5YFV	5 Year Forward View
7DS	7 Day Services
A&E	Accident and Emergency
	Attention Deficit Hyperactivity Disorder
AEC	Ambulatory Emergency Care
AF	Atrial Fibrillation
AHC	Annual Health Check
ANPs	Advanced Nurse Practitioners
AP	Assistant Practitioner
ARP	Ambulance Response Programme
ASC	Autistic Spectrum Conditions
ASD	Autism Spectrum Disorder
BI	Business Intelligence
BSP	Bureau Service Portal
C&F	Complex and Frail
	Child and Adolescent Mental Health Services
CAS	Clinical Assessment Services
CAS	Central Alerting System
CCG	Clinical Commissioning Group
CEPNs	Community Education Provider Networks
CETR	Care, Education and Treatment Reviews
CHAT	Continuing Healthcare Assurance Tool
СНС	Community Health Council
CHC SIP	Continuing Health Care Strategic Improvement Programme
CHRT	Crisis Resolution Home Treatment
CIA	Comprehensive Investment Appraisal
CIL	Community Infrastructure Levy
CIP	Cost Improvement Programme
CNS	Clinical Nurse Specialist
CNST	Clinical Negligence Scheme for Trusts
COPD	Chronic Obstructive Pulmonary Disease
CPMS	Care Plan Management System
CQUIN	Commissioning for Quality and Innovation
CTR	Care and Treatment Reviews
CVD	Cardiovascular Disease
СҮР	Children and Young People
DES	Directed Enhanced Services
DGS	Dartford, Gravesham and Swanley (Clinical Commissioning Group)
DGS&S	Dartford, Gravesham and Swanley and Swale
DGT	Dartford and Gravesham NHS Trust
DIG	Director of Integrated Governance
DMBC	Decision Making Business Case
DNA	Did Not Attend
DoS	Directory of Services
DPIA	Data Protection Impact Assessment
DSNs	Diabetes Specialist Nurses
DST	Decision Support Tool
DTOC	Delayed Transfers of Care
DVH	Darent Valley Hospital
ECDS	Emergency Care Data Sets

ED Emergency Department EHCP Education and Health Care Plan EIP Early Intervention in Psychosis ENT Early Intervention in Psychosis ENT Early Intervention in Psychosis EOC End of Life Care EDR Electronic Patient Record ERS e-Referral Service ETFF Estates and Technology Transformation Fund FBC Full Business Case FCP First Contact Practitioner FLS Fracture Liaison Service FTE Full Time Equivalent FUP Follow up FYF Financial Vear End FYF MH Five Year Forward View for Mental Health GIPPG General Practice Forward View GPPV General Practice Forward View GPPV General Practice Forward View GPWS GP with a Special Interest HCA Health Education England HF Health Gare Assistants HCD High Cost Drug HEE Health Steering Group HLS Health Steering Group HLS Health Steering Group <th>ECIP</th> <th>Emergency Care Improvement Programme</th>	ECIP	Emergency Care Improvement Programme
EHCPEducation and Health Care PlanEIPEarly Nose and ThroatEDCsEmergency Operations CentresEOC End of Life CareEPRElectronic Patient RecordERSe-Referral ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFISFracture Laison ServiceFTEFull Time EquivalentFUPFollow upFYEVMHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPPDGeneral Practice Development ProgrammeGPFVGeneral Practice Forward ViewGPR#SIGP Resilience FundGPWSIGP Resilience FundGPWSIGP Resilience FundGPWSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLSHealth Stering GroupHSLHealth Stering GroupHSLHealth Stering GroupHSLHealth Stering GroupIDTIntegrated Care SystemsIDTIntegrated DatasetKMCR <td< th=""><th></th><th></th></td<>		
EIPEarly Intervention in PsychosisENTEar, Nose and ThroatEOCsEmergency Operations CentresEOLCEnd of Life CareEPRElectronic Patient RecordERSe-Referal ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFISFracture Lision ServiceFTEFull Time EquivalentFUPFollow upFYEFilancial Year EndFYFUMHFive Year Forward View for Mental HealthGIRFTGetting it Right First TimeGPPPGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFWGP Resilience FundGPwsilGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHealth Seering GroupHSLIHealth System Led InvestmentIASHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management OfficeJSNAJoint Strategic Needs Assessment		
ENTEar, Nose and ThroatEOCEmergency Operations CentresEOLCEnd of Life CareEPRElectronic Patient RecordERSe-Referral ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndFYFWHHFive Year Forward View for Mental HealthGIRFTGettring It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGP endice FundGPRFGP Resilience FundGPRFGP Resilience FundGPWJGeneral Practice Forward ViewGPRFGP Resilience FundGPWSIGP with a Special InterestHCAHealth Education EnglandHFHeart FailureHLCsHealth Education EnglandHFHeart Science GroupHSLHealth Steering GroupHSLHealth Steering GroupHSLHealth Steering GroupIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDT <t< th=""><th></th><th></th></t<>		
EOCsEmergency Operations CentresEOLCEnd of Life CareEPRElectronic Patient RecordERse-Referral ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUPFollow upFYEFinancial Year EndFYFWIHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPVGGeneral Practice Development ProgrammeGPVFGeneral Practice Droward ViewGPRFGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Gueation EnglandHFHeart FailureHLCSHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPNAJoint Trategic Needs AssessmentK&MKent and MedwayKCCKent Comunity Health NHS Foundation TrustKIDKent and Medway Care RecordKMPTKent and Medway Care RecordKMPTKent and Medway Care RecordKMPTKent and Medway Care RecordKIDBLocal Accident and Emergency Delivery Board <th></th> <th></th>		
EOLCEnd of Life CareEPRElectronic Patient RecordERSe-Referal ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndFYFVMHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPRFGP Resilience FundGPWSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCSHealth Steering GroupHSLIHealth Steering GroupHSLIHealth System Led InvestmentIAPTIntegrated Care PartnershipICPIntegrated Discharge TeamIDTIntegrated Discharge TeamIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Discharge TeamIMTInformation Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCMRKent and Medway Office Partnership TrustKIDKent and Medway NHS and Social Care Partnership TrustKIDKent and Medway NHS and Social Care Partnership Trust		
EPRElectronic Patient RecordERSe-Referral ServiceETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndFYFWHHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFVGeneral Practice Forward ViewGPR#SIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCSHealth Steering GroupHSLHealth Steering GroupHSLHealth System Led InvestmentLAPTIntegrated Care PartnershipICSIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCRKent and Medway WHS and Social Care Partnership TrustKMPTKent and Medway WHS and Social Care Partnership TrustKDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLAEDBLocal Accident and Emergency Delivery BoardLDLea		
ERS e-Referral Service ETTF Estates and Technology Transformation Fund FBC Full Business Case FCP First Contact Practitioner FLS Fracture Liaison Service FTE Full Time Equivalent FUp Follow up FYE Financial Year End FYFWMH Five Year Forward View for Mental Health GRFT Getting It Right First Time GPPD General Practice Development Programme GPFV General Practice Development Programme GPFV General Practice Development Programme GPV General Practice Development Programme GPV General Practice Development Programme GPFV General Practice Development Programme GPV General Practice Development Programme GPFV General Practice Development Programme GPW GP with a Special Interest HCD High Cost Drug HEL Health Education England		
ETTFEstates and Technology Transformation FundFBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndGRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPWSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Care AssistantsHCDHigh Cost DrugHEEHealth Steering GroupHSCNHealth Steering GroupHSLIHealth Steering GroupHSLIHealth Steering GroupHSLIIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Discharge TeamIMTInformation Management officeJSNAJoint Strategic Needs AssessmentK&MCKent and MedwayKCCKent and Medway WHS and Social Care Partnership TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMCRKent and Medway Care RecordKMCRKent and Medway Care RecordKMCRKent and Medway Care RecordKMCRKent and Medway Care RecordKMCR <th></th> <th></th>		
FBCFull Business CaseFCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndFYFVMHFive Year Forward View for Mental HealthGRPTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFFGP Resilience FundGPwSiGP will a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Quarton EnglandHFFHeart FailureHLCSHealth Steering GroupHSLIHealth Steering GroupHSLIHealth Steering GroupHSLIIntegrated Care PsystemsIDTIntegrated Care PsystemsIDTIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management OfficeJSNAJoint Strategic Needs AssessmentK&MCRKent and Medway NHS and Social Care Partnership TrustKIDKent Integrated DatasetKMCRKent and Medway NHS and Social Care Partnership TrustKIDKent Integrated DatasetKMCRKent and Medway NHS and Social		
FCPFirst Contact PractitionerFLSFracture Liaison ServiceFTEFull Time EquivalentFUpFollow upFYEFinancial Year EndFYFWHHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Development ProgrammeGPFVGeneral Practice Forward ViewGPRFGP Resilience FundGPwishGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCSHealth Sciel Care NetworkHSGHealth Sciel Care NetworkHSGHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMCRKent and Medway Care RecordKMPTKey Performance IndicatorKSSKent, Surrey and SussexLaEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDERLearning Disabilities Mortality Review Progra		
FLS Fracture Liaison Service FTE Full Time Equivalent FUp Follow up FYE Financial Year End FYFVMH Five Year Forward View for Mental Health GIRFT Getting It Right First Time GPDP General Practice Development Programme GPFV General Practice Forward View GPRF GP Resilience Fund GPwSI GP with a Special Interest HCA Health Care Assistants HCD High Cost Drug HEE Health Education England HF Heart Failure HLCS Health Scotal Care Network HSG Health System Led Investment IASCN Health System Led Investment IASIL Health System Syschological Therapies ICP Integrated Care Systems IDT Integrated Urgent Care Service JPMO Joint Strategic Needs Assessment K&M Kent and Medway KCC Kent Community Health NHS Foundation Trust KID Kent Integrated Dataset KMCR Kent and Medway Care Record KKMCR		
FTE Full Time Equivalent FUp Follow up FYE Financial Year End FYFYMH Five Year Forward View for Mental Health GIRFT Getting It Right First Time GPDP General Practice Development Programme GPFV General Practice Forward View GPRF GP Resilience Fund GPwsil GP with a Special Interest HCA Health Care Assistants HCD High Cost Drug HEE Health Education England HF Heat Failure HLCs Health Social Care Network HSCN Health Steering Group HSLI Health System Led Investment IAPT Improving Access to Psychological Therapies ICP Integrated Care Systems IDT Integrated Discharge Team IIMT Information Management and Technology IUCS Integrated Urgent Care Service JPMO Joint Strategic Needs Assessment K&M Kent and Medway KCC Kent Community Health NHS Foundation Trust KID Kent and Medway NHS and Social Care Partnership Trust <		
FUp Follow up FYE Financial Year End FYEVMH Five Year Forward View for Mental Health GIRFT Getting It Right First Time GPDP General Practice Development Programme GPFV General Practice Forward View GPRF GP kesilience Fund GPwSI GP with a Special Interest HCA Health Care Assistants HCD High Cost Drug HEE Health Education England HF Heart Failure HLCs Healthy Living Centres HSCN Health Steering Group HSL Health System Led Investment IAPT Improving Access to Psychological Therapies ICP Integrated Care Partnership ICS Integrated Care Systems IDT Integrated Urgent Care Service JPMO Joint Programme Management Office JSNA Joint Strategic Needs Assessment K&M Kent and Medway KCC Kent Integrated Dataset KMCR Kent and Medway Care Record KMPT Kent and Medway NHS and Social Care Partnership Trust		
FYE Financial Year End FYFVMH Five Year Forward View for Mental Health GIRFT Getting It Right First Time GPDP General Practice Development Programme GPFV General Practice Forward View GPRF GP with a Special Interest HCA Health Care Assistants HCD High Cost Drug HEE Health Education England HF Heath Education England HF Heath Steering Group HSCN Health Steering Group HSL Health System Led Investment IAPT Improving Access to Psychological Therapies ICP Integrated Care Partnership ICS Integrated Care Systems IDT Integrated Discharge Team IMT Information Management and Technology IUCS Integrated Urgent Care Service JPMO Joint Strategic Needs Assessment K&M Kent and Medway KCC Kent Integrated Dataset KMCR Kent and Medway Care Record KMPT Kent and Medway NHS and Social Care Partnership Trust KPI Key Performance Indicat		
FYFVMHFive Year Forward View for Mental HealthGIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Forward ViewGPRFGP Resilience FundGPWSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealth Muring CentresHSCNHealth Steering GroupHSLHealth Steering GroupHSLIHealth Steering GroupHSLIHealth Steering GroupIDTIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent Community Health NHS Foundation TrustKIDKent and Medway Oare RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning Disabilities Mortality Review Programme	-	
GIRFTGetting It Right First TimeGPDPGeneral Practice Development ProgrammeGPFVGeneral Practice Forward ViewGPRFGP Resilience FundGPwSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCSHealthy Living CentresHSGHealth Steering GroupHSLHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentKEMKent and MedwayKCCKent Counuity Health NHS Foundation TrustKIDKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
GPDPGeneral Practice Development ProgrammeGFVGeneral Practice Forward ViewGPRFGP Resilience FundGPwSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealth Juing CentresHSCNHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCRKent and Medway Care RecordKMPTKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEBBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDBRLearning Disabilities Mortality Review Programme		
GPFVGeneral Practice Forward ViewGPRFGP Resilience FundGPwSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealth Juving CentresHSGHealth Steering GroupHSLIHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICSIntegrated Care PartnershipICSIntegrated Urgent Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCCKent County Health NHS Foundation TrustKIDKent and Medway Care RecordKMCRKent and Medway NHS and Social Care Partnership TrustKIDKent and Medway NHS and Social Care Partnership TrustKIDKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
GPRFGP Resilience FundGPwSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCSHealthy Living CentresHSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCRRKent and Medway Care RecordKMPTKent and Medway Orar RecordKMPTKent and Medway NHS and Social Care Partnership TrustKIDKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
GPwSIGP with a Special InterestHCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealth Education EnglandHFHeart FailureHLCsHealth Social Care NetworkHSGHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKIDKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HCAHealth Care AssistantsHCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealth Sturing CentresHSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLIHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HCDHigh Cost DrugHEEHealth Education EnglandHFHeart FailureHLCsHealthy Living CentresHSCNHealth and Social Care NetworkHSGHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Programme Management officeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning Disabilities Mortality Review Programme		
HEEHealth Education EnglandHFHeart FailureHLCsHealthy Living CentresHSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Care SystemsIDTIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKMCRKent and Medway Care RecordKMPTKent and Medway VHS and Social Care Partnership TrustKPKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HFHeart FailureHLCsHealthy Living CentresHSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCMFTKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HLCsHealthy Living CentresHSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HSCNHealth and Social Care NetworkHSGHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCRKent and Medway Care RecordKMPTKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
HSGHealth Steering GroupHSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDERLearning Disabilities Mortality Review Programme		
HSLIHealth System Led InvestmentIAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCRKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDERLearning Disabilities Mortality Review Programme		
IAPTImproving Access to Psychological TherapiesICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDERLearning Disabilities Mortality Review Programme		
ICPIntegrated Care PartnershipICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
ICSIntegrated Care SystemsIDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
IDTIntegrated Discharge TeamIMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning Disabilities Mortality Review Programme		
IMTInformation Management and TechnologyIUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
IUCSIntegrated Urgent Care ServiceJPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
JPMOJoint Programme Management OfficeJSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
JSNAJoint Strategic Needs AssessmentK&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
K&MKent and MedwayKCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KCCKent County CouncilKCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KCHFTKent Community Health NHS Foundation TrustKIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KIDKent Integrated DatasetKMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KMCRKent and Medway Care RecordKMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KMPTKent and Medway NHS and Social Care Partnership TrustKPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KPIKey Performance IndicatorKSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme		
KSSKent, Surrey and SussexLAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme	KPI	
LAEDBLocal Accident and Emergency Delivery BoardLDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme	KSS	· ·
LDLearning DisabilitiesLeDeRLearning Disabilities Mortality Review Programme	LAEDB	
Learning Disabilities Mortality Review Programme	LD	
	LeDeR	
	LGBTQ	Lesbian, Gay, Bisexual, Transgender and Questioning

LIS	Local Implementation Strategy
LMS	Local Maternity System
LIVIS	Lead Provider Framework
	Local Referral Unit
LTC	Long Term Conditions Local Transformation Plans
LTPs	
MCH	Medway Community Health CIC
MDTs	Multi-Disciplinary Teams
MFT	Medway Foundation Trust
MHSDS	Mental Health Services Dataset
MIG	Medical Interoperability Gateway
MIU	Minor Injuries Unit
MNWK	Medway, North and West Kent
MOUs	Memorandum of Understanding
M-RET	Marginal Rate Emergency Tariff
MSK	Musculoskeletal
MTW	Maidstone and Tunbridge Wells NHS Trust
MVPs	Maternity Voices Partnerships
NEL CSU	North East London Commissioning Support Unit
NELFT	North East London Foundation Trust
NHS IMAS	NHS Interim Management and Support
NHSE	NHS England
NHSI	NHS Improvement
NICE	National Institute for Health and Care Excellence
NOF	Neck of Femur
OBC	Outline Business Case
OD	Organisational Development
OP	Outpatient
ОТС	Over the Counter (medicines)
PC	Primary Care
PCCCs	Primary Care Commissioning Committees
PCHV	Primary Care Health Visitors
PCN	Primary Care Network
PH	Public Health
РНА	Public Health Agency
РНВ	Personal Health Budget
PHE	Public Health England
PID	Project Initiation Document
PLT	Protected Learning Time
РМО	Project Management Office
POD	Pathway of Diagnosis
РР	Paramedic Practitioner
PSHE	Personal, Social, Health and Economic Education
PT	Psychological Therapies
Q&EIA	Quality and Equality Impact Assessment
qFIT	Quantitative Faecal Immunochemical Test
QIPP	Quality, Innovation, Productivity and Prevention
QMH	Queen Mary's Hospital Sidcup
QOF	Quality and Outcomes Framework
40.	

RaTC	Referral and Treatment Criteria
RRS	Rapid Response Service
RSE	Relationship and Sex Education
RTT	Referral to Treatment
SAPT	Specialist Assessment and Placements Team
SATOD	Smoking at Time of Delivery
SDCS	Strategic Data Collection Service
SDEC	Same Day Emergency Care
SDIP	Service Development and Improvement Plan
SECAmb	South East Coast Ambulance Service NHS Foundation Trust
SEL	South East London
SEND	Special Educational Needs And Disabilities
SIB	Service Improvement Board
SIG	Special Interest Group
SLA	Service Level Agreement
SMI	Severe Mental Illness
SPA	Single Point of Access
SRO	Senior Responsible Officer
STOMP	Stopping the Over Medication of People
STP	Kent and Medway Sustainability and Transformation Partnership
SUS	Secondary Uses Service
T&F Group	Task and Finish Group
ТВ	Tuberculosis
ТСР	Transforming Care Partnership
UKPHR	UK Public Health Register
UTC	Urgent Treatment Centre
VCS	Voluntary and Community Sector
WHAM	What about Me
WIC	Walk in Centre
WК	West Kent
WKAEG	West Kent Accident and Emergency Group
	Whole Systems Partnership