

HEALTH AND ADULT SOCIAL CARE OVERVIEW AND SCRUTINY COMMITTEE

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MEDWAY HEALTH AND WELLBEING BOARD: REVIEW OF PROGRESS

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Summary

All upper tier and unitary authorities in England were required under the Health and Social Care Act 2012 to establish a Health and Wellbeing Board

The Medway Health and Wellbeing Board was established in shadow form in 2012, becoming fully operational in April 2013. It brings together key organisations and representatives of the public to work together to improve the health and wellbeing of the people of Medway.

The purpose of this report is to provide information to the Committee on progress made by the Health and Wellbeing Board in 2015/16.

1. Budget and Policy Framework

1.1. The Health and Social Care Act 2012 (HSCA) set out the requirement for all upper tier and unitary local authorities in England to establish a Health and Wellbeing Board (HWB), which would be established as a committee of the council.

2. Background

2.1. Purpose of the Health and Wellbeing Board

2.1.1. The Medway Health and Wellbeing Board brings together key organisations and representatives of the public to work together to improve the health and wellbeing of the people of Medway.

2.1.2. The general principles underlying the creation of HWBs were as follows:

- Shared strategic leadership and ownership within a local area for the identification of health and wellbeing issues for the population
- Parity between board members in terms of their opportunity to contribute to the board's deliberations, strategies and activities
- Transparency and openness in the way the HWB carries out its work

- Engagement with patient, user and public representation on an equal footing.

2.2. Key tasks of the Health and Wellbeing Board

2.2.1. HWBs have a number of statutory functions as laid out in the HSCA. These include:

- Co-ordinating the development of a Joint Strategic Needs Assessment (JSNA) which outlines the health and wellbeing needs of the community
- Developing a Joint Health and Wellbeing Strategy (JHWS) which identifies priorities and sets out a strategic framework in which CCGs, local authorities and NHS England can make their own commissioning decisions
- Promoting greater integration and partnership, including joint commissioning, integrated provision and pooled budgets
- To consider Commissioning Plans and ensure they are in line with the Health and Wellbeing Strategy
- To produce the pharmaceutical needs assessment for their area.
- Any other functions that may be delegated by the council under section 196 (2) of the HSCA 2012, e.g., certain public health functions.

2.3. Membership of the Health and Wellbeing Board

2.3.1. Statutory membership of HWBs is as follows:

- At least one Councillor
- The Director of Public Health
- The Director of Adult Social Care
- The Director of Children's Services
- At least one representative from each relevant Clinical Commissioning Group
- At least one representative of the local HealthWatch.
- Any other members considered appropriate by the council.

2.3.2. In addition, NHS England must appoint a representative for the purpose of participating in the preparation of JSNAs and the development of JHWSs and to join the HWB when it is considering a matter relating to the exercise, or proposed exercise, of NHS England's commissioning functions in relation to the area and it is requested to do so by the HWB.

2.3.3. Representatives from the main NHS service providers were invited to join the Board as non-voting members during 2014. This recognised the importance of having a collective understanding of the whole system challenges and solutions facing Medway.

2.3.4. The terms of reference for the HWB were agreed by Council on 24 April 2013. These are in appendix 1 with the membership of the HWB during 2015/16.

2.3.5. Membership of the HWB during 2015/16 is shown in table 1.

Table 1: Medway Health and Wellbeing Board membership during 2015/16

HEALTH AND WELLBEING BOARD MEMBERSHIP 2015/16	
Cllr D Brake	Chair - Portfolio Holder for Adult Services
Cllr H Doe	Portfolio Holder for Housing & Community Services
Cllr Gulvin	Portfolio Holder for Resources
Cllr A Howard	
Cllr A Mackness	Portfolio Holder for Corporate Services
Cllr V Maple	Leader of the Labour Group
Cllr M O'Brien	Portfolio Holder for Children's Services
Dr Alison Barnett	Director of Public Health
Barbara Peacock	Director of Children & Adult Services,
Ian Sutherland	Deputy Director of Children & Adult Services
Dr Peter Green	Vice Chair - Chief Clinical Officer, Medway Clinical Commissioning Group
Dr Gill Fargher	Clinical Member, Medway Clinical Commissioning Group (to October 2015)
Dr Antonia Moore	Clinical Member, Medway Clinical Commissioning Group (from October 2015)
Alison Burchell	Chief Operating Officer, Medway Clinical Commissioning Group (to January 2016)
Caroline Selkirk	Chief Operating Officer, Medway Clinical Commissioning Group (from January 2016)
Pennie Ford	Director of Operations & Delivery NHS England (South East)
Heidi Butcher	Healthwatch Medway (to September 2015)
Cath Foad	Healthwatch Medway (from September 2015)
Lesley Dwyer (non-voting)	Chief Executive, Medway NHS Foundation Trust
Angela McNab (non-voting)	Chief Executive Officer, Kent and Medway NHS and Social Care Partnership Trust
Dr. Mike Parks (non-voting)	Medical Secretary, Kent Local Medical Committee
Martin Riley (non-voting)	Managing Director, Medway Community Healthcare

3. Medway's Health and Wellbeing Board: Progress in key areas in 2015/16

3.1. Out of Hospital Care and System Improvements

3.1.1 The Board chose to focus on facilitating improvements in whole systems Out of Hospital Care as a priority in 2015/16. Two Board Development workshops were held in order to increase Board level understanding of local health and care services and the challenges they face and identify the strategic input required from Medway HWB in order to help shape future services. A wider partnership event was held with stakeholders in June 2015 in order to facilitate a better understanding by all partners of the issues currently faced and how to tackle them more effectively. Presentations covered a wide range of services including housing, carers, reablement, personalisation, care and support, and the progress of the Frailty Project. In addition a Board Development session was held in January 2016 looking at wider systems improvement issues including an overview of the emergency care improvement programme diagnostic, the older people's housing needs assessment and the development of the system wide Sustainability and Transformation Plan.

3.2. Reducing Social Isolation

3.2.1 The Medway strategy to reduce social isolation 2014-18 was approved at the end of 2014. In 2015/16 under the supervision of the Board the first partnership implementation plan was developed and implemented. Key actions delivered in this year included developing an information resource for older people in order to ensure better knowledge of current opportunities in Medway and holding a social isolation summit to raise awareness of the health impacts of social isolation and to launch the information resource. Both the information resource produced and the summit were well received and work is ongoing to publicise the resource, continue to engage with key partnership workforces and develop a further implementation plan for the coming year.

3.3 Monitoring and Surveillance

3.3.1 The HWB has responsibility to ensure that robust performance and quality monitoring measures are in place with regard to the implementation and outcomes for the JHWS.

3.3.2 The monitoring and outcomes framework for Medway's JHWS includes monitoring of outcomes taken from the National Outcomes Frameworks for the NHS, Social Care, Public Health and Children which are aligned to the Medway Joint Health and Wellbeing Strategy 2012-17. A report on key JHWS outcome indicators is attached as appendix 1.

3.3.3 The Health and Wellbeing Board monitors progress on these key indicators on a six monthly basis and decides if any additional action needs to be taken. During 2015/16, indicators for which concerns were highlighted included breastfeeding continuation, the uptake of childhood immunisations, cancer mortality and the use of green spaces for exercise.

3.3.4 Review of JSNA and progress on Joint Health and Wellbeing Strategy themes

3.3.5 As part of the annual review process a paper reviewing JSNA indicators and the progress on the Joint Health and Wellbeing Strategy 2012-17 was considered by the Health and Wellbeing Board in November 2015 and also presented to the relevant Safeguarding Boards to inform partnership working and commissioning. This was in line with the protocol setting out the relationship between the Medway Health and Wellbeing Board, the Medway Safeguarding Children's Board, Medway Council Corporate Parenting Board, Kent and Medway Safeguarding Adult Board and Medway Children's Action Network.

3.4 Protocol for working with other Boards

3.4.1 A protocol setting out the relationship between the HWB, Medway Safeguarding Children Board, Medway Council Corporate Parenting Board, Kent & Medway Safeguarding adult Board and Medway Children's Action Network was signed by the respective chairs in December 2014. The protocol sets out arrangements to ensure effective co-ordination and coherence in the work of the five Boards/partnerships.

3.4.2 As part of this process the emerging findings of the JSNA chapter on children's emotional wellbeing were presented to the MSCB in February 2015. Comments on the chapter were provided from a number of MSCB members. These comments are currently being taken forward to further develop the chapter, which is due to be completed shortly.

3.4.3 Recent discussions between Cllr Mackness, Portfolio Holder for Corporate Services, the Director of Public Health and the Director of Children and Adults have identified the benefit of extending this protocol to include the Community Safety Partnership. At its meeting on 15 September, the Board noted the revised and amended protocol (to include the CSP) and agreed for the Chairman to sign it to evidence acceptance.

3.5 Commissioning Plans

3.5.1 In March 2015 the HWB reviewed and provided comments on the 2015/16 commissioning plans of Medway CCG, NHS England Kent & Medway and Medway Council ensuring that they take account of and are aligned to priorities identified within Medway's JHWS. The Board will be responsible for carrying out the same review for the 2016/17 commissioning plans from all organisations at its meeting in March 2016.

3.6 Better Care Fund Plan

3.6.1 The principle of the Better Care Fund (BCF) is for health and social care services to work in partnership in an integrated way through a single pooled budget.

3.6.2 This commitment to an integrated systems approach and partnership working aligns directly with the principles highlighted in the JHWS, to Council priorities and to the CCG Commissioning Plan.

3.6.3 The HWB has overseen the development of Medway's BCF Plan which came into force on 1st April 2015 and progress updates on the BCF plan have been presented to the Board in 2015/16.

3.7 Sustainability and Transformation Plan

3.7.1 Every health and social care system is being required to create a Sustainability and Transformation plan (STP), which will be the local blueprint for accelerating the implementation of the NHS Five Year Forward View 2016-2020. As a place based plan the STP must cover all areas of CCG and NHS England commissioned activity including specialised services and primary care. The STP must also cover better integration with local authority services, including but not limited to prevention and social care, reflecting local agreed health and wellbeing strategies. The Health and Wellbeing Board has already been involved in the early stages of development and will be required to review the plan prior to submission in June 2016

3.8 Communications and Engagement

3.8.1 Engaging with other stakeholders and wider community are key to the effective development and implementation of the JHWS. As such this engagement is embedded in the work of the HWB either through the HWB workshops or through the implementation of the JHWS

3.8.2 The Medway Reducing Social isolation Summit held on 8th December engaged stakeholders from a wide range of statutory and voluntary organisations. 110 participants attended and feedback has been collated and is being used in developing the 2016/17 social isolation implementation plan

4. Risk management

Risk	Description	Action to avoid or mitigate risk
Lack of progress in improving health outcomes	Effective action not taken by partners to implement Joint Health and Wellbeing Strategy	Commissioning plans reviewed by HWB. Review of outcome indicators

5. Financial and legal implications

5.1 There are no direct financial or legal implications of this report

6. Recommendations

6.1 The Committee is asked to note and provide formal comment on the information provided in this report.

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Appendices

None

Background papers

Medway Clinical Commissioning Group, NHS Commissioning Board and Medway Council, 2012. *Joint Health and Wellbeing Strategy for Medway 2012-2017*