

REVENUE BUDGET 2017/18 SUMMARY

Appendix 1

Directorate	2016/17 Adjusted Base £000's	2017/18 Draft Budget Requirement £000's	Further Savings and Adjustments £000's	2017/18 Budget Requirement £000's	2017/18 Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Children and Adult Services (C&A):							
General Fund Services	109,049	107,483	(2,393)	105,090	141,794	(36,704)	105,090
DSG and School Specific Expenditure	105,545	64,021	30,767	94,788	94,788	0	94,788
Public Health	1,660	1,660	100	1,760	1,760	0	1,760
Regeneration, Culture, Environment and Transformation (RCET)							
General Fund Services	54,067	55,011	(2,993)	52,018	91,665	(39,646)	52,018
Public Health	1,007	1,007	100	1,107	1,107	0	1,107
Business Support Department (BSD):							
General Fund Services	13,940	13,329	71	13,400	127,736	(114,336)	13,400
DSG	1,498	1,498	0	1,498	1,498	0	1,498
Public Health	688	688	34	721	721	0	721
Public Health Directorate	14,763	14,026	57	14,083	14,083	0	14,083
Interest & Financing	9,618	9,818	(500)	9,318	12,726	(3,409)	9,318
Levies	1,039	1,039	68	1,107	1,107	0	1,107
Transformation Savings	(388)	(1,435)	(148)	(1,583)	(1,583)	0	(1,583)
Norse JV Rebate	(263)	(263)	0	(263)	0	(263)	(263)
Unallocated	0	1,000	(1,000)	0	0	0	0
Budget Requirement	312,223	268,881	24,163	293,044	487,403	(194,358)	293,044
Dedicated Schools Grant	(101,413)	(63,484)	(30,767)	(94,251)	0	(94,251)	(94,251)
Other School Specific Grants	(5,630)	(2,035)	0	(2,035)	0	(2,035)	(2,035)
Council Tax	(102,799)	(105,543)	(606)	(106,148)	0	(106,148)	(106,148)
Revenue Support Grant	(28,374)	(18,848)	0	(18,848)	0	(18,848)	(18,848)
Business Rate share	(43,035)	(44,595)	(1,707)	(46,302)	0	(46,302)	(46,302)
New Homes Bonus	(7,531)	(7,508)	2,140	(5,367)	0	(5,367)	(5,367)
Education Services Grant	(2,124)	(1,370)	0	(1,370)	0	(1,370)	(1,370)
Other Specific Grants	(186)	0	(1,002)	(1,002)	0	(1,002)	(1,002)
Public Health Grant	(18,118)	(17,671)	0	(17,671)	0	(17,671)	(17,671)
Use of Reserves	(3,015)	(50)	0	(50)	0	(50)	(50)
Estimated Available Funding	(312,223)	(261,103)	(31,941)	(293,044)	0	(293,044)	(293,044)
Budget Gap	0	7,778	(7,778)	0	487,403	(487,402)	0

CHILDREN AND ADULTS DIRECTORATE

Appendix 1a

Service Headings	2016-17 Adjusted Base £000's	2017-18 Draft Budget (Nov 2016) £000's	Further Savings and Adjustments £000's	2017-18 Budget Requirement £000's	2017/18 Draft Budget Requirement		
					Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Looked After Children & Proceedings	25,156	24,786	(19)	24,767	24,994	(226)	24,767
Children's Advice & Duty Service	2,527	2,268	24	2,292	2,292	0	2,292
Child in Need & Child Protection	2,394	2,394	3	2,398	2,398	0	2,398
Children's Care Management	1,458	1,458	23	1,481	1,481	0	1,481
Early Help	1,088	1,006	31	1,037	2,408	(1,372)	1,037
CAMHS	524	524	5	529	599	(70)	529
Total For Children's Care	33,147	32,436	68	32,504	34,172	(1,668)	32,504
Deputy Director	(2,332)	(2,382)	(92)	(2,473)	15,747	(18,220)	(2,473)
Disability Services	37,128	38,021	59	38,080	40,886	(2,806)	38,080
Head of Adult Social Care & Social Work	18,819	17,382	21	17,402	26,082	(8,679)	17,402
Mental Health	4,974	5,128	43	5,171	5,349	(178)	5,171
Social Care Business Manager	3,116	2,911	(35)	2,877	3,617	(740)	2,877
Total for Deputy Director	61,706	61,061	(3)	61,058	91,681	(30,623)	61,058
Directorate Management Team	564	469	(21)	448	527	(79)	448
Commissioning Management Team	225	225	7	232	337	(105)	232
Business Support and Commissioning	2,514	2,369	264	2,633	2,935	(302)	2,633
School Organisation and Student Services	1,744	1,744	(55)	1,689	1,920	(231)	1,689
School Services, Quality and Commissioning	228	228	(64)	164	1,317	(1,153)	164
Total for Partnership Commissioning	4,711	4,566	152	4,718	6,509	(1,790)	4,718
Early Years	17,998	16,648	(806)	15,842	15,953	(112)	15,842
Youth Service	1,960	920	18	938	2,062	(1,124)	938
Inclusion Management Team	315	205	1	206	304	(97)	206
School Challenge and Improvement	900	750	(402)	348	455	(107)	348
Health and Inclusion	563	563	(74)	489	531	(42)	489
Psychology & SEN	28,161	28,226	19	28,245	28,820	(575)	28,245
Total for Inclusion and School Improvement	49,897	47,312	(1,244)	46,068	48,125	(2,057)	46,068
Finance Provisions	1,689	1,689	0	1,689	1,689	0	1,689
HR Provisions	618	618	30	648	1,075	(428)	648
School Grants	63,922	25,012	29,492	54,504	54,564	(60)	54,504
Total for School Retained Funding and Grants	66,229	27,319	29,522	56,841	57,329	(487)	56,841
Total C&A Directorate	216,254	173,164	28,474	201,638	238,342	(36,704)	201,638

REGENERATION, CULTURE, ENVIRONMENT & TRANSFORMATION (RCET) DIRECTORATE

Appendix 1b

Service Headings	2016-17	2017-18	Further	2017-18	2017-18 Budget Requirement		
	Adjusted Base £000's	Draft Budget (Nov 2016) £000's	Savings and Adjustments £000's	Budget Requirement £000's	Gross Expenditure £000's	Direct Income £000's	Net Expenditure £000's
Front Line Services Support	229	229	0	229	229	0	229
Highways	5,376	4,876	0	4,876	6,488	(1,612)	4,876
Parking Services	(3,604)	(3,604)	(2,460)	(6,064)	2,594	(8,658)	(6,064)
Waste Services	19,999	22,018	(40)	21,978	25,951	(3,973)	21,978
Safer Communities	2,760	2,760	(62)	2,698	2,961	(263)	2,698
Integrated Transport	6,633	6,739	(95)	6,644	8,424	(1,780)	6,644
CCTV/Lifeline	190	(7)	0	(7)	710	(717)	(7)
Registration & Bereavement	(715)	(739)	0	(739)	2,020	(2,759)	(739)
Greenspaces	3,471	3,611	(50)	3,561	3,850	(289)	3,561
Total for Front Line Services	34,339	35,883	(2,707)	33,176	53,227	(20,051)	33,176
Physical & Cultural Regeneration	3	3	0	3	8	(5)	3
Sports, Leisure, Tourism, Heritage	1,879	1,584	(30)	1,554	6,440	(4,886)	1,554
Festivals, Arts, Theatres and Events	1,100	845	0	845	2,446	(1,601)	845
Physical and Cultural Regeneration	57	57	0	57	137	(80)	57
Planning	623	608	0	608	1,979	(1,371)	608
Regeneration Delivery	804	769	55	824	2,130	(1,306)	824
South Thames Gateway Partnership	145	145	0	145	145	0	145
Strategic Housing	4,722	4,722	0	4,722	5,879	(1,157)	4,722
Physical Regeneration	(142)	(142)	0	(142)	7	(149)	(142)
Total for Physical & Cultural	9,191	8,591	25	8,616	19,171	(10,555)	8,616
Communications	436	436	0	436	1,164	(728)	436
Head of Transformation	134	134	156	290	290	0	290
ICT Development	3,356	3,356	0	3,356	4,912	(1,555)	3,356
RCC Performance & Intelligence	100	100	0	100	135	(35)	100
Corporate Performance & Intelligence	399	399	0	399	491	(92)	399
Customer Contact, Comm Hubs, Business Administration	5,192	5,192	(363)	4,829	10,656	(5,827)	4,829
	1,540	1,540	(70)	1,470	2,273	(803)	1,470
Total for Transformation	11,157	11,157	(277)	10,880	19,921	(9,040)	10,880
Directorate Support	387	387	66	453	453	0	453
Total for RCET	55,074	56,018	(2,893)	53,125	92,772	(39,646)	53,125

BUSINESS SUPPORT DEPARTMENT

Appendix 1c

Service Headings	2016-17	2017-18	Further	2017-18	2017-18 Budget Requirement		
	Adjusted Base	Draft Budget	Savings and	Budget	Gross	Direct	Net
	£000's	(Nov 2016)	Adjustments	Requirement	Expenditure	Income	Expenditure
		£000's	£000's	£000's	£000's	£000's	£000's
Internal Audit and Counter Fraud	347	347	0	347	573	(226)	347
Rural Liaison Grants	75	75	0	75	75	0	75
Finance Strategy	901	831	0	831	938	(107)	831
Revenues and Benefits	1,824	1,845	(36)	1,809	108,395	(106,586)	1,809
Finance Operations	826	806	0	806	900	(94)	806
Total for Finance Division	3,973	3,904	(36)	3,868	110,881	(107,013)	3,868
Democratic Services Manager	581	581	(3)	578	622	(44)	578
Members & Elections	1,356	1,356	0	1,356	1,411	(55)	1,356
Total Democracy & Governance	1,938	1,938	(3)	1,935	2,034	(99)	1,935
HR & Organisational Service	733	593	(162)	431	4,246	(3,815)	431
Total for Organisational Services	733	593	(162)	431	4,246	(3,815)	431
Corporate Management	2,392	2,118	364	2,482	2,545	(63)	2,482
Total for Organisational Services	2,392	2,118	364	2,482	2,545	(63)	2,482
Category Management	49	31	18	49	621	(572)	49
Legal Services	1,253	1,203	(11)	1,192	1,427	(235)	1,192
Medway Norse	5,921	6,061	(140)	5,921	6,200	(279)	5,921
Property & Capital Projects	(133)	(333)	75	(258)	2,002	(2,260)	(258)
Total Legal, Contracts & Property	7,090	6,962	(58)	6,904	10,250	(3,346)	6,904
Total for Business Support	16,126	15,515	105	15,620	129,956	(114,336)	15,620

PUBLIC HEALTH DIRECTORATE

Appendix 1d

	2016-17 Adjusted Base £'000	2017-18 Draft Budget (Nov 2016) £'000	Further Savings and Adjustments £'000	2017-18 Budget Requirement £'000
Business Development	460	460	1	461
DAAT	2,318	2,318	(75)	2,243
Health Improvement Programmes	790	790	2	792
PH Commissioning	8,632	8,342	145	8,487
PH Management	1,100	653	(20)	633
Stop Smoking Services	459	459	1	460
Supporting Healthy Weight	1,004	1,004	3	1,007
Total Public Health Directorate	14,763	14,026	57	14,083

2017/18 Budget Requirement		
Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
461	0	461
2,243	0	2,243
792	0	792
8,487	0	8,487
633	0	633
460	0	460
1,007	0	1,007
14,083	0	14,083