



# **CHILDREN AND YOUNG PEOPLE OVERVIEW AND SCRUTINY COMMITTEE**

**1 DECEMBER 2020**

## **COUNCIL PLAN PERFORMANCE MONITORING AND RISK REGISTER REVIEW QUARTER 2 OF 2020/21**

Report coordinated by      Phil Watts, Chief Finance Officer  
Contributors:              Children and Adults – Directorate Management Team

### Summary

Medway's Council Plan 2016/21 sets out the Council's three priorities. This report and appendices summarise how we performed in Quarter 2 (Q2) of 2020/21 on the delivery of the two priorities relevant for this Committee: People and Growth.

This report also presents the Q2 2020/21 review of strategic risks

### 1. Budget and policy framework

- 1.1. The Council Plan 2016/21 was agreed at Full Council in February 2016. It sets out the Council's three priorities and three ways of working which aim to deliver these priorities. It includes the measures we use to track performance.
- 1.2. Risk management is an integral part of good governance. The Council recognises that it has a responsibility to identify and manage the barriers to achieve its strategic objectives and enhance the value of services it provides to the community. The Cabinet has responsibility to ensure the effective operation of risk management in the Council. The Strategic Risk Register ensures that all relevant key risks are recorded, and mitigating actions are monitored. The Strategic Risk Register is reviewed on a quarterly basis and presented alongside Council Plan Performance Monitoring to support informed decision making.

### 2. Background

- 2.1. This report sets out the performance summary against the two Council priorities relevant for this Committee: People and Growth. It focuses on where we have achieved or exceeded our targets, and how we are tackling

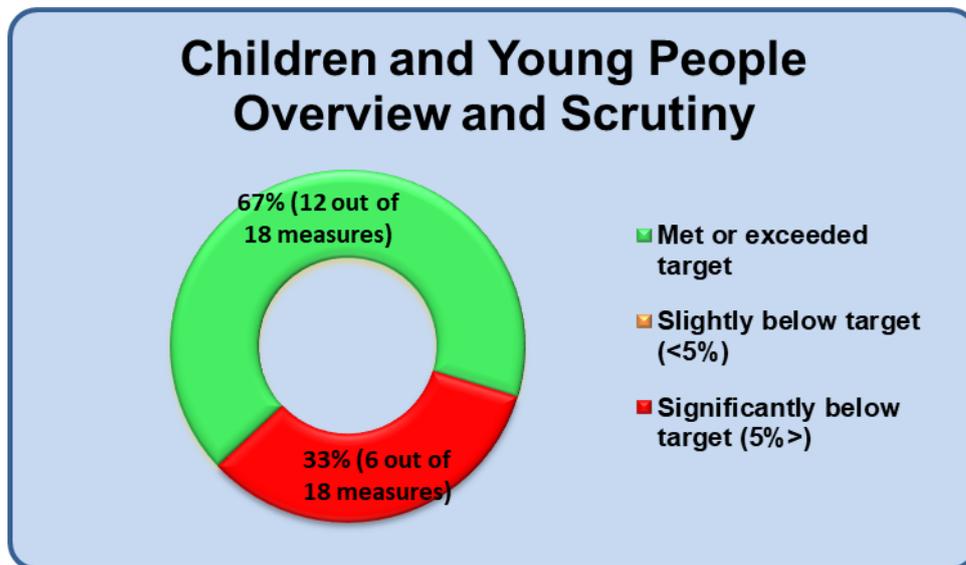
underperformance. This report also sets out the latest review of the strategic risks relevant to this committee together with mitigation in place to minimise impact and likelihood.

- 2.2 Performance in respect of Adult Social Care which also falls under the priority “People” is not included here, as it will be the focus of a report to the Health and Adult Social Care Overview and Scrutiny Committee.
- 2.3 Detailed background information supporting this report can be found in Appendix 1: People.
- 2.4 Risk owners have reviewed and updated their risks which have subsequently been considered and agreed by the Strategic Risk Management Group (SRMG) on 01 October 2020. The revised Strategic Risk Register can be found in Appendix 2.
- 2.5 The table overleaf summarises the 15 programmes which support our 3 priorities and outcomes. It also shows the three overarching ways of working which we use to deliver all the above. The priorities and outcomes that fall under the remit of this committee are shown below (non-shaded). Detailed progress reports on these programmes can be found in Appendix 1.

### 3. Summary of performance

WAYS OF WORKING		
Giving value for money		
Finding the best digital innovation and using it to meet residents' needs		
Working in partnership where this benefits our residents		
PRIORITIES		
PEOPLE Supporting Medway's people to realise their potential	PLACE Medway: A Place to be proud of	GROWTH Maximising regeneration and economic growth
<p><b>OUTCOME</b> <b>Healthy and active communities</b></p> <p>1 Improving everyone's health and reducing inequalities</p>	<p><b>OUTCOME</b> <b>A clean and green environment</b></p> <p>6 Enhancing public realm, street scene and green spaces</p>	<p><b>OUTCOME</b> <b>A strong diversified economy</b></p> <p>11 Business investment</p>
<p><b>OUTCOME</b> <b>Resilient families</b></p> <p>2 Together we can – Children's Services Improvement Plan</p>	<p>7 Replacing Medway's streetlights</p> <p>8 Improve air quality in air quality management areas</p>	<p><b>OUTCOME</b> <b>Residents with jobs and skills</b></p> <p>12 Jobs, skills and employability</p>
<p>3 The best start in life</p>	<p>9 Climate Change</p>	<p><b>OUTCOME</b> <b>Preventing homelessness</b></p> <p>13 Preventing homelessness</p>
<p><b>OUTCOME</b> <b>Older and disabled people living independently in their homes</b></p> <p>4 Improve support for vulnerable adults by working with partners and communities</p>	<p><b>OUTCOME</b> <b>Medway on the map</b></p> <p>10 Medway: a great place to live, work, learn and visit</p>	<p><b>OUTCOME</b> <b>Delivering new homes to meet the needs of Medway's residents</b></p> <p>14 Delivering new homes to meet the needs of Medway's residents</p>
<p><b>OUTCOME</b> <b>All children achieving their potential in schools</b></p> <p>5 Raising aspiration and ambition</p>		<p><b>OUTCOME</b> <b>Getting around Medway</b></p> <p>15 Tackle congestion hotspots by transport and public realm improvements</p>

- 3.1 There are 25 Council Plan measures that fall under the remit of this committee. We are reporting on 18 as data for 7 measures is not available this quarter.



- 3.2 Improved performance
- 61% (11 out of 18\*) improved long term (average of previous 4 quarters)
  - 50% (9 out of 18\*) improved over the short term (since last quarter)
- \*where data available

## 4. Risk management

4.1 Implementation of a performance management and risk framework allows the council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the council is administering its resources. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.

4.2 The Risk Management process helps the Council understand, evaluate and act on all their risks. It supports effective decision making, identification of priorities and objectives and increases the probability of success by making the most of opportunities and reducing the likelihood of failure. The Council's Risk Management Strategy incorporates and:

- promotes a common understanding of risk.
- outlines roles and responsibilities across the Council.
- proposes a methodology that identifies and manages risk in accordance with best practice thereby seeking to prevent injury, damage and loss.

## 5. Financial and legal implications

5.1 There are no direct finance or legal implications arising from this report.

## 6. Recommendations

6.1 Members are asked to note the Q2 2020/21 performance against the measures used to monitor progress against the Council's priorities, and to note the amended strategic risk register as set out in Appendix 2.

### Lead officer contact

Lesley Jones, Corporate strategy, performance and improvement officer ext. 2472 [lesley.jones@medway.gov.uk](mailto:lesley.jones@medway.gov.uk)

### Appendices

Council Plan 2016/21 (2019/20 update)

### Background papers

Appendix 1 Council Priority: People

Appendix 2 Strategic Risk Register