

REVENUE BUDGET 2018/19 SUMMARY

Appendix 1

Directorate	2017/18 Adjusted Base £000's	2018/19 Draft Budget Requirement £000's	Further Savings and Adjustments £000's	2018/19 Budget Requirement £000's	2018/19 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Children and Adult Services (C&A):							
General Fund Services	108,529	109,303	(3,251)	106,053	145,649	(39,596)	106,053
DSG and School Specific Expenditure	94,681	89,172	518	89,689	89,689	0	89,689
Public Health	1,856	1,856	15	1,871	1,871	0	1,871
Regeneration, Culture, Environment and Transformation							
General Fund Services	52,245	54,335	(2,596)	51,739	103,151	(51,412)	51,739
Public Health	1,107	1,107	0	1,107	1,107	0	1,107
Business Support Department (BSD):							
General Fund Services	13,316	14,753	(278)	14,475	140,934	(126,459)	14,475
DSG	1,073	1,098	0	1,098	1,098	0	1,098
Public Health	721	721	224	945	945	0	945
Public Health Directorate	13,987	13,518	(225)	13,294	13,867	(573)	13,294
Interest & Financing	9,197	9,408	0	9,408	12,817	(3,409)	9,408
Levies	1,113	1,193	67	1,260	1,260	0	1,260
Transformation Savings	(1,087)	(4,984)	4,984	0	0	0	0
Norse JV Rebate	(263)	(263)	0	(263)	0	(263)	(263)
Budget Requirement	296,474	291,219	(542)	290,677	512,389	(221,712)	290,677
Dedicated Schools Grant	(90,937)	(85,794)	(518)	(86,312)	0	(86,312)	(86,312)
Other School Specific Grants	(4,816)	(4,476)	0	(4,476)	0	(4,476)	(4,476)
Council Tax	(106,148)	(112,503)	(2,160)	(114,663)	0	(114,663)	(114,663)
Revenue Support Grant	(18,848)	(12,306)	12,306	0	0	0	0
Business Rate share	(46,302)	(47,366)	(12,306)	(59,672)	0	(59,672)	(59,672)
New Homes Bonus	(5,367)	(2,268)	(244)	(2,512)	0	(2,512)	(2,512)
Education Services Grant	(1,370)	0	(624)	(624)	0	(624)	(624)
Adult Social Care Grant	(4,965)	(5,152)	0	(5,152)	0	(5,152)	(5,152)
Public Health Grant	(17,671)	(17,203)	(14)	(17,217)	0	(17,217)	(17,217)
Use of Reserves	(50)	(50)	0	(50)	0	(50)	(50)
Estimated Available Funding	(296,474)	(287,117)	(3,560)	(290,677)	0	(290,677)	(290,677)
Budget Gap	0	4,102	(4,102)	(0)	512,389	(512,389)	(0)

CHILDREN AND ADULTS DIRECTORATE

Appendix 1a

Service Headings	2017/18 Adjusted Base £000's	2018/19 Draft Budget (Nov 2017) £000's	Further Savings and Adjustments £000's	2018/19 Budget Requirement £000's	2018/19 Draft Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Assistant Director Adult Social Care	1,642	1,723	(101)	1,622	18,849	(17,226)	1,622
Head of Adult Services - Early Help and Prevention	1,927	1,876	0	1,876	1,876	0	1,876
Head of Adult Services - Long Term Needs	58,218	58,687	(585)	58,102	73,574	(15,472)	58,102
Total for Adult Social Care	61,787	62,286	(686)	61,600	94,299	(32,698)	61,600
Directorate Management Team	448	803	0	803	881	(79)	803
School Improvement	465	43	0	43	286	(243)	43
Head of Safeguarding and Quality Assurance	1,322	1,322	0	1,322	1,473	(151)	1,322
Inclusion Management Team	139	4	0	4	4	0	4
Total for Director	1,925	1,368	0	1,368	1,763	(394)	1,368
Children's Care management	1,599	1,595	(50)	1,545	1,545	0	1,545
Early Years	17,164	17,164	(650)	16,514	16,613	(99)	16,514
SEN and Psychology	25,701	25,813	(72)	25,741	26,169	(428)	25,741
Head of Provider Services	10,233	10,081	(120)	9,961	10,045	(84)	9,961
Early Help, Youth and Inclusion	2,656	2,592	(250)	2,342	4,629	(2,287)	2,342
Head of Safeguarding	19,220	19,355	(425)	18,930	19,056	(126)	18,930
Total For Children's Services	76,573	76,600	(1,567)	75,033	78,057	(3,025)	75,033
Commissioning Management Team	149	240	(229)	11	255	(244)	11
School Organisation & Student Services	1,691	1,583	(71)	1,512	1,776	(264)	1,512
Business Intelligence	2,946	2,946	(66)	2,880	3,099	(220)	2,880
Adults Commissioning	394	394	0	394	570	(177)	394
Children's Commissioning	951	950	0	950	1,408	(458)	950
Programme management Office	0	0	0	0	356	(356)	0
Schools Commissioning & Traded Services	108	24	0	24	1,186	(1,162)	24
SEN Transport	4,377	5,177	0	5,177	5,454	(277)	5,177
Total for Partnership Commissioning	10,615	11,314	(365)	10,948	14,105	(3,157)	10,948
Finance Provisions	1,045	1,045	1	1,046	1,046	(0)	1,046
HR Provisions	644	617	0	617	800	(183)	617
School Grants	52,027	46,298	(100)	46,198	46,258	(60)	46,198
Total for School Retained Funding and Grants	53,716	47,960	(99)	47,861	48,104	(243)	47,861
Total C&A Directorate	205,065	200,331	(2,717)	197,613	237,209	(39,596)	197,613

REGENERATION, CULTURE, ENVIRONMENT AND TRANSFORMATION (RCET) DIRECTORATE

Appendix 1b

Service Headings	2017/18 Adjusted Base £000's	2018/19 Draft Budget (Nov 2017) £000's	Further Savings and Adjustments £000's	2018/19 Budget Requirement £000's	2018/19 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Front Line Services Support	212	215	0	215	354	(139)	215
Highways	5,172	5,513	0	5,513	7,137	(1,624)	5,513
Parking Services	(6,274)	(6,180)	(494)	(6,674)	2,730	(9,404)	(6,674)
Waste Services	21,918	22,986	(27)	22,959	25,440	(2,481)	22,959
Safer Communities	2,755	2,767	0	2,767	3,044	(277)	2,767
Integrated Transport	6,255	6,247	0	6,247	8,673	(2,426)	6,247
CCTV/Lifeline	(7)	(187)	0	(187)	727	(914)	(187)
Registration and Bereavement	(825)	(817)	(143)	(960)	2,055	(3,015)	(960)
Greenspaces	3,430	3,649	(215)	3,434	3,739	(305)	3,434
Total for Front Line Services	32,635	34,194	(880)	33,314	53,900	(20,586)	33,314
Physical & Cultural Regeneration Management	2	3	0	3	8	(5)	3
Sports, Leisure, Tourism, Heritage	1,477	1,094	250	1,344	6,822	(5,478)	1,344
Festivals, Arts, Theatres and Events	1,044	1,051	(160)	891	2,528	(1,637)	891
Physical and Cultural Regeneration Support	51	53	0	53	133	(80)	53
Planning	899	919	0	919	2,366	(1,447)	919
Regeneration Delivery	907	966	0	966	2,244	(1,278)	966
South Thames Gateway Partnership	142	142	0	142	142	0	142
Strategic Housing	4,740	5,371	(83)	5,288	7,403	(2,115)	5,288
Physical Regeneration	(23)	(23)	0	(23)	8	(31)	(23)
Total for Physical & Cultural Regeneration	9,239	9,575	7	9,582	21,653	(12,071)	9,582
Communications	505	510	0	510	1,364	(854)	510
Head of Transformation	399	388	0	388	388	0	388
ICT Development	3,399	3,735	200	3,935	9,311	(5,376)	3,935
HR and Organisational Service	440	466	0	466	4,079	(3,613)	466
RCET Performance and Intelligence	97	98	0	98	133	(35)	98
Corporate Performance and Intelligence	418	352	0	352	814	(462)	352
Administration	1,403	1,354	0	1,354	3,319	(1,965)	1,354
Community Hubs and Libraries	2,645	2,638	0	2,638	2,905	(267)	2,638
Adult Education	(449)	(441)	0	(441)	1,807	(2,248)	(441)
Customer Contact	2,292	2,180	0	2,180	5,769	(3,589)	2,180
Community Interpreters	(116)	(120)	0	(120)	178	(298)	(120)
Total for Transformation	11,033	11,160	200	11,360	30,067	(18,707)	11,360
Directorate Support	447	514	(1,924)	(1,410)	(1,362)	(48)	(1,410)
Total for RCET	53,354	55,443	(2,597)	52,846	104,258	(51,412)	52,846

BUSINESS SUPPORT DEPARTMENT

Appendix 1c

Service Headings	2017/18 Adjusted Base £000's	2018/19 Draft Budget (Nov 2017) £000's	Further Savings and Adjustments £000's	2018/19 Budget Requirement £000's	2018/19 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Internal Audit and Counter Fraud	363	369	0	369	1,055	(686)	369
Rural Liaison Grants	73	73	0	73	73	0	73
Finance Strategy	866	875	(78)	797	1,914	(1,117)	797
Revenues and Benefits	1,658	1,734	0	1,734	108,219	(106,485)	1,734
Finance Operations	718	689	0	689	2,196	(1,507)	689
Total for Finance Division	3,678	3,740	(78)	3,662	113,457	(109,795)	3,662
Democratic Services Manager	584	589	(79)	510	555	(45)	510
Members & Elections	1,357	1,409	0	1,409	1,468	(59)	1,409
Total Democracy & Governance	1,941	1,999	(79)	1,920	2,024	(104)	1,920
Corporate Management	2,536	2,542	(0)	2,542	3,427	(885)	2,542
Total for Corporate Management	2,536	2,542	(0)	2,542	3,427	(885)	2,542
Category Management	107	114	83	197	859	(662)	197
Legal Services	1,226	1,247	0	1,247	4,148	(2,901)	1,247
Medway Norse	5,882	5,882	0	5,882	12,005	(6,123)	5,882
Property & Capital Projects	(260)	1,050	20	1,070	7,059	(5,989)	1,070
Total Legal, Contracts & Property	6,955	8,292	103	8,395	24,070	(15,675)	8,395
Total for Business Support	15,110	16,573	(54)	16,519	142,978	(126,459)	16,519

PUBLIC HEALTH DIRECTORATE

Appendix 1d

	2017/18 Adjusted Base £'000	2018/19 Draft Budget (Nov 2017) £'000	Further Savings and Adjustments £'000	2018/19 Budget Requirement £'000
Business Development	137	137	0	137
Drug and Alcohol Abuse Team	1,941	1,941	0	1,941
Health Improvement Programmes	3,140	3,140	0	3,140
Public Health Commissioning	6,059	5,590	(224)	5,366
Public Health Management	1,163	1,163	0	1,163
Stop Smoking Services	515	515	0	515
Supporting Healthy Weight	1,031	1,031	0	1,031
Total Public Health Directorate	13,985	13,517	(224)	13,293

2018/19 Budget Requirement		
Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
137	0	137
2,000	(59)	1,941
3,644	(504)	3,140
5,366	0	5,366
1,163	0	1,163
525	(10)	515
1,031	0	1,031
13,866	(573)	13,293