

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>CHILDREN AND ADULTS</b>															
<b>CHILDRENS' CARE :</b>															
LOOKED AFTER CHILD AND PROCEED	24,615	13,157	28,089	3,474	(156)	(96)	(753)	(597)	24,459	13,061	27,336	2,877	(1,150)	1,727	
CHILDRENS ADVICE AND DUTY	2,959	1,217	2,946	(13)	(377)	0	(327)	50	2,582	1,217	2,619	37	0	37	
CHILD IN NEED & CHILD PROTECT	3,615	1,798	3,954	338	(70)	0	(163)	(93)	3,545	1,798	3,791	245	0	245	
CHILDRENS CARE MANAGEMENT	1,571	1,001	1,723	152	0	0	0	0	1,571	1,001	1,723	152	0	152	
EARLY HELP	3,227	983	2,831	(397)	(2,093)	(1,034)	(1,734)	359	1,135	(51)	1,097	(38)	0	(38)	
<b>Total CHILDRENS' CARE</b>	<b>35,988</b>	<b>18,156</b>	<b>39,543</b>	<b>3,555</b>	<b>(2,695)</b>	<b>(1,130)</b>	<b>(2,977)</b>	<b>(281)</b>	<b>33,292</b>	<b>17,026</b>	<b>36,566</b>	<b>3,273</b>	<b>(1,150)</b>	<b>2,123</b>	
<b>DEP DIRECTOR - CHILD &amp; ADULTS :</b>															
DEPUTY DIRECTOR	16,968	7,687	17,497	529	(19,167)	(8,915)	(19,161)	6	(2,199)	(1,228)	(1,664)	535	0	535	
HEAD OF ADULT SOCIAL CARE & SO	29,159	13,484	28,062	(1,097)	(9,174)	(3,387)	(8,673)	501	19,985	10,097	19,388	(596)	0	(596)	
SOCIAL CARE BUSINESS MANAGER	4,448	2,654	4,437	(12)	(495)	(182)	(632)	(137)	3,954	2,472	3,805	(149)	0	(149)	
DISABILITY SERVICES	39,983	21,329	42,230	2,247	(1,989)	(1,189)	(2,774)	(785)	37,994	20,140	39,456	1,461	0	1,461	
MENTAL HEALTH	5,141	2,831	5,574	434	(182)	(100)	(287)	(105)	4,958	2,731	5,288	329	0	329	
<b>Total DEP DIRECTOR - CHILD &amp; ADULTS</b>	<b>95,699</b>	<b>47,985</b>	<b>97,799</b>	<b>2,100</b>	<b>(31,007)</b>	<b>(13,773)</b>	<b>(31,527)</b>	<b>(520)</b>	<b>64,692</b>	<b>34,213</b>	<b>66,273</b>	<b>1,580</b>	<b>0</b>	<b>1,580</b>	
<b>DIRECTORATE MANAGEMENT TEAM :</b>															
DIRECTORATE MANAGEMENT TEAM	694	385	703	9	(52)	0	(52)	0	642	385	651	9	0	9	
<b>Total DIRECTORATE MANAGEMENT TEAM</b>	<b>694</b>	<b>385</b>	<b>703</b>	<b>9</b>	<b>(52)</b>	<b>0</b>	<b>(52)</b>	<b>0</b>	<b>642</b>	<b>385</b>	<b>651</b>	<b>9</b>	<b>0</b>	<b>9</b>	
<b>INCLUSION &amp; SCHOOL IMPROVEMENT :</b>															
EARLY YEARS	19,768	10,754	20,538	770	(367)	(201)	(379)	(12)	19,401	10,553	20,160	758	0	758	
YOUTH SERVICE	3,734	1,787	3,334	(400)	(1,123)	(363)	(720)	403	2,611	1,424	2,613	3	0	3	
INCLUSION MANAGEMENT TEAM	930	501	908	(22)	(425)	(197)	(221)	204	505	305	687	182	0	182	
SCHOOL CHALLENGE & IMPROVEMENT	1,128	433	1,228	100	(133)	(102)	(314)	(181)	995	331	914	(81)	0	(81)	
HEALTH & INCLUSIONS	776	565	928	151	(80)	(84)	(84)	(4)	696	481	844	148	(149)	(1)	
PSYCHOLOGY & SEN	32,907	16,132	32,516	(391)	(1,176)	(7)	(1,704)	(528)	31,731	16,126	30,812	(919)	250	(669)	
<b>Total INCLUSION &amp; SCHOOL IMPROVEMENT</b>	<b>59,243</b>	<b>30,172</b>	<b>59,451</b>	<b>208</b>	<b>(3,304)</b>	<b>(953)</b>	<b>(3,422)</b>	<b>(117)</b>	<b>55,939</b>	<b>29,219</b>	<b>56,030</b>	<b>91</b>	<b>101</b>	<b>192</b>	
<b>PARTNERSHIP COMMISSIONING :</b>															
COMMISSIONING MANAGEMENT TEAM	281	131	247	(34)	(60)	0	(39)	21	221	131	208	(13)	0	(13)	
BUSINESS SUPPORT & COMMISSIONI	3,510	1,982	3,408	(102)	(841)	11	(690)	151	2,669	1,993	2,718	49	0	49	
SCH ORGANISATION & STUDENT SER	2,028	933	2,131	103	(281)	(87)	(283)	(2)	1,747	846	1,848	101	0	101	
SCH SERV, QUALITY & COMMISSION	1,310	590	1,290	(20)	(1,059)	(535)	(1,066)	(8)	251	55	224	(27)	0	(27)	
<b>Total PARTNERSHIP COMMISSIONING</b>	<b>7,129</b>	<b>3,635</b>	<b>7,076</b>	<b>(52)</b>	<b>(2,240)</b>	<b>(610)</b>	<b>(2,078)</b>	<b>162</b>	<b>4,888</b>	<b>3,025</b>	<b>4,998</b>	<b>110</b>	<b>0</b>	<b>110</b>	
<b>SCH RETAINED FUNDING &amp; GRANTS :</b>															

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's			
FINANCE PROVISIONS	444	321	391	(53)	0	(6)	0	0	444	316	391	(53)	0	(53)
HR PROVISIONS	735	402	843	107	(428)	(264)	(263)	164	308	138	579	271	0	271
SCHOOL GRANTS	73,217	36,672	73,423	207	(60)	(222)	(216)	(156)	73,157	36,450	73,207	50	0	50
<b>Total SCH RETAINED FUNDING &amp; GRANTS</b>	<b>74,396</b>	<b>37,396</b>	<b>74,657</b>	<b>261</b>	<b>(487)</b>	<b>(492)</b>	<b>(479)</b>	<b>8</b>	<b>73,908</b>	<b>36,904</b>	<b>74,178</b>	<b>269</b>	<b>0</b>	<b>269</b>
<b>SCHOOLS :</b>														
SCHOOLS FUNDING	0	0	891	891	0	0	0	0	0	0	891	891	(399)	492
<b>Total SCHOOLS</b>	<b>0</b>	<b>0</b>	<b>891</b>	<b>891</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>891</b>	<b>891</b>	<b>(399)</b>	<b>492</b>
<b>Report Total</b>	<b>273,149</b>	<b>137,729</b>	<b>280,120</b>	<b>6,971</b>	<b>(39,786)</b>	<b>(16,959)</b>	<b>(40,535)</b>	<b>(748)</b>	<b>233,362</b>	<b>120,770</b>	<b>239,585</b>	<b>6,223</b>	<b>(1,448)</b>	<b>4,775</b>

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>REGENERATION, COMMUNITY &amp; CULT</b>															
<b>DIRECTOR'S OFFICE :</b>															
DIRECTOR'S OFFICE	1,369	706	1,346	(24)	(894)	(861)	(888)	6	475	(155)	457	(18)	0	(18)	
<b>Total DIRECTOR'S OFFICE</b>	<b>1,369</b>	<b>706</b>	<b>1,346</b>	<b>(24)</b>	<b>(894)</b>	<b>(861)</b>	<b>(888)</b>	<b>6</b>	<b>475</b>	<b>(155)</b>	<b>457</b>	<b>(18)</b>	<b>0</b>	<b>(18)</b>	
<b>FRONT LINE SERVICES :</b>															
FRONT LINE SERVICES SUPPORT	934	802	902	(32)	(912)	(838)	(906)	6	22	(35)	(4)	(26)	0	(26)	
HIGHWAYS	7,783	3,110	7,917	134	(1,486)	(825)	(1,676)	(190)	6,297	2,285	6,240	(56)	0	(56)	
PARKING SERVICES	4,868	3,625	4,943	75	(7,815)	(4,187)	(7,869)	(54)	(2,947)	(562)	(2,926)	21	0	21	
WASTE SERVICES	24,612	9,892	24,635	23	(6,164)	(1,051)	(6,187)	(23)	18,448	8,841	18,448	0	0	0	
SAFER COMMUNITIES	4,538	2,875	4,474	(64)	(931)	(822)	(919)	12	3,607	2,054	3,555	(52)	0	(52)	
INTEGRATED TRANSPORT	9,590	5,048	9,721	132	(1,546)	(794)	(1,677)	(130)	8,043	4,253	8,044	1	0	1	
CCTV & LIFELINE	2,332	1,378	2,408	75	(2,056)	(1,109)	(2,075)	(19)	277	269	333	56	0	56	
PERFORM AND INTELL HUB	343	271	342	(2)	(340)	(304)	(340)	0	3	(34)	2	(2)	0	(2)	
<b>Total FRONT LINE SERVICES</b>	<b>55,001</b>	<b>27,000</b>	<b>55,341</b>	<b>341</b>	<b>(21,251)</b>	<b>(9,930)</b>	<b>(21,648)</b>	<b>(398)</b>	<b>33,750</b>	<b>17,070</b>	<b>33,693</b>	<b>(57)</b>	<b>0</b>	<b>(57)</b>	
<b>HOUSING AND REGENERATION :</b>															
HOUSING & REGENERATION SUPP	578	617	581	3	(571)	(491)	(574)	(3)	7	126	7	0	0	0	
ECONOMIC DEVELOPMENT	1,523	687	1,554	31	(902)	(402)	(876)	25	622	286	678	56	0	56	
PLANNING POLICY & DESIGN	649	363	698	50	(17)	126	(36)	(20)	632	488	662	30	0	30	
DEVELOPMENT MANAGEMENT	1,940	1,315	2,020	80	(1,253)	(642)	(1,336)	(82)	687	673	684	(3)	0	(3)	
SOCIAL REGENERATION & EUROPE	749	697	898	149	(165)	246	(329)	(164)	584	944	569	(15)	0	(15)	
BUILDING CONROL	152	77	152	0	0	0	0	0	152	77	152	0	0	0	
HOUSING	6,463	3,762	7,501	1,038	(1,152)	(1,210)	(1,938)	(786)	5,311	2,552	5,563	252	0	252	
PHYSICAL REGENERATION	313	169	433	120	(186)	(179)	(306)	(120)	127	(10)	127	0	0	0	
<b>Total HOUSING AND REGENERATION</b>	<b>12,367</b>	<b>7,687</b>	<b>13,837</b>	<b>1,470</b>	<b>(4,245)</b>	<b>(2,551)</b>	<b>(5,395)</b>	<b>(1,150)</b>	<b>8,122</b>	<b>5,136</b>	<b>8,442</b>	<b>321</b>	<b>0</b>	<b>321</b>	
<b>LEISURE &amp; CULTURE :</b>															
LEISURE & CULTURE MANAGEMENT	388	475	373	(15)	(5)	0	(2)	4	383	475	372	(11)	0	(11)	
LEISURE & SPORTS	7,443	5,197	7,519	76	(4,477)	(2,205)	(4,584)	(106)	2,965	2,992	2,935	(30)	0	(30)	
TOURISM	736	398	706	(30)	(97)	(312)	(69)	28	639	86	637	(2)	0	(2)	
ARTS, EVENTS & THEATRES	3,133	2,678	3,442	309	(1,523)	(1,632)	(1,614)	(90)	1,609	1,046	1,829	219	(40)	179	
HERITAGE	1,382	867	1,434	52	(278)	(255)	(331)	(53)	1,104	612	1,103	(1)	0	(1)	
GREENSPACES & COUNTRY PARKS	5,812	3,636	5,908	96	(802)	(536)	(782)	20	5,011	3,100	5,127	116	(30)	86	
LIBRARIES	4,280	2,672	4,265	(15)	(264)	(143)	(250)	14	4,016	2,528	4,015	(1)	0	(1)	
<b>Total LEISURE &amp; CULTURE</b>	<b>23,173</b>	<b>15,922</b>	<b>23,648</b>	<b>474</b>	<b>(7,446)</b>	<b>(5,083)</b>	<b>(7,631)</b>	<b>(185)</b>	<b>15,727</b>	<b>10,840</b>	<b>16,017</b>	<b>290</b>	<b>(70)</b>	<b>220</b>	

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	<u>Expenditure Budget</u> £000's	<u>Actual To Date</u> £000's	<u>Forecast Expenditure</u> £000's	<u>Forecast Variance</u> £000's	<u>Income Budget</u> £000's	<u>Actual to Date</u> £000's	<u>Forecast Income</u> £000's	<u>Forecast Variance</u> £000's	<u>Current Budget</u> £000's	<u>Actual to Date</u> £000's	<u>Forecast Outturn</u> £000's			
Report Total	91,910	51,314	94,172	2,262	(33,836)	(18,424)	(35,562)	(1,726)	58,074	32,891	58,610	536	(70)	466

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's				
<b>BUSINESS SUPPORT</b>															
<b>CENTRAL FINANCE :</b>															
INTERNAL AUDIT & COUNTER FRAUD	585	273	606	22	(602)	(165)	(647)	(45)	(18)	109	(41)	(24)	0	(24)	
RURAL LIAISON GRANTS	75	73	73	(2)	0	0	0	0	75	73	73	(2)	0	(2)	
CORPORATE MANAGEMENT	4,702	1,277	4,676	(26)	(1,096)	(84)	(1,096)	0	3,606	1,193	3,580	(26)	(40)	(66)	
FINANCE STRATEGY	1,078	479	1,065	(14)	(1,112)	(876)	(1,132)	(20)	(34)	(398)	(68)	(34)	0	(34)	
FINANCE SUPPORT MANAGER	0	1	0	0	0	0	0	0	0	1	0	0	0	0	
REVENUES & BENEFITS	110,250	48,221	109,499	(751)	(106,862)	(54,733)	(105,982)	880	3,388	(6,513)	3,516	129	0	129	
FINANCE OPERATIONS	1,208	512	1,200	(9)	(1,242)	(805)	(1,237)	5	(34)	(293)	(37)	(3)	0	(3)	
VACANCY SAVINGS CFO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Total CENTRAL FINANCE</b>	<b>117,898</b>	<b>50,835</b>	<b>117,118</b>	<b>(780)</b>	<b>(110,915)</b>	<b>(56,663)</b>	<b>(110,095)</b>	<b>820</b>	<b>6,983</b>	<b>(5,829)</b>	<b>7,023</b>	<b>40</b>	<b>(40)</b>	<b>0</b>	
<b>COMMUNICATIONS &amp; IMPROVEMENT :</b>															
COMMUNICATIONS	1,054	634	1,355	302	(1,098)	(660)	(1,297)	(199)	(44)	(26)	59	103	0	103	
VACANCY SAVINGS C,P&P	(102)	0	0	102	0	0	0	0	(102)	0	0	102	0	102	
BETTER FOR LESS	111	83	250	139	0	0	(139)	(139)	111	83	111	0	0	0	
PERFORMANCE & INTELLIGENCE	486	162	469	(17)	(486)	(368)	(495)	(8)	0	(206)	(25)	(25)	(2)	(27)	
BFL COMMUNITY HUB	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
BUSINESS & ADMIN SUPPORT	2,612	882	2,532	(80)	(2,630)	(2,327)	(2,651)	(21)	(18)	(1,445)	(119)	(100)	(25)	(125)	
<b>Total COMMUNICATIONS &amp; IMPROVEMENT</b>	<b>4,161</b>	<b>1,762</b>	<b>4,606</b>	<b>446</b>	<b>(4,214)</b>	<b>(3,355)</b>	<b>(4,581)</b>	<b>(367)</b>	<b>(53)</b>	<b>(1,593)</b>	<b>26</b>	<b>79</b>	<b>(27)</b>	<b>52</b>	
<b>DEMOCRACY &amp; GOVERNANCE :</b>															
DEMOCRATIC SERVICES MANAGER	800	298	793	(7)	(44)	0	(44)	0	756	298	749	(7)	0	(7)	
HEAD OF CUSTOMER CONTACT	5,989	2,311	6,015	26	(6,017)	(2,822)	(6,206)	(189)	(28)	(511)	(191)	(163)	0	(163)	
MEMBERS & ELECTIONS	1,562	1,226	2,007	446	(148)	139	(733)	(585)	1,414	1,365	1,274	(140)	0	(140)	
REGISTRATION & BEREAVEMENT	2,260	870	2,278	18	(2,533)	(1,423)	(2,689)	(157)	(272)	(553)	(412)	(139)	0	(139)	
VACANCY SAVINGS CF D&G	(154)	0	0	154	0	0	0	0	(154)	0	0	154	0	154	
<b>Total DEMOCRACY &amp; GOVERNANCE</b>	<b>10,456</b>	<b>4,706</b>	<b>11,093</b>	<b>636</b>	<b>(8,741)</b>	<b>(4,107)</b>	<b>(9,672)</b>	<b>(931)</b>	<b>1,716</b>	<b>599</b>	<b>1,421</b>	<b>(295)</b>	<b>0</b>	<b>(295)</b>	
<b>LEGAL CONTRACTS &amp; PROPERTY :</b>															
CATEGORY MANAGEMENT	795	301	760	(34)	(795)	(525)	(796)	(2)	0	(224)	(36)	(36)	0	(36)	
LEGAL SERVICES	2,110	1,114	2,704	594	(2,112)	(1,078)	(2,380)	(268)	(2)	36	323	325	(47)	278	
MEDWAY NORSE	5,910	3,101	6,287	378	(5,297)	(3,632)	(5,311)	(14)	612	(531)	977	364	(364)	0	
PROPERTY AND CAPITAL PROJECTS	4,580	1,893	4,581	1	(5,947)	(2,911)	(6,011)	(64)	(1,367)	(1,018)	(1,431)	(64)	(68)	(132)	
VACANCY SAVINGS H&CS	(91)	0	0	91	0	0	0	0	(91)	0	0	91	0	91	
<b>Total LEGAL CONTRACTS &amp; PROPERTY</b>	<b>13,304</b>	<b>6,410</b>	<b>14,332</b>	<b>1,029</b>	<b>(14,151)</b>	<b>(8,147)</b>	<b>(14,499)</b>	<b>(348)</b>	<b>(847)</b>	<b>(1,737)</b>	<b>(166)</b>	<b>681</b>	<b>(480)</b>	<b>201</b>	

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's			
<b>ORGANISATIONAL SERVICES :</b>														
ADULT EDUCATION	2,771	948	2,494	(277)	(2,938)	(1,126)	(2,298)	640	(167)	(178)	197	363	(23)	340
ICT MANAGER	4,268	2,060	4,748	480	(4,324)	(2,135)	(4,823)	(499)	(55)	(76)	(74)	(19)	0	(19)
PERSONNEL SERVICES	5,234	2,015	4,386	(848)	(6,012)	(2,494)	(5,239)	773	(777)	(479)	(852)	(75)	0	(75)
VACANCY SAVINGS OS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total ORGANISATIONAL SERVICES</b>	<b>12,274</b>	<b>5,022</b>	<b>11,629</b>	<b>(645)</b>	<b>(13,273)</b>	<b>(5,755)</b>	<b>(12,359)</b>	<b>914</b>	<b>(999)</b>	<b>(733)</b>	<b>(730)</b>	<b>269</b>	<b>(23)</b>	<b>246</b>
<b>Report Total</b>	<b>158,093</b>	<b>68,734</b>	<b>158,778</b>	<b>686</b>	<b>(151,294)</b>	<b>(78,027)</b>	<b>(151,205)</b>	<b>89</b>	<b>6,799</b>	<b>(9,293)</b>	<b>7,573</b>	<b>774</b>	<b>(569)</b>	<b>205</b>

	Expenditure				Income				Net			Forecast Over/(Under) £000's	Mgement Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's	Forecast Outturn £000's			
<b>PUBLIC HEALTH</b>														
<b>PUBLIC HEALTH :</b>														
PH MANAGEMENT	1,621	784	1,710	89	0	(7)	(36)	(36)	1,621	777	1,674	53	0	53
PH COMMISSIONING	6,306	1,154	6,345	39	0	0	(91)	(91)	6,306	1,154	6,253	(53)	0	(53)
BUSINESS DEVELOPMENT	576	288	576	0	0	0	0	0	576	288	576	0	0	0
DAAT	2,634	(38)	2,634	0	(59)	(30)	(59)	0	2,575	(67)	2,575	0	0	0
HEALTH IMPROVEMENT PROGRAMMES	865	500	1,072	207	0	0	(207)	(207)	865	500	865	0	0	0
CHLAMYDIA SCREENING	0	0	0	0	0	0	0	0	0	0	0	0	0	0
STOP SMOKING SERVICES	576	262	576	0	0	0	0	0	576	262	576	0	0	0
SUPPORTING HEALTHY WEIGHT	1,179	593	1,313	135	0	(21)	(135)	(135)	1,179	572	1,179	0	0	0
<b>Total PUBLIC HEALTH</b>	<b>13,758</b>	<b>3,543</b>	<b>14,226</b>	<b>469</b>	<b>(59)</b>	<b>(58)</b>	<b>(528)</b>	<b>(469)</b>	<b>13,698</b>	<b>3,485</b>	<b>13,698</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Report Total</b>	<b>13,758</b>	<b>3,543</b>	<b>14,226</b>	<b>469</b>	<b>(59)</b>	<b>(58)</b>	<b>(528)</b>	<b>(469)</b>	<b>13,698</b>	<b>3,485</b>	<b>13,698</b>	<b>0</b>	<b>0</b>	<b>0</b>