

Appendix 3

	Expenditure				Income				Net					
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's	Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
BUSINESS SUPPORT DEPT														
CORPORATE MANAGEMENT :														
CORPORATE MANAGEMENT	2,756	1,657	2,745	(11)	(918)	(940)	(1,043)	(126)	1,838	717	1,702	(137)	0	(137)
Total CORPORATE MANAGEMENT	2,756	1,657	2,745	(11)	(918)	(940)	(1,043)	(126)	1,838	717	1,702	(137)	0	(137)
DEMOCRACY & GOVERNANCE :														
DEMOCRATIC SERVICES MANAGER	696	500	645	(51)	(44)	(0)	(44)	0	651	500	601	(51)	0	(51)
MEMBERS & ELECTIONS	1,688	1,140	1,653	(35)	(59)	42	(116)	(57)	1,629	1,182	1,536	(93)	0	(93)
Total DEMOCRACY & GOVERNANCE	2,383	1,640	2,297	(86)	(103)	42	(160)	(57)	2,280	1,682	2,137	(143)	0	(143)
FINANCE & BUSINESS IMPROVEMENT :														
INTERNAL AUDIT & COUNTER FRAUD	659	543	641	(18)	(659)	(607)	(657)	2	0	(64)	(16)	(16)	0	(16)
RURAL LIAISON GRANTS	73	73	73	0	0	0	0	0	73	73	73	0	0	0
FINANCE STRATEGY	1,429	1,096	1,313	(116)	(1,429)	(1,413)	(1,488)	(59)	0	(316)	(175)	(175)	0	(175)
REVENUES & BENEFITS	81,374	52,615	77,142	(4,232)	(77,992)	(54,567)	(72,687)	5,305	3,382	(1,952)	4,455	1,073	0	1,073
FINANCE OPERATIONS	1,954	1,351	1,783	(170)	(2,009)	(1,718)	(1,944)	65	(55)	(367)	(161)	(106)	0	(106)
ICT	6,602	5,223	6,712	110	(6,042)	(5,362)	(5,888)	154	560	(139)	824	264	0	264
COMMUNITY INTERPRETERS	527	396	485	(42)	(626)	(224)	(457)	169	(99)	172	28	127	0	127
DIGITAL	619	426	521	(98)	0	(19)	(19)	(19)	619	407	502	(117)	0	(117)
BUSINESS CHANGE	533	465	529	(4)	0	0	0	0	533	465	529	(4)	0	(4)
BUSINESS INTELLIGENCE	518	363	435	(83)	(518)	(515)	(518)	0	0	(151)	(83)	(83)	0	(83)
CUSTOMER & BUSINESS SUPPORT	3,738	3,145	3,630	(108)	(3,738)	(3,595)	(3,685)	53	0	(450)	(54)	(54)	0	(54)
Total FINANCE & BUSINESS IMPROVEMENT	98,024	65,696	93,264	(4,760)	(93,012)	(68,019)	(87,341)	5,670	5,012	(2,323)	5,923	911	0	911
HUMAN RESOURCES :														
HUMAN RESOURCES	2,079	1,532	2,130	51	(2,083)	(2,109)	(2,185)	(102)	(3)	(577)	(55)	(52)	0	(52)
Total HUMAN RESOURCES	2,079	1,532	2,130	51	(2,083)	(2,109)	(2,185)	(102)	(3)	(577)	(55)	(52)	0	(52)
LEGAL CONTRACTS & PROPERTY :														
CATEGORY MANAGEMENT	552	378	448	(104)	(552)	(266)	(486)	66	0	112	(38)	(38)	0	(38)
LEGAL, LAND CHRGS & LICENSING	2,802	2,481	3,075	274	(2,862)	(2,514)	(2,966)	(104)	(60)	(33)	110	170	0	170
MEDWAY NORSE	5,639	3,720	5,646	6	(5,889)	(5,905)	(5,889)	0	(250)	(2,186)	(244)	6	0	6
PROPERTY & CAPITAL PROJECTS	4,467	3,611	4,575	108	(3,280)	(2,749)	(3,594)	(314)	1,188	862	981	(206)	0	(206)
VALUATION & ASSET MANAGEMENT	1,547	1,506	2,424	877	(5,303)	(4,634)	(5,495)	(191)	(3,756)	(3,128)	(3,071)	685	0	685
Total LEGAL CONTRACTS & PROPERTY	15,008	11,695	16,168	1,160	(17,886)	(16,068)	(18,430)	(543)	(2,878)	(4,372)	(2,261)	617	0	617
Total BUSINESS SUPPORT DEPT	120,251	82,220	116,604	(3,646)	(114,002)	(87,094)	(109,159)	4,842	6,249	(4,874)	7,445	1,196	0	1,196