General Fund Activities

Assistant Director Adult Social Care
Head of Adult Services - Early Help & Prevention
Head of Adult Services - Long Term Needs
Total Adult Social Care

Directorate Management Team

School Improvement
Head of Safeguarding and Quality Assurance
Total Director

Children's Care Management SEN and Psychology Head of Provider Services Early Help, Youth & Inclusion Head of Safeguarding Total Children's Services

Commissioning Management Team
School Organisation & Student Services
Business Intelligence
Adults Commissioning
Children's Commissioning
Programme Management Office
Schools Commissioning & Traded Services
SEN Transport
Total Partnership Commissioning

Finance Provisions
HR Provisions
School Grants
Total School Retained Funding and Grants

Pay Award Provision Transformation Savings

Total for Children and Adults

2018/19	Medium Term Fi	nancial Strategy	2019/20 MTFS		2019/20	
Adjusted Base	Pressures	Savings	Assumptions	Adjustments	Draft Budget (Nov 2018)	
£'000	£'000	£'000	£'000	£'000	£'000	
(3,729)	1,810	0	(1,919)	462	(1,457)	
3,697	0	0	3,697	0	3,697	
60,335	(60)	0	60,275	0	60,275	
60,302	1,750	0	62,052	462	62,514	
449	0	0	449	0	449	
440			440	-	440	
333	0	0	333	0	333	
1,413	0	0	1,413	0	1,413	
1,745	0	0	1,745	0	1,745	
1,435	200	0	1,635	0	1,635	
26,400	0	0	26,400	0	26,400	
10,998	0	0	10,998	0	10,998	
4,255	0	0	4,255	0	4,255	
18,896	0	(314)	18,582	1,740	20,322	
61,983	200	(314)	61,869	1,740	63,609	
	_					
138	0	0	138	0	138	
18,172	0	0	18,172	(360)	17,812	
2,998	0	0	2,998	0	2,998	
464	0	0	464	0	464	
1,057 404	0	0	1,057 404	0	1,057 404	
24	0	0	24	0	404 24	
5,250	250	0	5,500	0	5,500	
28,505	250	0	28,755	(360)	28,395	
25,555			20,100	(555)		
2,329	0	0	2,329	0	2,329	
951	0	0	951	0	951	
40,772	0	0	40,772	0	40,772	
44,052	0	0	44,052	0	44,052	
	_	_	_	_		
0	358	0	358	0	358	
0	0	(1,101)	(1,101)	0	(1,101)	
197,036	2,559	(1,415)	198,180	1,842	200,022	

Appendix 2

PUBLIC HEALTH - BASE BUDGET BUILD 2019/20

		Medium Term Financial Strategy				2019/20
	2018/19 Adjusted Base	Pressures	Savings	2019/20 MTFS Assumptions	Adjustments	Draft Budget (Nov 2018)
	£'000	£'000	£'000	£'000	£'000	£'000
PH Management	1,093			1,093		1,093
PH Commissioning	5,503			5,503		5,503
Business Development	153			153		153
DAAT	1,941			1,941		1,941
Health Improvement Programmes	3,060			3,060		3,060
Stop Smoking Services	501			501		501
Supporting Healthy Weight	1,035			1,035		1,035
Hypothecated savings	0		(448)	(448)		(448)
Total Public Health Directorate	13,286	0	(448)	12,839	0	12,839

	2018/19	Medium Term Financial Strategy		0040/00 MTEO		2019/20
General Fund Activities	Adjusted Base	Pressures	Savings	2019/20 MTFS Assumptions	Adjustments	Draft Budget (Nov 2018)
	£'000	£'000	£'000	£'000	£'000	£'000
- · · · · · · · · · · · · · · · · · · ·	04.000			0.4.000		0.4.000
Environmental Services	24,283			24,283		24,283
Front Line Services Support	563			563		563
Greenspaces	3,480	70	(2.42)	3,550		3,550
Highways	5,373	208	(313)	5,268		5,268
Integrated Transport	5,993	651		6,644		6,644
Parking Services	(6,464)			(6,464)		(6,464
Regulatory Services	223			223		223
Total for Front Line Services	33,451	929	(313)	0 34,067	0	0 34,067
	50,101	020	(5.5)			0.,001
Festivals, Arts, Theatres & Events	1,198		(35)	1,163		1,163
Leisure & Culture Management	3			3		3
Physical Regeneration	399			399		399
Physical & Cultural Regeneration Support	(152)			(152)		(152
Planning	914			914		914
Regeneration Delivery	1,001		(423)	579		579
South Thames Gateway Partnership	135		` '	135		135
Sports, Leisure, Tourism, Heritage	1,674		(50)	1,624		1,624
Strategic Housing	5,160	425	(134)	5,451		5,451
Total for Dhysical & Cultural Dogonaration	10,333	425	(642)	10,116	0	10,116
Total for Physical & Cultural Regeneration	10,333	425	(642)	10,116	U	10,116
Administration	898			898		898
Adult Education	(469)			(469)		(469
Communications	720			720		720
Community Interpreters	(133)			(133)		(133
Customer Contact	1,469			1,469		1,469
Head of Transformation	547		1,938	2,484		2,484
Organisational Services	875		,	875		875
ICT Development	4,407		300	4,707		4,707
Comm Hubs & Libraries	2,596			2,596		2,596
Performance & Intelligence	335			335		335
Total for Transformation	11,245	0	2,238	13,482	0	13,482
Directorate Support	417			417		417
Corn Exchange	(58)			(58)		(58
MCG Services	(456)			(456)		(456
Deangate	0			0		0
Pay award		202		202		202
Pay award		293	(704)	293		293
Transformation Savings			(791)	(791)		(791
Total for Regeneration, Culture, Environment &	54,931	1,648	493	57,071	0	57,071
Transformation		•		•		

General Fund Activities
Internal Audit and Counter Fraud Rural Liaison Grants Finance Strategy Revenues and Benefits Finance Operations
Total for Central Finance
Corporate Management
Total Corporate Management
Democratic Services Manager Members & Elections
Total Democracy & Governance
Category Management Legal Services Medway NORSE Property & Capital Projects Valuation & Asset Management
Total Legal, Contracts & Property
Pay Award Transformation Savings
Total for Business Support
Interest & Financing Levies Medway NORSE
Total centralised budgets

2018/19	Medium Term Fi	nancial Strategy	2019/20 MTFS		2019/20
Adjusted Base	Pressures	Savings	Assumptions	Adjustments	Draft Budget (Nov 2018)
£'000	£'000	£'000	£'000	£'000	£'000
333			333		333
73			73		73
1,012	5 0		1,012		1,012
1,858 855	50 200		1,908 1,055		1,908 1,055
655	200		1,000		1,033
4,130	250	0	4,380	0	4,380
					·
2,436			2,436		2,436
0.400			0.400	•	0.400
2,436	0	0	2,436	0	2,436
560			560		560
1,351			1,351		1,351
1,001			.,00.		1,001
1,912	0	0	1,912	0	1,912
405			405		405
165 1,075			165 1,075		165 1,075
5,449			5,449		5,449
1,459	298		1,758	(457)	1,301
(1,019)	230		(1,019)	(401)	(1,019)
(1,010)			(1,515)		(1,010)
7,128	298	0	7,426	(457)	6,970
	400		400		
	120	(0.40)	120		120
		(246)	(246)		(246)
15,606	668	(246)	16,028	(457)	15,571
·		` /	·	•	·
9,243	725		9,968	255	10,224
1,260	195		1,455		1,455
(263)			(263)		(263)
10,241	920	0	11,161	255	11,416
	320	ŭ	,	200	,