

## **CABINET**

**22 NOVEMBER 2016**

### **REVENUE BUDGET MONITORING 2016/2017 – QUARTER 2**

Portfolio Holder: Councillor Alan Jarrett, Leader

Report from/Author: Phil Watts, Chief Finance Officer

#### **Summary**

This report details the revenue budget forecasts as at the end of September 2016.

#### **1. Budget and Policy Framework**

- 1.1. It is the responsibility of Cabinet to ensure that income and expenditure remains within the budget approved by Council. This report gives CMT the opportunity to consider the detail and content of the scheduled report to Cabinet.

#### **2. Background**

- 2.1. At its meeting on 25 February 2016, the Council set a budget requirement of £323m for 2016/17, whilst Council Tax was increased by 1.995%, just below the referendum limit imposed by Central Government, plus an additional 2% allowable under new arrangements to address adult social care pressures. Since then the budget has been amended to reflect changes in grant assumptions, principally in relation to Dedicated Schools Grant.
- 2.2. This represents the second quarter revenue budget monitoring, summarising reports that have been considered by directorate management teams, based on returns submitted by individual budget managers. In preparing their returns, budget managers have been asked to take account of last year's outturn, items of growth or savings agreed as part of the budget build, actual income and expenditure for the year to date and, most importantly, their knowledge of commitments and service requirements anticipated for the remainder of the financial year.
- 2.3. Table 1 below contains a summary of the forecast position reflecting the individual directorate monitoring summaries attached at Appendices 1 - 4. The narrative below seeks to explain the pressures being faced and the corrective management action proposed by directorate management teams.

### 3. Summary Revenue Budget Position 2016/2017

- 3.1 It can be seen from Table 1 that, following the management action agreed during the previous quarter, including the imposition of a moratorium on non-essential spend, the forecast overspend for 2016/17 is estimated at £1.4m. Further action plans are being formulated by directorate management teams and managers continue to be challenged to ensure adherence to the moratorium principles. Through this scrutiny and challenge, it is anticipated that the forecast overspend will reduce further as the year progresses.

**Table 1: Quarter 2 Monitoring Summary**

Directorate	Budget 2016/17 £000s	Forecast variance £000s	Proposed action £000s	Adjusted variance £000s
Children and Adult Services:				
- Children's	35,125.0	1,044.2	0.0	1,044.2
- Adults	65,134.2	990.8	0.0	990.8
- Inclusion, Schools related budgets and Management	123,725.0	486.3	0.0	486.3
Regeneration, Community, Environment and Transformation	56,261.9	(417.8)	(400.0)	(817.8)
Business Support Department	6,847.0	(202.5)	(400.0)	(602.5)
Public Health	15,124.8	0.0	0.0	0.0
Interest and Financing	9,617.7	(30.3)	0.0	(30.3)
Levies	1,038.5	74.1	0.0	74.1
Digital Transformation	(388.0)	218.0	0.0	218.0
Medway Norse Joint Venture	(263.0)	0.0	0.0	0.0
<b>Budget Requirement</b>	<b>312,223.1</b>	<b>2,162.8</b>	<b>(800.0)</b>	<b>1,362.8</b>
<i>Funded by:</i>				
Dedicated Schools Grant	(101,413.2)	0.0	0.0	0.0
Formula Grant	(28,373.8)	0.0	0.0	0.0
Business Rate Share	(43,035.0)	0.0	0.0	0.0
Council Tax	(102,798.6)	0.0	0.0	0.0
Public Health Grant	(18,118.0)	0.0	0.0	0.0
Specific Grants	(15,470.0)	0.0	0.0	0.0
Use of Reserves	(3,014.5)	0.0	0.0	0.0
<b>Total Available Funding</b>	<b>(312,223.1)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Net Forecast Variance</b>	<b>0.0</b>	<b>2,162.8</b>	<b>(800.0)</b>	<b>1,362.8</b>

### 4. Children and Adults Services (Appendix 1)

- 4.1 The directorate is forecasting a £2.5m overspend against its general fund budgets, this includes the impact of a range of management actions that were discussed at CMT and agreed during the subsequent discussions with portfolio holders. Appendix 1 shows a breakdown for each service area.

- 4.2 Children's Care is forecasting a net overspend of around £885,000 on placement costs and other expenditure related to looked after children, however this has largely been mitigated by underspends from management action around staffing (£295,000) and the sale of adopters to other local authorities (£282,000). Legal costs are still forecast to overspend by around £709,000 due to court fees, expert assessments, counsel fees and other fees for drug testing and interpreting services.
- 4.3 The £990,000 pressure within Adult Social Care represents the impact of having to reprofile the savings anticipated from the diagnostic work carried out by Newton Europe, however management action, including taking forward some of the Newton Europe proposals through the recently established PMO has mitigated this significantly.
- 4.4 The directorate management team continues to overspend by around £216,000 as a result of having to cover vacancies with interim staff at assistant director level.
- 4.5 Following the retendering of a tranche of lot 2 routes the SEN transport forecast overspend has been reduced to £850,000. This has been further offset by vacancy and other savings against the Schools Challenge and Improvement team and the Partnership Commissioning division.
- 4.6 Further work will continue to maximise the impact of the current mitigations to try and reduce the overspend further in 2016/17. This includes a continuation of targeted reviews around high cost packages of care, the anticipated impact of reablement on the cost of long term care packages, a continued focus on controlling numbers of children in proceedings as well as seeking to maximise income from schools traded services.

## **5. Regeneration, Community, Environment and Transformation (Appendix 2)**

- 5.1. The Directorate is forecasting an underspend of £417,800 reflecting the management action agreed in the previous quarter. The main variances are outlined below:
- Front Line Services is reporting an underspend of £724,000 largely due to the effects of management action relating to the moratorium on spending;
  - The Physical and Cultural Regeneration division is forecasting an overspend of £516,000, including a £129,000 overspend within Strategic Housing , which in itself had reduced from over £400,000 in quarter 1. This is partly offset by staff vacancies and projected income gains elsewhere in the service. Festivals, Arts, Theatres and Events is forecasting an overspend of £251,000, whilst Planning is reporting a pressure of £110,000 due to underachievement of planning fee income.
  - The Transformation division is currently forecasting an £80,000 underspend;
  - The original £638,000 digitalisation was partly delivered through a range of measures to reduce print and post. £250,000 of savings have already been captured and transferred from service budgets. A further £170,000 of savings have been identified, leaving a £218,000 'gap'.
- 5.2. Management action will continue to be taken to seek to achieve a targeted £800,000 underspend across the directorate by year end.

## 6. Business Support (Appendix 3)

- 6.1. The department is forecasting a total underspend of £202,500.
- 6.2. Legal, Contracts and Property is forecasting an overspend of £198,000 of which £109,000 is within Category Management, due to under-recovery of the 1% levy from capital schemes. Commercial Property will underachieve on income by around £266,000, primarily due to a combination of the sale of the Pier Road depot to Medway Norse and the inevitable delay in investing the £2.0m property investment funding, however other disposals and higher than anticipated costs at Kingsley House have also contributed to the pressure. This has been offset by underspends elsewhere within the division, including £72,000 against Democracy and Governance.
- 6.3. The Finance division is reporting a £200,000 underspend across all teams, as a result of careful management of vacancies and some more permanent restructuring.
- 6.4. Having allocated the sum set aside for the pay award across the three directorates, there remains an uncommitted balance of £274,000 which will be used to mitigate the Council's forecast overspend.
- 6.5. The BSD management team is working on plans to mitigate the pressures against the category management and corporate property income lines and it is anticipated that this could deliver £400,000 of further savings.

## 7. Public Health (Appendix 4)

- 7.1 The Public Health Grant for 2016/17 is £18.118m and is allocated across the Council's services as outlined in the table below:

Directorate	£,000
Children and Adults	1,660
Regeneration, Community, Environment and Transformation	1,130
Business Support Department	678
Public Health	14,650
	<b>18,118</b>

- 7.2 Following the impact of the in-year grant reduction last year and the further cut in grant funding for 2016/17, it is anticipated that the budget will be spent in full.

## 8. Interest & Financing

- 8.1. The interest and financing budgets are forecast to deliver a modest surplus.

## 9. Levies

- 9.1 The levy from KCC in respect of the Coroners service has increased following the transfer of Coroners Officers from the Police Force and a £74,000 overspend is forecast.

## **10. Dedicated Schools Grant**

- 10.1. This grant is ring fenced to school services and any decrease as a result of academy transfers is matched by a compensating change in the overall schools budgets or the contingency / growth funding.

## **11. Planned Use of Reserves**

- 11.1. The revenue budget utilises £2.7m, primarily to meet the non-recurring cost of an increase to in NDR appeals provision within the Collection Fund.

## **12. Housing Revenue Account**

- 12.1. The Housing Revenue Account (HRA) is showing a projected surplus of £1.38m, representing a favourable variance of £567,000 when compared to the budgeted surplus of £808,000.

## **13. Conclusions**

- 13.1. This second round of monitoring broadly reflects the management action agreed during the first quarter, however there remains a risk around some of this action and a requirement for further management action to address the remaining £1.4m pressure forecast this quarter.

## **14. Financial, legal and risk management implications**

- 14.1. These are set out in the body of the report.

## **15. Recommendations**

- 15.1. Cabinet is requested to note and agree the forecasts reported in the second round of revenue monitoring for 2016/2017.
- 15.2. It is recommended that Cabinet instruct officers to identify further management action to ensure a breakdown position is achieved by year end.

## **16. Suggested Reasons for Decision**

- 16.1. Cabinet has the responsibility to ensure effective budgetary control to contain expenditure within the approved limits set by Council.

### **Lead officer contact**

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**Appendices**

Appendix 1 – Children and Adults Services

Appendix 2 – Regeneration, Culture, Environment and Transformation

Appendix 3 – Business Support

Appendix 4 – Public Health

**Background papers:**

Revenue budget approved by Council 23 February 2016

<https://democracy.medway.gov.uk/ieListDocuments.aspx?CId=122&MId=3245&Ver=4>  
item 787 refers

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>CHILDREN AND ADULTS</b>															
<b>CHILDRENS' CARE :</b>															
LOOKED AFTER CHILD AND PROCEED	26,565	12,626	27,692	1,127	(226)	(349)	(1,072)	(846)	26,339	12,277	26,620	281	0	281	
CHILDRENS ADVICE AND DUTY	2,654	1,276	2,652	(2)	0	(280)	(277)	(277)	2,654	996	2,375	(279)	0	(279)	
CHILD IN NEED & CHILD PROTECT	2,525	1,120	1,475	(1,050)	0	(200)	(200)	(200)	2,525	920	1,275	(1,250)	0	(1,250)	
CHILDRENS CARE MANAGEMENT	1,775	688	1,652	(123)	0	0	0	0	1,775	688	1,652	(123)	0	(123)	
EARLY HELP	2,628	1,400	2,950	322	(1,372)	(1,274)	(1,813)	(442)	1,257	126	1,137	(120)	0	(120)	
CAMHS	645	277	863	218	(70)	0	(293)	(223)	575	277	570	(6)	0	(6)	
AREA SOCIAL WORK TEAM	0	143	2,541	2,541	0	0	0	0	0	143	2,541	2,541	0	2,541	
<b>Total CHILDRENS' CARE</b>	<b>36,793</b>	<b>17,530</b>	<b>39,825</b>	<b>3,033</b>	<b>(1,668)</b>	<b>(2,103)</b>	<b>(3,656)</b>	<b>(1,988)</b>	<b>35,125</b>	<b>15,427</b>	<b>36,169</b>	<b>1,044</b>	<b>0</b>	<b>1,044</b>	
<b>DEP DIRECTOR - CHILD &amp; ADULTS :</b>															
DEPUTY DIRECTOR	16,241	7,308	16,421	180	(18,209)	(8,209)	(18,375)	(166)	(1,967)	(901)	(1,954)	14	0	14	
HEAD OF ADULT SOCIAL CARE & SO	28,235	12,482	27,666	(568)	(8,578)	(3,409)	(8,708)	(129)	19,656	9,073	18,959	(698)	0	(698)	
SOCIAL CARE BUSINESS MANAGER	4,730	1,958	4,673	(58)	(710)	(112)	(724)	(13)	4,020	1,846	3,949	(71)	0	(71)	
DISABILITY SERVICES	40,970	20,369	43,435	2,466	(2,899)	(1,111)	(3,694)	(795)	38,071	19,258	39,741	1,671	0	1,671	
MENTAL HEALTH	5,560	2,422	5,711	151	(205)	(125)	(281)	(76)	5,355	2,296	5,430	75	0	75	
<b>Total DEP DIRECTOR - CHILD &amp; ADULTS</b>	<b>95,735</b>	<b>44,539</b>	<b>97,906</b>	<b>2,171</b>	<b>(30,601)</b>	<b>(12,966)</b>	<b>(31,781)</b>	<b>(1,180)</b>	<b>65,134</b>	<b>31,573</b>	<b>66,125</b>	<b>991</b>	<b>0</b>	<b>991</b>	
<b>DIRECTORATE MANAGEMENT TEAM :</b>															
DIRECTORATE MANAGEMENT TEAM	722	650	938	216	(79)	0	(79)	0	643	650	859	216	0	216	
<b>Total DIRECTORATE MANAGEMENT TEAM</b>	<b>722</b>	<b>650</b>	<b>938</b>	<b>216</b>	<b>(79)</b>	<b>0</b>	<b>(79)</b>	<b>0</b>	<b>643</b>	<b>650</b>	<b>859</b>	<b>216</b>	<b>0</b>	<b>216</b>	
<b>INCLUSION &amp; SCHOOL IMPROVEMENT :</b>															
EARLY YEARS	19,144	9,087	19,070	(74)	(368)	(295)	(394)	(26)	18,776	8,792	18,675	(100)	0	(100)	
YOUTH SERVICE	3,299	1,545	3,348	49	(1,124)	(81)	(1,011)	113	2,174	1,463	2,337	163	0	163	
INCLUSION MANAGEMENT TEAM	470	220	501	31	(97)	(24)	(121)	(24)	372	196	379	7	0	7	
SCHOOL CHALLENGE & IMPROVEMENT	1,064	454	920	(144)	(107)	(107)	(178)	(71)	957	346	742	(215)	0	(215)	
HEALTH & INCLUSIONS	665	303	828	164	(42)	(89)	(187)	(145)	623	214	641	19	0	19	
PSYCHOLOGY & SEN	29,600	11,466	31,102	1,502	(705)	(278)	(1,085)	(380)	28,895	11,188	30,018	1,123	0	1,123	
<b>Total INCLUSION &amp; SCHOOL IMPROVEMEN</b>	<b>54,240</b>	<b>23,073</b>	<b>55,769</b>	<b>1,529</b>	<b>(2,444)</b>	<b>(874)</b>	<b>(2,977)</b>	<b>(533)</b>	<b>51,796</b>	<b>22,199</b>	<b>52,792</b>	<b>996</b>	<b>0</b>	<b>996</b>	
<b>PARTNERSHIP COMMISSIONING :</b>															
COMMISSIONING MANAGEMENT TEAM	344	152	478	134	(105)	(4)	(136)	(32)	240	149	341	102	0	102	
BUSINESS SUPPORT & COMMISSIONI	3,388	1,524	3,188	(200)	(719)	(45)	(729)	(10)	2,669	1,479	2,459	(209)	0	(209)	
SCH ORGANISATION & STUDENT SER	2,116	837	2,114	(2)	(231)	(69)	(242)	(11)	1,885	768	1,872	(13)	0	(13)	
SCH SERV, QUALITY & COMMISSION	1,416	495	1,223	(194)	(1,153)	(477)	(985)	168	263	18	237	(26)	0	(26)	

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's			
<b>Total PARTNERSHIP COMMISSIONING</b>	7,264	3,008	7,002	(262)	(2,208)	(595)	(2,092)	116	5,056	2,413	4,910	(146)	0	(146)
<b>SCH RETAINED FUNDING &amp; GRANTS :</b>														
FINANCE PROVISIONS	1,689	854	1,689	0	0	0	0	0	1,689	854	1,689	0	0	0
HR PROVISIONS	1,045	425	878	(168)	(428)	(209)	(213)	215	618	217	665	47	0	47
SCHOOL GRANTS	63,982	17,166	66,340	2,358	(60)	(2,317)	(2,568)	(2,508)	63,922	14,849	63,772	(150)	0	(150)
<b>Total SCH RETAINED FUNDING &amp; GRANTS</b>	66,717	18,445	68,907	2,190	(487)	(2,525)	(2,781)	(2,293)	66,229	15,920	66,126	(103)	0	(103)
<b>SCHOOLS :</b>														
SCHOOLS FUNDING	0	0	(476)	(476)	0	0	0	0	0	0	(476)	(476)	0	(476)
<b>Total SCHOOLS</b>	0	0	(476)	(476)	0	0	0	0	0	0	(476)	(476)	0	(476)
<b>Report Total</b>	261,471	107,246	269,871	8,400	(37,486)	(19,063)	(43,366)	(5,879)	223,984	88,183	226,506	2,521	0	2,521



	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>REGENERATION, COMMUNITY &amp; TRAN</b>															
<b>DIRECTOR'S OFFICE :</b>															
DIRECTOR'S OFFICE	1,263	244	1,128	(135)	(1,115)	50	(1,108)	7	148	295	20	(128)	(400)	(528)	
<b>Total DIRECTOR'S OFFICE</b>	<b>1,263</b>	<b>244</b>	<b>1,128</b>	<b>(135)</b>	<b>(1,115)</b>	<b>50</b>	<b>(1,108)</b>	<b>7</b>	<b>148</b>	<b>295</b>	<b>20</b>	<b>(128)</b>	<b>(400)</b>	<b>(528)</b>	
<b>FRONT LINE SERVICES :</b>															
FRONT LINE SERVICES SUPPORT	1,238	131	1,127	(110)	(1,135)	(32)	(1,091)	44	103	100	37	(67)	0	(67)	
HIGHWAYS	7,582	2,460	7,312	(271)	(1,612)	(467)	(1,576)	36	5,970	1,992	5,735	(235)	0	(235)	
PARKING SERVICES	5,160	1,512	5,285	125	(8,250)	(2,385)	(8,442)	(192)	(3,090)	(873)	(3,157)	(67)	0	(67)	
WASTE SERVICES	25,543	8,439	25,280	(263)	(4,961)	(1,768)	(5,023)	(62)	20,582	6,671	20,257	(325)	0	(325)	
SAFER COMMUNITIES	4,213	1,414	4,068	(145)	(763)	(133)	(742)	21	3,450	1,281	3,326	(124)	0	(124)	
INTEGRATED TRANSPORT	9,057	3,626	9,007	(50)	(1,791)	(730)	(1,844)	(53)	7,266	2,896	7,162	(103)	0	(103)	
CCTV & LIFELINE	907	926	924	17	(717)	(292)	(696)	21	190	634	228	38	0	38	
REGISTRATION & BEREAVEMENT	2,317	706	2,331	15	(2,759)	(1,327)	(2,644)	115	(442)	(621)	(313)	129	0	129	
GREENSPACES	4,525	1,464	4,568	43	(289)	(91)	(305)	(16)	4,236	1,373	4,263	28	0	28	
<b>Total FRONT LINE SERVICES</b>	<b>60,542</b>	<b>20,677</b>	<b>59,902</b>	<b>(639)</b>	<b>(22,277)</b>	<b>(7,225)</b>	<b>(22,363)</b>	<b>(86)</b>	<b>38,265</b>	<b>13,452</b>	<b>37,540</b>	<b>(725)</b>	<b>0</b>	<b>(725)</b>	
<b>PHYSICAL &amp; CULTURAL REGEN :</b>															
LEISURE & CULTURE MANAGEMENT	8	1	13	6	(5)	0	0	5	3	1	14	11	0	11	
SPORT,LEISURE,TOURISM,HERITAGE	8,440	3,483	8,282	(157)	(4,900)	(2,477)	(4,747)	153	3,540	1,006	3,535	(5)	0	(5)	
FESTIVAL,ARTS,THEATRES,EVENTS	3,062	1,908	3,267	205	(1,618)	(1,662)	(1,573)	46	1,444	246	1,694	251	0	251	
PHYSICAL&CULTURAL REG SUPPORT	941	163	941	0	(80)	0	(88)	(8)	861	163	853	(7)	0	(7)	
PLANNING	2,588	933	2,807	219	(1,371)	(642)	(1,480)	(109)	1,217	291	1,328	110	0	110	
REGENERATION DELIVERY	2,523	993	2,555	32	(1,306)	(714)	(1,472)	(166)	1,218	278	1,083	(134)	0	(134)	
SOUTH THAMES GATEWAY PARTNERSH	145	74	147	2	0	0	0	0	145	74	147	2	0	2	
STRATEGIC HOUSING	6,409	6,714	7,575	1,166	(1,157)	(1,010)	(2,194)	(1,037)	5,253	5,705	5,381	129	0	129	
PHYSICAL REGENERATION	19	77	37	18	(149)	0	(8)	141	(130)	77	29	159	0	159	
<b>Total PHYSICAL &amp; CULTURAL REGEN</b>	<b>24,136</b>	<b>14,346</b>	<b>25,627</b>	<b>1,491</b>	<b>(10,586)</b>	<b>(6,505)</b>	<b>(11,561)</b>	<b>(975)</b>	<b>13,550</b>	<b>7,840</b>	<b>14,066</b>	<b>516</b>	<b>0</b>	<b>516</b>	
<b>TRANSFORMATION :</b>															
COMMUNICATIONS	974	547	1,161	187	(1,037)	(82)	(1,190)	(153)	(63)	465	(29)	34	0	34	
HEAD OF TRANSFORMATION	221	68	120	(100)	0	(8)	0	0	221	60	120	(100)	0	(100)	
ICT DEVELOPMENT	4,911	2,777	4,930	19	(4,690)	(10)	(4,632)	58	222	2,768	298	76	0	76	
RCC PERFORM AND INTELL HUB	290	60	285	(4)	(291)	0	(291)	0	(1)	60	(6)	(4)	0	(4)	
CORP PERFORMNCE & INTELLIGENCE	491	193	504	13	(477)	(5)	(490)	(13)	14	188	14	0	0	0	
CC, COMM HUBS, LIBS & ADULT ED	11,019	4,074	10,989	(31)	(7,173)	(1,626)	(7,139)	34	3,846	2,448	3,849	3	0	3	
ADMINISTRATION	2,343	739	2,272	(71)	(2,281)	(20)	(2,300)	(19)	62	719	(28)	(90)	0	(90)	

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's			
Total TRANSFORMATION	20,250	8,458	20,262	12	(15,950)	(1,751)	(16,042)	(93)	4,300	6,707	4,219	(80)	0	(80)
Report Total	106,190	43,725	106,918	729	(49,928)	(15,431)	(51,074)	(1,146)	56,262	28,294	55,844	(418)	(400)	(818)

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>BUSINESS SUPPORT</b>															
<b>CENTRAL FINANCE :</b>															
INTERNAL AUDIT & COUNTER FRAUD	674	290	673	(1)	(767)	(57)	(773)	(6)	(93)	233	(100)	(7)	0	(7)	
RURAL LIAISON GRANTS	75	73	73	(2)	0	0	0	0	75	73	73	(2)	0	(2)	
CORPORATE MANAGEMENT	3,433	1,188	3,239	(195)	(920)	(16)	(936)	(16)	2,513	1,172	2,302	(211)	(400)	(611)	
FINANCE STRATEGY	1,122	495	1,046	(76)	(1,077)	(21)	(1,078)	0	45	474	(32)	(77)	0	(77)	
REVENUES & BENEFITS	109,920	48,843	109,810	(109)	(106,586)	(49,349)	(106,639)	(53)	3,333	(506)	3,171	(162)	0	(162)	
FINANCE OPERATIONS	1,144	335	1,136	(8)	(1,151)	(1)	(1,152)	(1)	(8)	334	(16)	(9)	0	(9)	
<b>Total CENTRAL FINANCE</b>	<b>116,368</b>	<b>51,224</b>	<b>115,976</b>	<b>(392)</b>	<b>(110,503)</b>	<b>(49,444)</b>	<b>(110,579)</b>	<b>(76)</b>	<b>5,866</b>	<b>1,780</b>	<b>5,398</b>	<b>(468)</b>	<b>(400)</b>	<b>(868)</b>	
<b>DEMOCRACY &amp; GOVERNANCE :</b>															
DEMOCRATIC SERVICES MANAGER	725	291	709	(16)	(45)	0	(45)	0	681	290	664	(16)	0	(16)	
MEMBERS & ELECTIONS	1,561	1,427	2,226	665	(148)	(591)	(869)	(721)	1,413	836	1,358	(56)	0	(56)	
VACANCY SAVINGS CF D&G	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Total DEMOCRACY &amp; GOVERNANCE</b>	<b>2,286</b>	<b>1,718</b>	<b>2,935</b>	<b>649</b>	<b>(192)</b>	<b>(591)</b>	<b>(913)</b>	<b>(721)</b>	<b>2,094</b>	<b>1,127</b>	<b>2,022</b>	<b>(72)</b>	<b>0</b>	<b>(72)</b>	
<b>LEGAL CONTRACTS &amp; PROPERTY :</b>															
CATEGORY MANAGEMENT	754	255	702	(52)	(1,303)	(16)	(1,142)	161	(549)	239	(440)	109	0	109	
LEGAL SERVICES	2,402	1,063	2,570	168	(2,427)	(327)	(2,593)	(166)	(25)	735	(23)	2	0	2	
MEDWAY NORSE	6,199	1,122	6,154	(46)	(4,665)	(159)	(4,657)	9	1,534	963	1,497	(37)	0	(37)	
PROPERTY AND CAPITAL PROJECTS	4,247	1,777	4,217	(31)	(5,895)	(893)	(5,627)	268	(1,648)	884	(1,410)	238	0	238	
VACANCY SAVINGS H&CS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Total LEGAL CONTRACTS &amp; PROPERTY</b>	<b>13,603</b>	<b>4,217</b>	<b>13,643</b>	<b>40</b>	<b>(14,290)</b>	<b>(1,395)</b>	<b>(14,019)</b>	<b>271</b>	<b>(687)</b>	<b>2,821</b>	<b>(376)</b>	<b>311</b>	<b>0</b>	<b>311</b>	
<b>ORGANISATIONAL SERVICES :</b>															
HR & ORGANISATION SERVICE	4,988	1,559	3,471	(1,517)	(5,413)	(1,140)	(3,870)	1,543	(425)	418	(399)	26	0	26	
<b>Total ORGANISATIONAL SERVICES</b>	<b>4,988</b>	<b>1,559</b>	<b>3,471</b>	<b>(1,517)</b>	<b>(5,413)</b>	<b>(1,140)</b>	<b>(3,870)</b>	<b>1,543</b>	<b>(425)</b>	<b>418</b>	<b>(399)</b>	<b>26</b>	<b>0</b>	<b>26</b>	
<b>Report Total</b>	<b>137,245</b>	<b>58,717</b>	<b>136,025</b>	<b>(1,220)</b>	<b>(130,398)</b>	<b>(52,570)</b>	<b>(129,381)</b>	<b>1,018</b>	<b>6,847</b>	<b>6,147</b>	<b>6,644</b>	<b>(203)</b>	<b>(400)</b>	<b>(603)</b>	



	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>PUBLIC HEALTH</b>															
<b>PUBLIC HEALTH :</b>															
PH MANAGEMENT	1,468	574	1,468	0	(290)	(299)	(290)	0	1,178	275	1,178	0	0	0	
PH COMMISSIONING	8,643	3,583	8,859	216	0	(208)	(216)	(216)	8,643	3,375	8,643	0	0	0	
BUSINESS DEVELOPMENT	504	182	504	0	0	1	0	0	504	182	504	0	0	0	
DAAT	2,383	1,021	2,446	63	(59)	0	(122)	(63)	2,324	1,021	2,324	0	0	0	
HEALTH IMPROVEMENT PROGRAMMES	853	518	954	101	0	0	(101)	(101)	853	518	853	0	0	0	
CHLAMYDIA SCREENING	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
STOP SMOKING SERVICES	508	210	508	0	0	0	0	0	508	210	508	0	0	0	
SUPPORTING HEALTHY WEIGHT	1,114	412	1,157	43	0	(6)	(43)	(43)	1,114	406	1,114	0	0	0	
<b>Total PUBLIC HEALTH</b>	<b>15,474</b>	<b>6,501</b>	<b>15,896</b>	<b>422</b>	<b>(349)</b>	<b>(513)</b>	<b>(771)</b>	<b>(422)</b>	<b>15,125</b>	<b>5,988</b>	<b>15,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Report Total</b>	<b>15,474</b>	<b>6,501</b>	<b>15,896</b>	<b>422</b>	<b>(349)</b>	<b>(513)</b>	<b>(771)</b>	<b>(422)</b>	<b>15,125</b>	<b>5,988</b>	<b>15,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	