



*Serving You*

## **REGENERATION, CULTURE AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE**

**15 AUGUST 2019**

### **COUNCIL PLAN PERFORMANCE MONITORING REPORT QUARTER 4 & END OF YEAR 2018/19**

Report coordinated by: Phil Watts, Chief Finance Officer

Contributors: Regeneration, Culture, Environment and  
Transformation – Directorate Management Team

#### **Summary**

Medway's Council Plan 2016/21 sets out the Council's three priorities. This report and appendices summarises how we performed during 2018/19 on the delivery of the two priorities relevant for this Committee: 'Medway: a place to be proud of' and 'Maximising regeneration and economic growth'.

#### **1. Budget and Policy Framework**

1.1 The Council Plan 2016/21 was agreed at Full Council in February 2016. It sets out the Council's three priorities and three ways of working which aim to deliver these priorities.

#### **2. Background**

- 2.1. This report sets out the performance summary against the two Council priorities relevant for this Committee: 'Medway: a place to be proud of' and 'Maximising regeneration and economic growth.' It focuses on where we have achieved or exceeded our targets, and how we are tackling underperformance.
- 2.2. Detailed background information supporting this report can be found in Appendix 1: 'Medway: A place to be proud of' and Appendix 2: 'Maximising regeneration and economic growth'.
- 2.3. Members should note that Council agreed on 25 July 2013 that the scrutiny of Housing performance would be discussed at Business Support Overview and Scrutiny Committee. Any performance information highlighted in grey is not relevant to this Committee and falls under other Overview and Scrutiny Committees. They have been included to provide context and clarity of how the council priorities as a whole have been performing.
- 2.4. The format of the report was changed from 1 April 2018 to reflect the recommendations of the corporate peer challenge.

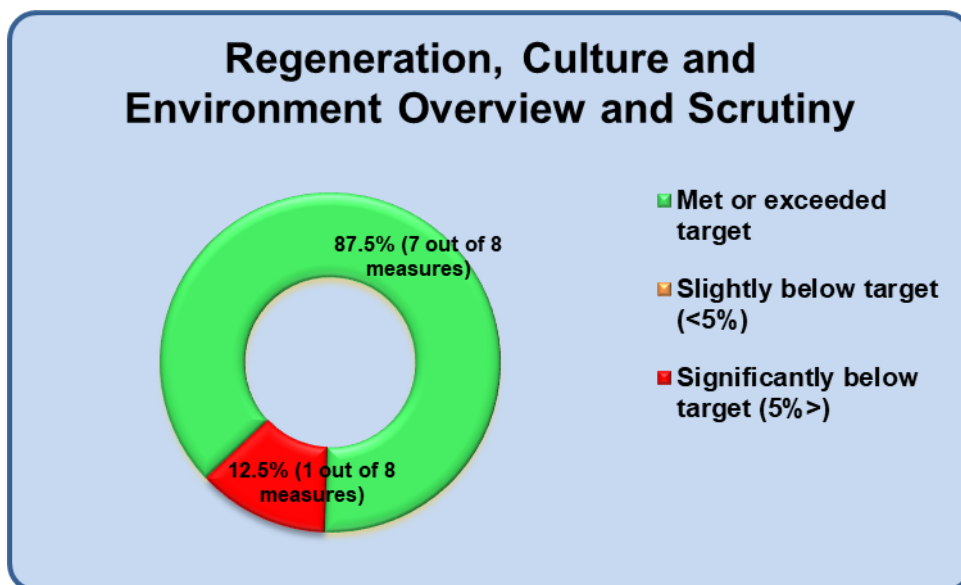
### 3. Council priorities and ways of working

3.1. This section summarises 13 programmes that support our priorities and outcomes. It also shows the three overarching ways of working which we use to deliver the above. The priorities and outcomes that fall under the remit of this committee are shown below (non-shaded). Appendix 1 and 2 provide detailed progress reports on each of these programmes.

WAYS OF WORKING		
Giving value for money		
Finding the best digital innovation and using it to meet residents' needs		
Working in partnership where this benefits our residents		
PRIORITIES		
Medway: A Place to be proud of	Maximising regeneration and economic growth	Supporting Medway's people to realise their potential
<b>OUTCOME</b> A clean and green environment	<b>OUTCOME</b> A strong diversified economy	<b>OUTCOME</b> Healthy and active communities
1 Public realm and street scene	4 Business investment	9 Improving everyone's health and reducing inequalities
2 Replacing Medway's street lights	<b>OUTCOME</b> Residents with jobs and skills	<b>OUTCOME</b> Resilient families
<b>OUTCOME</b> Medway on the map	5 Jobs, skills and employability	10 Together we can – Children's services
3 Medway: a great place to live, work, learn and visit	<b>OUTCOME</b> Preventing homelessness	11 The best start in life
	6 Preventing homelessness	<b>OUTCOME</b> Older and disabled people living independently in their homes
	<b>OUTCOME</b> Delivering new homes to meet the needs of Medway's residents	12 Improve support for vulnerable adults by working with partners and communities
	7 Delivering new homes to meet the needs of Medway's residents	<b>OUTCOME</b> All children achieving their potential in schools
	<b>OUTCOME</b> Getting around Medway	13 Raising aspiration and ambition
	8 Tackle congestion hotspots by transport and public realm improvements	

#### 4. Summary of performance

- 4.1. There are 9 measures of success which fall under the remit of this Committee, however for Q4 we are reporting on 8 as 1 measure is data only (GVA per job).



#### 5. Risk management

- 5.1. Implementation of a performance management framework allows the Council to evidence how successful it is in achieving against its stated objectives, and for residents it provides genuine accountability on how successfully the council is administering its resources.
- 5.2. The risk of inaccurate data being reported to Members is minimised through authorisation by Directorate and Corporate Management Teams. Assurance can therefore be placed on the accuracy of data used to assess performance.
- 5.3. By reporting to Members, the risk of poor performance not being identified or addressed is minimised.

#### 6. Financial and legal implications

- 6.1. There are no direct finance or legal implications arising from this report.

#### 7. Recommendation

- 7.1. It is recommended that Members consider the Q4 and end of year 2018/19 performance of the measures of success used to monitor progress against the Council's priorities.

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## **Appendices**

**Appendix 1** Medway: A Place to be proud of

**Appendix 2** Maximising regeneration and economic growth

## **Background papers**

[Council Plan 2016/21](#)