

REGENERATION, CULTURE AND ENVIRONMENT

OVERVIEW AND SCRUTINY COMMITTEE

14 OCTOBER 2021

COUNCIL PLAN PERFORMANCE MONITORING AND RISK REGISTER REVIEW QUARTER 1 2021/22

Report from: Phil Watts, Chief Finance Officer

Contributors: Children and Adults – Directorate Management Team
Regeneration, Culture and Environment – Directorate Management Team
Public Health
Business Support

Summary

Medway's Council Plan 2021/22 sets out the Council's three priorities. This report and appendices summarise how we performed in Q1 2021/22 on the delivery of the two priorities relevant for this Committee: Place and Growth.

This report also presents the Q1 2021/22 review of the Council's Strategic Risk Register.

1. Budget and Policy Framework

- 1.1 The Council Plan 2021/22 was agreed at Full Council in February 2021. It sets out the Council's three priorities and six values which aim to deliver these priorities. It includes the measures we use to track performance.
- 1.2 Risk management is an integral part of good governance. The Council recognises that it has a responsibility to identify and manage the barriers to achieve its strategic objectives and enhance the value of services it provides to the community. The Cabinet has responsibility to ensure the effective operation of risk management in the Council. The Strategic Risk Register ensures that all relevant key risks are recorded and mitigating actions are monitored. The Strategic Risk Register is reviewed on a quarterly basis and presented alongside Council Plan Performance Monitoring to support informed decision making.

2. Background

- 2.1 This report sets out the performance summary against the two Council priorities relevant for this Committee: Place and Growth. It focuses on where we have achieved or exceeded our targets, and how we are tackling underperformance. This

report also sets out the latest review of the strategic risks relevant to this committee together with mitigation in place to minimise impact and likelihood.

2.2 Detailed background information supporting this report can be found in Appendices 1 and 2: Place and Growth.

2.3 Risk owners have reviewed and updated their risks which have subsequently been considered and agreed by the Strategic Risk Management Group (SRMG) on 20 July 2021.

2.4 There were no changes to current residual risk scores.

2.5 There were no additions to the strategic risk register.

2.6 The revised Strategic Risk Register can be found in Appendix 3: Strategic Risk Register.

2.7 At the SRMG meeting on 20 July, SRMG members made the following observations and proposals which should be reflected in the Q2 risk review:

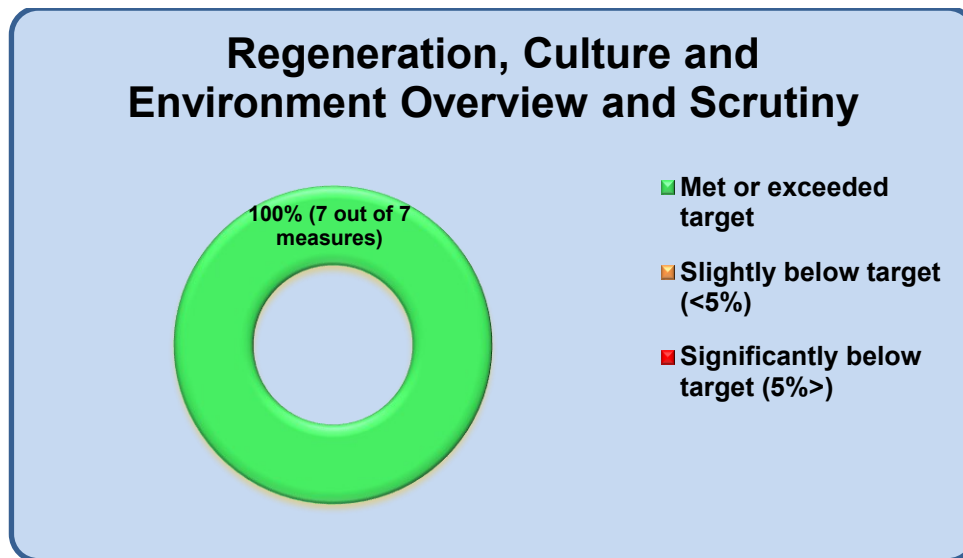
- SR46 Medway's Economic Recovery from Covid19 - SRMG felt that the focus of this risk needed to change from short term recovery to long term recovery considering the skills agenda and how we are equipping people to take opportunities from our regeneration and economy programmes.
- SR35 Homelessness - SRMG felt that this risk score should be reviewed to reflect the resources that have recently been allocated for prevention and the work completed by the service.
- SR47 Climate change - SRMG would like clarification, possible rewording, on what the risk score was reflecting e.g. the impact on the Council or impact on Medway as an area.
- SR49 Income reduction due to Covid19 - the smart parking pilot, which started in April, should be included.
- Given the increased probability of other more catastrophic pandemics happening following Covid19, it was felt that a pandemic risk should be added to the strategic risk register. This is currently being prepared by PH for discussion in Q2.

2.8. This table summarises the 15 programmes which support our 3 priorities and 11 outcomes. It also shows the six overarching values which we use to deliver all the above. The priorities and outcomes that fall under the remit of this committee are shown below (non-shaded). Detailed progress reports on these programmes can be found in Appendices 1 and 2.

VALUES		
Financial Resilience		
Digital Enablement		
Working together to empower communities		
Creativity and Innovation		
Tackle Climate Change		
Child Friendly		
PRIORITIES		
PEOPLE	PLACE	GROWTH
Supporting Medway's people to realise their potential	Medway: A Place to be proud of	Maximising regeneration and economic growth
<p>OUTCOME Healthy and active communities</p> <p>1 Improving everyone's health and reducing inequalities</p> <p>OUTCOME Resilient families</p> <p>2 Together we can – Children's Services Improvement Plan</p> <p>3 The best start in life</p> <p>OUTCOME Older and disabled people living independently in their homes</p> <p>4 Improve support for vulnerable adults by working with partners and communities</p> <p>OUTCOME All children achieving their potential in schools</p> <p>5 Raising aspiration and ambition</p>	<p>OUTCOME A clean and green environment</p> <p>6 Enhancing public realm, street scene and green spaces</p> <p>7 Replacing Medway's street lights</p> <p>8 Improve air quality in air quality management areas</p> <p>9 Climate Change</p> <p>OUTCOME Medway on the map</p> <p>10 Medway: a great place to live, work, learn and visit</p>	<p>OUTCOME A strong diversified economy</p> <p>11 Business investment</p> <p>OUTCOME Residents with jobs and skills</p> <p>12 Jobs, skills and employability</p> <p>OUTCOME Preventing homelessness</p> <p>13 Preventing homelessness</p> <p>OUTCOME Delivering new homes to meet the needs of Medway's residents</p> <p>14 Delivering new homes to meet the needs of Medway's residents</p> <p>OUTCOME Getting around Medway</p> <p>15 Tackle congestion hotspots by transport and public realm improvements</p>

3. Summary of performance

- 3.1 There are 8 Council Plan measures for 2021/22. We are reporting on 7 as data for 1 measure is not available this quarter.



3.2 Improved performance

- 57% (4 out of 7*) improved short term (since last quarter)
 - 57% (4 out of 7*) improved long term (average of previous 4 quarters)
- *where data available

4. Risk management

4.1 Implementation of a performance management and risk framework allows the council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the council is administering its resources. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.

4.2 The Risk Management process helps the Council understand, evaluate, and take action on all their risks. It supports effective decision making, identification of priorities and objectives and increases the probability of success by making the most of opportunities and reducing the likelihood of failure.

4.3 The Council's Risk Management Strategy incorporates and:

- promotes a common understanding of risk.
- outlines roles and responsibilities across the Council.
- proposes a methodology that identifies and manages risk in accordance with best practice thereby seeking to prevent injury, damage, and loss.

5. Financial and legal implications

- 5.1 There are no direct finance or legal implications arising from this report.

6. Recommendations

- 6.1 Members are asked to consider the Q1 2021/22 performance against the measures used to monitor progress against the Council's priorities.

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Appendices

Appendix 1 Council Priority: Place

Appendix 2 Council Priority: Growth

Appendix 3 Strategic Risk Register

Background papers

[Council Plan 2021/22](#)