

KENT AND MEDWAY JOINT HEALTH AND WELLBEING BOARD

28 JUNE 2018

STRATEGIC COMMISSIONER UPDATE

Report from Glenn Douglas, Kent and Medway CCGs Accountable Officer / Kent and Medway Sustainability and Transformation Partnership Chief Executive

Author: Michael Ridgwell, Programme Director, Kent and Medway Sustainability and Transformation Partnership

Summary

This report updates the Kent and Medway Joint Health and Wellbeing Board on the development of a single Strategic Commissioner across all eight Clinical Commissioning Groups (CCGs). It is for information only.

1. Budget and Policy Framework

1.1 Developing a Strategic Commissioner role aligns with the outcomes of the Kent and Medway Sustainability and Transformation Plan.

2. Background

2.1 The Clinical Commissioning Groups (CCGs) across Kent and Medway are developing a strategic commissioner function to work across all eight CCGs. The aim is to strengthen how the CCGs work together as where doing so can drive service improvements that patients need and expect.

2.2 Making strategic commissioning decisions across multiple CCGs is good because it provides consistency and reduces duplication. It will improve services for patients by reducing variation in quality and access to care and will drive up standards across all providers.

2.3 Progress to date towards development of this function includes:

- all eight CCGs have committed to establishing the strategic commissioner for Kent and Medway and sharing a senior management team with one accountable officer (chief executive). Glenn Douglas has now been confirmed as the new accountable officer. Glenn also retains his existing role as chief executive of the Kent and Medway Sustainability and Transformation Partnership;
- three co-design workshops have taken place including CCG Governing Body members, staff and public and patient representatives;

- initial thoughts have been developed on governance arrangements; and;
- a next steps discussion paper is being considered by CCGs ahead of wider discussions with partners and stakeholders.

2.4 The current intention is for the Strategic Commissioner to operate from April 2019 in shadow form. During 2018/19 we will be establishing the design and governance arrangements and giving further consideration to options for a permanent model.

2.5 The report attached at appendix 1 sets out further detail on progress to date as well as the proposed role of the Strategic Commissioner, opportunities around integrated health and social care commissioning, governance arrangements and next steps.

3. Risk management

3.1 The Strategic Commissioner development is part of the system transformation workstream within the Kent and Medway STP. Risks are proactively managed through the overall risk register for the STP and reported through the STP Programme Board on a regular basis. Current risks relate to ensuring effective engagement in the design of the strategic commissioner across internal and external audiences.

4. Consultation

4.1 The development of the Strategic Commissioner involved engagement with the body members across the eight CCGs including lay-members, staff and GP member practices. NHS England was also engaged and approved the appointment of the single accountable officer.

4.2 The creation of a Strategic Commissioner does not change the statutory responsibilities of each member CCG and formal consultation was not required.

5. Financial implications

5.1 There are no direct financial implications for Medway Council and Kent County Council arising from this report. Overall the development of strategic commissioning within the NHS aims to make better use of NHS budgets by driving consistency across all eight CCGs and supporting wider transformational change of NHS services. Shared management team arrangements within the CCGs will also be more efficient and help the CCGs to retain and attract high calibre commissioning staff.

6. Legal implications

6.1 The Kent and Medway Joint Health and Wellbeing Board has been established as an advisory joint sub-committee of the Kent Health and Wellbeing Board and the Medway Health and Wellbeing Board under Section 198(c) of the Health and Social Care Act 2012

- 6.2 The Joint Board operates to encourage persons who arrange for the provision of any health or social care services in the area to work in an integrated manner and for the purpose of advising on the development of the Sustainability and Transformation Partnership. In accordance with the terms of reference of the Kent and Medway Joint Health and Wellbeing Board, the Joint Board may also consider and advise on the development of options for the Local Authorities' role in a Strategic Commissioner arrangement with Health.
- 6.3 The Joint Board is advisory and may make recommendations to the Kent and Medway Health and Wellbeing Boards.

7. Recommendation

- 7.1 The Kent and Medway Joint Health and Wellbeing Board is asked to note the update provided on the Kent and Medway Strategic Commissioner function set out at Appendix 1 to the report.

Lead officer contact

Michael Ridgwell, Programme Director Kent and Medway Sustainability and Transformation Partnership,
Email:mridgwell@nhs.net

Appendices

Appendix 1 – Strategic Commissioner Update for Kent and Medway Joint Health and Wellbeing Board

Background papers

None