

Revenue budget 2015/16 as at Round 1 budget monitoring

DIRECTORATE	Unit	Employees	Other direct costs	Gross Direct Spend	Income	Net Direct Expenditure	Sum of Support Costs	Sum of Business Unit Recharge	Total Net Expenditure
		£	£	£	£	£	£	£	£
<b>Business Services Directorate</b>									
CENTRAL FINANCE	CORPORATE MANAGEMENT	2,423,518	1,179,163	3,602,681	(99,333)	3,503,348	1,099,110	(996,639)	3,605,819
	FINANCE OPERATIONS	961,491	79,025	1,040,516	(79,014)	961,502	168,044	(1,163,364)	(33,818)
	FINANCE STRATEGY	915,543	48,043	963,586	(107,174)	856,412	114,864	(1,005,460)	(34,184)
	FINANCE SUPPORT MANAGER	0	0	0	0	0	0	0	0
	INTERNAL AUDIT & COUNTER FRAUD	472,926	27,617	500,543	(22,489)	478,054	85,344	(581,007)	(17,609)
	REVENUES & BENEFITS	591,636	107,674,840	108,265,974	(107,775,868)	490,106	2,897,140	0	3,387,246
	RURAL LIAISON GRANTS	0	75,000	75,000	0	75,000	0	0	75,000
	VACANCY SAVINGS CFO	0	0	0	0	0	0	0	0
<b>CENTRAL FINANCE Total</b>		<b>5,365,114</b>	<b>109,083,688</b>	<b>114,448,802</b>	<b>(108,083,878)</b>	<b>6,364,924</b>	<b>4,364,502</b>	<b>(3,746,470)</b>	<b>6,982,454</b>
COMMUNICATIONS & IMPROVEMENT	BETTER FOR LESS	0	0	0	0	0	110,972	0	110,972
	BFL COMMUNITY HUB	0	0	0	0	0	0	0	0
	BUSINESS & ADMIN SUPPORT	1,800,416	69,020	1,869,436	(114,963)	1,754,473	742,061	(2,515,003)	(18,469)
	COMMUNICATIONS	664,227	298,560	962,787	(453,306)	509,481	125,458	(678,976)	(44,037)
	PERFORMANCE & INTELLIGENCE	354,251	55,894	410,145	(2,676)	407,469	78,914	(486,383)	0
	VACANCY SAVINGS C,P&P	(101,772)	0	(101,772)	0	(101,772)	0	0	(101,772)
<b>COMMUNICATIONS &amp; IMPROVEMENT Total</b>		<b>2,717,122</b>	<b>423,474</b>	<b>3,140,596</b>	<b>(570,945)</b>	<b>2,569,651</b>	<b>1,057,405</b>	<b>(3,680,362)</b>	<b>(53,306)</b>
DEMOCRACY & GOVERNANCE	DEMOCRATIC SERVICES MANAGER	530,260	102,277	632,537	(43,648)	588,889	167,056	0	755,945
	HEAD OF CUSTOMER CONTACT	4,393,346	455,264	4,848,610	(537,349)	4,311,261	1,159,266	(5,498,309)	(27,782)
	MEMBERS & ELECTIONS	450,013	1,078,976	1,528,989	(162,959)	1,366,030	48,239	0	1,414,269
	REGISTRATION & BEREAVEMENT	793,430	1,201,797	1,995,227	(2,538,663)	(543,436)	271,075	0	(272,361)
	VACANCY SAVINGS CF D&G	(154,438)	0	(154,438)	0	(154,438)	0	0	(154,438)
<b>DEMOCRACY &amp; GOVERNANCE Total</b>		<b>6,012,611</b>	<b>2,838,314</b>	<b>8,850,925</b>	<b>(3,282,619)</b>	<b>5,568,306</b>	<b>1,645,636</b>	<b>(5,498,309)</b>	<b>1,715,633</b>
LEGAL CONTRACTS & PROPERTY	CATEGORY MANAGEMENT	575,895	82,122	658,017	(52,367)	605,650	136,512	(742,161)	1
	LEGAL SERVICES	1,514,642	298,685	1,813,327	(769,321)	1,044,006	297,064	(1,342,929)	(1,859)
	MEDWAY NORSE	0	5,909,658	5,909,658	(295,500)	5,614,158	0	(5,001,716)	612,442
	PROPERTY AND CAPITAL PROJECTS	1,086,245	2,332,275	3,418,520	(2,956,265)	462,255	1,175,519	(3,004,695)	(1,366,921)
	VACANCY SAVINGS H&CS	(90,820)	0	(90,820)	0	(90,820)	0	0	(90,820)
<b>LEGAL CONTRACTS &amp; PROPERTY Total</b>		<b>3,085,962</b>	<b>8,622,740</b>	<b>11,708,702</b>	<b>(4,073,453)</b>	<b>7,635,249</b>	<b>1,609,095</b>	<b>(10,091,501)</b>	<b>(847,157)</b>
ORGANISATIONAL SERVICES	ADULT EDUCATION	1,521,682	597,811	2,119,493	(2,937,873)	(818,380)	651,875	0	(166,505)
	ICT MANAGER	2,123,468	1,602,677	3,726,145	(456,543)	3,269,602	559,352	(3,884,389)	(55,435)
	PERSONNEL SERVICES	4,597,953	182,738	4,780,691	(4,115,356)	665,335	454,187	(1,896,814)	(777,292)
<b>ORGANISATIONAL SERVICES Total</b>		<b>8,243,103</b>	<b>2,383,226</b>	<b>10,626,329</b>	<b>(7,509,772)</b>	<b>3,116,557</b>	<b>1,665,414</b>	<b>(5,781,203)</b>	<b>(999,232)</b>
BFL SAVINGS	BFL SAVINGS	0	0	0	(449,984)	(449,984)	0	0	(449,984)
CATEGORY MGMT SAVINGS	CATEGORY MGMT SAVINGS	0	0	0	(1,070,366)	(1,070,366)	0	0	(1,070,366)
INTEREST & FINANCING	INTEREST & FINANCING	0	16,955,700	16,955,700	(3,711,752)	13,243,948	0	0	13,243,948
LEVIES	LEVIES	0	1,071,006	1,071,006	(32,495)	1,038,511	0	0	1,038,511
MEDWAY NORSE	MEDWAY NORSE	0	0	0	(263,000)	(263,000)	0	0	(263,000)
RISK & INSURANCE	RISK & INSURANCE	130,127	70,944	201,071	(267,207)	(66,136)	66,136	0	0
<b>Total Business Services Directorate</b>		<b>25,554,039</b>	<b>141,449,092</b>	<b>167,003,131</b>	<b>(129,315,471)</b>	<b>37,687,660</b>	<b>10,408,188</b>	<b>(28,797,845)</b>	<b>19,297,501</b>
<b>Children and Adults Services Directorate</b>									
CHILDRENS' CARE	CHILD IN NEED & CHILD PROTECT	2,488,901	972,410	3,461,311	(73,700)	3,387,611	157,835	0	3,545,446
	CHILDRENS ADVICE AND DUTY	2,228,271	592,830	2,821,101	(376,613)	2,444,488	137,637	0	2,582,125
	CHILDRENS CARE MANAGEMENT	998,502	279,506	1,278,008	0	1,278,008	292,905	0	1,570,913
	CHILDNS CARE REDUNDANT COST CEN	0	0	0	0	0	0	0	0
	EARLY HELP	1,875,685	1,204,126	3,079,811	(2,093,652)	986,159	148,446	0	1,134,605
	LOOKED AFTER CHILD AND PROCEED	5,129,728	18,520,379	23,650,107	(169,184)	23,480,923	978,370	0	24,459,293
<b>CHILDRENS' CARE Total</b>		<b>12,721,087</b>	<b>21,569,251</b>	<b>34,290,338</b>	<b>(2,713,149)</b>	<b>31,577,189</b>	<b>1,715,193</b>	<b>0</b>	<b>33,292,382</b>
DEP DIRECTOR - CHILD & ADULTS	DEPUTY DIRECTOR	2,238,754	14,270,054	16,508,808	(19,168,216)	(2,659,408)	460,423	0	(2,198,985)
	DISABILITY SERVICES	2,997,472	36,145,986	39,143,458	(1,999,766)	37,143,692	850,472	0	37,994,164
	HEAD OF ADULT SOCIAL CARE & SO	3,097,446	25,380,378	28,477,824	(9,188,787)	19,289,037	695,677	0	19,984,714
	MENTAL HEALTH	1,891,126	2,785,677	4,676,803	(190,480)	4,486,323	472,068	0	4,958,391
	SOCIAL CARE BUSINESS MANAGER	2,308,948	1,308,661	3,617,609	(494,554)	3,123,055	830,744	0	3,953,799
<b>DEP DIRECTOR - CHILD &amp; ADULTS Total</b>		<b>12,533,746</b>	<b>79,890,756</b>	<b>92,424,502</b>	<b>(31,041,803)</b>	<b>61,382,699</b>	<b>3,309,384</b>	<b>0</b>	<b>64,692,083</b>
INCLUSION & SCHOOL IMPROVEMENT	EARLY YEARS	2,868,982	11,743,457	14,612,439	(367,056)	14,245,383	721,970	0	14,967,353
	HEALTH & INCLUSIONS	499,024	157,730	656,754	(80,349)	576,405	119,510	0	695,915
	INCLUSION MANAGEMENT TEAM	783,844	57,919	841,763	(425,416)	416,347	88,482	0	504,829
	PSYCHOLOGY & SEN	2,367,451	30,152,521	32,519,972	(1,967,861)	30,552,111	660,918	0	31,213,029
	SCHOOL CHALLENGE & IMPROVEMENT	840,419	247,778	1,088,197	(133,000)	955,197	39,907	0	995,104
	YOUTH SERVICE	1,924,705	1,672,271	3,596,976	(1,131,423)	2,465,553	145,220	0	2,610,773
<b>INCLUSION &amp; SCHOOL IMPROVEMENT Total</b>		<b>9,284,425</b>	<b>44,031,676</b>	<b>53,316,101</b>	<b>(4,105,105)</b>	<b>49,210,996</b>	<b>1,776,007</b>	<b>0</b>	<b>50,987,003</b>
DIRECTORATE MANAGEMENT TEAM	DIRECTORATE MANAGEMENT TEAM	601,801	16,586	618,387	(52,000)	566,387	75,872	0	642,259
PARTNERSHIP COMMISSIONING	BUSINESS SUPPORT & COMMISSIONI	1,592,878	1,813,957	3,406,835	(840,744)	2,566,091	103,187	0	2,669,278
	COMMISSIONING MANAGEMENT TEAM	230,206	50,638	280,844	(60,000)	220,844	0	0	220,844
	SCH ORGANISATION & STUDENT SER	573,877	1,355,090	1,928,967	(280,866)	1,648,101	98,894	0	1,746,995
	SCH SERV, QUALITY & COMMISSION	512,056	846,996	1,359,052	(1,134,765)	224,287	26,960	0	251,247
<b>PARTNERSHIP COMMISSIONING Total</b>		<b>2,909,017</b>	<b>4,066,681</b>	<b>6,975,698</b>	<b>(2,316,375)</b>	<b>4,659,323</b>	<b>229,041</b>	<b>0</b>	<b>4,888,364</b>
SCH RETAINED FUNDING & GRANTS	FINANCE PROVISIONS	0	443,794	443,794	0	443,794	0	0	443,794
	HR PROVISIONS	726,090	9,311	735,401	(427,565)	307,836	0	0	307,836
	SCHOOL GRANTS	0	73,216,606	73,216,606	(59,852)	73,156,754	0	0	73,156,754
<b>SCH RETAINED FUNDING &amp; GRANTS Total</b>		<b>726,090</b>	<b>73,669,711</b>	<b>74,395,801</b>	<b>(487,417)</b>	<b>73,908,384</b>	<b>0</b>	<b>0</b>	<b>73,908,384</b>
SCHOOLS	SCHOOLS DELEGATED BUDGETS	65,352,841	23,094,092	88,446,933	(88,446,933)	0	0	0	0
<b>Total Children and Adults Directory</b>		<b>104,129,007</b>	<b>246,338,753</b>	<b>350,467,760</b>	<b>(129,162,782)</b>	<b>221,304,978</b>	<b>7,105,497</b>	<b>0</b>	<b>228,410,475</b>
<b>Regeneration, Communities and Culture</b>									
DIRECTOR'S OFFICE	DIRECTOR'S OFFICE	319,127	246,172	565,299	(894,283)	(328,984)	804,184	0	475,200
FRONT LINE SERVICES	CCTV & LIFELINE	1,168,222	909,621	2,077,843	(2,055,961)	21,882	254,646	0	276,528
	FRONT LINE SERVICES SUPPORT	213,419	466,617	680,036	(912,373)	(232,337)	253,952	0	21,615
	HIGHWAYS	1,730,557	5,755,088	7,485,645	(1,485,981)	5,999,664	297,210	0	6,296,874
	INTEGRATED TRANSPORT	1,435,513	7,381,375	8,816,888	(1,546,382)	7,270,506	772,641	0	8,043,147
	PARKING SERVICES	1,011,414	3,659,684	4,671,098	(7,815,412)	(3,144,314)	197,356	0	(2,946,958)
	PERFORM AND INTELL HUB	129,543	5,700	135,243	(339,895)	(204,652)	208,092	0	3,440
	SAFER COMMUNITIES	2,367,044	1,582,626	3,949,670	(930,694)	3,018,976	588,513	0	3,607,489
	WASTE SERVICES	710,478	23,636,418	24,346,896	(6,163,853)	18,183,043	264,805	0	18,447,848
<b>FRONT LINE SERVICES Total</b>		<b>8,766,190</b>	<b>43,397,129</b>	<b>52,163,319</b>	<b>(21,250,551)</b>	<b>30,912,768</b>	<b>2,837,215</b>	<b>0</b>	<b>33,749,983</b>
HOUSING AND REGENERATION	BUILDING CONROL	0	151,787	151,787	0	151,787	0	0	151,787
	DEVELOPMENT MANAGEMENT	1,071,158	317,205	1,388,363	(1,253,425)	134,938	551,701	0	686,639
	ECONOMIC DEVELOPMENT	282,837	1,053,845	1,336,682	(901,600)	435,082	186,666	0	621,748
	HOUSING	1,466,143	4,481,431	5,947,574	(1,151,717)	4,795,857	515,617	0	5,311,474
	HOUSING & REGENERATION SUPP	37,736	389,930	427,666	(570,650)	(142,984)	150,256	0	7,272
	PHYSICAL REGENERATION	195,406	94,150	289,556	(185,900)	103,656	23,181	0	126,837
	PLANNING POLICY & DESIGN	415,564	162,137	577,701	(16,500)	561,201	70,855	0	632,056
	SOCIAL REGENERATION & EUROPE	207,258	268,286	475,544	(165,323)	310,221	273,581	0	583,802
<b>HOUSING AND REGENERATION Total</b>		<b>3,676,102</b>	<b>6,918,771</b>	<b>10,594,873</b>	<b>(4,245,115)</b>	<b>6,349,758</b>	<b>1,771,857</b>	<b>0</b>	<b>8,121,615</b>
LEISURE &									