Social Regeneration & Europe	423	(20)	0	403	0	2	0	3	0	408	0	408	1,015	(606)	408
Tourism	730	(3)	0	727	0	4	0	4	0	735	0	735	1,285	(550)	735
Building Control	229	(0)	0	229	0	0	0	0	0	229	0	229	229	0	229
Total for Development, Economy & Transport	10,396	1	(78)	10,319	0	60	80	44	0	10,503	0	10,503	14,645	(4,142)	10,503
Medway Renaissance	(71)	0	0	(71)	0	0	71	0	0	0	0	0	1,072	(1,072)	0
Management Group	27	(21)	0	6	0	1	0	1	0	8	0	8	8	0	8
Leisure & Sports	2,671	(69)	0	2,602	0	61	95	30	0	2,788	0	2,788	6,912	(4,124)	2,788
Arts, Theatres & Events	1,601	247	0	1,847	0	21	(100)	11	0	1,779	0	1,779	4,138	(2,359)	1,779
Events Co-Ordinator	63	(256)	0	(193)	0	0	(25)	0	0	(218)	0	(218)	(218)	0	(218)
Heritage & Archives & Local Studies	884	(10)	0	874	0	10	(24)	7	0	867	0	867	1,133	(266)	867
Greenspaces and Country Parks	4,685	(51)	0	4,634	0	27	(183)	13	0	4,491	0	4,491	5,213	(721)	4,491
Total for Leisure & Culture	9,930	(160)	0	9,770	0	120	(237)	62	0	9,716	0	9,716	17,186	(7,470)	9,716
Directorate Support	476	210	0	686	0	11	0	5	0	702	0	702	731	(29)	702
Total for Regeneration Community and Culture Directorate	48,641	(482)	(312)	47,847	350	332	(16)	191	0	48,704	0	48,704	72,664	(23,960)	48,704

BUSINESS SUPPORT DEPARTMENT - BUDGET BUILD 2011-2012

General Fund Activities	2010/2011 Budget Requirement	Budget Adjustments	Spending review savings	Adjusted base	Cost of current service			Changes to service		2011-12 Draft Budget (Nov 2010)	Further Savings and Adjustments	2011-12 Budget Requirement	2011-12 Budget Requirement		
					Inflation	Increments	Other	Legislation / Regulation	Demographic				Gross Expenditure	Direct Income	Net Expenditure
Local Land Charges	(61)	(38)	0	(99)	0	2	0	141	0	44	0	44	199	(155)	44
Housing Performance Team	0	434	0	434	0	5	0	2	0	441	0	441	596	(155)	441
Housing Strategy	419	(46)	0	373	0	5	0	3	0	381	0	381	381	0	381
Housing Solutions	2,354	(376)	0	1,978	0	27	0	111	0	2,116	0	2,116	3,309	(1,193)	2,116
Private Sector Housing	531	(47)	0	484	0	6	0	5	0	495	0	495	497	(2)	495
Housing Property Management	(77)	(134)	0	(211)	0	0	40	0	0	(171)	0	(171)	89	(260)	(171)
Housing Disabled Adaptations	118	(15)	0	103	0	3	0	1	0	107	0	107	138	(32)	107
Commercial Property	(1,113)	30	0	(1,083)	0	0	0	0	0	(1,083)	0	(1,083)	117	(1,200)	(1,083)
Licensing	(52)	26	0	(26)	0	3	(20)	2	0	(41)	0	(41)	253	(294)	(41)
Central Services & Procurement	610	(124)	0	486	0	5	0	4	0	495	0	495	1,010	(515)	495
Central Accommodation	3,129	(5)	0	3,124	0	5	0	4	0	3,133	0	3,133	4,022	(888)	3,133
Legal Services	1,158	152	0	1,310	0	22	0	14	0	1,346	0	1,346	1,610	(265)	1,346
Monitoring Officer	0	11	0	11	0	0	0	0	0	11	0	11	11	0	11
Enforcement Strategy	266	(266)	0	0	0	0	0	0	0	0	0	0	0	0	0
Design and Surveying	(685)	190	0	(495)	0	11	0	7	0	(477)	0	(477)	546	(1,023)	(477)
Asset and Property Management	259	17	0	276	0	1	0	4	0	281	0	281	482	(201)	281
AD H&CS Vacancy	(132)	(35)	0	(167)	0	0	0	0	0	(167)	0	(167)	(167)	0	(167)
Housing & Corporate Services	6,725	(227)	0	6,498	0	95	20	298	0	6,911	0	6,911	13,094	(6,182)	6,912
Benefit Payments	0	458	0	458	0	0	680	0	0	1,138	0	1,138	101,357	(100,219)	1,138
Revenues and Benefits Admin Total	1,075	(482)	(62)	531	0	52	170	25	0	778	0	778	3,860	(3,083)	777
NNDR Discretionary Relief	193	0	0	193	0	0	58	0	0	251	0	251	251	0	251
Rural Liaison Grants	75	0	0	75	0	0	0	0	0	75	0	75	75	0	75
Ward Improvements	165	0	0	165	0	0	0	0	0	165	0	165	165	0	165
Corporate Management	566	3	0	569	0	0	0	0	0	569	0	569	570	(1)	569
Non Distributed Costs	1,618	0	0	1,618	0	0	0	0	0	1,618	0	1,618	1,523	0	1,523
Corporate Provisions	611	3	0	614	0	0	(95)	0	0	519	0	519	614	0	614
Business Support Management Team	869	(27)	0	842	0	7	0	8	0	857	0	857	934	(76)	857
Financial Management	1,382	8	0	1,390	0	19	0	15	0	1,424	0	1,424	1,541	(117)	1,424
Cashier Services	189	(4)	(51)	134	0	1	0	1	0	136	0	136	174	(38)	136
Financial Systems	129	(1)	0	128	0	2	0	1	0	131	0	131	137	(6)	131
Financial Support	324	(3)	0	321	0	7	0	3	0	331	0	331	350	(19)	331
Creditors and Income Services	252	(3)	0	249	0	2	0	2	0	253	0	253	277	(24)	253
Audit Services	801	(56)	(57)	688	0	11	0	6	0	705	0	705	705	(0)	705
AD CFO Vacancy	(88)	(23)	0	(111)	0	0	0	0	0	(111)	0	(111)	(111)	0	(111)
Financial Services total	8,161	(127)	(170)	7,864	0	101	813	61	0	8,839	0	8,839	112,423	(103,584)	8,839
Democratic Services	734	(120)	0	614	0	8	0	40	0	662	0	662	718	(56)	662
Members and Mayoral Services	1,179	(63)	0	1,116	0	1	0	3	0	1,120	0	1,120	1,174	(54)	1,120
Electoral Services	445	(2)	0	443	0	2	0	1	0	446	0	446	450	(4)	446
Directorate Vacancy Target	(111)	111	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Interpreters	(18)	0	0	(18)	0	0	0	1	0	(17)	0	(17)	194	(211)	(17)
Registration Services	166	(3)	0	163	0	10	0	5	0	178	0	178	592	(414)	178
Bereavement Services	(163)	(49)	0	(212)	0	15	0	5	0	(192)	0	(192)	1,556	(1,748)	(192)
Libraries	3,893	(46)	(120)	3,727	0	60	(118)	26	0	3,695	0	3,695	3,974	(279)	3,695
Customer First	2,301	(21)	0	2,280	0	38	0	21	0	2,339	0	2,339	2,576	(237)	2,339
CF Vacancy Saving Target	(91)	(23)	0	(114)	0	0	0	0	0	(114)	0	(114)	(114)	0	(114)
Democracy & Customer First total	8,335	(216)	(120)	7,999	0	134	(118)	102	0	8,117	0	8,117	11,119	(3,002)	8,117
Research & Review	543	(40)	(25)	478	0	6	0	4	0	488	0	488	506	(18)	488
Management Information	406	(4)	(9)	393	0	10	0	3	0	406	0	406	406	(0)	406
Strategic Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Childrens Review Services	762	16	(5)	773	0	10	0	7	0	790	0	790	849	(59)	790
Communications and Improvement	1,157	(30)	(229)	898	0	19	0	9	0	926	0	926	1,888	(962)	926
AS CP&P Vacancy	(55)	(14)	0	(69)	0	0	0	0	0	(69)	0	(69)	(69)	0	(69)
Communications, Performance & Partnerships total	2,813	(72)	(268)	2,473	0	45	0	23	0	2,541	0	2,541	3,580	(1,040)	2,540
Human Resource Services	1,648	27	(147)	1,528	0	39	0	24	0	1,591	0	1,591	7,008	(5,417)	1,591
Adult Education	0	(175)	0	(175)	0	33	0	15	0	(127)	0	(127)	2,863	(2,991)	(127)
ICT	3,660	(48)	(50)	3,562	30	28	0	24	0	3,644	0	3,644	4,113	(469)	3,644
AD OS Vacancy	(114)	(29)	0	(143)	0	0	0	0	0	(143)	0	(143)	(143)	0	(143)
Organisational Services Total	5,194	(225)	(197)	4,772	30	100	0	63	0	4,965	0	4,965	13,841	(8,876)	4,965
Total for Business Support Department	31,228	(867)	(755)	29,606	30	475	715	547	0	31,373	0	31,373	154,058	(122,685)	31,373
DSG Income	(1,497)	0	0	(1,497)	0	0	0	0	0	(1,497)	0	(1,497)	0	(1,497)	(1,497)
General Fund Total for Business Support Department	29,731	(867)	(755)	28,109	30	475	715	547	0	29,876	0	29,876	154,058	(124,182)	29,876

Public Health budget build 2011-2012

General Fund Activities	2010/2011 Budget Requirement £'000	Budget Adjustments £'000	Spending review savings £'000	Adjusted base £'000	Cost of current service			Changes to service		2011-12 Draft Budget (Nov 2010) £'000	Further Savings and Adjustments £'000	2011-12 Budget Requirement £'000	2011-12 Budget Requirement		
					Inflation £'000	Increments £'000	Other £'000	Legislation / Regulation £'000	Demographic £'000				Gross Expenditure £'000	Direct Income £'000	Net Expenditure £'000
Health Promotion	176	0	0	176	0	2	0	0	0	178	0	178	584	(408)	176
Teenage Pregnancy	155	75	(100)	130	0	6	0	0	0	136	0	136	452	(314)	138
Healthy Weight	22	0	0	22	0	0	0	0	0	22	0	22	201	(179)	22
Sunlight Centre	35	0	0	35	0	0	0	0	0	35	0	35	35	0	35
Total for Public Health	388	75	(100)	363	0	8	0	0	0	371	0	371	1,272	(901)	371