

REGENERATION, COMMUNITY AND CULTURE OVERVIEW AND SCRUTINY COMMITTEE

13 DECEMBER 2012

COUNCIL PLAN PERFORMANCE MONITORING 2013/12013 – QUARTER 2

Report from: Stephanie Goad Assistant Director Communications,

Performance and Partnerships

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Summary

This report sets performance against the Council's Key Measures of Success for the second quarter of 2012/13.

1. Budget and Policy Framework

1.1 This report sets out quarter 2 performance against the Council Plan 2012/13, which is a key part of the budget and policy framework.

2. Background

- 2.1 Monitoring progress against priorities reflects good performance management arrangements. These quarterly reports are part of ensuring the Council achieves its strategic goals.
- 2.2 This report includes an overview of priorities in the narrative below and in Appendix 1, which summarises the status of each Key Measure of Success. More detailed performance tables are attached at Appendix 2. The charts are being presented in A3 format following requests from members, which enables the detail of the performance data to be clearly seen.
- 2.3 The priority areas identified by the deputy leader during 2011/12 have been built into the Council Plan 2012/13 and form an integral part of this reporting. In developing the Key Measures of Success for 2012/13 the council's equalities objectives have been embedded within the Council Plan.
- 2.4 Items shown in this report and the Appendices that are <u>grey</u> inform the commitments shown but are not within the remit of the Regeneration, Community and Culture Overview and Scrutiny Committee and are included for information only.

3. Overview of performance

Everybody travelling easily around Medway

- 3.1 The council's focus is on securing a reliable and efficient local transport network for Medway, in conjunction with partners.
- 3.2 The percentage of people who think the Council helps people travel easily around Medway has risen by six percentage points to 58% this quarter. The measure used to monitor congestion the average journey time along six primary transport corridors into Chatham has reduced with the second quarter at 2.2 minutes (which is an improvement). This is a percentage reduction of approximately 35% from 2009/10 average times. Active network management including the management of roadworks and streetworks is reducing congestion on the network and providing a reliable journey time for both public and private transport.
- 3.3 The implementation of Bus Lane enforcement by static CCTV units operating in and around Chatham bus station and Canal Road in Strood is now fully operational and assisted in limiting delays for the local bus network. The online web view system, which allows residents to view photographs of their vehicle parked in contravention of the restrictions has been completed and people have the option to pay the fine or appeal. Analysis will be undertaken next quarter to assess the impact on number of appeals and timeliness of payment of fines.
- 3.4 Part of ensuring people can get around Medway is ensuring highways and pavements are in an acceptable condition that facilitates the smooth flow of people and goods. This quarter 7,570 m of roads and 1,560m of pavements have been resurfaced, all outstanding schemes will be completed before the end of quarter 3.
- 3.5 Historically, people's perception with pavement maintenance is higher than with road maintenance and these trends continue throughout this financial year with quarter 2 results for roads being 52% and pavements remaining at 69% satisfied.

Everyone benefiting from the areas regeneration

- 3.6 Our work on regeneration is now making a real difference to the lives of the community as a number of projects are well underway. This priority covers work from large-scale regeneration projects to the provision of sporting, learning and cultural opportunities. The tough economic climate means that providing support to those seeking work, as well supporting those providing jobs is critical. Economic progress delivered through business growth and development will help improve local quality of life.
- 3.7 The number of Job Seeker Allowance claimants has fallen by almost 7% in Medway in the six-month period February 2012 to August 2012 a drop of over 500 local residents. Over the same period, the number of young people claiming Job Seeker Allowance has fallen by almost 10%, a reduction of 235 young people.

- 3.8 Employ Medway has now been working with its local community project partners for one year delivering the WORK programme contract. This supports longer term unemployed customers back into work and demonstrates customers sustaining employment from our interventions, 72% remain in employment beyond 6 months.
- 3.9 The Innovation Vouchers pilot was launched on 19 July in partnership with the University of Greenwich. This is where local innovation companies can apply for access to services from the University of Greenwich, whether it be research and development equipment or academic expertise to assist them to develop new innovative products and services.
- 3.10 As part of the Year of Celebration this quarter's activity was focused on the Olympics. The council helped in the final preparations for elite athletes competing in the Olympic and Paralympic Games with two-week pre-games training camps. The Olympic Torch Relay passed through Medway's streets on 20 July where an estimated 75,000 lined the five-mile route. This event secured incredible coverage for Medway. On 27 July a record capacity 3,000 runners took part in the Medway Mile. The screening of the Olympic Opening Ceremony in the Castle Grounds followed this with an estimated 5,000+ audience. Medway continued its summer of sporting celebration when it staged the British Transplant Games in August at Medway Park and other sites. This received national radio coverage as well as extensive local media exposure.
- 3.11 Further work has been undertaken on developing the Community Hub model, providing a gateway to Council services. This work is due to be completed later this financial year with hubs launched in Gillingham, Rochester and Chatham.

Clean, safe and green

- 3.12 The council contributes to a safe, clean and green Medway through its work to maintain a clean environment to increase feelings of safety, regulation through environmental health and trading standards, and provision of parks and open spaces. An important addition this year has been a focus on reducing the prevalence and impact of domestic abuse.
- 3.13 Community Officers attended all 36 Police and Communities Together (PACT) meetings this quarter. Results from the Crime Victim Survey at the end of August indicate that there has been an increase in the percentage of residents who feel Medway is safe, 95.4% compared to 94.1% for the same period last year.
- 3.14 Five test purchase operations involving 86 premises took place this quarter covering the full range of underage enforcement. This included an informal test purchase of 8 sun bed shops, of these 2 received further advice and will be revisited.
- 3.15 Recycling levels are currently exceeding target as is usual due to the seasonal patterns of recycling. We will continue to work to boost recycling in areas of lower participation, and through the household waste centres. As part of the alley gate scheme HM Prison Service cleared 4 alleyways

- recycling approximately 75% of the waste through the Household Waste Recycling Centres.
- 3.16 Following an independent commissioning report into Independent Domestic Violence Advisors provision in Kent and Medway, Medway has been part of the pan-Kent taskforce to explore the feasibility of a single commissioning framework. The objective is to gain economies of scale together with a performance management framework. The Medway Safeguarding Children Board Development Officer has been seconded as the Medway Domestic Abuse Development Officer for 4 months. The scope of the role includes supporting the sub group in implementing the Domestic Abuse action and improvement plan to ensure progress and ownership of actions. Multi agency training packages have been developed and will continue to be issued to staff.
- 3.17 The Safer Journeys Team's submission to the Green Apple Awards has been successful and won for their innovative 'Walking Bus Stops'. Staff will visit the Houses of Parliament next quarter to receive the award.
- 3.18 The Council is committed to driving down energy use across its corporate estate through property rationalisation, encouraging behavioural change and other measures to reduce its carbon footprint. A comprehensive property audit is being undertaken to identify the worst performing assets to enable a targeted programme of property rationalisation. In addition, energy efficiency projects have been identified and undertaken, which is resulting in both energy and cashable savings. This is evidenced by the installation of Voltage Optimisers in Medway Park leisure centre, Riverside 1 Offices and Gun Wharf. Additionally, The Carbon Reduction Commitment liability has been reduced. Further energy saving projects are being developed including exploring the viability of a Combined, Heat and Power plant for leisure centres; and exploring the possibilities of evaporative cooling and Solar PV panels. Other proposed projects include the replacement of lighting in the Brook Multi-storey car park; energy efficient refurbishment of street lighting and AMR Smart metering installation to enable more effective monitoring and targeting of energy use.

Adults maintain their independence and live healthy lives

3.19 The number of households living in temporary accommodation was 101 compared to a target of 110, this follows a 16% increase in the number of homeless applications this quarter compared with the same period last year.

Children and young people having the best start in life

3.20 Medway Council is committed to reducing the reliance on Bed and Breakfast accommodation for young people aged under 25. At the end of September there were 5 young people residing in this type of accommodation, 3 placed by housing and 2 from Children's Services. During quarter 2, 26 households (placed by Housing Services under the Homelessness Act) headed by young people, and 8 young people placed by Children's Care left Bed and Breakfast accommodation. Their average length of stay was 2.3 weeks (16 days) and 9.2 weeks (64.6 days) respectively. This is a reduction from the previous quarter of 2.9 weeks (20 days) and 14.1 weeks (99 days).

4 Risk management

4.1 The purpose of the Council Plan performance monitoring reports during the year is to enable managers and members to manage the key risks identified in delivering priorities.

5 Financial and legal implications

5.1 There are no finance or legal implications arising from this report.

6 The way forward

6.1 It is recommended that Members consider second quarter performance against the Key Measures of Success used to monitor progress against the Council Plan 2012/13.

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Background papers

Council Plan 2012/13

http://www.medway.gov.uk/councilanddemocracy/performanceandpolicy/councilplan.aspx

r			
	y travelling easily around Medway		
	re reliable & efficient local transport network		
NI 167	Average journey time along 6 primary transport corridors into Chatham (mins per mile)	~	2
HP26	Satisfaction with road maintenance		3
HP27	Satisfaction with pavement maintenance	>	3
IT2	% of people who think Medway Council helps people travel easily around Medway		3
TMRS7	Number of notices received to carry out works on the highway	20	4
Everyone	benefiting from the area's regeneration		
Decent new	homes quality of existing housing		
NI 155	Number of affordable homes delivered	_	5
H14	Average length of stay in B&B of households with dependent children or pregnant women (weeks)		5
BV64	Number of private sector vacant dwellings that are returned into occupation or demolished		6
	the skills they need to take up job opportunities		
NI 117	16 to 18 year olds who are not in education, employment or training (NEET)		6
NI 148	Care leavers in education, employment or training		7
LRCC3	The number of intensive assists to local businesses	9	7
LRCC4	Number of jobs created and safeguarded	ॐ	8
ECD7b	New registrations by local people accessing employment support services	ॐ	8
ECD48c	Employment that has lasted 26 weeks		8
	a destination for culture, heritage, sport and tourism		
L7 LRCC1	Leisure - Level of user satisfaction (% satisfied)	→	9
	Number of visitors to tourist attractions in Medway		9
F3 GH9	User satisfaction with theatres	3	10
F4	User satisfaction with museums and galleries		10
	User satisfaction with events Satisfaction with libraries		10 11
LIB4	Saustaction with libraries	_	11
Safe clea	n and green Medway	+	
	rove public confidence and feelings of safety		
SF11	User satisfaction with trading standards		11
SF12	User satisfaction with environmental health		12
SF14	Council attendance at PACTS and SACTS where notified a fortnight in advance	ॐ	12
SF15	Percentage of people who feel Medway is safe		12
	to prevent and reduce domestic abuse		1
DA1	Number of incidents of domestic abuse	1	13
DA2	% of repeat victims of domestic abuse	>	13
DA3	Impact of domestic abuse on children's safety	1	13
	ease recycling reducing waste going to landfill sites		
NI 191	Residual household waste - kg per household		14
NI 192	Percentage of household waste sent for reuse, recycling and composting	>	14
W6	Satisfaction with refuse collection	ॐ	15
W7	Satisfaction with recycling facilities	>	15
We will wor	k with the community to keep Medway's streets clean	•	•
NI 195a	Improved street and environmental cleanliness: Litter		16
NI 195b	Improved street and environmental cleanliness: Detritus		16
NI 195c	Improved street and environmental cleanliness: Graffiti	>	17
NI 195d	Improved street and environmental cleanliness: Flyposting	>	17
W5	Satisfaction with how the Council deals with graffiti		17
W8	Satisfaction with street cleaning	_	18
	k with local people to maintain parks and open spaces		
GH4	Citizen participation hours	*	18
GH6	Satisfaction with parks and open spaces	2	19
GH7	Satisfaction with play areas	9	19
GH4a	No of people involved in practical volunteer tasks through membership of Friends groups		19
GH8	Number of green flags		20
	port the building of strong communities		
NI 1 NI 4	% of people who believe people from different backgrounds get on well together % of people who feel they can influence decisions in their locality		20 21
INI 4	% of people who leef they can influence decisions in their locality	_	21
Adults ma	aintain their independence and live healthy lives	1	1
	note and encourage healthy lifestyles for adults		
NI 156	Number of households living in temporary accommodation		21
Better for	Less		
LX5	Working days lost due to sickness absence	~	22

Appendix 1	

APPENDIX 2 Council Plan 2012/13 – Q2 Performance Monitoring

Note: The short term trend compares performance in Q2 2012/13 against performance in the preceding guarter (Q1 2012/13)

Note: In the charts section 2012/13 year to date performance is shown where calculated but should be used with caution as some measures are cumulative throughout the year and others are snapshot calculations.

Note: The PI Status indicates Q2 performance and/or expected performance at year end.

PI Status	Trend Arrows		
This PI is significantly below target	The performance of this PI has improved		
This PI is slightly below target	The performance of this PI has worsened		
This PI has met or exceeded the	The performance of this PI is		
target	similar to previous data		
This PI is data only			
N/A – Rating not appropriate / possible			

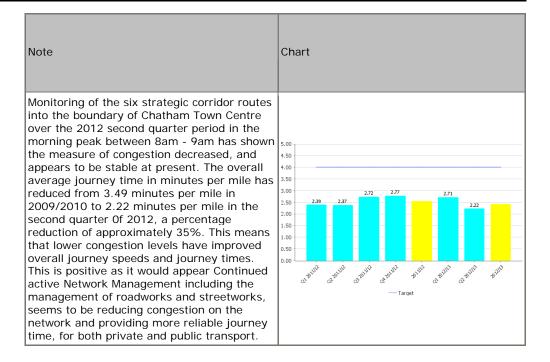


Everybody travelling easily around Medway

3.1 We will secure a reliable and efficient local transport network

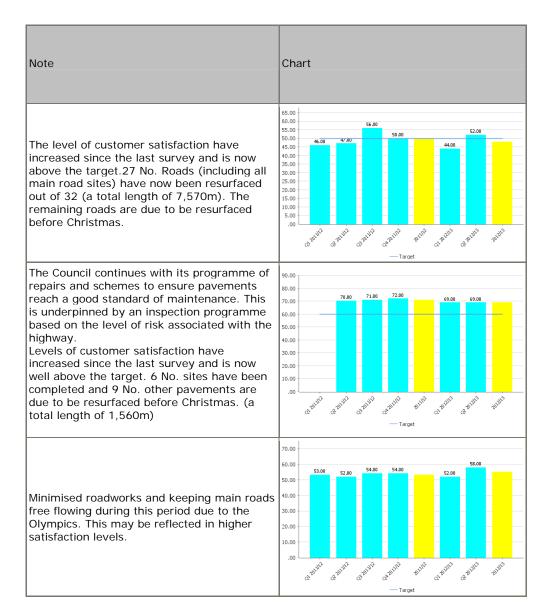
Key Measure	
NI 167 Average journey time along 6 primary transport corridors into Chatham (mins per mile	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
2.81	2.54	2.71	2.22	4.00	②		4.00



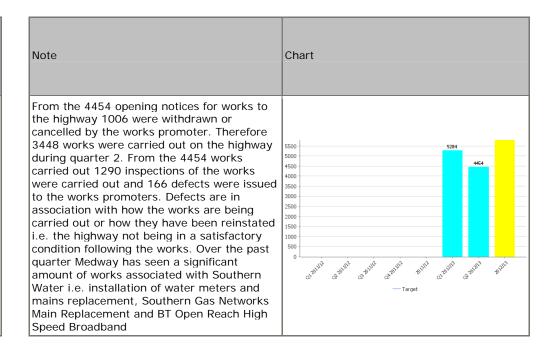
Key Measure
HP26 Satisfaction with road maintenance
HP27 Satisfaction with pavement maintenance
IT2 Percentage of people who think Medway Council helps people travel easily around Medway

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	49.75	44.00	52.00	50.00			50.00
	71.00	69.00	69.00	60.00	②	-	60.00
	53.25	52.00	58.00			•	



Key Measure
TMRS7 Number of notices received to carry out works on the highway

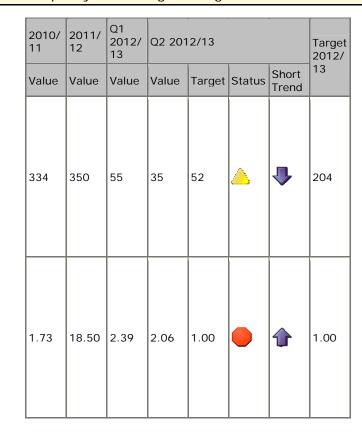
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
		5284	4454			?	

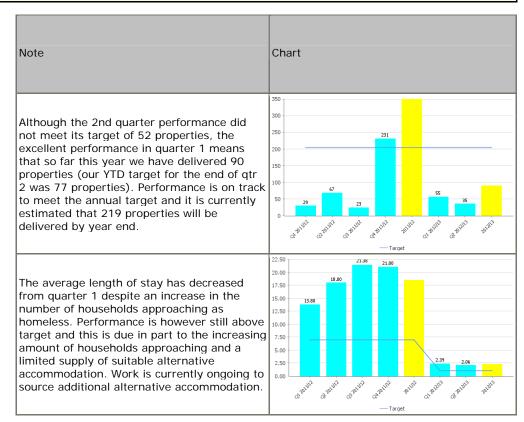


Everyone benefiting from the areas regeneration

4.1 Decent new homes and quality of existing housing

Key Measure
NI 155 Number of affordable homes delivered
H14 Average length of stay in B&B accommodation of households with dependent children or pregnant woman (weeks)





Key Measure
BV64 Number of private sector vacant dwellings that are returned into occupation or demolished

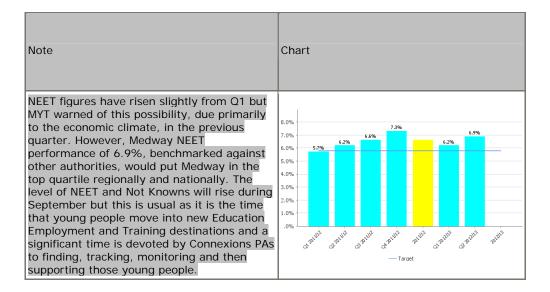
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
135	173	31	32	25	⊘	^	100	

Note	Chart
The number of private sector dwelling returned to occupation is on target and on track to meet the annual target of 100 properties returned to use.	300 7 275 - 250 - 225 - 200 - 175 - 150 - 125 -
The overall percentage of long term empty homes has reduced slightly from 1.32% in quarter 1 to 1.31% in quarter 2 despite the current situation of the housing market.	75 50 46 31 31 32 25 0 12 0 12 0 13 1 32 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

4.2 People have the skills to take up job opportunities

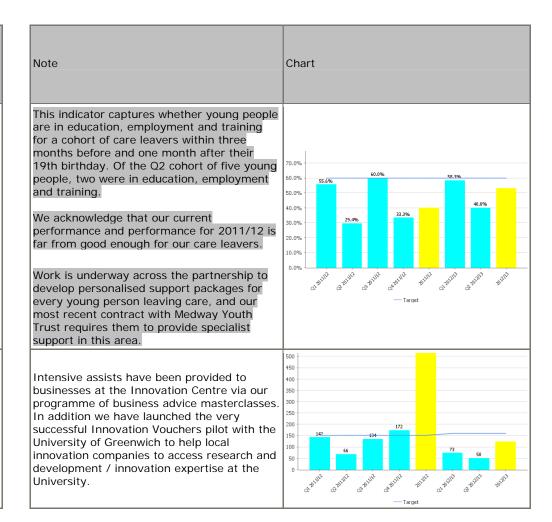
Key Measure
NI 117 16 to 18 year olds who are not in education, employment or training (NEET)

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
6.3%	6.6%	6.2%	6.9%	5.8%		1	5.8%	



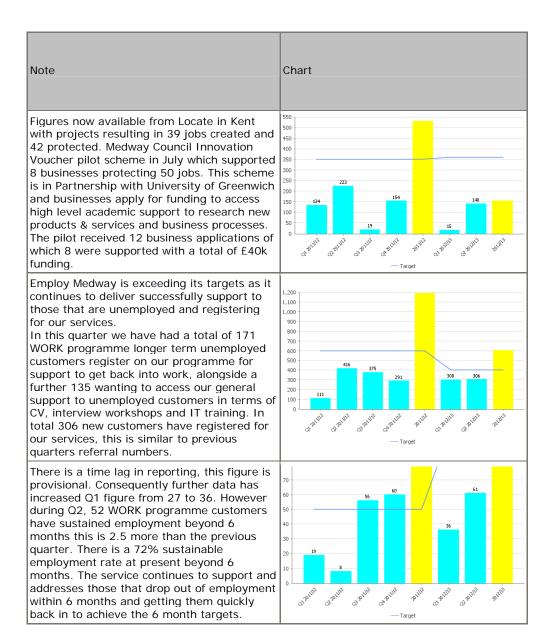
Key Measure
NI 148 Care leavers in education, employment or training
LRCC3 The number of intensive assists to local businesses

2010/	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
51.6 %	40.0 %	58.3 %	40.0 %	60.0 %		J	60.0 %	
	514	73	50	40		•	160	



Key Measure
LRCC4 Number of jobs created and safeguarded
ECD7b New registrations by local people accessing employment support services
ECD48c Employment that has lasted 26 weeks

2010/ 11	2011/	Q1 2012/ 13	Q2 201	22 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	2012/		
	530	15	140	90	②	•	360		
498	1,193	300	306	100	②	•	400		
	147	36	61	33	②	•	100		



4.3 Medway as destination for culture, heritage, sport and tourism

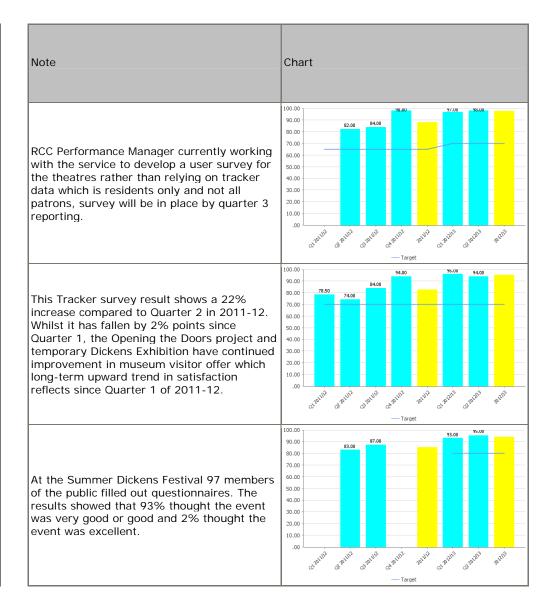
Key Measure	
L7 Leisure - Leve satisfaction (% sa	
LRCC1 Number of to tourist attraction Medway	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13 Ta			
Value	Value	Value	Value	Target	Status	Short Trend	13
	85.95	86.67	87.91	80.00	②		80.00
67240 4	53281 4	21858 4	42505 8	17500 0		•	70000 0



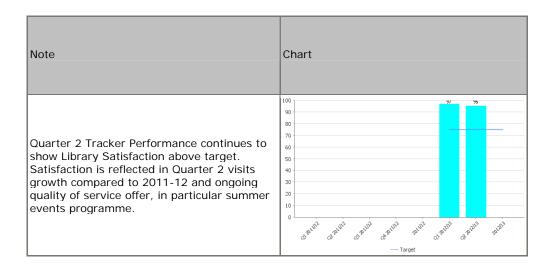
Key Measure
F3 User satisfaction with theatres
GH9 User satisfaction with museums and galleries
F4 User satisfaction with events

2010/	2011/	Q1 2012/ 13	Q2 201	Ω2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	88.00	97.00	98.00	70.00	②		70.00	
	82.63	96.00	94.00	70.00	②	•	70.00	
	85.00	93.00	95.00	80.00		•	80.00	



Key Measure	
LIB4 Satisfaction with libraries	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Value Target Status Short Trend				
		97	95	75		•	75	

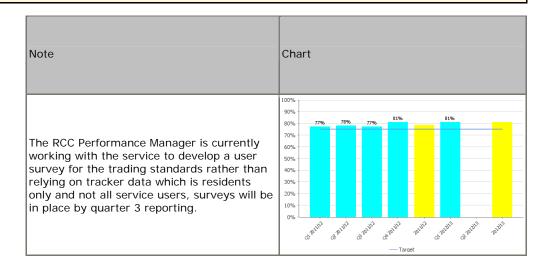


Safe, Clean and Green Medway

5.1 We will improve public confidence and feelings of safety

Key Measure
SF11 User satisfaction with trading standards

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	78.25 %	81%				?	



Key Measure	
SF12 User satisfaction with environmental health	
SF14 Council attendance at PACTS and SACTS where notified a fortnig in advance	
SF15 Percentage of people who feel Medwa is safe	У

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
	81.75 %	81%			?	?	75%		
			100	95	②	?	95		
94.1	94.3			90.0		?	90.0		



5.2 We will help to prevent and reduce domestic abuse

Key Measure
DA1 Number of incidents of domestic abuse
DA2 % of repeat victims of domestic abuse
DA3 Impact of domestic abuse on children's safety

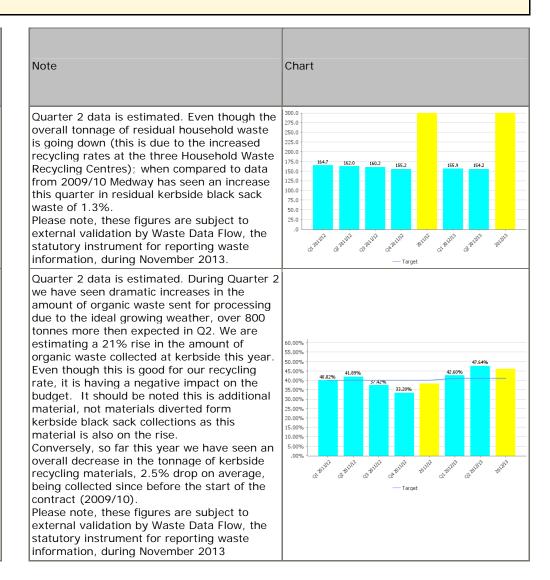
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	4248	758	1221		?	•	
	24.1	35.0 %	23.3	25.0 %	②	•	25.0 %
					?	?	



5.3 We will increase recycling, reducing waste to landfill sites

Key Measure	2010/ 11	2011/ 12	Q1 2012/ 13	
	Value	Value	Value	
NI 191 Residual household waste - kg per household	668.9	658.8	155.9	
NI 192 Percentage of household waste sent for reuse, recycling and composting	36.76 %	38.10 %	42.60 %	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
668.9	658.8	155.9	154.2	198.0	⊘	•	792.0
36.76 %	38.10 %	42.60 %	47.64 %	43.00 %	②		41.00 %



Key Measure	
W6 Satisfaction with refuse collection	
W7 Satisfaction with recycling facilities	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	92.75	92.00	94.00	90.00		^	90.00
	84.50	85.00	86.00	82.00	②	•	82.00



5.4 We will work with the community to keep Medway's streets clean

Key Measur	-e
	W Improved environmental Litter
	W Improved environmental Detritus

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	96.63	96.33	95.50	95.00		•	95.00
	95.00	96.00	94.67	92.00	②	•	92.00



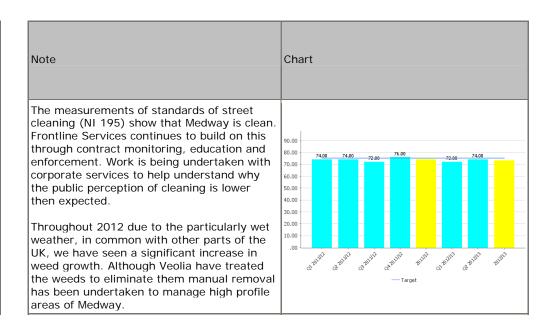
Key Measure
NI 195c NEW Improved street and environmental cleanliness: Graffiti
NI 195d NEW Improved street and environmental cleanliness: Flyposting
W5 Satisfaction with how the Council deals with graffiti

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
	99.58	100.0 0	100.0	96.00	②		96.00	
	100.0 0	100.0 0	100.0	98.00	②		98.00	
	76.25	70.00	68.00	80.00		•	80.00	



Key Measure
W8 Satisfaction with street cleaning

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	74.00	72.00	74.00	75.00		^	75.00



5.6 We will work with local people to maintain parks and open spaces

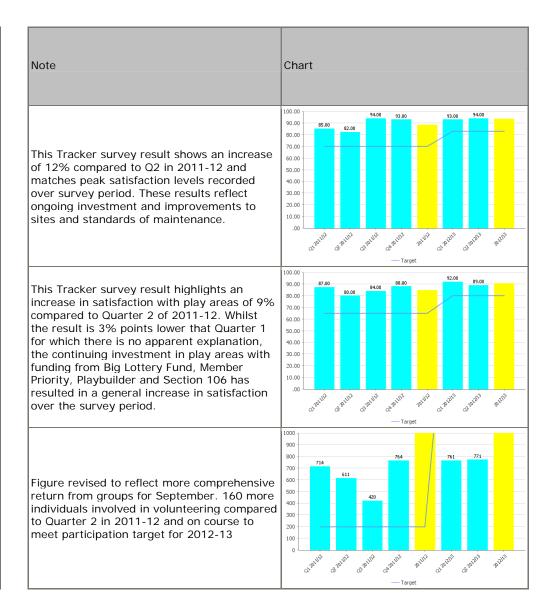
Key Measure
GH4 Citizen participation hours

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
7054	9182	3319	3595	2496			9698



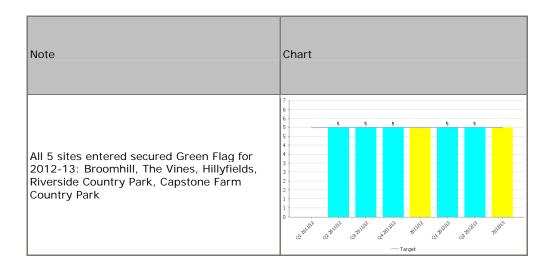
Key Measure
GH6 Satisfaction with parks and open spaces
GH7 Satisfaction with play areas
GH4a Number of people involved in practical volunteer tasks through membership of Friends groups

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
	88.50	93.00	94.00	83.00	>	•	83.00	
	84.75	92.00	89.00	80.00	②	•	80.00	
	2509	761	771	317		•	2617	



Key Measure	
GH8 Number of flags	f green

2010/	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	
	5	5	5	5	②	_	5



5.7 We will support the building of strong communities

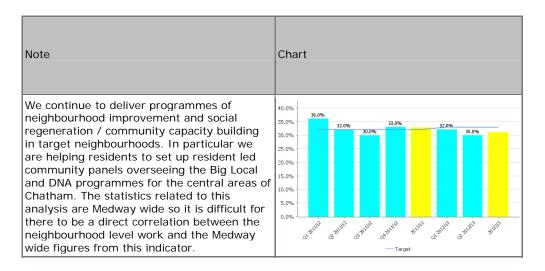
Key Measure
NI 1 % of people who believe people from different backgrounds get on well together in their local area

2010/	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	65.3	61.0 %	65.0 %	66.0 %			66.0 %	



Key Measure
QoL23 NI 4 % of people who feel they can influence decisions in their locality

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
	32.8	32.0 %	30.0 %	33.0 %		•	33.0 %		

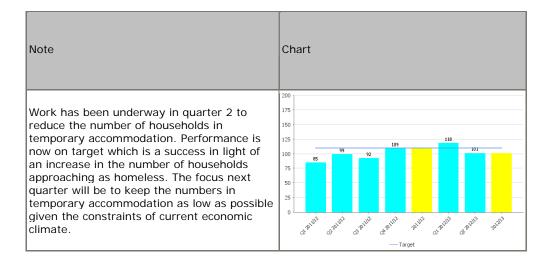


Adults maintain their independence and live healthy lives

1.4 We will promote and encourage healthy lifestyles for adults

Key Measure
NI 156 Number of households living in temporary accommodation

2010/	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
102	109	118	101	110		^	110	



Better for Less

Key	Measure
	Working days lost to sickness absence

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
7.28	7.43	1.78	2.71	3.33		•	8.00	

