### CHILDREN AND ADULTS - BASE BUDGET BUILD 2019-20

	2018/19	Medium Term Fin	ancial Strategy	2019/20 MTFS		2019/20
General Fund Activities	Adjusted Base	Pressures	Savings	Assumptions	Adjustments	Draft Budget (Nov 2018)
	£'000	£'000	£'000	£'000	£'000	£'000
Assistant Director Adult Social Care	(3,729)	1,810	0	(1,919)	462	(1,457)
Head of Adult Services - Early Help & Prevention	3,697	0	0	3,697	0	3,697
Head of Adult Services - Long Term Needs	60,335	(60)	0	60,275	0	60,275
Total Adult Social Care	60,302	1,750	0	62,052	462	62,514
Directorate Management Team	449	0	0	449	0	449
		-	-	-		
School Improvement	333	0	0	333	0	333
Head of Safeguarding and Quality Assurance	1,413	0	0	1,413	0	1,413
Total Director	1,745	0	0	1,745	0	1,745
Children's Care Management	1,435	200	0	1,635	0	1,635
SEN and Psychology	26,400	0	0	26,400	0	26,400
Head of Provider Services	10,998	0	0	10,998	0	10,998
Early Help, Youth & Inclusion	4,255	0	0	4,255	0	4,255
Head of Safeguarding	18,896	0	(314)	18,582	1,740	20,322
Total Children's Services	61,983	200	(314)	61,869	1,740	63,609
Commissioning Management Team	138	0	0	138	0	138
School Organisation & Student Services	18,172	0	0	18,172	(360)	17,812
Business Intelligence	2,998	0 0	0	2,998	0	2,998
Adults Commissioning	464	0	0	464	0	464
Children's Commissioning	1,057	0	0	1,057	0	1,057
Programme Management Office	404	0	0	404	0	404
Schools Commissioning & Traded Services	24	0	0	24	0	24
SEN Transport	5,250	250	0	5,500	0	5,500
Total Partnership Commissioning	28,505	250	0	28,755	(360)	28,395
Finance Provisions	2,329	0	0	2,329	0	2,329
HR Provisions	951	0	0	951	0	951
School Grants	40,772	0 0	0	40,772	0	40,772
Total School Retained Funding and Grants	44,052	0	0	44,052	0	44,052
Pay Award Provision	0	358	0	358	0	358
Transformation Savings	0	0	(1,101)	(1,101)	0	(1,101)
				400.400	4.042	
Total for Children and Adults	197,036	2,559	(1,415)	198,180	1,842	200,022

# Appendix 2

## PUBLIC HEALTH - BASE BUDGET BUILD 2019/20

		Medium Term Financial Strategy				2019/20
	2018/19 Adjusted Base	Pressures	Savings	2019/20 MTFS Assumptions	Adjustments	Draft Budget (Nov 2018)
	£'000	£'000	£'000	£'000	£'000	£'000
PH Management	1,093			1,093		1,093
PH Commissioning	5,503			5,503		5,503
Business Development	153			153		153
DAAT	1,941			1,941		1,941
Health Improvement Programmes	3,060			3,060		3,060
Stop Smoking Services	501			501		501
Supporting Healthy Weight	1,035			1,035		1,035
Hypothecated savings	0		(448)	(448)		(448)
Total Public Health Directorate	13,286	0	(448)	12,839	0	12,839

#### REGENERATION, CULTURE, ENVIRONMENT & TRANSFORMATION - BASE BUDGET BUILD 2019/20

	2018/10	2018/19 Medium Term Financial Strategy			[	2019/20	
General Fund Activities	Adjusted Base	Pressures	Savings	2019/20 MTFS Assumptions	Adjustments	Draft Budget (Nov 2018)	
	£'000	£'000	£'000	£'000	£'000	£'000	
Environmental Services	24,283			24,283		24,283	
Front Line Services Support	24,283			24,203		24,283 563	
Greenspaces	3,480	70		3,550		3,550	
Highways	5,373	208	(313)	5,268		5,268	
Integrated Transport	5,993	651	(010)	6,644		6,644	
Parking Services	(6,464)	001		(6,464)		(6,464)	
Regulatory Services	223			223		223	
				0		0	
Total for Front Line Services	33,451	929	(313)	34,067	0	34,067	
Festivals, Arts, Theatres & Events	1,198		(35)	1,163		1,163	
Leisure & Culture Management	3		(00)	3		3	
Physical Regeneration	399			399		399	
Physical & Cultural Regeneration Support	(152)			(152)		(152)	
Planning	914			914		914	
Regeneration Delivery	1,001		(423)	579		579	
South Thames Gateway Partnership	135		()	135		135	
Sports, Leisure, Tourism, Heritage	1,674		(50)	1,624		1,624	
Strategic Housing	5,160	425	(134)	5,451		5,451	
Total for Physical & Cultural Regeneration	10,333	425	(642)	10,116	0	10,116	
Administration	898			898		898	
Adult Education	(469)			(469)		(469)	
Communications	720			720		720	
Community Interpreters	(133)			(133)		(133)	
Customer Contact	1,469			1,469		1,469	
Head of Transformation	547		1,938	2,484		2,484	
Organisational Services	875			875		875	
ICT Development	4,407		300	4,707		4,707	
Comm Hubs & Libraries	2,596			2,596		2,596	
Performance & Intelligence	335			335		335	
Total for Transformation	11,245	0	2,238	13,482	0	13,482	
Directorate Support	417			417		417	
Corn Exchange	(58)			(58)		(58)	
MCG Services	(456)			(456)		(456)	
Deangate	0			0		0	
Pay award		293		293		293	
Transformation Savings			(791)	(791)		(791)	
Total for Regeneration, Culture, Environment & Transformation	54,931	1,648	493	57,071	0	57,071	

# Appendix 3

### **BUSINESS SUPPORT - BASE BUDGET BUILD 2019/20**

General Fund Activities	2018/19 Adjusted Base	Medium Term Fir Pressures	nancial Strategy Savings	2019/20 MTFS Assumptions	Adjustments	2019/20 Draft Budget (Nov 2018)
	£'000	£'000	£'000	£'000	£'000	£'000
Internal Audit and Counter Fraud Rural Liaison Grants	333 73			333 73		333 73
Finance Strategy	1,012			1,012		1,012
Revenues and Benefits	1,858	50		1,908		1,908
Finance Operations	855	200		1,055		1,055
Total for Central Finance	4,130	250	0	4,380	0	4,380
Corporate Management	2,436			2,436		2,436
Total Corporate Management	2,436	0	0	2,436	0	2,436
Democratic Services Manager	560			560		560
Members & Elections	1,351			1,351		1,351
Total Democracy & Governance	1,912	0	0	1,912	0	1,912
Category Management	165			165		165
Legal Services	1,075			1,075		1,075
Medway NORSE	5,449			5,449		5,449
Property & Capital Projects	1,459	298		1,758	(457)	1,301
Valuation & Asset Management	(1,019)			(1,019)		(1,019)
Total Legal, Contracts & Property	7,128	298	0	7,426	(457)	6,970
Pay Award		120		120		120
Transformation Savings			(246)	(246)		(246)
Total for Business Support	15,606	668	(246)	16,028	(457)	15,571
Interest & Financing	9,243	725		9,968	255	10,224
Levies	1,260	195		1,455		1,455
Medway NORSE	(263)			(263)		(263)
Total centralised budgets	10,241	920	0	11,161	255	11,416