

## REVENUE BUDGET 2019/20 SUMMARY

Appendix 2

Directorate	2018/19 Adjusted Base £000's	2019/20 Draft Budget Requirement £000's	Further Savings and Adjustments £000's	2019/20 Budget Requirement £000's	2019/20 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Children and Adult Services (C&A):							
General Fund Services	105,475	108,462	2,019	110,480	148,784	(38,303)	110,481
DSG and School Specific Expenditure	89,689	89,689	0	89,689	89,689	0	89,689
Public Health	1,871	1,871	0	1,871	1,871	0	1,871
Public Health Directorate (RCET)	13,286	12,839	(7)	12,831	13,628	(797)	12,831
General Fund Services	53,118	55,258	90	55,349	106,068	(52,361)	53,707
DSG	699	699	0	699	699	0	699
Public Health	1,114	1,114	0	1,114	1,114	0	1,114
Business Support Department (BSD):							
General Fund Services	14,261	14,226	(1,118)	13,108	136,381	(123,359)	13,022
DSG	400	400	0	400	400	0	400
Public Health	945	945	0	945	945	0	945
Interest & Financing	9,243	10,224	500	10,724	17,128	(4,677)	12,451
Levies	1,260	1,455	0	1,455	1,455	0	1,455
Norse JV Rebate	(263)	(263)	0	(263)	0	(263)	(263)
<b>Budget Requirement</b>	<b>291,099</b>	<b>296,919</b>	<b>1,484</b>	<b>298,403</b>	<b>518,162</b>	<b>(219,760)</b>	<b>298,403</b>
Dedicated Schools Grant	(86,312)	(86,312)	0	(86,312)	0	(86,312)	(86,312)
Other School Specific Grants	(4,476)	(4,476)	0	(4,476)	0	(4,476)	(4,476)
Council Tax	(114,663)	(119,034)	(364)	(119,398)	0	(119,398)	(119,398)
Revenue Support Grant	0	(6,053)	(728)	(6,781)	0	(6,781)	(6,781)
Business Rate share	(60,094)	(51,657)	(1,582)	(53,238)	0	(53,238)	(53,238)
New Homes Bonus	(2,512)	(2,117)	138	(1,978)	0	(1,978)	(1,978)
Adult Social Care Grants	(5,775)	(6,095)	(2,703)	(8,797)	0	(8,797)	(8,797)
Public Health Grant	(17,217)	(16,769)	7	(16,762)	0	(16,762)	(16,762)
Use of Reserves	(50)	0	0	0	0	0	0
<b>Estimated Available Funding</b>	<b>(291,099)</b>	<b>(292,512)</b>	<b>(5,230)</b>	<b>(297,742)</b>	<b>0</b>	<b>(297,742)</b>	<b>(297,742)</b>
<b>Budget Gap</b>	<b>(0)</b>	<b>4,407</b>	<b>(3,747)</b>	<b>661</b>	<b>518,162</b>	<b>(517,502)</b>	<b>661</b>

**CHILDREN AND ADULTS DIRECTORATE**

Appendix 2a

Service Headings	2018/19 Adjusted Base £000's	2019/20 Draft Budget (Nov 2018) £000's	Further Savings and Adjustments £000's	2019/20 Budget Requirement £000's	2019/20 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Assistant Director Adult Social Care	(3,729)	(1,457)	215	(1,242)	16,155	(17,398)	(1,242)
Head of Adult Services - Early Help & Prevention	3,697	3,697		3,697	3,697	0	3,697
Head of Adult Services - Long Term Needs	60,335	60,275		60,275	73,522	(13,248)	60,275
<b>Total Adult Social Care</b>	<b>60,302</b>	<b>62,514</b>	<b>215</b>	<b>62,729</b>	<b>93,375</b>	<b>(30,645)</b>	<b>62,729</b>
<b>Directorate Management Team</b>	<b>449</b>	<b>449</b>	<b>(55)</b>	<b>394</b>	<b>394</b>	<b>0</b>	<b>394</b>
School Improvement	333	333		333	642	(310)	333
Head of Safeguarding and Quality Assurance	1,413	1,413		1,413	1,564	(151)	1,413
<b>Total Director</b>	<b>1,745</b>	<b>1,745</b>	<b>0</b>	<b>1,745</b>	<b>2,206</b>	<b>(461)</b>	<b>1,745</b>
Children's Care Management	1,435	1,635		1,635	1,635	0	1,635
SEN and Psychology	26,400	26,400	716	27,116	29,009	(1,893)	27,116
Head of Provider Services	10,998	10,998		10,998	11,468	(471)	10,998
Early Help, Youth & Inclusion	4,255	4,255	(36)	4,219	6,464	(2,244)	4,219
Head of Safeguarding	18,896	20,322	1,414	21,737	22,226	(490)	21,737
<b>Total Children's Services</b>	<b>61,983</b>	<b>63,609</b>	<b>2,095</b>	<b>65,704</b>	<b>70,802</b>	<b>(5,098)</b>	<b>65,704</b>
Commissioning Management Team	138	138		138	288	(151)	138
School Organisation & Student Services	18,172	17,812		17,812	18,521	(308)	18,214
Business Intelligence	2,998	2,998		2,998	3,201	(204)	2,998
Adults Commissioning	464	464		464	464	0	464
Children's Commissioning	1,057	1,057		1,057	1,346	(288)	1,059
Programme Management Office	404	404		404	0	0	0
Schools Commissioning & Traded Services	24	24		24	784	(761)	24
SEN Transport	5,250	5,500		5,500	5,777	(277)	5,500
<b>Total Partnership Commissioning</b>	<b>28,505</b>	<b>28,395</b>	<b>0</b>	<b>28,395</b>	<b>30,383</b>	<b>(1,987)</b>	<b>28,395</b>
Finance Provisions	2,329	2,329		2,329	2,302	28	2,329
HR Provisions	951	951		951	1,030	(80)	951
School Grants	40,772	40,772		40,772	40,832	(60)	40,772
<b>Total School Retained Funding and Grants</b>	<b>44,052</b>	<b>44,052</b>	<b>0</b>	<b>44,052</b>	<b>44,164</b>	<b>(112)</b>	<b>44,052</b>
<b>Pay Award Provision</b>	<b>0</b>	<b>358</b>		<b>358</b>	<b>358</b>	<b>0</b>	<b>358</b>
<b>Transformation Savings</b>	<b>0</b>	<b>(1,101)</b>	<b>(236)</b>	<b>(1,337)</b>	<b>(1,337)</b>	<b>0</b>	<b>(1,337)</b>
<b>Total C&amp;A Directorate</b>	<b>197,036</b>	<b>200,022</b>	<b>2,019</b>	<b>202,041</b>	<b>240,344</b>	<b>(38,303)</b>	<b>202,041</b>

**REGENERATION, CULTURE, ENVIRONMENT & TRANSFORMATION (RCET) DIRECTORATE**

Appendix 2b

Service Headings	2018/19 Adjusted Base £000's	2019/20 Draft Budget Requirement £000's	Further Savings and Adjustments £000's	2019/20 Budget Requirement £000's	2019/20 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Environmental Services	24,283	24,934		24,934	27,250	(2,316)	24,934
Front Line Services Support	563	563		563	721	(158)	563
Greenspaces	3,480	3,470	153	3,623	3,928	(305)	3,623
Highways	5,373	5,126		5,126	6,665	(1,539)	5,126
Integrated Transport	5,992	5,992		5,992	8,417	(2,425)	5,992
Parking Services	(6,464)	(6,532)	250	(6,282)	3,542	(9,824)	(6,282)
Regulatory Services	222	193		193	3,392	(3,199)	193
<b>Total for Front Line Services</b>	<b>33,450</b>	<b>33,746</b>	<b>403</b>	<b>34,149</b>	<b>53,915</b>	<b>(19,766)</b>	<b>34,149</b>
Festivals, Arts, Theatres & Events	1,198	1,163		1,163	2,844	(1,681)	1,163
Leisure & Culture Management	3	3		3	8	(5)	3
Physical Regeneration	399	399		399	826	(427)	399
Physical & Cultural Regeneration Support	(152)	(152)		(152)	(33)	(119)	(152)
Planning	914	914		914	2,561	(1,647)	914
Regeneration Delivery	1,001	288		288	1,691	(1,403)	288
South Thames Gateway Partnership	135	135		135	135	0	135
Sports, Leisure, Tourism, Heritage	1,673	1,546		1,546	6,379	(4,833)	1,546
Strategic Housing	5,160	5,451		5,451	8,482	(3,031)	5,451
<b>Total for Physical &amp; Cultural Regeneration</b>	<b>10,333</b>	<b>9,749</b>	<b>0</b>	<b>9,749</b>	<b>22,895</b>	<b>(13,146)</b>	<b>9,749</b>
Administration	898	898		898	2,550	(1,652)	898
Adult Education	(469)	(469)		(469)	1,701	(2,170)	(469)
Communications	719	719		719	2,160	(1,441)	719
Community Interpreters	(134)	(134)		(134)	490	(624)	(134)
Customer Contact	1,469	1,469		1,469	4,098	(2,629)	1,469
Head of Transformation	546	1,734		1,734	1,734	0	1,734
HR & Organisational Services	876	876	55	931	2,955	(2,024)	931
ICT Development	4,407	4,438		4,438	11,014	(6,576)	4,438
Comm Hubs & Libraries	2,597	2,597		2,597	2,864	(267)	2,597
RCET Performance & Intelligence Hub	335	335		335	729	(394)	335
<b>Total for Transformation</b>	<b>11,245</b>	<b>12,463</b>	<b>55</b>	<b>12,518</b>	<b>30,295</b>	<b>(17,777)</b>	<b>12,518</b>
<b>Directorate Support</b>	<b>417</b>	<b>417</b>		<b>417</b>	<b>465</b>	<b>(48)</b>	<b>417</b>
<b>Corn Exchange</b>	<b>(58)</b>	<b>(62)</b>		<b>(62)</b>	<b>259</b>	<b>(321)</b>	<b>(62)</b>
<b>MCG Services</b>	<b>(456)</b>	<b>(456)</b>		<b>(456)</b>	<b>847</b>	<b>(1,303)</b>	<b>(456)</b>
<b>Pay Award</b>		<b>363</b>		<b>363</b>	<b>363</b>	<b>0</b>	<b>363</b>
<b>Transformation savings</b>		<b>(790)</b>	<b>(368)</b>	<b>(1,158)</b>	<b>(1,158)</b>	<b>0</b>	<b>(1,158)</b>
<b>Total for RCET</b>	<b>54,931</b>	<b>55,429</b>	<b>90</b>	<b>55,520</b>	<b>107,881</b>	<b>(52,361)</b>	<b>55,520</b>

**BUSINESS SUPPORT DEPARTMENT**

Appendix 2c

Service Headings	2018/19 Adjusted Base £000's	2019/20 Draft Budget Requirement £000's	Further Savings and Adjustments £000's	2019/20 Budget Requirement £000's
Internal Audit and Counter Fraud	333	333		333
Rural Liaison Grants	73	73		73
Finance Strategy	1,011	1,011		1,011
Revenues and Benefits	1,857	1,907	(1,130)	778
Finance Operations	855	1,055		1,055
<b>Total for Finance Division</b>	<b>4,130</b>	<b>4,380</b>	<b>(1,130)</b>	<b>3,250</b>
Democratic Services Manager	560	560		560
Members & Elections	1,351	1,351		1,351
<b>Total Democracy &amp; Governance</b>	<b>1,912</b>	<b>1,912</b>	<b>0</b>	<b>1,912</b>
Corporate Management	2,436	2,436		2,436
<b>Total for Corporate Management</b>	<b>2,436</b>	<b>2,436</b>	<b>0</b>	<b>2,436</b>
Category Management	165	165		165
Legal, Land Charges & Licensing	1,074	1,074		1,074
Medway Norse	5,449	5,449	271	5,720
Property & Capital Projects inc VAM	440	196		196
<b>Total Legal, Contracts &amp; Property</b>	<b>7,128</b>	<b>6,885</b>	<b>271</b>	<b>7,155</b>
<b>Pay Award</b>		<b>120</b>		<b>120</b>
<b>Transformation Savings</b>		<b>(246)</b>	<b>(259)</b>	<b>(505)</b>
<b>Total for Business Support</b>	<b>15,605</b>	<b>15,485</b>	<b>(1,118)</b>	<b>14,367</b>
Interest & Financing	9,243	11,951	500	12,451
Levies	1,260	1,455	0	1,455
Medway Norse Profit Share	(263)	(263)	0	(263)
<b>Total centralised budgets</b>	<b>10,240</b>	<b>13,143</b>	<b>500</b>	<b>13,643</b>

2019/20 Budget Requirement		
Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
1,032	(699)	333
73	0	73
2,395	(1,384)	1,011
107,194	(106,416)	778
3,307	(2,252)	1,055
<b>114,001</b>	<b>(110,751)</b>	<b>3,250</b>
605	(45)	560
1,410	(59)	1,351
<b>2,016</b>	<b>(104)</b>	<b>1,912</b>
3,191	(755)	2,436
<b>3,191</b>	<b>(755)</b>	<b>2,436</b>
742	(577)	165
4,036	(2,962)	1,074
9,114	(3,394)	5,720
5,012	(4,816)	196
<b>18,904</b>	<b>(11,749)</b>	<b>7,155</b>
<b>120</b>	<b>0</b>	<b>120</b>
<b>(505)</b>	<b>0</b>	<b>(505)</b>
<b>137,726</b>	<b>(123,359)</b>	<b>14,367</b>
17,128	(4,677)	12,451
1,488	(33)	1,455
0	(263)	(263)
<b>18,616</b>	<b>(4,973)</b>	<b>13,643</b>

**PUBLIC HEALTH DIRECTORATE**

Appendix 2d

	<b>2018/19 Adjusted Base</b>	<b>2019/20 Draft Budget (Nov 2018)</b>	<b>Further Savings and Adjustments</b>	<b>2019/20 Budget Requirement</b>
	<b>£000's</b>	<b>£000's</b>	<b>£'000</b>	<b>£000's</b>
PH Management	1,093	1,093		1,093
PH Commissioning	5,503	5,503		5,503
Business Development	153	153		153
DAAT	1,941	1,941		1,941
Health Improvement Programmes	3,060	3,060		3,060
Stop Smoking Services	501	501		501
Supporting Healthy Weight	1,035	1,035		1,035
Hypothecated savings	0	(448)	(7)	(455)
<b>Total Public Health Directorate</b>	<b>13,286</b>	<b>12,839</b>	<b>(7)</b>	<b>12,831</b>

<b>2019/20 Budget Requirement</b>		
<b>Gross Expenditure</b>	<b>Direct Income</b>	<b>Net Expenditure</b>
<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
1,317	(224)	1,093
5,503	0	5,503
153	0	153
2,000	(59)	1,941
3,563	(504)	3,060
511	(10)	501
1,035	0	1,035
(455)	0	(455)
<b>13,628</b>	<b>(797)</b>	<b>12,831</b>