

CHILDREN AND ADULTS - BASE BUDGET BUILD 2020-21

General Fund Activities	2019/20 Adjusted Base	Medium Term Financial Strategy		2020/21 MTFS Assumptions	2020/21 Changes	2020/21 Draft Budget (Nov 2019)
		Pressures	Savings			
	£'000	£'000	£'000	£'000	£'000	£'000
Assistant Director Adult Social Care	(2,710)			(2,710)		(2,710)
Business & Intelligence	2,763			2,763		2,763
ASC Operations	61,288	4,268		65,556	(1,424)	64,132
Specialist Services	4,347			4,347		4,347
Total Adult Social Care	65,688	4,268	0	69,955	(1,424)	68,531
Directorate Management Team	(469)	97	0	(372)	0	(372)
Head of Safeguarding and Quality Assurance	1,482	350		1,832		1,832
Virtual Head	280			280		280
Total Director	1,763	350	0	2,113	0	2,113
Children's Care Management	740	0		740		740
SEN and Psychology	25,387	6,761		32,148	(2,243)	29,905
Head of Provider Services	13,824	826		14,650		14,650
Early Help, Youth & Inclusion	3,633	143		3,775		3,775
Head of Safeguarding	18,735	2,856		21,591		21,591
Total Children's Services	62,318	10,586	0	72,904	(2,243)	70,661
School Organisation & Student Services	17,735			17,735		17,735
School Improvement	103			103		103
Schools Commissioning	24			24		24
SEN Transport	5,514	200		5,714		5,714
Inclusion	2,488	240		2,728		2,728
Schools Online Services	14			14		14
Total: Education	25,877	440	0	26,317	0	26,317
Adults Commissioning	266			266		266
Childrens Commissioning	1,211			1,211		1,211
Total: Partnership Commissioning	1,478	0	0	1,478	0	1,478
PH Management	1,042	838		1,880	(369)	1,511
PH Commissioning	5,335			5,335		5,335
Business Development	172			172		172
DAAT	1,941			1,941		1,941
Health Improvement Programmes	2,822			2,822		2,822
Stop Smoking Services	523			523		523
Supporting Healthy Weight	998			998		998
Total Public Health	12,834	838	0	13,672	(369)	13,303
Finance Provisions	1,769			1,769		1,769
HR Provisions	951			951		951
School Grants	41,925	4,581		46,506		46,506
Total School Retained Funding and Grants	44,644	4,581	0	49,225	0	49,225
Pay Award Provision	0	199	0	199	0	199
Increased pension liability	0	215	0	215	143	358
Total for Children and Adults	214,133	21,573	0	235,706	(3,893)	231,813

Children and Adults Directorate - Proposed savings and pressures

Proposed Savings	2020/21 Savings / Pressures at MTFS (Sept 19) £000s	2020/21 Further Agreed Savings / Pressures at Draft Budget (Nov 19) £000s
Directorate Management Team		
Safeguarding and Quality Assurance Teams - additional staffing	350	0
Total Directorate Management Team	350	0
Schools and the Dedicated Schools Grant		
SEN demographic growth and price increases	6,411	(2,243)
Hypothecated expenditure from increased DSG allocations	4,581	0
Total Schools and the Dedicated Schools Grant	10,992	(2,243)
Adult Social Care		
Adult Social Care demographic growth and price increases	4,067	(1,424)
Provision for bad debt	300	0
Removal of one-off 2019/20 budget - Shared Lives investment	(99)	0
Total Adult Social Care	4,268	(1,424)
Children's Services		
Children's Services demographic growth and price increases	2,856	0
Safeguarding and 0-25 teams additional staffing	1,176	0
Reduction in probation grant	143	0
Total Children's Services	4,175	0
Education		
SEN Transport demographic growth and price increases	200	0
Inclusion - alternative provision costs	240	0
Education - additional staffing	97	0
Total Education	537	0
Public Health		
Hypothecated expenditure from increased Public Health Grant allocations	838	(369)
Total Public Health	838	(369)
Pay Award	199	0
Increased Pension Liability	215	143
Total C&A	21,573	(3,893)

REGENERATION, CULTURE, ENVIRONMENT & TRANSFORMATION - BASE BUDGET BUILD 2020-21

General Fund Activities	Medium Term Financial Strategy		2020/21 MTFS Assumptions	2020/21 Changes	2020/21 Draft Budget (Nov 2019)
	2019/20 Adjusted Base	Pressures			
	£'000	£'000	£'000	£'000	£'000
Front Line Services Support	556				556
Highways	5,668	699			6,367
Parking Services	(6,222)	1,539			(4,683)
Environmental Services	25,130	1,494			26,624
Integrated Transport	5,607				5,607
Regulatory Services	163	510			673
Greenspaces	3,636				3,636
	0				
Total for Front Line Services	34,537	4,242	0	0	38,779
Leisure & Culture Management	3				3
Sports, Leisure, Tourism, Heritage	1,515	620	(87)		2,048
Festivals, Arts, Theatres & Events	1,121	15			1,136
Physical & Cultural Regeneration Support	115	30			145
Planning	889				889
Regeneration Delivery	731	125			856
South Thames Gateway Partnership	135				135
Strategic Housing	5,391				5,391
Physical Regeneration	(107)				(107)
Total for Physical & Cultural Regeneration	9,792	790	(87)	0	10,495
Communications	593	36			629
Head of Transformation	1,376				1,376
ICT Development	4,513	201			4,714
HR & Organisational Services	959				959
RCC Performance & Intelligence Hub	375				375
Libraries & Community Hubs	3,001	35	(25)		3,011
Adult Education	(487)				(487)
Customer Contact	2,329				2,329
Community Interpreters	(132)				(132)
Business Change - People	507				507
Total for Transformation	13,035	272	(25)	0	13,282
Directorate Support	472				472
Corn Exchange	(61)	110			49
MCG Services	(323)				(323)
Deangate	0				0
Pay award	0	301			301
Impact of National Living Wage (NLW)	0	80			80
Increased Pension Contribution	0	326		216	542
Total for Regeneration, Culture, Environment & Transformation	57,452	6,121	(112)	216	63,677

Regeneration, Culture, Environment and Transformation - Proposed savings and pressures

Proposed Savings	2020/21 Savings / Pressures at MTF5 (Sept 19) £000s	2020/21 Further Agreed Savings / Pressures at Draft Budget (Nov 19) £000s
Front Line Services		
Highways contractual and electricity tariff increases	699	0
Parking - reset income budgets across the service	1,539	0
Bereavement and Registration - reset income budget	510	0
Waste services - contract and waste arisings increases	674	0
Waste services - Material Recycling Facility (MRF) additional pressure	820	0
Total Frontline Services	4,242	0
Physical and Cultural Regeneration		
Leisure centres - reset income budget	550	0
Markets - reset income budget	125	0
Eastgate House - reset income budget	70	0
Rochester Art Gallery operational costs	15	0
Directorate support - reset income budget	30	0
Removal of one-off 2019/20 budget - National Cycling Championships	(87)	0
Total Physical & Cultural Regeneration	703	0
Transformation		
ICT - contractual increases	201	0
Libraries - Strood Community Hub Rent	35	0
Communications - reset income budget	36	0
Removal of one-off 2019/20 budget - Rainham Community Hub Feasibility	(25)	0
Total Transformation	247	0
Corn Exchange	110	0
Pay Award / Impact of National Living Wage	381	0
Increased Pension Liability	326	216
Total RCET	6,009	216

BUSINESS SUPPORT - BASE BUDGET BUILD 2020-21

General Fund Activities	2019/20 Adjusted Base	Medium Term Financial Strategy		2020/21 MTFS Assumptions	2020/21 Changes	2020/21 Draft Budget (Nov 2019)
		Pressures	Savings			
	£'000	£'000	£'000	£'000	£'000	£'000
Internal Audit and Counter Fraud	352			352		352
Rural Liaison Grants	73			73		73
Finance Strategy	1,068			1,068		1,068
Revenues and Benefits	225			225		225
Finance Operations	847	250		1,097		1,097
Total for Central Finance	2,564	250	0	2,814	0	2,814
Corporate Management	2,472	40		2,512		2,512
Total Corporate Management	2,472	40	0	2,512	0	2,512
Democratic Services Manager	561			561		561
Members & Elections	1,358			1,358		1,358
Total Democracy & Governance	1,919	0	0	1,919	0	1,919
Category Management	145			145		145
Legal Services	1,148			1,148		1,148
Medway NORSE	5,714			5,714		5,714
Property & Capital Projects	1,631	250		1,881		1,881
Valuation & Asset Management	(4,131)			(4,131)	725	(3,407)
Total Legal, Contracts & Property	4,506	250	0	4,756	725	5,481
Pay Award	0	101		101		101
Increased Pension Contribution		109		109	72	181
Total for Business Support	11,462	749	0	12,211	797	13,008
Interest & Financing	13,756			13,756		13,756
Levies	1,455	63		1,518		1,518
Medway NORSE	(263)		(26)	(289)		(289)
Total centralised budgets	14,948	63	(26)	14,985	0	14,985

Business Support Department - Proposed savings and pressures

Proposed Savings	2020/21 Savings / Pressures at MTFS (Sept 19) £000s	2020/21 Further Agreed Savings / Pressures at Draft Budget (Nov 19) £000s
Finance Division		
Increased provision for bad debt - sundry debtors	250	0
Total Finance Division	250	0
Legal, Contracts & Property Services		
Provision for building repairs and maintenance backlog	250	0
Pentagon Centre Income Pressure	0	725
Total Legal, Contracts & Property	250	725
Corporate Management		
Increased Eternal Audit Fee	40	0
Total Corporate Management	40	0
Pay Award	101	0
Increased Pension Liability	109	72
Total BSD	750	797
Centralised Budgets		
Levies - increased cost of Coroners and Flood & Cost Services	63	0
Medway Norse profit share uplifts - as per Norse Business Plan	(25)	0
Total Centralised Budgets	38	0