

COUNCIL

21 JANUARY 2021

REPORT ON OVERVIEW AND SCRUTINY ACTIVITY

Report from: Neil Davies, Chief Executive

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Summary

This report provides a summary of the work of the Council's Overview and Scrutiny Committees since the last report to Council on 8 October 2020.

- 1. Budget and policy framework
- 1.1. The Council's Constitution provides for the activities of Overview and Scrutiny (O&S) Committees to be reported to Council meetings. The following is a high-level summary of business conducted. For further detail please refer to the minutes of each Committee which are published on the Council's website using the web links under each section.
- 2. Health and Adult Social Care Overview and Scrutiny Committee 13 October 2020
- 2.1. Medway Community Healthcare Covid-19 Response and Service Recovery Briefing

Outcome:

The Committee agreed to note the report and to receive updates from Medway Community Healthcare every three months.

2.2. Kent and Medway Restart and Recovery Programme

Outcome:

The Committee agreed to note the update on the NHS restart and recovery programme, as set out in Appendices 1 and 2, of the report.

2.3. Kent and Medway NHS and Social Care Partnership Trust (KMPT) - Mental Health Update

Outcome:

The Committee agreed to:

- a) note the update provided by KMPT.
- b) request that a Member site visit to the new community mental health centre at Britton Farm be arranged, at a safe and appropriate time.
- c) request that an article on the new community mental health centre at Britton Farm be included in Medway Matters to highlight to the public the services provided.
- d) request that the Trust discuss with the Department of Work and Pensions how to work together so that the DWP's Universal Credit team were able to seek advice where they have concerns about the mental health of their customers.
- 2.4. Council Plan Performance Monitoring Report and Risk Register Review Quarter 1 2020/21

Outcome:

The Committee agreed to:

- a) note the Quarter 1 2020/21 performance against the measures used to monitor progress against the Council's priorities.
- b) note the amended strategic risk register as set out in Appendix 2.
- c) request a briefing paper on new Strategic Risk SR09A Changing Demographics of Older People and Working Age Adults.
- d) ask officers to look into whether future risk reports should only contain those risks relevant to the Committee.

2.5. Work programme

Outcome:

The Committee agreed changes to the Work Programme as set out in paragraph 3 of the report.

3. Regeneration, Culture and Environment Overview and Scrutiny Committee - 15 October 2020

3.1. Petitions

Outcome:

The Committee:

- a) noted the petition response and appropriate officer action set out in paragraph 3 of the report.
- b) noted the latest position concerning the gating of the vehicular access between 71 and 73 Sunnymead Avenue and that the Head of Regulatory Services will communicate this to the relevant Ward Councillor.
- c) noted that it was intended that a review be undertaken of all gated alleyways in Medway and that revised governance had been put in place so that, in future, decisions upon gating and changes to gating would involve more than one person.
- 3.2. Attendance of the Portfolio Holder for Inward Investment, Strategic Regeneration and Partnerships

Outcome:

The Committee thanked the Portfolio Holder for Inward Investment Strategic Regeneration and Partnerships for attending the meeting and answering questions and agreed that Locate in Kent be invited to attend a future meeting of this Committee to undertake a presentation on its work.

3.3. Attendance by the Portfolio Holder for Front Line Services

Outcome:

The Committee:

- a) noted that the Assistant Director Front Line Services will provide information on the annual maintenance payment to Volker Highways for maintenance of Medway Tunnel.
- b) requested that its appreciation be extended to all staff at Medway Norse for the work undertaken in fulfilling the Waste and Recycling Contract over the festive period and throughout the Covid-19 lockdown.
- c) noted that the Portfolio Holder will ask officers to discuss with both Medway Norse and Volker Highways the possibility of them becoming 'Make Medway Plastic Free' business champions.

- d) noted that the Portfolio Holder will ask officers to investigate the possibility of Horsted Valley being included in the next round of schemes to benefit from the Department of Transport's Active Travel Fund if the Council's bid is successful.
- e) requested that the Committee's thanks be extended to the relevant teams for organising the Spring Clean-Ups across Medway.
- f) noted that the Portfolio Holder will ask officers to investigate the potential for the continuation of the pre-booking system post the Covid pandemic at the household waste sites.
- g) requested that officers discuss with Medway Norse the possibility of their staff taking a proactive role in reporting instances of flytipped rubbish.
- 3.4. Council Plan Performance Monitoring Report and Risk Register Review Quarter 1 2020/1

The Committee noted the Quarter 1 2020/21 performance against the measures used to monitor progress against the Council's priorities and the amended strategic risk register as set out in Appendix 3 of the report.

3.5. Work Programme

Outcome:

The Committee:

- a) agreed that in line with the discussion earlier in the meeting, Locate in Kent be invited to undertake a presentation to a future meeting.
- b) agreed that a report be submitted to a future meeting providing an update on the partial cessation of use of herbicides in 2020 along with plans for 2021.
- c) noted that the report on the work of Volker Highways due to be presented to Committee in January 2021, will include key performance indicators.
- d) agreed that a report on Placing Objects on the Highway be retained on the Committee's work programme as 'date to be determined'.
- e) agreed that the Annual Review of Waste Contracts be programmed to be submitted to this Committee in January 2021.
- f) noted that the Members briefing by the South East Local Enterprise Partnership (SELEP) is due to take place on 29 October 2020 and agreed that SELEP be invited to a meeting of this Committee for scrutiny when the relevant Portfolio Holder is next held to account in 2021/22.

- g) requested that an update report on progress on the future development on the Peninsula be reported to this Committee in March 2021 and every six months thereafter.
- h) noted that the pre-agenda meeting considered that sufficient briefings and updates on the Council's response to COVID-19 pandemic are supplied to Members through regular Cabinet reports and therefore additional reports are not currently considered necessary for this Committee.
- 4. Business Support Overview and Scrutiny Committee 22 October 2020
- 4.1. Attendance of the Portfolio Holder for Business Management

On behalf of the Committee, the Chairman thanked the Portfolio Holder for Business Management for his attendance.

4.2. Council Plan Performance Monitoring and Risk Register Review Quarter 1 2020/21

Outcome:

The Committee noted the Q1 2020/21 performance against the measures used to monitor progress against the Council's priorities and the amended strategic risk register as set out in Appendix 5 of the report.

(In accordance with Council Rule 12.6, Councillors Khan, Maple and Murray asked that their votes in favour be recorded.)

4.3. Capital Budget Monitoring Report Round 1 2020/21

Outcome:

The Committee noted:

- a) the results of the first round of capital budget monitoring for 2020/21;
- b) that on 25 August 2020, the Cabinet had approved the virement of £750,000 from the High Needs Special Places scheme to fund the Council's agreed contribution to the Department for Education towards the new build school at Cornwallis Avenue, Gillingham as set out in paragraph 4.2 of the report;
- c) that on 25 August 2020, the Cabinet had recommend to Full Council the addition of £121,000 to the Capital Programme Management scheme, to be funded by S106 contributions as set out at paragraph 4.3 of the report, and that on 8 October 2020 Full Council had agreed this recommendation;

- d) that on 25 August 2020, the Cabinet had recommend to Full Council the addition of £3.050million for further works to Strood Riverside Phase 1&2, funded from borrowing in lieu of future capital receipts, to the Council's Capital Programme as set out at paragraph 5.2 of the report, and that on 8 October 2020 Full Council had agreed this recommendation;
- e) that on 25 August 2020, the Cabinet had recommended to Full Council the addition of £300,000 in respect of HRA buyback, which was omitted in error from the budget set in February as set out at paragraph 6.1 of the report, and that on 8 October 2020 Full Council had agreed this recommendation;
- f) that on 25 August 2020 the Cabinet had recommended to Full Council the addition of £384,000 to the Mountbatten House Purchase scheme, to be funded from a virement from the Medway Development Company Ltd holding scheme as set out at paragraph 7.2 of the report, and that on 8 October 2020 Full Council had agreed this recommendation; and
- g) that on 25 August 2020 the Cabinet had recommended to Full Council the addition of £3,275,300 under the Flexible Use of Capital Receipts Strategy, to fund a new transformation programme as set out in section 9 of this report, and that on 8 October 2020 Full Council had agreed this recommendation.

(In accordance with Council Rule 12.6, Councillors Khan, Maple and Murray asked that their votes in favour be recorded.)

4.4. Revenue Budget Monitoring Report Round 1 2020/21

Outcome:

The Committee noted:

- a) the results of the first round of revenue budget monitoring for 2020/21; and
- b) that on 25 August 2020 the Cabinet noted the proposal for the Chief Executive to pursue a reduced working week and flexible retirement, as set out in paragraph 6.2.3.

(In accordance with Council Rule 12.6, Councillors Khan, Maple and Murray asked that their votes in favour be recorded.)

4.5. Covid-19 recovery

Outcome:

The Committee scrutinised and noted the Council's role in the recovery phase of the Covid-19 pandemic.

4.6. Petitions

Outcome:

The Committee noted the petition response and appropriate officer action at paragraph 3 of the report.

(In accordance with Council Rule 12.6, Councillors Khan, Maple and Murray asked that their votes in favour be recorded.)

4.7. Work Programme

Outcome:

The Committee agreed:

- a) to note the Committee's work programme (Appendix 1) and agreed to the addition of a report on the results of the staff survey on working from home: and
- b) to note the work programme of the other overview and scrutiny committees (Appendix 2).

(In accordance with Council Rule 12.6, Councillors Khan, Maple and Murray asked that their votes in favour be recorded.)

- Health and Adult Social Care Overview and Scrutiny Committee –
 November 2020
- 5.1. South East Coast Ambulance Service Update

Outcome:

The Committee noted the report and thanked the representatives from SECAmb for their attendance.

5.2. Mental Health Community Support

Outcome:

The Committee agreed to recommend Option 2 to Cabinet and also that more detail be provided to Cabinet to reflect the fact that the consultation had ended before the pandemic had begun.

(In accordance with Council Rule 12.6, Councillors Murray and Price asked that their votes in favour be recorded.)

5.3. Domiciliary Care and Community Services Delivery during Covid

Outcome:

The Committee agreed to note the report.

5.4. Work Programme

Outcome:

The Committee agreed changes to the Work Programme as set out in paragraph 3 of the report.

6. Business Support Overview and Scrutiny Committee – 26 November 2020

6.1 Attendance of the Portfolio Holder for Resources

Outcome:

On behalf of the Committee, the Chairman thanked the Portfolio Holder for Resources for his attendance and for his detailed responses.

The Chairman informed the Committee of his proposal to pilot a new approach for the 2021/22 municipal year with regard to the attendance of Portfolio Holders to be held to account by the Committee. The proposal was to devote two meetings solely to the attendance of two Portfolio Holders on each occasion. It was envisaged that this would enable the Committee to continue to devote sufficient time to this activity without putting pressure on the rest of the Committee's agenda.

6.2. Staff survey on working arrangements

Outcome:

The Committee noted and commented on the survey findings.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded).

6.3. Procurement Strategy 2021-2025

Outcome:

The Committee agreed to recommend the Cabinet to agree that training on the Council's Procurement Strategy and the associated processes for local authority procurement should be provided for all Members of the Council and that the Chief Legal Officer and the Head of Category Management should develop a proposal for the format and delivery of the training in consultation with the Chairman and Opposition Spokesperson for the Business Support Overview and Scrutiny Committee.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.4. Council Plan Performance Monitoring and Risk Register Review Quarter 2 2020/21

Outcome:

Members of the Committee considered the Q2 2020/21 performance against the measures used to monitor progress against the Council's priorities, and noted the amended strategic risk register as set out in Appendix 4.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.5. Capital Budget Monitoring Report Round 2 2020/21

Outcome:

The Committee noted the results of the second round of capital budget monitoring for 2020/21.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.6. Revenue Budget Monitoring Report Round 2 2020/21

Outcome:

The Committee noted the results of the second round of revenue budget monitoring for 2020/21.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.7. Draft Capital and Revenue Budget 2021/22

Outcome:

The Committee:

 a) noted that Cabinet had instructed officers to continue to work with Portfolio Holders in formulating robust proposals to balance the budget for 2021/22 and beyond; and b) commented on the proposals outlined in the draft capital and revenue budgets and forwarded the proposals to the individual overview and scrutiny committees.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded).

6.8. Monuments and place names working group

Outcome:

The Committee agreed to notify the Cabinet of its support for the recommendation of the Monuments and Place Names Working Group that Sir John Hawkins Car Park should be renamed as St John's car park.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.9. Covid-19 Response - Phase 2

Outcome:

The Committee scrutinised and noted the Council's role in the second response phase of the Covid-19 pandemic.

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

6.10. Work programme

Outcome:

The Committee:

- a) agreed the proposed changes to the Committee's work programme (Appendix 1 to the report) as set out in paragraphs 3.2 and 3.3 of the report and the addition of an item on the establishment of a Medway Community Lottery to the business of the meeting scheduled on 28 January 2021; and
- b) noted the work programmes of the other overview and scrutiny committees (Appendix 2 to the report).

(In accordance with Council Rule 12.6, Councillors Johnson, Maple and Murray asked that their votes in favour be recorded.)

7. Children and Young People Overview and Scrutiny Committee – 1 December 2020

7.1. Medway Safeguarding Children Partnership (MSCP) Annual Report 2019-20

Outcome:

The Committee noted the report and requested a briefing note providing information and the definition and measures of child poverty.

In accordance with Council rule 12.6, Councillors Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.2. Children's Services Improvement Update

Outcome:

The Committee noted the report.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.3. Draft Capital and Revenue Budget 2021/22

Outcome:

The Committee noted the report and requested that its comments be forwarded to the Business Support Overview and Scrutiny Committee.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.4. Council Plan Performance Monitoring and Risk Register Review Quarter 2 of 2020/21

Outcome:

The Committee noted the report and requested greater detail by provision type for exclusion data and for information on the recording of school attendance during the pandemic to be sent to Members.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.5. Annual Adoption Report

Outcome:

The Committee noted the report, requested its comments be forwarded to the Cabinet and that all Members be provided with a copy of the report as part of their training in their role as Corporate Parents.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.6. Annual Fostering Report

Outcome:

The Committee noted the report and forwarded its comments to the Cabinet.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

7.7. Work Programme

Outcome:

The Committee:

- (1) agreed the work programme as set out at Appendix 1 to the report, subject to accepting the proposed changes, outlined in italic text on Appendix 1:
- (2) agreed to receive a briefing note relating to the Adolescent and Edge of Care Teams:
- (3) recommended the appointment of Carl Guerin-Hassett to the position of a non-voting Headteacher on this Committee to the Chief Executive, following consultation with the Group Whips, for a two year term;
- (4) recommended the appointment of Nicola Forrest as a substitute non-voting Headteacher on this Committee to the Chief Executive, following consultation with the Group Whips, for a two year term.

In accordance with Council rule 12.6, Councillors Howcroft-Scott, Johnson and Chrissy Stamp requested that their votes in favour be recorded.

- 8. Regeneration, Culture and Environment Overview and Scrutiny Committee 3 December 2020
- 8.1. Annual Scrutiny of the Community Safety Partnership including an update on the Community Safety Plan 2020 2024

The Committee thanked the Community Safety Partnership partners for attending the meeting and answering questions and:

- a) noted the findings of the strategic assessment.
- b) noted the refreshed CSP priorities in light of the strategic assessment findings.
- 8.2. Attendance by the Portfolio Holder for Resources

Outcome:

The Committee:

- a) noted that officers in consultation with the Police will supply direct to the Member concerned information as to the enforcement action by Police under the Public Space Protection Orders relating to alcohol breaches and general anti social behaviour.
- b) requested that officers circulate a copy of the monthly report produced by MCG on the CCTV cameras.
- c) requested that a briefing note be supplied setting out the threshold for the provision of a CCTV camera.
- d) requested that a briefing note be supplied on the number of Fixed Penalty Notices issued by the private company along with a copy of the recent report to the Procurement Board
- e) noted that the Portfolio Holder will check the figure set out in paragraph 7.4 of the report relating to the value of illegal tobacco seized by Operation Ignite in August 2020.
- f) requested that a briefing note on trade waste violations be circulated to the Committee setting out what it involves and whether intelligence is helpful to identify offenders.
- g) agreed that a briefing note be supplied on the work of the Blue Light Project.

h) noted that the Portfolio Holder for Resources will speak to the Council's Communications Team concerning possible publicity for the reporting of illegal tobacco sources.

8.3. Member's item - Public Space Protection Orders

Outcome:

The Committee noted that as the extension of the existing Public Space Protection Orders had now been agreed, for any variation, discharge or extension the process into varying the Orders could commence in early 2021 which would include a longer and wider consultation, including with Members.

8.4. Draft Capital and Revenue Budget 2021/22

Outcome:

The Committee:

- a) noted that Cabinet has instructed officers to continue to work with Portfolio Holders in formulating robust proposals to balance the budget for 2021/22 and beyond.
- b) requested that the following additional information be supplied to the Committee:
- a detailed breakdown of the functions transferred from the Regeneration,
 Culture and Environment Directorate to the Business Support Directorate.
- a schedule setting out the projects included in the Capital Programme expenditure.
- 8.5. Medway Cultural Strategy 2020 2030

Outcome:

The Committee recommended the adoption of Medway's new Cultural Strategy and Creative Medway governance and delivery model to Cabinet.

8.6. Kent and Medway Energy and Low Emissions Strategy - Formal Adoption

Outcome:

The Committee noted the Kent and Medway Energy and Low Emissions Strategy prior to its submission to Cabinet on 12 January 2021 for formal consideration and adoption.

8.7.	Council Plan Performance Monitoring and Risk Register Review Quarter 2 2020/21				
	Outcome:				
	The Committee noted the Quarter 2 2020/21 performance against the measures used to monitor progress against the Council's priorities.				
8.8.	Petitions				
	Outcome:				
	The Committee noted the petition response set out in paragraph 3 of the				

report and the two petition referrals scheduled for January 2021.

8.9. Work Programme

Outcome:

The Committee agreed:

- a) that the Annual Review of Waste Contract report be moved back to its original date of March 2021 in light of the fact that the team will be busy throughout December with the preparations for the Christmas/New Year waste collections but requested that in future years the annual review report tie in closer to the contract start date and suggested that in 2021, the next update be in October and then annually in October thereafter.
- b) that a report on 20s Plenty be submitted to this Committee in January 2021.
- c) noted that a briefing note will be initially produced on the Lifecycle Report on the Highways Network with the proviso that any Member could request that the matter referred to this Committee as a report. Therefore, it was agreed that this remain on the outstanding reports list under 'Dates to be determined' until such time it is decided it can be removed.
- d) that a report on the partial cessation of the use of herbicides be brought to this Committee in January 2021.
- 9. Health and Adult Social Care Overview and Scrutiny Committee 10 December 2020

9.1.		Primary		

Outcome:

The Committee:

a) Thanked the CCG for their update.

- b) requested a briefing paper on the findings of the Primary Care Lessons Learned Review.
- c) requested a briefing paper on GP numbers across Medway.
- 9.2. Kent and Medway Adult Safeguarding Annual Report (KMSAB) Annual Report 2019-20

The Committee noted the report and agreed to forward its comments to the Health and Wellbeing Board.

9.3. Council Plan Performance Monitoring and Risk Register Review Quarter 2 2020/21

Outcome:

The Committee:

- a) noted the quarter 2 performance against the measures used to monitor progress against the Council's priorities and also noted the amended strategic risk register.
- b) requested a briefing note on the issue of foetal alcohol spectrum disorder and agreed that this issue, together with the issue raised about in-house provision of services, be discussed at an agenda planning meeting.
- 9.4. Draft Capital and Revenue Budget 2021/22

Outcome:

The Committee:

- a) noted that Cabinet has instructed officers to continue to work with Portfolio Holders in formulating robust proposals to balance the budget for 2021/22 and beyond.
- b) noted the proposals outlined in the draft capital and revenue budgets in so far as they relate to the services within the remit of this Committee.
- 9.5. Work Programme

Outcome:

The Committee agreed changes to the Work Programme as set out in paragraph 3 of the report, subject to the Annual Public Health report coming to the March 2021 meeting instead of January.

- Children and Young People Overview and Scrutiny Committee –
 January 2021
- 10.1. The following reports were considered by the Children and Young People Overview and Scrutiny Committee at its meeting on 7 January 2021 and are listed here to enable the Council to discuss any issues arising at this meeting as the minutes are not yet available:
- 10.2. Attendance of the Portfolio Holder for Adult Services
- 10.3. The Emotional and Wellbeing Impact of Covid-19 on Children and Young People
- 10.4. Childhood Obesity
- 10.5. Emotional Health and Wellbeing Contract and the Local Transformation Plan Update
- 10.6. Sufficiency Report 2020
- 10.7. Options Paper Medway Children Assessment Unit
- 10.8. Early Help (Parenting) Task Group
- 10.9. Work Programme
- 11. Regeneration, Culture and Environment Overview and Scrutiny Committee 14 January 2021
- 11.1. The following reports were due to be considered by the Regeneration, Culture and Environment Overview and Scrutiny Committee at its meeting on 14 January 2021 and are listed here to enable the Council to discuss any issues arising at this meeting as the minutes are not yet available:
- 11.2. Petitions
- 11.3. Attendance by the Portfolio Holder for Planning, Economic Growth and Regulation
- 11.4. Highways Infrastructure Contract Annual Review
- 11.5. 20mph Schemes in Medway
- 11.6. Medway Wide Public Space Protection Orders
- 11.7. Report of use of Herbicides on Green Space Assets
- 11.8. Work Programme

- Health and Adult Social Care Overview and Scrutiny Committee –
 January 2021
- 12.1. The following reports were due to be considered by the Health and Adult Social Care Overview and Scrutiny Committee at its meeting on 19 January 2021 and are listed here to enable the Council to discuss any issues arising at this meeting as the minutes are not yet available:
- 12.2. Medway NHS Foundation Trust COVID-19 Update
- 12.3. Attendance of the Portfolio Holder for Adults' Services
- 12.4. Medway Community Healthcare Covid-19 Response and Service Recovery Briefing
- 12.5. Kent and Medway Neurodevelopmental Pathway (Adult Autism/ADHD)
- 12.6. Work Programme
- 13. Contact for further details

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14. Appendices

None

15. Background papers

<u>Health and Adult Social Care Overview and Scrutiny Committee – 13 October</u> 2020

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=131&Mld=476 9&Ver=4

Regeneration, Culture and Environment Overview and Scrutiny Committee - 15 October 2020

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=437&Mld=476 3&Ver=4

<u>Business Support Overview and Scrutiny Committee – 22 October 2020</u> <u>https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=123&Mld=480</u> 5&Ver=4

<u>Health and Adult Social Care Overview and Scrutiny Committee –</u> 12 November 2020

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=131&Mld=494 8&Ver=4 <u>Business Support Overview and Scrutiny Committee – 26 November 2020</u> <u>https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=123&Mld=480</u> 7&Ver=4

<u>Children and Young People Overview and Scrutiny Committee – 1 December</u> 2020

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=378&Mld=469 2&Ver=4

Regeneration, Culture and Environment Overview and Scrutiny Committee – 3 December 2020

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=437&Mld=476 4&Ver=4

<u>Health and Adult Social Care Overview and Scrutiny Committee – 10 December 2020</u>

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=131&Mld=477 0&Ver=4

<u>Children and Young People Overview and Scrutiny Committee – 7 January</u> 2021

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=378&Mld=469 3&Ver=4

Regeneration, Culture and Environment Overview and Scrutiny Committee – 14 January 2021

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=437&Mld=476 5&Ver=4

<u>Health and Adult Social Care Overview and Scrutiny Committee – 19 January</u> 2021

https://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=131&Mld=477 1&Ver=4