General Fund Activities	2019/20 Adjusted	Medium Term Financial Strategy		2020/21 MTFS	2020/21	2020/21
	Base	Pressures	Savings	Assumptions	Changes	Draft Budget (Nov 2019)
	£'000	£'000	£'000	£'000	£'000	£'000
Front Line Services Support	556			556		556
Highways	5,668	699		6,367		6,367
Parking Services	(6,222)	1,539		(4,683)		(4,683)
Environmental Services	25,130	1,494		26,624		26,624
Integrated Transport	5,607			5,607		5,607
Regulatory Services	163	510		673		673
Greenspaces	3,636			3,636		3,636
Total for Front Line Services	34,537	4,242	0	38,779	0	38,779
Leisure & Culture Management	3			3		3
Sports, Leisure, Tourism, Heritage	1,515	620	(87)	2,048		2,048
Festivals, Arts, Theatres & Events	1,121	15		1,136		1,136
Physical & Cultural Regeneration Support	115	30		145		145
Planning	889			889		889
Regeneration Delivery	731	125		856		856
South Thames Gateway Partnership	135			135		135
Strategic Housing	5,391			5,391		5,391
Physical Regeneration	(107)			(107)		(107)
Total for Physical & Cultural Regeneration	9,792	790	(87)	10,495	0	10,495
Communications	593	36		629		629
Head of Transformation	1,376	30		1,376		1,376
ICT Development	4,513	201		4,714		4,714
HR & Organisational Services	959	201		959		959
•	375			375		375
RCC Performance & Intelligence Hub	3,001	35	(25)			
Libraries & Community Hubs Adult Education	(487)	35	(25)	3,011 (487)		3,011
				* * *		(487)
Customer Contact	2,329			2,329		2,329
Community Interpreters	(132) 507			(132) 507		(132)
Business Change - People	507			507		507
Total for Transformation	13,035	272	(25)	13,282	0	13,282
Divoctorate Cumpart	472			472		470
Directorate Support		110		472		472
Corn Exchange MCG Services	(61)	110		(323)		49
	0			(323)		(323)
Deangate	0			0		0
Pay award	0	301		301		301
Impact of National Lving Wage (NLW)	0	80		80		80
Increased Pension Contribution	0	326		326	216	542
Total for Regeneration, Culture,	57,452	6,121	(112)	63,461	216	63,677
Environment & Transformation	31,432	0,121	(112)	05,401	210	03,077