

Children and Adult Services Directorate

GENERAL FUND REVENUE BUDGET

General Fund Activities	2012/13 Outturn Variance £000's	2013/14 Q1 Forecast Variance £000's	2014/15 Pressures +/- £000's	2015/16 Pressures +/- £000's	2016/17 Pressures +/- £000's	2017/18 Pressures +/- £000's	2018/19 Pressures +/- £000's	2019/20 Pressures +/- £000's
Commissioning & Client Financial Affairs	(340)	(47)	0	0	0	0	0	0
Older People	26	(878)	0	0	0	0	0	0
- Inflation: Older people (average 2% pa).			351	358	365	372	380	387
- Demographic Projections (based on POPPI projections)			429	371	398	518	518	535
Independent Review & Safeguarding Children Board	85	56	0	0	0	0	0	0
Social Care Management	351	(1,322)	0	0	0	0	0	0
Physical Disability	605	119	0	0	0	0	0	0
- Inflation: People with a physical disability (average 2%).			192	196	200	204	208	212
- Demographic Projections (based on PANSI projections)			54	84	113	89	89	96
Learning Disability	(318)	961	0	0	0	0	0	0
- Inflation: People with a learning disability (average 2%).			418	359	366	374	381	389
- Demographic Projections (based on PANSI projections)			199	220	215	188	188	190
Link Service Centres	(9)	1,291	0	0	0	0	0	0
Mental Health	(398)	(179)	0	0	0	0	0	0
- Inflation: Mental health services (average 2%).			40	41	42	43	44	44
- Demographic Projections (based on PANSI projections)			14	12	16	13	13	12
Adult Social Care Total	1	0	1,697	1,641	1,715	1,800	1,820	1,866
Safeguarding Team	(136)	107	0	0	0	0	0	0
CRAST Team	(223)	625	0	0	0	0	0	0
- Cost of restructured division in response to OFSTED recommendations			800	0	0	0	0	0
Specialist Children's Services	1,255	1,314	0	0	0	0	0	0
- Cost of Current Service: Higher than anticipated LAC nos.			1,100	0	0	0	0	0
- Inflation: Fostering and residential (2% pa).			229	234	238	243	248	253
- Demographic Projections (based on ONS 0-17 population projections)			112	75	75	131	131	122
Children's Care Management Team	77	205	0	0	0	0	0	0
Child Protection	(23)	(44)	0	0	0	0	0	0
Children's Care Training	(45)	0	0	0	0	0	0	0
Children's Care Total	905	2,207	2,241	309	313	374	379	375
Directorate Management Team	619	(18)	0	0	0	0	0	0
Commissioning, Contracts & Business Support	(502)	(83)	0	0	0	0	0	0
- Risk to CCG contribution towards Preventative Fund and voluntary sector grants			228	0	0	0	0	0
School Organisation & Student Services	(155)	160	0	0	0	0	0	0
- Temple Site NNDR pending being brought back into operational use			100	0	0	0	0	0
Commissioning Management Team	74	(17)	0	0	0	0	0	0
Commissioning Total	37	42	328	0	0	0	0	0
Health and Wellbeing	(21)	4	0	0	0	0	0	0
Integrated Youth Support Services	(280)	(34)	0	0	0	0	0	0
Psychology & Inclusion	(5)	1,187	0	0	0	0	0	0
- Cost of Current Service: SEN Transport based upon Q1 forecast			1,144	0	0	0	0	0
Inclusion Management Team	29	29	0	0	0	0	0	0
Early Years	(582)	12	0	0	0	0	0	0
Schools Commissioning & Traded Services	(290)	24	0	0	0	0	0	0
School Challenge & Improvement	49	0	0	0	0	0	0	0
Inclusion Total	(1,099)	1,222	1,144	0	0	0	0	0
Finance Headings	(4)	(171)	0	0	0	0	0	0
HR Headings	(315)	300	0	0	0	0	0	0
- Redundancies arising from school reorganisations and deficit plans			300	0	0	0	0	0
School Grants	(0)	0	0	0	0	0	0	0
Schools Retained Funding and Grants Total	(319)	129	300	0	0	0	0	0
Pay Award (1% pa)			317	320	323	326	329	333
Increments (2% pa)			633	646	659	672	685	699
DIRECTORATE TOTAL	(476)	3,601	6,660	2,915	3,010	3,173	3,214	3,272

REGENERATION, COMMUNITY AND CULTURE

	Actual		Pressures / Savings					
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Front Line Services								
Highways	304	0						
- Contract inflation (2.5%) Revenue - if not cash limited			96	98	101	103	106	109
- Contract inflation (2.5%) Capital - if not cash limited			39	40	41	42	43	44
- Medway Tunnel (capital programme funding will end)								300
- Address worsening NI carriageway condition			750	25	25	25		
- Grass & trees, cutting frequency & traffic management			135					
- New electricity supply contract (Highways & Parking)			119					
Integrated Transport	(540)	(21)						
- Older persons - 3% demographic pressure			117	121	124	128	132	136
- Retendering supported bus services			64	110	110	110	110	110
- Replacement cost - Villager community bus			60					
Road Safety	9	26						
Traffic Management	38	78						
Parking	(163)	(120)						
Waste Services	236	0						
- Landfill Tax £80 per tonne 14/15 - additional £8 per tonne			155	155	155	155	155	155
- Additional tonnages			319					
- Contract inflation (2.5%)			426	437	448	459	470	482
- New collection contract BOQ / frequency / Vos			142					
- Procurement cost amortisation						(33)	(33)	(33)
Community Safety Partnership	(97)	1						
Environmental Health Commercial	(207)	3						
Environmental Services	(45)	(82)						
Safer Communities Support	(1)	1						
CCTV / Lifeline	(28)	2						
Strood Depot Services	(44)	(20)						
Front Line Support	88	76						
Major Projects	77	73						
- Staff recharge to capital			100					
Total Front Line Services	(373)	17	2,522	986	1,004	989	983	1,302
Housing & Regeneration								
Housing & Regeneration Support	87	70						
Economic Development	130	110						
Flood & Coast Protection		(17)						
Planning Policy & Design	(83)	(38)						
Development Management	56	49						
Social Regeneration & Europe	32	15						
Building Control	(14)	0						
Housing Solutions	105	79						
- Homelessness			144	185	240			
Homechoice	(2)	(1)						
Private Sector Housing	(16)	2						
Housing Disabled Adaptations	(18)	(5)						
Property Management	(13)	(4)						
Housing Strategy	(57)	(1)						
Housing Performance	(8)	0						
Centralised Budgets	(179)	0						
Housing Related Support	0	0						
Total Housing & Regeneration	20	259	144	185	240	0	0	0
Leisure and Culture								
L&C Management Group	69	3						
Leisure & Sports	(90)	2						
- Remove sporting legacy investment (one-off 13/14)			(245)					
Arts, Theatres & Events	346	183						
Heritage	4	13						
Greenspaces and Country Parks	(126)	29						
Tourism	(1)	3						
Libraries	(13)	50						
- Archives database replacement			55					
Total Leisure & Culture	189	283	(190)	0	0	0	0	0
Regeneration, Community & Culture Directorate Support	388	(10)						
Grounds Maintenance - (across RCC) - contract inflation			51	52	53	54	56	57
Grounds Maintenance - (across RCC) - cleansing			70					
Pay rise per annum 1%			208	210	213	215	217	219
Increment per annum 2%			417	425	434	442	451	460
Total for Regeneration, Community & Culture	224	549	3,222	1,858	1,943	1,700	1,707	2,039

BUSINESS SUPPORT DEPARTMENT

	Actual		Pressures / Savings					
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Legal & Corporate Services								
Legal Services	65	1						
Land Charges & Licensing	(113)	14						
Building & Design	176	3						
- Reduce design fee surplus			100	100	100	100		
Category Management	80	0						
Category Management Workstreams								
Asset and Property Management	(691)	(18)						
- Vacation of Compass Centre (March 2015)				(385)				
- Compass Centre dilapidations				385	(384)			
- Vacation of Kingsley House (June 2012)				(59)				
- Structural repairs Riverside - Capital ?				800				
- Reduced rental from property holdings				25	52	109	309	109
Centralised Budgets	(7)							
Corp Services Vacancy Target	88	88						
Total Legal & Corporate Services	(402)	88	100	866	(232)	209	309	109
Finance								
Benefit Payments	0	15						
Revenues and Benefits Admin Total	(91)	(54)						
NNDR Discretionary Relief	(6)	(6)						
Rural Liaison Grants	0	0						
Ward Improvements	(20)	0						
Corporate Management	(89)	0						
Non Distributed Costs	29	0						
Corporate Provisions	(447)	0						
- Removal of one-off staff payments April 2013			(375)					
- Removal of staff payments April 2012			0					
- Removal of contingency budget			(345)					
BSD Management Team	(18)	(30)						
Financial Management	(211)	(130)						
Financial Systems	25	0						
Financial Support	(19)	(17)						
Creditors and Income Services	(26)	0						
Audit Services	(41)	2						
FS Vacancy Saving Target	106	106						
Total Finance	(808)	(114)	(720)	0	0	0	0	0
Democracy & Customer First								
Democratic Services	(62)	(8)						
Members and Mayoral Services	(62)	(53)						
Electoral Services	(26)	(21)						
Community Interpreters	(59)	0						
Registration Services	(78)	(117)						
Bereavement Services	(33)	50						
Customer Contact	(21)	18						
Customer First	(57)	(3)						
CF Vacancy Saving Target	150	150						
Total Democracy & Customer First	(248)	16	0	0	0	0	0	0
Total Communications, Performance & Partnerships								
Performance & Intelligence	(176)	(2)						
Communications and Improvement	87	0						
Better for Less	137	9						
Administration Hub	124	28						
CPP Vacancy Saving Target	99	99						
Total Communications, Performance & Partnerships	271	134	0	0	0	0	0	0
Organisational Services								
Human Resource Services	(227)	(154)						
Adult Education	41	38						
ICT	(107)	96						
- Impact of BfL telephony & system maintenance			56					
- Potential loss of NHS hosting contract				41				
- Potential net loss of PCT income re Healthy Living Centres				108				
OS Vacancy Saving Target	107	107						
Total Organisational Services	(186)	87	56	149	0	0	0	0
Pay rise per annum 1%			237	239	242	244	247	249
Increment per annum 2%			474	484	493	503	513	524
Total for Business Support Department	(1,373)	211	147	1,738	503	957	1,069	882