

## Appendix 1

### CHILDREN AND ADULTS - BASE BUDGET BUILD 2017-2018

General Fund Activities	2016-17 Adjusted Base £'000	Medium Term Financial Plan			2017-18 MTFP Assumptions £'000	2017-18 Further Proposals £'000	2017-18 Draft Budget (Nov 2016) £'000
		Inflation £'000	Other Pressures £'000	Savings £'000			
Looked After Children & Proceedings	25,156	0	1,917	(1,768)	25,304	(518)	24,786
Children in Need and Child Protection	2,394	0	0	0	2,394	0	2,394
Childrens Advice and Duty Service	2,527	0	0	0	2,527	(259)	2,268
Childrens Care Management	1,458	0	0	0	1,458	0	1,458
Early Help	1,088	0	0	0	1,088	(82)	1,006
CAMHS	524	0	0	0	524	0	524
<b>Total Childrens Care</b>	<b>33,147</b>	<b>0</b>	<b>1,917</b>	<b>(1,768)</b>	<b>33,295</b>	<b>(859)</b>	<b>32,436</b>
Deputy Director	(2,332)	0	495	0	(1,837)	(545)	(2,382)
Disability Services	37,128	0	3,931	(2,071)	38,989	(968)	38,021
Head of Adult Social Care & Social Work	18,819	350	(574)	(450)	18,145	(763)	17,382
Mental Health	4,974	0	357	(150)	5,181	(53)	5,128
Social Care Business Manager	3,116	0	(55)	0	3,061	(150)	2,911
<b>Total Deputy Director</b>	<b>61,706</b>	<b>350</b>	<b>4,155</b>	<b>(2,671)</b>	<b>63,539</b>	<b>(2,479)</b>	<b>61,061</b>
<b>Directorate Management Team</b>	<b>564</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>564</b>	<b>(95)</b>	<b>469</b>
Early Years	17,998	0	0	(1,350)	16,648	0	16,648
Youth Service	1,960	0	0	(1,040)	920	0	920
Inclusion Management Team	315	0	0	0	315	(80)	235
School Challenge and Improvement	900	0	0	0	900	(150)	750
Health and Inclusions	563	0	0	0	563	0	563
Sen and Psychology	28,161	0	700	0	28,861	(665)	28,196
<b>Total School Effectiveness and Inclusion</b>	<b>49,897</b>	<b>0</b>	<b>700</b>	<b>(2,390)</b>	<b>48,207</b>	<b>(895)</b>	<b>47,312</b>
Commissioning Management Team	225	0	0	0	225	0	225
Business Support & Commissioning	2,514	0	0	0	2,514	(145)	2,369
School Organisation & Student Services	1,744	0	0	0	1,744	0	1,744
School Services, Quality and Commissioning	228	0	0	0	228	0	228
<b>Total Partnership Commissioning</b>	<b>4,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,711</b>	<b>(145)</b>	<b>4,566</b>
Finance Provisions	1,689	0	0	0	1,689	0	1,689
HR Provisions	618	0	0	0	618	0	618
School Grants	63,922	0	0	(41,524)	22,398	2,614	25,012
<b>Total School Retained Funding and Grants</b>	<b>66,229</b>	<b>0</b>	<b>0</b>	<b>(41,524)</b>	<b>24,705</b>	<b>2,614</b>	<b>27,319</b>
<b>Total for Children and Adults</b>	<b>216,255</b>	<b>350</b>	<b>6,772</b>	<b>(48,353)</b>	<b>175,023</b>	<b>(1,859)</b>	<b>173,164</b>

## REGENERATION, CULTURE, ENVIRONMENT &amp; TRANSFORMATION - BASE BUDGET BUILD 2017-2018

General Fund Activities	2016-17	Medium Term Financial Plan			2017-18 MTFP	2017-18	2017-18
	Adjusted Base	Inflation	Other Pressures	Savings	Assumptions	Further Proposals	Draft Budget (Nov 2016)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Front Line Services Support	229	0	0	0	229	0	229
Highways	5,376	0	0	(500)	4,876	0	4,876
Parking Services	(3,604)	0	0	0	(3,604)	0	(3,604)
Waste Services	19,999	0	2,019	0	22,018	0	22,018
Safer Communities	2,760	0	0	0	2,760	0	2,760
Integrated Transport	6,633	0	106	0	6,739	0	6,739
CCTV/Lifeline	190	0	0	(197)	(7)	0	(7)
Registration & Bereavement	(715)	0	0	(24)	(739)	0	(739)
Greenspaces	3,471	140	0	0	3,611	0	3,611
<b>Total for Front Line Services</b>	<b>34,339</b>	<b>140</b>	<b>2,125</b>	<b>(721)</b>	<b>35,883</b>	<b>0</b>	<b>35,883</b>
Leisure & Culture Management	3	0	0	0	3	0	3
Sports, Leisure, Tourism, Heritage	1,879	0	0	(295)	1,584	0	1,584
Festivals, Arts, Theatres & Events	1,100	0	0	(255)	845	0	845
Physical & Cultural Regeneration Support	57	0	0	0	57	0	57
Planning	623	0	0	(15)	608	0	608
Regeneration Delivery	804	0	0	(35)	769	0	769
South Thames Gateway Partnership	145	0	0	0	145	0	145
Strategic Housing	4,722	0	0	0	4,722	0	4,722
Physical Regeneration	(142)	0	0	0	(142)	0	(142)
<b>Total for Physical &amp; Cultural Regeneration</b>	<b>9,191</b>	<b>0</b>	<b>0</b>	<b>(600)</b>	<b>8,591</b>	<b>0</b>	<b>8,591</b>
Communications	435	0	0	0	435	0	435
Head of Transformation	135	0	0	0	135	0	135
ICT Development	3,507	0	0	0	3,507	0	3,507
RCC Performance & Intelligence	100	0	0	0	100	0	100
Corporate Performance & Intelligence	399	0	0	0	399	0	399
Customer Contact, Comm Hubs, Libraries & Adult Education	5,191	0	0	0	5,191	0	5,191
Business Administration	1,540	0	0	0	1,540	0	1,540
<b>Total for Transformation</b>	<b>11,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,307</b>	<b>0</b>	<b>11,307</b>
<b>Directorate Support</b>	<b>387</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>387</b>	<b>0</b>	<b>387</b>
<b>Total for Regeneration, Culture, Environment &amp; Transform</b>	<b>55,224</b>	<b>140</b>	<b>2,125</b>	<b>(1,321)</b>	<b>56,168</b>	<b>0</b>	<b>56,168</b>

### Appendix 3

#### BUSINESS SUPPORT - BASE BUDGET BUILD 2017-2018

General Fund Activities	2016-17	Medium Term Financial Plan			2017-18 MTFP Assumptions	2017-18 Further Proposals	2017-18 Draft Budget (Nov 2016)
	Adjusted Base	Inflation	Other Pressures	Savings			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Internal Audit and Counter Fraud	347	0	0	0	347	0	347
Rural Liaison Grants	75	0	0	0	75	0	75
Corporate Management	2,204	0	0	0	2,204	0	2,204
Finance Strategy	892	0	0	0	892	(70)	822
Revenues and Benefits	1,823	0	70	(16)	1,877	(33)	1,844
Finance Operations	887	0	0	0	887	(20)	867
<b>Total for Central Finance</b>	<b>6,228</b>	<b>0</b>	<b>70</b>	<b>(16)</b>	<b>6,282</b>	<b>(123)</b>	<b>6,159</b>
Democratic Services Manager	581	0	0	0	581	0	581
Members & Elections	1,356	0	0	0	1,356	0	1,356
<b>Total Democracy &amp; Governance</b>	<b>1,938</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,938</b>	<b>0</b>	<b>1,938</b>
HR & Organisational Service	729	0	0	(140)	589	0	589
<b>Total for Organisational Services</b>	<b>729</b>	<b>0</b>	<b>0</b>	<b>(140)</b>	<b>589</b>	<b>0</b>	<b>589</b>
Category Management	49	0	0	0	49	(18)	31
Legal Services	1,253	0	0	0	1,253	(50)	1,203
Medway Norse	5,921	140	0	0	6,061	0	6,061
Property & Capital Projects	(144)	0	0	0	(144)	(200)	(344)
<b>Total Legal, Contracts &amp; Property</b>	<b>7,080</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>7,220</b>	<b>(268)</b>	<b>6,952</b>
<b>Total for Business Support</b>	<b>15,975</b>	<b>140</b>	<b>70</b>	<b>(156)</b>	<b>16,029</b>	<b>(391)</b>	<b>15,638</b>



## Appendix 4

### PUBLIC HEALTH DIRECTORATE

	Adjusted Base £'000	Medium Term Financial Plan			2017-18 MTFP Assumptions £'000	2017-18 Further Proposals £'000	2017-18 Draft Budget (Nov 2016) £'000
		Inflation £'000	Other Pressures £'000	Savings £'000			
PH Management	1,100				1,100		1,100
PH Commissioning	8,633				8,633		8,633
Business Development	460				460		460
DAAT	2,319				2,319		2,319
Health Improvement Programmes	790				790		790
Chlamydia Screening	0				0		0
Stop Smoking Services	459				459		459
Supporting Healthy Weight	1,004				1,004		1,004
Hypothecated savings	0			(447)	(447)	(290)	(737)
<b>Total Public Health Directorate</b>	<b>14,764</b>	<b>0</b>	<b>0</b>	<b>(447)</b>	<b>14,317</b>	<b>(290)</b>	<b>14,027</b>