| A | B <br> task | C <br> lead officer | E <br> 2021/22 <br> saving $£$ | F <br> 2022/23 <br> saving $£$ | G <br> 2023/24 <br> saving $£$ | H <br> 2024/25 <br> saving $£$ | $\begin{gathered} \text { I } \\ \text { 2025/26 } \\ \text { saving } £ \end{gathered}$ | J <br> 2026/27 <br> saving $£$ | K <br> 2027/28 <br> saving $£$ | 2028/29 <br> saving $£$ | $\begin{gathered} \text { M } \\ \text { 2029/30 saving } \\ £ \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Opening (deficit) / surplus balance |  | $(14,551,703)$ | $(19,495,816)$ | $(19,910,461)$ | $(20,152,788)$ | $(18,856,088)$ | $(16,183,412)$ | $(12,716,231)$ | $(8,157,944)$ | $(3,855,500)$ |
| 2 | 2021-22 Round 1 Forecast net surplus/(deficit) |  | $(5,837,833)$ | $(6,437,833)$ | $(6,937,833)$ | $(7,437,833)$ | $(7,937,833)$ | $(8,437,833)$ | $(8,937,833)$ | $(9,437,833)$ | $(9,937,833)$ |
| 3 | (1) to define and apply the graduated approach with 'needs' vs HN funding | wv | $(848,780)$ | $(410,000)$ | $(320,077)$ | $(74,634)$ | 103,426 | 83,431 | 379,370 | 213,611 | 307,685 |
| 4 | (2) decommission and commission resourced places in mainstream schools | wv | 87,500 | 233,333 | 408,333 | 641,667 | 845,833 | 1,020,833 | 1,155,000 | 1,184,167 | 1,283,333 |
| 5 | (3) implement the planned capital programme to increase SS places | PC | 0 | 944,854 | 2,202,250 | 3,962,500 | 5,456,250 | 6,595,750 | 7,756,750 | 8,137,500 | 8,552,500 |
| 6 | (4) consult on a banding system for implementation in the 2021/22 fy | wv | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | (5) propose the funding of both outreach services through a top-slice | CK | 505,000 | 505,000 | 505,000 | 505,000 | 505,000 | 505,000 | 505,000 | 505,000 | 505,000 |
| 8 | (6) visit all independent providers with a view to improving VFM | wv | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 300,000 |
| 9 | (7) cease non-EHCP top-up aside from exceptional cases (eg trauma) | WV | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 10 | total savings estimate |  | 43,720 | 1,673,188 | 3,195,506 | 5,234,533 | 7,110,509 | 8,405,014 | 9,996,120 | 10,240,277 | 10,948,518 |
| 11 | disapplication of the 0.5 per cent for 2020/21 and assumption beyond this |  | 850,000 | 850,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 12 | total from savings / disapplication |  | 893,720 | 2,523,188 | 3,195,506 | 5,234,533 | 7,110,509 | 8,405,014 | 9,996,120 | 10,240,277 | 10,948,518 |
| 13 | Net In year projected surplus/(deficit) - Line $4+$ line 14 |  | $(4,944,113)$ | $(3,914,646)$ | $(3,742,327)$ | $(2,203,300)$ | $(827,324)$ | $(32,819)$ | 1,058,287 | 802,444 | 1,010,685 |
| 14 | increased HNB budget baed on pupil number growth / reduction |  |  | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 |
| 15 | Closing (deficit)/surplus balance - line 3 plus line 15 |  | $(19,495,816)$ | $(19,910,461)$ | $(20,152,788)$ | $(18,856,088)$ | $(16,183,412)$ | $(12,716,231)$ | $(8,157,944)$ | $(3,855,500)$ | 655,186 |

