

**HEALTH AND ADULT SOCIAL CARE
OVERVIEW AND SCRUTINY COMMITTEE
22 AUGUST 2017**

**KENT AND MEDWAY SUSTAINABILITY AND
TRANSFORMATION PLAN UPDATE**

Report from: Glenn Douglas, STP Accountable Officer
Michael Ridgwell, STP Programme Director

Author: Jon Pitt, Democratic Services Officer

Summary:

The draft Kent and Medway Health and Social Care Sustainability and Transformation Plan (STP) was published on 23 November 2016.

An STP update was last presented to the Committee in March 2017. The attached paper summarises service models developed through the Kent and Medway Sustainability and Transformation Partnership and sets out the Case for Change.

1. Budget and Policy Framework

- 1.1 The Sustainability and Transformation Plan (STP) outlines the intention of the Kent and Medway health and care system to deliver an integrated health and social care model that focuses on delivering high quality, outcome focused, person centred, coordinated care that is easy to access and enables people to stay well and live independently and for as long as possible in their home setting. This works within the Council's policy and budget framework, particularly the priority for local residents to have the best start in life and maintain their independence and live healthy lives.
- 1.2 The plan proposes key service change over the next five years to achieve the right care for people for decades to come as well as helping us to contribute to the delivery of the NHS Five Year Forward View, which sets out the national vision for health and social care.
- 1.3 The proposals within the STP align well with the strategic objectives identified within Medway Council's Adult Social Care Strategy: "Getting Better Together".

2. Background

- 2.1 In December 2015, the NHS shared planning guidance 2016/2017 – 2020/2021 aimed to ensure that health and care services are tailored to their local populations. In order to achieve this, the Kent and Medway health and care

system was requested to produce a multi-year Sustainability and Transformation Plan, showing how local services will evolve and become sustainable over the next five years, with a view to delivering the Five Year Forward View vision of better health, better patient care and improved NHS efficiency.

- 2.2 To deliver a plan which addresses the needs of the Medway population, health and care organisations formed a Kent and Medway STP ‘footprint’ alongside 43 other systems nationwide in January 2016. The bodies within these geographic footprints have worked together to develop STPs which will help drive genuine and sustainable transformation in patient experience and health outcomes of the longer-term.
- 2.3 The Board last received an update on the STP at the March 2017 meeting. It was agreed at this meeting that the Case for Change would be presented as part of the next update to the Committee. The paper attached as Appendix 1 summarises service models developed through the Sustainability and Transformation Partnership (STP) and sets out the Case for Change. Appendix 2 is the Case for Change summary document, published to set out to the general public why change is needed.

3. Risk management

- 3.1 The following risks were identified following publication of the draft STP.

Risk	Description	Action to avoid or mitigate risk
Workforce	Inability to recruit a workforce with appropriate skill mix and competence.	Improved skill mix, and attractive work conditions.
Money	Improved efficiency in the NHS leads to cost pressures within adult social care services.	With integrated model, retention of ring fenced funding for adult social care to retain effective financial controls.
Quality	A move away from more traditional approaches to delivery of health and care is perceived to have reduced quality.	A robust performance monitoring system to ensure contractual obligations and service delivery KPIs are being met by providers.

4. Consultation

- 4.1 The Kent and Medway STP Programme Board has been clear about the importance of effective engagement and has included democratically elected representatives throughout the process. This includes Cabinet Portfolio Holder representation on the Programme Board along with on-going engagement with Health and Wellbeing Boards and Overview and Scrutiny Committees.
- 4.2 An update in relation to consultation and engagement proposals is set out in paragraphs 9 to 11 of Appendix 1.

5. Financial implications

- 5.1 Although there are no financial implications as a direct result of this report, there may be financial implications that will arise through the implementation of this programme of work and the Committee will be updated on these as and when they become known.

6. Legal implications

- 6.1 As per section 195 of the Health and Social Care Act 2012, it is a duty of the local authority to encourage persons who arrange for the provision of any health or social care services, to work in an integrated manner for the purpose of advancing the health and wellbeing of the people in Medway. Supporting the development of a Sustainability and Transformation Plan is therefore within the remit of the Committee as well as for Health and Wellbeing Boards to consider and discuss. However, should there be a requirement within the Plan for any commitment to the use of Council resources or action by Medway Council, decisions to that effect would need to be taken by either the Council, the Leader and Cabinet or the relevant Director (under delegated authority).

7. Recommendations

- 7.1 It is requested that the Committee considers and comments on the update provided on the Kent and Medway Health and Social Care Sustainability and Transformation Plan and agrees when the next update should be presented to the Committee.

Lead officer contact

Michael Ridgwell, STP Programme Director
E-mail: mridgwell@nhs.net

Appendices

Appendix 1 – Service Models and Hurdle Criteria, Kent and Medway Sustainability Partnership

Appendix 2 – Case for Change summary document

Background papers

[Draft STP Document](#)

[Council Plan – 2016/17 – 2020/21](#)

[NHS Five Year Forward View](#)

[“Getting Better Together” – Medway Adult Social Care Strategy](#)