

Informing the audit risk assessment for Medway Council 2020/21

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### **Purpose**

The purpose of this report is to contribute towards the effective two-way communication between Council's external auditors and Council's Audit Committee, as 'those charged with governance'. The report covers some important areas of the auditor risk assessment where we are required to make inquiries of the Audit Committee under auditing standards.

#### **Background**

Under International Standards on Auditing (UK), (ISA(UK)) auditors have specific responsibilities to communicate with the Audit Committee. ISA(UK) emphasise the importance of two-way communication between the auditor and the Audit Committee and also specify matters that should be communicated.

This two-way communication assists both the auditor and the Audit Committee in understanding matters relating to the audit and developing a constructive working relationship. It also enables the auditor to obtain information relevant to the audit from the Audit Committee and supports the Audit Committee in fulfilling its responsibilities in relation to the financial reporting process.

#### Communication

As part of our risk assessment procedures we are required to obtain an understanding of management processes and the Council's oversight of the following areas:

- · General Enquiries of Management
- Fraud,
- Laws and Regulations,
- · Related Parties, and
- Accounting Estimates.



### **Purpose**

This report includes a series of questions on each of these areas and the response we have received from Council's management. The Audit Committee should consider whether these responses are consistent with its understanding and whether there are any further comments it wishes to make.

Management responses was provided 01 March 2022 by:

**Katey Durkin** 

**Head of Finance Strategy** 



# **General Enquiries of Management**

Question	Management response
1. What do you regard as the key events or issues that will have a significant impact on the financial statements for 2020/21?	The ongoing response to, and recovery from the Covid-19 pandemic continues to be the most significant event that may impact the Statements.
2. Have you considered the appropriateness of the accounting policies adopted by Council? Have there been any events or transactions that may cause you to change or adopt new accounting policies?	We review our accounting policies annually in advance of the preparation of the statements, and there have not been any events or transactions which have caused us to change or adopt new accounting policies this year.
3. Is there any use of financial instruments, including derivatives?	We do not use complex financial instruments such as derivatives. We have simple cash deposits and loans and aside from the usual debtors, creditors and cash, our only financial instruments are our investments in the collective property funds (approximately £23million at original cost).
4. Are you aware of any significant transaction outside the normal course of business?	No.



# **General Enquiries of Management**

Question	Management response
5. Are you aware of any changes in circumstances that would lead to impairment of non-current assets?	We are not aware of any besides those arising from revaluations of our assets.
6. Are you aware of any guarantee contracts?	Staff transferred to Medway Norse and Medway Commercial Group under TUPE arrangements may remain in the local authority pension scheme as both have admitted body status. The agreement with the Kent Pension fund to admit such bodies requires the local authority to act as a guarantor should either organisation be unable to meet its pension fund liabilities; we are not aware of any significant risk to either organisation being unable to meet their liabilities.
7. Are you aware of the existence of loss contingencies and/or un-asserted claims that may affect the financial statements?	We seek assurances from the Monitoring Officer, ultimately through the AGS and are not aware of any such claims.
8. Other than in house solicitors, can you provide details of those solicitors utilised by Council during the year. Please indicate where they are working on open litigation or contingencies from prior years?	The Council has an in-house legal team who conduct the majority of legal activity for the Council.



# **General Enquiries of Management**

Question	Management response
9. Have any of the Council's service providers reported any items of fraud, non-compliance with laws and regulations or uncorrected misstatements which would affect the financial statements?	No.
10. Can you provide details of other advisors consulted during the year and the issue on which they were consulted?	During the year we have sought advice from CIPFA (via the advisory networks), Pixel Financial for their funding advisory service, Link Asset Services for treasury management advice, PS Tax for VAT and taxation advice.



### **Fraud**

#### Issue

#### Matters in relation to fraud

ISA (UK) 240 covers auditors responsibilities relating to fraud in an audit of financial statements.

The primary responsibility to prevent and detect fraud rests with both the Audit Committee and management. Management, with the oversight of the Audit Committee, needs to ensure a strong emphasis on fraud prevention and deterrence and encourage a culture of honest and ethical behaviour. As part of its oversight, the Audit Committee should consider the potential for override of controls and inappropriate influence over the financial reporting process.

As Council's external auditor, we are responsible for obtaining reasonable assurance that the financial statements are free from material misstatement due to fraud or error. We are required to maintain professional scepticism throughout the audit, considering the potential for management override of controls.

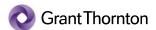
As part of our audit risk assessment procedures we are required to consider risks of fraud. This includes considering the arrangements management has put in place with regard to fraud risks including:

- assessment that the financial statements could be materially misstated due to fraud,
- process for identifying and responding to risks of fraud, including any identified specific risks,
- · communication with the Audit Committee regarding its processes for identifying and responding to risks of fraud, and
- communication to employees regarding business practices and ethical behaviour.

We need to understand how the Audit Committee oversees the above processes. We are also required to make inquiries of both management and the Audit Committee as to their knowledge of any actual, suspected or alleged fraud. These areas have been set out in the fraud risk assessment questions below together with responses from Council's management.



Question	Management response
1. Have Council assessed the risk of material misstatement in the financial statements due to fraud?  How has the process of identifying and responding to the risk of fraud been undertaken and what are the results of this process?  How do the Council's risk management processes link to financial reporting?	We do not believe our financial statements may be materially misstated due to fraud. The Council has an Internal Audit & Counter Fraud Service that conduct fraud risk assessments, proactive counter fraud work and investigation activity as required.  The Internal Audit & Counter Fraud team includes fraud risks as part of the process to develop the annual audit plan each year, which details the specific areas of counter-fraud work to be delivered. The team reports their findings to the Audit Committee on a quarterly basis and information on the number of all suspected, alleged or actual frauds are reported to the Committee in the Annual Internal Audit & Counter Fraud Report. However no fraud or specific fraud risk relating to the Statements has been alleged or identified.  The Council's Strategic Risk Management function is responsible for maintaining the corporate risk strategy and risk register. A summary of the primary risks as stated in the Council's risk register is included in the Narrative Statement of Accounts and all decision making reports to Members, including the budget, monitoring and statement of accounts include an assessment of risk. Though finance is one of the highest rated risks on the Council's Corporate Risk Register, this primarily relates to changes in how the Council is funded and we have not identified any significant risk relating to the financial reporting of the Council.
2. What have you determined to be the classes of accounts, transactions and disclosures most at risk to fraud?	The areas considered most likely to be targeted by those attempting to defraud the public purse are those with high volume relatively low value transactions, such as applications for council tax or business rate discounts/exemptions. However there are other areas of fraud risk in areas such as housing, where there is a potential for significant gain if a fraudulent application for housing were to be successful.



Question	Management response
3. Are you aware of any instances of actual, suspected or alleged fraud, errors or other irregularities either within Council as a whole or within specific departments since 1 April 2020?  As a management team, how do you communicate risk issues (including fraud) to those charged with governance?	Yes. Information on the number of all suspected, alleged or actual frauds are reported to the Audit Committee in the Internal Audit & Counter Fraud update reports and Annual Internal Audit & Counter Fraud Report. However no fraud or specific fraud risk relating to the Statements has been alleged or identified. The Audit Committee are responsible for the Council's Risk Management Strategy and review this annually. The Council's Strategic Risk Register, as an operational document is the responsibility of Cabinet.
<ul><li>4. Have you identified any specific fraud risks?</li><li>Do you have any concerns there are areas that are at risk of fraud?</li><li>Are there particular locations within Council where fraud is more likely to occur?</li></ul>	The Internal Audit & Counter Fraud service considers fraud risks as part of the process to develop the annual audit & counter fraud plan each year, which details the specific areas of counter-fraud work to be delivered. The Internal Audit & Counter Fraud update reports and Annual Internal Audit & Counter Fraud Reports to Audit Committee detail the suspected, alleged and actual fraud identified each year. Given the scale of the organisation, its activities and financial transactions some fraud is considered likely despite the strong governance and control framework in place as demonstrated in our Annual Governance Statement. In line with the assessment of fraud risk conducted by the Internal Audit & Counter Fraud team, the areas considered most likely to be targeted by those attempting to defraud the public purse are those with high volume relatively low value transactions. The Internal Audit & Counter Fraud planning risk assessment therefore aims to direct sufficient resources to both specific counter-fraud work and audit reviews in such areas to ensure the control framework is robust in design and operating effectively.
5. What processes do Council have in place to identify and respond to risks of fraud?	As set out at question 4 above, the Internal Audit & Counter Fraud service considers fraud risk as part of a wider assessment process to develop the annual audit & counter fraud plan each year, which details the specific areas of counter-fraud work to be delivered. The plan includes an allowance to carry out pro-active exercises to identify fraud and error including external data matching exercises such as the National Fraud Initiative, an allowance to carry out activities to increase awareness among staff to the risk of fraud and an allowance to carry out investigations into referrals of suspected fraud or malpractice.



Question	Management response
<ul> <li>6. How do you assess the overall control environment for Council, including:</li> <li>the existence of internal controls, including segregation of duties; and</li> <li>the process for reviewing the effectiveness the system of</li> </ul>	The Annual Governance Statement represents a summary of the organisation's activities to assess the control environment and the AGS for 2020/21 was presented to the Audit Committee in July 2021.  The primary source of assurance over the council's control environment is the work and reports of the Internal Audit & Counter Fraud team.
internal control?  If internal controls are not in place or not effective where are the risk areas and what mitigating actions have been taken?	Any areas of control weakness identified during internal audit reviews have management actions agreed to mitigate those risks. The internal audit team has a follow up process in place to ensure these actions are implemented and the controls are enhanced.
What other controls are in place to help prevent, deter or detect fraud?	The council has an anti-fraud and corruption strategy in place outlining it's approach to tackle fraud and actively takes part in national schemes, such as the NFI, to identify potential instances of fraud. It is also part of the Kent Intelligence Network, which looks at data sharing at a more local level to identify potential fraud.
Are there any areas where there is a potential for override of controls or inappropriate influence over the financial reporting process (for example because of undue pressure to achieve financial targets)?	The counter fraud team provide fraud awareness training to staff and Members to increase awareness and enhance prevention and there is publicity of successful cases to act as a deterrent.
	It is accepted that potential override of controls is a risk that exists in any organisation, however, the work of Internal Audit and Counter Fraud has not identified anything to suggest that there are any areas of concern at this time.
7. Are there any areas where there is potential for misreporting?	The work of Internal Audit and Counter Fraud has not identified anything to suggest that there are any areas of concern at this time.



Question	Management response
8. How do Council communicate and encourage ethical behaviours and business processes of it's staff and contractors?  How do you encourage staff to report their concerns about fraud?  What concerns are staff expected to report about	Codes of conduct are in place for, and define the high ethical values and standards of behaviour expected from staff to make sure that public business is conducted with fairness and integrity. The council also publishes its Anti-Fraud & Corruption Strategy, which outlines its approach to tackiling fraud and the expectations of staff, Members and contractors.  The Council seeks feedback from the public through its complaints and comments procedures and responds to the outcomes, as appropriate.  Staff are encouraged to report concerns through awareness training and publication of the speak up
fraud? Have any significant issues been reported?	(whistleblowing) policy. There is an expectation that staff will report any concerns about suspected fraud and clear channels have been identified to do so.
	There have been no significant issues reported relating to fraud within the council, however, a number of reports have been received from staff in relation to third party fraud in areas such as council tax and housing.
9. From a fraud and corruption perspective, what are considered to be high-risk posts?	Any post involving financial transaction or ability to approve the award of monies, goods or services, or authorise contracts could be considered high risk.  These risks are managed and mitigated through segregation of duties, quality control checks and where
How are the risks relating to these posts identified, assessed and managed?	necessary independent assurance from internal audit.
10. Are you aware of any related party relationships or transactions that could give rise to instances of fraud?	We are not aware of any related party transactions that pose a significant risk of fraud. In the production of our accounts we follow a process by which we ask for returns from all Members and senior officers to determine any potential related parties, which we then analyses and disclose as appropriate.
How do you mitigate the risks associated with fraud related to related party relationships and transactions?	



Question	Management response
11. What arrangements are in place to report fraud issues and risks to the Audit Committee? How does the Audit Committee exercise oversight over management's processes for identifying and responding to risks of fraud and breaches of internal control? What has been the outcome of these arrangements so far this year?	'Fraud Proofing' reviews have been undertaken in a number of areas considered to be of high risk, which focus on processes where those attempting to commit fraud may attempt to circumvent controls. The findings and any subsequent actions to improve controls are reported to the audit committee in the same manner as internal audit reviews.  All counter fraud and investigation activity is reported to the Audit Committee as part of the Internal Audit & Counter Fraud update reports and annual report to ensure that they have full oversight of of how the council has responded to fraud risks. This includes information about the volume of cases investigated and the financial savings identified.
12. Are you aware of any whistle blowing potential or complaints by potential whistle blowers? If so, what has been your response?	A summary of reports made under the Council's Whistleblowing Policy (which was reviewed, redrafted and renamed the Speak Up policy, and was approved by full Council in January 2021) is reported to the Audit Committee annually. The Monitoring Officer co-ordinates the Annual Governance Review and prepares the AGS each year and this has not disclosed any significant issues arising from this mechanism.
13. Have any reports been made under the Bribery Act?	There have been no reports made under the Bribery Act in the 2020/21 or 2021/22 financial years to date.



### Law and regulations

#### Issue

#### Matters in relation to laws and regulations

ISA (UK) 250 requires us to consider the impact of laws and regulations in an audit of the financial statements.

Management, with the oversight of the Audit Committee, is responsible for ensuring that Council's operations are conducted in accordance with laws and regulations including those that determine amounts in the financial statements.

As auditor, we are responsible for obtaining reasonable assurance that the financial statements are free from material misstatement due to fraud or error, taking into account the appropriate legal and regulatory framework. As part of our risk assessment procedures we are required to make inquiries of management and the Audit Committee as to whether the entity is in compliance with laws and regulations. Where we become aware of information of non-compliance or suspected non-compliance we need to gain an understanding of the non-compliance and the possible effect on the financial statements.

Risk assessment questions have been set out below together with responses from management.



# Impact of laws and regulations

Question	Management response
How does management gain assurance that all relevant laws and regulations have been complied with?  What arrangements does Council have in place to prevent and detect non-compliance with laws and regulations?  Are you aware of any changes to the Council's regulatory environment that may have a significant impact on the Council's financial statements?	The Annual Governance Statement was discussed by the Corporate Management Team and then presented to the Audit Committee in July. This outlines the results of the review of the council's compliance with our Code of Corporate Governance including the constitution, policies, training and assurances from the Corporate Management Team and Monitoring Officer that all relevant laws and regulations have been complied with.
2. How is the Audit Committee provided with assurance that all relevant laws and regulations have been complied with?	See Q1 above, as the AGS is presented to the Audit Committee after discussion at CMT; the 2020/21 AGS was presented to the Audit Committee in July 2021.
3. Have there been any instances of non-compliance or suspected non-compliance with laws and regulation since 1 April 2020 with an on-going impact on the 2020/21 financial statements?	No; any such non-compliance would be disclosed via the AGS which in July 2021 provided assurance that no such issues had arisen.
4. Is there any actual or potential litigation or claims that would affect the financial statements?	No.



# Impact of laws and regulations

Question	Management response
5. What arrangements does Council have in place to identify, evaluate and account for litigation or claims?	The Council's monitoring officer and in house Legal Services team are responsible for ensuring the Council complies with Laws and Regulations as set out in the Code of Corporate Governance and the Annual Governance Statement. This is also a consideration through the budget monitoring, with both Legal Services and the rest of the council considering likely legal costs/claims in their forecasts. Any significant costs/liabilities would be flagged and discussed with Finance/at Corporate Management Team and at year end, we would reflect a contingent liability or a provision in our Statement of Accounts as appropriate.
6. Have there been any report from other regulatory bodies, such as HM Revenues and Customs which indicate non-compliance?	Ofsted conducted an inspection of the Council's Children's Services and issued an Inadequate judgement in 2019.



### **Related Parties**

#### Issue

#### Matters in relation to Related Parties

Councils are required to disclose transactions with entities/individuals that would be classed as related parties. These may include:

- entities that directly, or indirectly through one or more intermediaries, control, or are controlled by Council;
- associates:
- joint ventures;
- an entity that has an interest in the authority that gives it significant influence over the Council;
- key management personnel, and close members of the family of key management personnel, and
- post-employment benefit plans (pension fund) for the benefit of employees of the Council, or of any entity that is a related party of the Council.

A disclosure is required if a transaction (or series of transactions) is material on either side, i.e. if a transaction is immaterial from the [type of body]'s perspective but material from a related party viewpoint then the Council must disclose it.

ISA (UK) 550 requires us to review your procedures for identifying related party transactions and obtain an understanding of the controls that you have established to identify such transactions. We will also carry out testing to ensure the related party transaction disclosures you make in the financial statements are complete and accurate.



### **Related Parties**

Question	Management response
<ol> <li>Have there been any changes in the related parties including those disclosed in Council's 2019/20 financial statements?</li> <li>If so please summarise:         <ul> <li>the nature of the relationship between these related parties and Council</li> <li>whether Council has entered into or plans to enter into any transactions with these related parties</li> <li>the type and purpose of these transactions</li> </ul> </li> </ol>	There have been no changes to related parties from 2019/20.
2. What controls does Council have in place to identify, account for and disclose related party transactions and relationships?	Officers and Members work within a code of conduct. Each year Members and Officers are requested to complete a form detailing any potential related parties. For Members, these are cross-checked with the Register of Members Interests and Companies House. Once a list of related parties has been agreed, reports are requested from the finance system to determine income and expenditure transactions for the reporting period together with any outstanding balances at the end of that period.
3. What controls are in place to authorise and approve significant transactions and arrangements with related parties?	The Council has controls in place to determine authorisation of transactions and the awarding of contracts to third parties. Authorisation limits for officers are awarded based upon the seniority of the post and the nature of the works carried out. All expenditure transactions must be approved by officers and separation of duties will mean that no officer could authorise a payment they have requested.
4. What controls are in place to authorise and approve significant transactions outside of the normal course of business?	The Council's constitution sets out the decision making rules, scheme of delegations and financial rules and limits in place, and is approved by Full Council. All decisions and transactions must comply with the constitution, so in any conditions required outside the normal course of business (i.e. in an emergency incident) the Urgency provisions may be enacted enabling the Leader to make decisions on behalf of the Cabinet, and the Chief Executive on behalf of the Council.



# **Accounting estimates**

#### Issue

### Matters in relation to Related Accounting estimates

ISA (UK) 540 (Revised December 2018) requires auditors to understand and assess an entity's internal controls over accounting estimates, including:

- The nature and extent of oversight and governance over management's financial reporting process relevant to accounting estimates;
- How management identifies the need for and applies specialised skills or knowledge related to accounting estimates;
- · How the entity's risk management process identifies and addresses risks relating to accounting estimates;
- The entity's information system as it relates to accounting estimates;
- · The entity's control activities in relation to accounting estimates; and
- How management reviews the outcomes of previous accounting estimates.

As part of this process auditors also need to obtain an understanding of the role of those charged with governance, which is particularly important where the estimates have high estimation uncertainty, or require significant judgement.

Specifically do Audit Committee members:

- Understand the characteristics of the methods and models used to make the accounting estimates and the risks related to them;
- Oversee management's process for making accounting estimates, including the use of models, and the monitoring activities undertaken by management; and
- Evaluate how management made the accounting estimates?

We would ask the Audit Committee to satisfy itself that the arrangements for accounting estimates are adequate.



### **Accounting Estimates - General Enquiries of Management**

Question	Management response
1. What are the classes of transactions, events and conditions, that are significant to the financial statements that give rise to the need for, or changes in, accounting estimate and related disclosures?	These are generally Property, Plant & Equipment and Pensions, due to the size of the assets/liabilities held on the balance sheet.
2. How does the Council's risk management process identify and addresses risks relating to accounting estimates?	The Council's Risk Management Strategy aims to ensure that effective risk management is applied at all levels of management and service delivery, with all officers responsible for managing risks in the course of their normal duties. The risk of a material misstatement due to the accuracy of estimates is managed through the use of expert advisors/services both internal and external, and through the role of the Finance team in validating estimates produced.
3. How do management identify the methods, assumptions or source data, and the need for changes in them, in relation to key accounting estimates?	The major concerns are around the valuation of the assets/liabilities, so management review the various methods/assumptions to ensure they produce the most accurate result, and where estimates are given ensure the assumptions upon which they are based are the most realistic. This can be done by raising robust challenges with those producing the assumptions, and should they not pass that challenge, then changes would be requested to inform the financial statements.
4. How do management review the outcomes of previous accounting estimates?	This will involve reviewing data and comparing it to that produced as part of the original assumptions. Should those assumptions be found to be inaccurate, then further work will be carried out to ensure where possible that either information streams are improved, or different calculations are made to ensure future accuracy. In the cases where, circumstances have changed since the estimate was produced, then those reasons will be made available to aid understanding.
5. Were any changes made to the estimation processes in 2020/21 and, if so, what was the reason for these?	There were no changes to the process since 2019/20.



### **Accounting Estimates - General Enquiries of Management**

Question	Management response
6. How do management identify the need for and apply specialised skills or knowledge related to accounting estimates?	This is done by questions being raised with those experts producing the information/assumptions upon which estimates are based. Whilst accountants may have a base knowledge, they are reliant upon experts such as property valuers/actuaries and ensure these are as accurate as possible by providing robust challenge where necessary.
7. How does the Council determine what control activities are needed for significant accounting estimates, including the controls at any service providers or management experts?	This is done through ensuring specifications for works are provided in line with the requirements of CIPFA's Accounting Code of Practice, relevant legislation and accounting standards.
8. How do management monitor the operation of control activities related to accounting estimates, including the key controls at any service providers or management experts?	This will be done through internal controls such as performance development reviews and internal service agreements for internal services and contract specifications, monitoring and review for external providers.
<ul> <li>9. What is the nature and extent of oversight and governance over management's financial reporting process relevant to accounting estimates, including:</li> <li>Management's process for making significant accounting estimates</li> <li>The methods and models used</li> <li>The resultant accounting estimates included in the financial statements.</li> </ul>	The financial statements, including working papers are approved by the section 151 officer prior to the audit, who will raise challenge where appropriate relating to the accounting estimates.



### **Accounting Estimates - General Enquiries of Management**

Question	Management response
10. Are management aware of transactions, events, conditions (or changes in these) that may give rise to recognition or disclosure of significant accounting estimates that require significant judgement (other than those in Appendix A)?	Management are not aware of any other transactions in addition to those included in Appendix A.
11. Are the management arrangements for the accounting estimates, as detailed in Appendix A reasonable?	Yes
12. How is the Audit Committee provided with assurance that the arrangements for accounting estimates are adequate?	The Section 151 Officer approved the draft financial statements and provides assurance to both the Audit Committee Chair and the wider Audit Committee membership that arrangements are adequate in coming to his judgement surrounding the true and fair nature of the financial statements presented for audit.



### **Appendix A Accounting Estimates**

Estimate	Method / model used to make the estimate	Controls used to identify estimates	Whether Management have used an expert	Underlying assumptions: - Assessment of degree of uncertainty - Consideration of alternative estimates	Has there been a change in accounting method in year?
Land and buildings valuations	Check as to the valuation method dependent upon the category of asset	CIPFA Accounting Code of Practice and Guidance Notes	The Council currently has internal RICS qualified valuers	There is currently a risk of material uncertainty due to the pandemic, but the council is unable to quantify the risk.	No
Investment property valuations	Fair Value/Market-Price Models	Review of Fair Value levels and the basis of each method for each asset	The Council Currently has Internal RICS qualified valuers	There is currently a risk of material uncertainty due to the pandemic, but the council is unable to quantify the risk.	No
Depreciation	Generally straight-line using data held within the Property Database within the Council's finance system	Check of data (including value/remaining life and depreciation cost code	Completed by Technical Accountant using approved software	The degree of uncertainty is determined by the possible material uncertainty within the asset valuations at the end of the reporting period.	No
Valuation of defined benefit net pension fund liabilities	Using assumptions based upon accounting standard IAS 19	Review of assumptions to ensure they are reasonable	Yes - Actuary	A major degree of uncertainty will be the performance of the markets going forward.	No



### **Appendix A Accounting Estimates**

Estimate	Method / model used to make the estimate	Controls used to identify estimates	Whether Management have used an expert	Underlying assumptions: - Assessment of degree of uncertainty - Consideration of alternative estimates	Has there been a change in accounting method in year?
Level 2 investments	For investment properties in house valuations carried out using the methodologies and bases for estimation set by RICS. In addition, a sample of 10 properties values externally (per page 94 of 2019/20 Statement of Accounts).  For Assets Held for sale a market based approach is used taking into account prices for similar assets, and research into market evidence including market rentals and yields.	Review of Fair Value levels and the basis of each method for each asset referencing IFRS 13 and CIPFA's Accounting Code of Practice	For investment properties Jonathan Rogers MRICS & Registered Valuer, Harrisons Chartered Surveyors	There is currently a risk of material uncertainty due to the pandemic, but the council is unable to quantify the risk.	No
Level 3 investments	N/A	N/A	N/A	N/A	N/A



### **Appendix A Accounting Estimates**

Estimate	Method / model used to make the estimate	Controls used to identify estimates	Whether Management have used an expert	Underlying assumptions: - Assessment of degree of uncertainty - Consideration of alternative estimates	Has there been a change in accounting method in year?
Fair value estimates	Based upon appropriate method as per IFRS 13 and CIPFA Accounting Code of Practice.	Accountants provide robust challenge to internal valuers once fair value report is produced.	RICS Valuers	Could be subject to material Uncertainty during pandemic as with all property valuations	No
Provisions	Based upon outstanding values detailed in finance system	Controls in place within the finance system	Produced by accountants	Unlikely to be any material uncertainty due to data provided e.g. through the Business rates system to inform the amounts posted to the finance system.	No
Accruals	Based upon outstanding invoices for services/goods provided/received	Guidance send to managers to help determine amounts to be accrued	Guidance produced by accountants	Accountants provide check for all accruals so degree of uncertainty is considered trivial	No
Credit loss and impairment allowances	Based upon age of outstanding debt and amount outstanding together with credit rating of third party if applicable.	Reports obtained from finance system together with other information, where applicable from financial advisors	Where necessary, our financial advisors Link	Dependant upon the individual / organisation concerned and their financial position. This has been an issue during the pandemic but where considered material (local taxation) Government help has been issued in the form of grants.	No



Estimate	Method / model used to make the estimate	Controls used to identify estimates	Whether Management have used an expert	Underlying assumptions: - Assessment of degree of uncertainty - Consideration of alternative estimates	Has there been a change in accounting method in year?
Finance lease liabilities	These have been based upon actual lease payments due in future years. Embedded lease liabilities have been based upon an annuity basis.	Information is obtained from the property team and services to determine the data used in the calculation which is checked for accuracy by accountants.	Property valued by RICS experts. Embedded ease calculations produced by accountants.	Value of property could be subject to uncertainty but due to value and small number of assets, this will not be material. Embedded leases based upon cost value of assets which is unlikely to be materially inaccurate.	No
Add any other key / material estimates	N/A	N/A	N/A	N/A	N/A



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