



# **REGENERATION, CULTURE AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE 3 DECEMBER 2020**

## **COUNCIL PLAN PERFORMANCE MONITORING AND RISK REGISTER REVIEW QUARTER 2 2020/21**

Report coordinated by Phil Watts, Chief Finance Officer

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Directorate Management Team

### Summary

Medway's Council Plan 2016/21 sets out the Council's three priorities. This report and appendices summarise how we performed in Quarter 2 (Q2) of 2020/21 on the delivery of the two priorities relevant for this Committee: Place and Growth.

This report also presents the Q2 2020/21 review of strategic risks

### 1. Budget and policy framework

- 1.1. The Council Plan 2016/21 was agreed at Full Council in February 2016. It sets out the Council's three priorities and three ways of working which aim to deliver these priorities. It includes the measures we use to track performance.
- 1.2. Risk management is an integral part of good governance. The Council recognises that it has a responsibility to identify and manage the barriers to achieve its strategic objectives and enhance the value of services it provides to the community. The Cabinet has responsibility to ensure the effective operation of risk management in the Council. The Strategic Risk Register ensures that all relevant key risks are recorded, and mitigating actions are monitored. The Strategic Risk Register is reviewed on a quarterly basis and presented alongside Council Plan Performance Monitoring to support informed decision making.

### 2. Background

- 2.1. This report sets out the performance summary against the two Council priorities relevant for this Committee: Place and Growth. It focuses on where

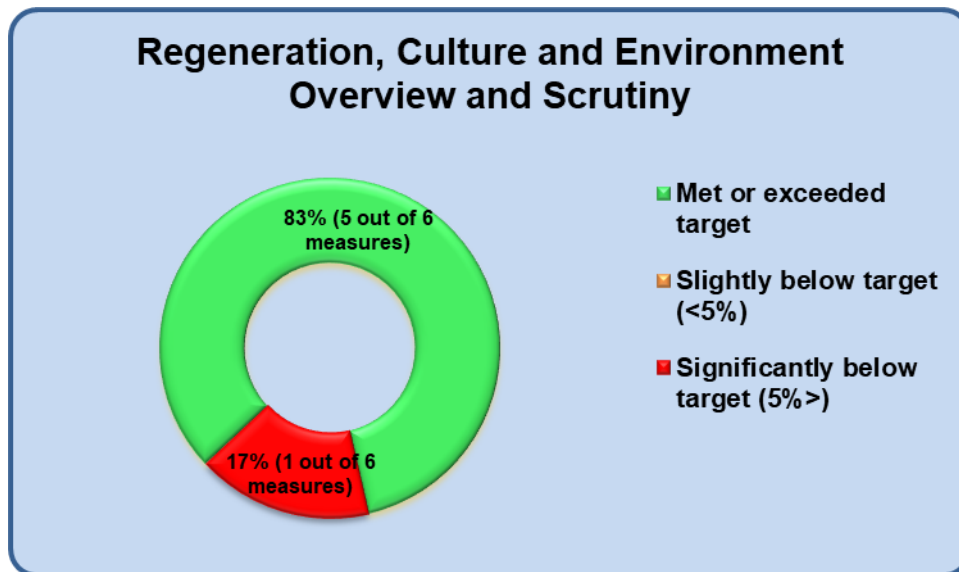
we have achieved or exceeded our targets, and how we are tackling underperformance. This report also sets out the latest review of the strategic risks relevant to this committee together with mitigation in place to minimise impact and likelihood.

- 2.2 Detailed background information supporting this report can be found in Appendices 1 and 2: Place and Growth.
- 2.3 Risk owners have reviewed and updated their risks which have subsequently been considered and agreed by the Strategic Risk Management Group (SRMG) on 01 October 2020. The revised Strategic Risk Register can be found in Appendix 3.
- 2.4 At the 01 October 2020 Strategic Risk Managers Group (SRMG) meeting it was proposed that the following risk be added to the risk register: SR47: Climate Change. This risk falls under the remit of this committee.
- 2.5 The table overleaf summarises the 15 programmes which support our 3 priorities and outcomes. It also shows the three overarching ways of working which we use to deliver all of the above. The priorities and outcomes that fall under the remit of this committee are shown below (non-shaded). Detailed progress reports on these programmes can be found in Appendices 1 and 2.

### 3. Summary of performance

| WAYS OF WORKING   |  |  |
|---|--|--|
| Giving value for money  |  |  |
| Finding the best digital innovation and using it to meet residents' needs           |  |  |
| Working in partnership where this benefits our residents                            |  |  |
| PRIORITIES  |  |  |
| PEOPLE  | PLACE  | GROWTH   |
| Supporting Medway's people to realise their potential                               | Medway:<br>A Place to be proud of                          | Maximising regeneration and economic growth                                    |
| <b>OUTCOME</b><br>Healthy and active communities                                    | <b>OUTCOME</b><br>A clean and green environment            | <b>OUTCOME</b><br>A strong diversified economy                                 |
| 1<br>Improving everyone's health and reducing inequalities                          | 6<br>Enhancing public realm, street scene and green spaces | 11<br>Business investment  |
| <b>OUTCOME</b><br>Resilient families  | 7<br>Replacing Medway's streetlights                       | <b>OUTCOME</b><br>Residents with jobs and skills                               |
| 2<br>Together we can – Children's Services Improvement Plan                         | 8<br>Improve air quality in air quality management areas   | 12<br>Jobs, skills and employability   |
| 3<br>The best start in life   | 9<br>Climate Change  | <b>OUTCOME</b><br>Preventing homelessness                                      |
| <b>OUTCOME</b><br>Older and disabled people living independently in their homes     | <b>OUTCOME</b><br>Medway on the map                        | 13<br>Preventing homelessness  |
| 4<br>Improve support for vulnerable adults by working with partners and communities | 10<br>Medway: a great place to live, work, learn and visit | <b>OUTCOME</b><br>Delivering new homes to meet the needs of Medway's residents |
| <b>OUTCOME</b><br>All children achieving their potential in schools                 |  | 14<br>Delivering new homes to meet the needs of Medway's residents             |
| 5<br>Raising aspiration and ambition  |  | <b>OUTCOME</b><br>Getting around Medway  |
|   |  | 15<br>Tackle congestion hotspots by transport and public realm improvements    |

- 3.1 There are 9 Council Plan measures for 2020/21. We are reporting on 6 measures as 3 are not available this quarter.



- 3.2 Improved performance
- 83% (5 out of 6\*) improved long term (average of previous 4 quarters)
  - 33% (2 out of 6\*) improved short term (since last quarter)
- \*where data available

#### 4. Risk management

4.1 Implementation of a performance management and risk framework allows the council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the council is administering its resources. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.

4.2 The Risk Management process helps the Council understand, evaluate and take action on all their risks. It supports effective decision making, identification of priorities and objectives and increases the probability of success by making the most of opportunities and reducing the likelihood of failure. The Council's Risk Management Strategy incorporates and:

- promotes a common understanding of risk.
- outlines roles and responsibilities across the Council.
- proposes a methodology that identifies and manages risk in accordance with best practice thereby seeking to prevent injury, damage and loss.

#### 5. Financial and legal implications

- 5.1 There are no direct finance or legal implications arising from this report.

## 6. Recommendations

- 6.1 Members are asked to consider the Q2 2020/21 performance against the measures used to monitor progress against the Council's priorities, and to note the amended strategic risk register as set out in Appendix 3.

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### **Background papers**

Council Plan 2016/21 (2019/20 update)

### **Appendices**

- Appendix 1 Council Priority: Place
- Appendix 2: Council Priority: Growth
- Appendix 3 Strategic Risk Register