

HEALTH AND WELLBEING BOARD

4 FEBRUARY 2016

MEDWAY CLINICAL COMMISSIONING GROUP – SUSTAINABILITY AND TRANSFORMATION PLAN

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Summary

This report presents the background, context and development steps of the Medway Clinical Commissioning Group (MCCG) Sustainability and Transformation Plan (STP).

National Health Service England (NHSE) has requested the health and care systems come together and create a Sustainability and Transformation Plan. This plan will cover the period between October 2016 and March 2021.

The development of the plan, in partnership with stakeholders and providers, will focus on care in Primary Care and Community Care and from a Medway community perspective.

The STP is locally defined and based on the needs of the Medway community, builds on existing working relationships, patient flows and takes account of the scale needed to deliver services.

As part of the development of the STP, health and care providers will identify and confirm their STP Footprint. The Footprint is defined as the geographic scope of the STP.⁽¹⁾

Medway CCG is proposing two STP Footprints for the Medway area. The primary footprint will describe the provision across Kent and Medway. This will include all CCGs and Healthcare providers in Kent and Medway, as well as Medway Council and Kent County Council. The secondary footprint will describe provision in Medway and Swale area and will allow local focus on flows around Medway NHS Foundation Trust.

The STP footprints will be agreed and submitted to NHSE on 29 January

¹ NHS England Transformation footprint definition.

1. Budget and Policy Framework

1.1 This report is for information only.

1.2 The Chairman has agreed to accept this report as an urgent item because of the need to meet NHS England deadlines. It could not be despatched with the main agenda as the item was added to the agenda at the pre-agenda meeting on 21 January and sufficient time was needed to draft the report.

2. Background

2.1 The NHS Five Year Forward View sets out a vision for the future of the NHS. It was developed by the partner organisations that deliver and oversee health and care services including:

- NHS England (NHSE)
- NHS Improvement (Monitor and the NHS Trust Development Authority)
- Health Education England (HEE)
- The National Institute for Health and Care Excellence (NICE)
- Public Health England (PHE)
- Care Quality Commission (CQC)

2.2 The six national NHS bodies have set a clear list of national priorities for 2016/17. Clinical Commissioning Groups are required to produce two connected plans:

- A five year Sustainability and Transformation Plan (STP), place based and driving the Five Year Forward View; and
- A one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP.

2.3 The Medway CCG STP Plan will:

- Enable place-based planning (partnerships and whole system working)
- Secure the earliest additional funding from April 2017 onwards
- Co-create new models of care (e.g. Primary Care, urgent care, maternity, and specialised care)
- Demonstrate strength and unity of local system partnerships with clear governance structures
- Address prevention of illness through closing the gap in health inequalities
- Empower patients (e.g. personal health budgets)
- Engage communities (e.g. carers and volunteers)
- Provide a clear sequence of implementation actions

2.4 Medway CCG is proposing two STP Footprints for the Medway area. The primary footprint will describe the provision across Kent and Medway. This will include all CCGs and Healthcare providers in Kent and Medway, as well as Medway Council and Kent County Council. The secondary footprint will describe provision in Medway and Swale area and will allow local focus on flows around Medway NHS Foundation Trust.

- 2.5 Medway CCG will ensure that both planning footprints operate in support of the development and delivery of the Medway “House of Care” model.
- 2.6 The House of Care model provides learning and guidance for more coordinated and personalised care planning across organisational boundaries and is a nationally tested benchmark against which to measure progress.
- 2.7 A critical success factor will be our ability to build on existing good practice across commissioning activities, identify new work streams and integrate the House of Care approach so that patient outcomes and experience are improved.
- 2.8 Both footprints include all key stakeholders in the delivery of the CCG's strategic priorities. Coordinated and personalised care planning across organisational boundaries is fundamental to the strategy, and all relevant organisations are represented within the footprint. All care pathways included in the strategy are also represented within the footprints.
- 2.9 The primary footprint includes all providers within Kent and Medway, allowing acute service configuration and patient flow across secondary care providers to form part of the STP work.
- 2.10 The footprints will evolve as discussions with NHS England, Medway Council, KCC, fellow CCGs, health care providers and stakeholders take place between now and the end of April 2016.

3. Risk management

- 3.1 Risk assessments, with mitigating actions, will be undertaken once the STP has been approved by NHS England in April 2016.

4. Consultation

- 4.1 Regular meetings have been established with local health providers and Medway Council to collaboratively deliver the STP.
- 4.2 Engagement with GPs to discuss and develop the principles and actions of the STP, have taken place with further activities planned in February and March.

5. Financial implications

- 5.1 The financial footprint of the STP will be confirmed following approval in April 2016 by NHSE. Once approved, the report will be presented, for consideration and approval at the Medway CCG Quality, Medway CCG Finance and Performance meeting, the Commissioning Committee and Governing Body. This provides assurance that due diligence has been undertaken.

6. Legal implications

- 6.1 The Health and Wellbeing Board has a statutory obligation under section 195 Health and Social Care Act 2012 to encourage persons who arrange for the

provision of any health or social care services, to work in an integrated manner for the purpose of advancing the health and wellbeing of the people in Medway. Supporting the development of a Sustainability and Transformation Plan is therefore within the remit of the Health and Wellbeing Board. However should there be a requirement within the Plan for any commitment to the use of Council resources or action by the Medway Council, decisions to that effect would need to be taken by either the Council, the Leader and Cabinet or the relevant Director (under delegated authority).

7. Recommendation

7.1 The Health and Wellbeing Board is asked to note this report.

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Appendices

None

Background papers

Delivering a Forward View, NHS Planning Guidance 2016/17 – 2020/21
<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>