

BUSINESS SUPPORT OVERVIEW AND SCRUTINY COMMITTEE 6 DECEMBER 2012

COUNCIL PLAN PERFORMANCE MONITORING 2012/2013 - QUARTER 2

Report from: Stephanie Goad, Assistant Director Communications, Performance

and Partnerships

Author: Research and Review Team

Summary

This report sets performance against the Council's Key Measures of Success for the second quarter of 2012/13.

1. Budget and Policy Framework

1.1 This report sets out quarter 2 performance against the Council Plan 2012/13, which is a key part of the budget and policy framework.

2. Background

- 2.1 Monitoring progress against priorities reflects good performance management arrangements. These quarterly reports are part of ensuring the Council achieves its strategic goals.
- 2.2 This report includes an overview of priorities in the narrative below and in Appendix 1, which summarises the status of each Key Measure of Success. More detailed performance tables are attached at Appendix 2. The charts are being presented in A3 format following requests from members, which enables the detail of the performance data to be clearly seen.
- 2.3 The priority areas identified by the deputy leader during 2011/12 have been built into the Council Plan 2012/13 and form an integral part of this reporting. In developing the Key Measures of Success for 2012/13 the council's equalities objectives have been embedded within the Council Plan.

3. Overview of performance

Adults maintain their independence and live healthy lives

- 3.1 The focus of the council is on making it possible for people to maintain their independence and to have choice and control over care services and support that they receive. Changes in demand and expectations, in light of the personalisation agenda, mean the council must consider a variety of options for care and support. Better use of resources allows the council to continue to make a wide range of services available to those with substantial or critical needs, whilst at the same time investing in reablement services to support people to regain their good health. Partnership work with the Primary Care Trust and Medway Community Healthcare brings together our resources to reach more people and ensures that access is more joined-up and coordinated to be helpful to people.
- 3.2 The Care Contract for Medway's second Extra Care Housing scheme (accommodation with on-site care 24/7) has been let in Rochester Riverside and preparations are now underway for resident selection. This will offer additional capacity with 40 units for single people and couples from Quarter 4. More schemes opening across Medway in the future will significantly improve the housing and care options available for local residents.
- 3.3 Sustained performance has been maintained on delayed transfers of care at Medway Maritime Foundation Trust Hospital with no delayed transfers of care attributable to Medway Council for the quarter.
- 3.4 Good practice has continued to embed personalisation in the offer to adults with social care needs and more people are choosing personal budgets to exercise choice and control over their care and support. Work is underway to share best practice, knowledge and resources to develop personalisation in Children's Services.
- 3.5 The Occupational Therapy and Sensory Services pilot has been reviewed and we are extending personal budgets to all these clients.
- 3.6 The number of adults taking part in healthy weight and exercise as a result of referral was 307 against a target of 250 for the quarter.
- 3.7 The targets for assessments and reviews for carers is proving challenging and therefore internal capacity is being increased to target this area for the remainder of this financial year.
- 3.8 The number of households living in temporary accommodation was 101 compared to a target of 110, this follows a 16% increase in the number of homeless applications this quarter compared with the same period last year.

Children and young people having the best start in life

- 4.1. The School Improvement team has continued to work hard to continue to develop new ways of working and sector led partnerships with schools. During quarter 2 the number of schools allocated to school challenge and improvement leads has increased to enable all Local Authority primary and secondary schools with a graduated allocation of consultancy. There have been 20 challenge, progress, and review meetings with schools to evaluate progress and plan additional support. Since July our Local Leaders of Education have been deployed to support those schools causing concern.
- 4.2. The release of national provisional data for Key Stage 2 shows Medway results have improved 4.8% from the previous year. However, Medway ranks joint bottom of all Local Authorities at 72% achieving Level 4 or above on the combined English and Mathematics measure compared to the national average of 79%.
- 4.3. This was the first year that national Phonic tests were conducted for 6 year olds (pupils in Year 1 at school). Medway schools overall did not do well in this assessment and at 58% achieving the threshold, Medway is the lowest ranked Local Authority. Analysis is under way to establish why this happened as the same children had been at national average for the Early Years Foundation Stage measure and Key Stage 1 results in Medway schools are at the National benchmark.
- 4.4. Within Special Educational Needs there continues to be a reduction in the number of requests for statutory assessments from schools. This follows the embedding of new guidance, which has led to fewer inappropriate requests. However, the overall number of children with statements continues to increase due to inward migration from across the country. Between January and June 2012 the number of families with children who have moved into Medway already with a statement is 6% higher than the same period last year. The majority of children have needs of a level that requires a specialist educational provision.
- 4.5. Special Educational Needs specialist placements are at capacity. This capacity continues to be stretched by the inward migration. There have been recent developments in provision such as the Autism Spectrum Disorder provision "Blue Zone" at Bradfields School. In the short term the Independent and non-maintained schools budget continues to be controlled. However, the future strategy for Special Educational Needs provision within Medway will need to respond in the medium term to the continuing increase in the need for specialist provision.
- 4.6. An Adoption Diagnostic assessment took place in June and a new Care Planning Policy is being implemented to ensure that there is no drift in work to place children in permanent placements. Aut Even, the residential home that provides short breaks for children with disabilities was inspected in July and overall effectiveness was judged to be good as children enjoy good and sometimes outstanding outcomes because a competent and effectively managed staff team deliver personalised, well planned care. The Fostering Service inspection also took place this quarter and the overall effectiveness of the service was judged to be adequate.

4.7. Medway Council is committed to reducing the reliance on Bed and Breakfast accommodation for young people aged under 25. At the end of September there were 5 young people residing in this type of accommodation, 3 placed by housing and 2 from Children's Services. During quarter 2, 26 households (placed by Housing Services under the Homelessness Act) headed by young people, and 8 young people placed by Children's Care left Bed and Breakfast accommodation. Their average length of stay was 2.3 weeks (16 days) and 9.2 weeks (64.6 days) respectively. This is a reduction from the previous quarter of 2.9 weeks (20 days) and 14.1 weeks (99 days).

Everybody travelling easily around Medway

- 5.1. The council's focus is on securing a reliable and efficient local transport network for Medway, in conjunction with partners.
- 5.2. The percentage of people who think the Council helps people travel easily around Medway has risen by 6 percentage points to 58% this quarter. The measure used to monitor congestion the average journey time along 6 primary transport corridors into Chatham has reduced with the second quarter at 2.2 minutes. This is a percentage reduction of approximately 35% from 2009/10 average times. Active network management including the management of roadworks and streetworks seem to be reducing congestion on the network and providing a reliable journey time for both public and private transport.
- 5.3. The implementation of Bus Lane enforcement by static CCTV units operating in and around Chatham bus station and Canal Road in Strood is now fully operational and assisted in limiting delays for the local bus network. The online web view system, which allows residents to view photographs of their vehicle parked in contravention of the restrictions has been completed and people have the option to pay the fine or appeal. Analysis will be undertaken next quarter to assess the impact on number of appeals and timeliness of payment of fines.
- 5.4. Part of ensuring people can get around Medway is ensuring highways and pavements are in an acceptable condition that facilitates the smooth flow of people and goods. This quarter 7,570 m of roads and 1,560m of pavements have been resurfaced, all outstanding schemes will be completed before the end of quarter 3.
- 5.5. Historically, people's perception with pavement maintenance is higher than with road maintenance and these trends continue throughout this financial year with quarter 2 results for roads being 52% and pavements remaining at 69% satisfied.

Everyone benefiting from the areas regeneration

6.1. Our work on regeneration is now making a real difference to the lives of the community as a number of projects are well underway. This priority covers work from large-scale regeneration projects to the provision of sporting,

learning and cultural opportunities. The tough economic climate means that providing support to those seeking work, as well supporting those providing jobs is critical. Economic progress delivered through business growth and development will help improve local quality of life.

- 6.2. The number of Job Seeker Allowance claimants has fallen by almost 7% in Medway in the six-month period February 2012 to August 2012 a drop of over 500 local residents. Over the same period, the number of young people claiming Job Seeker Allowance has fallen by almost 10%, a reduction of 235 young people
- 6.3. Employ Medway has now been working with its local community project partners for one year delivering the WORK programme contract. This supports longer term unemployed customers back into work and demonstrates customers sustaining employment from our interventions, 72% remain in employment beyond 6 months.
- 6.4. The Innovation Vouchers pilot was launched on 19 July in partnership with the University of Greenwich. This is where local innovation companies can apply for access to services from the University of Greenwich, whether it be research and development equipment or academic expertise to assist them to develop new innovative products and services.
- 6.5. As part of the Year of Celebration this quarter's activity was focused on the Olympics. The council helped in the final preparations for elite athletes competing in the Olympic and Paralympic Games with two-week pre-games training camps. The Olympic Torch Relay passed through Medway's streets on 20 July where an estimated 75,000 lined the five-mile route. This event secured incredible coverage for Medway. On 27 July a record capacity 3,000 runners took part in the Medway Mile. The screening of the Olympic Opening Ceremony in the Castle Grounds followed this with an estimated 5,000+ audience. Medway continued its summer of sporting celebration when it staged the British Transplant Games in August at Medway Park and other sites. This received national radio coverage as well as extensive local media exposure.
- 6.6. Further work has been undertaken on developing the Community Hub model, providing a gateway to Council services. This work is due to be completed later this financial year with hubs launched in Gillingham, Rochester and Chatham.

Clean, safe and green

7.1. The council contributes to a safe, clean and green Medway through its work to maintain a clean environment to increase feelings of safety, regulation through environmental health and trading standards, and provision of parks and open spaces. An important addition this year has been a focus on reducing the prevalence and impact of domestic abuse.

- 7.2. Community Officers attended all 36 Police and Communities Together (PACT) meetings this quarter. Results from the Crime Victim Survey at the end of August indicate that there has been an increase in the percentage of residents who feel Medway is safe, 95.4% compared to 94.1% for the same period last year.
- 7.3. Five test purchase operations involving 86 premises took place this quarter covering the full range of underage enforcement. This included an informal test purchase of 8 sun bed shops, of these 2 received further advice and will be revisited.
- 7.4. Recycling levels are currently exceeding target as is usual due to the seasonal patterns of recycling. We will continue to work to boost recycling in areas of lower participation, and through the household waste centres. As part of the alley gate scheme HM Prison Service cleared 4 alleyways recycling approximately 75% of the waste through the Household Waste Recycling Centres.
- 7.5. Following an independent commissioning report into Independent Domestic Violence Advisors provision in Kent and Medway, Medway has been part of the pan-Kent taskforce to explore the feasibility of a single commissioning framework. The objective is to gain economies of scale together with a performance management framework. The Medway Safeguarding Children Board Development Officer has been seconded as the Medway Domestic Abuse Development Officer for 4 months. The scope of the role includes supporting the sub group in implementing the Domestic Abuse action and improvement plan to ensure progress and ownership of actions. Multi agency training packages have been developed and will continue to be issued to staff.
- 7.6. The Safer Journeys Team's submission to the Green Apple Awards has been successful and won for their innovative 'Walking Bus Stops'. Staff will visit the Houses of Parliament next quarter to receive the award.
- 7.7. The Council is committed to driving down energy use across its corporate estate through property rationalisation, encouraging behavioural change and other measures to reduce its carbon footprint. A comprehensive property audit is being undertaken to identify the worst performing assets to enable a targeted programme of property rationalisation. In addition, energy efficiency projects have been identified and undertaken, which is resulting in both energy and cashable savings. This is evidenced by the installation of Voltage Optimisers in Medway Park leisure centre, Riverside 1 Offices and Gun Wharf. Additionally, The Carbon Reduction Commitment liability has been reduced. Further energy saving projects are being developed including exploring the viability of a Combined, Heat and Power plant for leisure centres; and exploring the possibilities of evaporative cooling and Solar PV panels. Other proposed projects include the replacement of lighting in the Brook Multi-storey car park; energy efficient refurbishment of street lighting and AMR Smart metering installation to enable more effective monitoring and targeting of energy use.

Better for Less

- 8.1. Better for less is the council's transformation programme designed to improve services and customer experience whilst making efficiency savings. The main focus of the programme to date has been on developing shared customer contact and administration services.
- 8.2. Phase 1 of the new customer contact and administration shared services went live in April 2012. Following a staff consultation during quarter 2, recruitment is now underway for phase 2 services along with ICT systems development work. Following this the next phase of services moving to the new customer contact and shared administration teams is expected to go live in December 2012 and January 2013.
- 8.3. During the quarter the council also began implementing a new customer experience reporting system Govmetric that allows our customers on the phone, web and face to face to provide feedback on the service that they have received. Once fully implemented this will improve our understanding of customer experience performance and provide evidence to inform continuous service improvement.
- 8.4. Better for Less is also implementing new shared services for category management (procurement and commissioning) and performance and intelligence. Recruitment to these services is now underway and it is expected these services will begin work in December 2012.

The category management project has also undertaken focussed work in a number of areas of spend to identify early opportunities for efficiencies and improvement. This approach has been used to award new suppliers for the council's homecare and extra care services for adult social care clients. By doing this the council has identified a new way of working with care providers, which provides better services for clients and an annual saving of up to £1.9 million.

9 Risk management

9.1 The purpose of the Council Plan performance monitoring reports during the year is to enable managers and members to manage the key risks identified in delivering priorities.

10 Financial and legal implications

10.1 There are no finance or legal implications arising from this report.

11 The way forward

11.1 It is recommended that Members consider second quarter performance against the Key Measures of Success used to monitor progress against the Council Plan 2012/13.

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Background papers

Council Plan 2012/13

http://www.medway.gov.uk/councilanddemocracy/performanceandpolicy/councilplan.aspx

Ensure old	er people and disabled adults are safe & supported		
ASC 6	Delayed discharges - average weekly rate per 100,000 pop 18+	>	T
ASC 7	Delayed discharges - number	1	\top
	port carers in the valuable work they do		
ASC 8	Carers receiving needs assessment or review and a specific carer's service, or advice and info		Т
	ed services to meet older and disabled adults needs		
ASC 9	Social Care clients receiving Self Directed Support in the year to 31st March	②	Т
	mote and encourage healthy lifestyles for adults		
VI 123	Rate of self-reported 4 week smoking quitters aged 16 or over		T
VI 156	Number of households living in temporary accommodation	>	$^{+}$
PB7	Number of Medway Businesses taking part in the healthy workplace initiatives	9	\top
PB8	Number of people receiving support from a Health and Lifestyle Trainer	Δ	$^{+}$
PH1	Number of adults taking part in healthy weight and exercise referral interventions	>	\top
MHSW1	Number of people receiving support from Mental Health Social Work team	-	$^{+}$
	g sapport and a specific and a speci		T
Children	and young people in Medway have the best start in life		T
Ensure the	most vulnerable children and young people are safe		
VI 59L	% of initial assessments for children's social care carried out within 10 working days of referral	>	
	% of core assessments for children's social care carried out within 35 working days of their		Ī
NI 60	commencement		
NI 66	LAC cases which reviewed within required timescales (PAF-CF/C68)	>	T
NI 67	% of child protection cases which were reviewed within required timescales	<u> </u>	T
NI 147	Care leavers in suitable accommodation	>	T
CISRS1	LAC Participation in Reviews	_	T
CP1	Children's participation in child protection conferences		T
CSC1	% Child protection plans closed within 2 years	9	T
NI65-2	% of children becoming subject of CPP for a second or subsequent time within 2 years		T
Champion	high standards in schools		
NI 73	Achievement at level 4 or above in both English and Maths at Key Stage 2		Т
NI 75	Achievement of 5 or more A*-C grades at GCSE or equivalent inc English and Maths (LAA)		T
NI 92	Narrow gap between lowest achieving 20% in Early Years Foundation Stage and the rest (LAA)		Т
NI 101	LAC achieving 5 A*-C GCSEs (or equivalent) at KS4 (including English and mathematics)		T
NI 105	SEN: (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths		T
SCTS1	% of governors attending governor training	>	Ť
SCTS2	% of those attending governor training who reported that the training was good or better	9	T
EDU1	Number of children missing from education (inc children of statutory school age not on a school roll		\top
EDU3	% of young people absent from school for 15% or more days		\top
SEN1	% of newly statemented children placed in out of area maintained special schools		\dagger
SEN2	% of newly statemented children placed in INMS (Independent Non-Maintained Special provision)		\dagger
SEN4	Number of tribunal appeals contesting a named Medway provision	-	╁
SEN5	% of appeals withdrawn, upheld or refused	4	╁
SIS1a	Ofsted trend of improvement % schools judged good or better in Medway	9	十
SIS1b	Ofsted trend of improvement - Leadership & Management - % schools judged good or better	>	十
SIS1c	Ofsted trend of improvement - Quality of Teaching - % schools judged good or better	>	十
SIS2a	Difference made to schools by LA support - Schools in Special Measures	>	十
SIS2b	Difference made to schools by LA support - Schools with a Notice to Improve	9	\dagger
SIS2c	Difference made to schools by LA support - Schools below floor threshold (LA maintained only)	②	T
	nd encourage healthy lifestyles		
EY1a	% of children in Medway aged 0-4 attending local Sure Start Children's Centre	>	T
EY1b	Total attendances at Sure Start Centres by families with children 0-4 years	Ø	T
PH2	Smoking guits from pregnant women		Ť
PH3	Numbers completing the MEND programme	<u> </u>	十
	nd encourage healthy lifestyles for people with SEN		
			Τ
			十
BF1 BF2	Increase in breastfeeding rate at 6-8 weeks		

Appendix 1

Everybod	y travelling easily around Medway		
	ure reliable & efficient local transport network		<u>I</u>
NI 167	Average journey time along 6 primary transport corridors into Chatham (mins per mile)	>	21
HP26	Satisfaction with road maintenance	>	21
HP27	Satisfaction with pavement maintenance	~	22
IT2	% of people who think Medway Council helps people travel easily around Medway	-	22
TMRS7	Number of notices received to carry out works on the highway	-	22
	, , ,		
	benefiting from the area's regeneration		
	homes quality of existing housing	1.0	
NI 155	Number of affordable homes delivered		23
H14	Average length of stay in B&B of households with dependent children or pregnant women (weeks)		24
	e the skills they need to take up job opportunities		
NI 117	16 to 18 year olds who are not in education, employment or training (NEET)		24
NI 148	Care leavers in education, employment or training		25
LRCC3	The number of intensive assists to local businesses		25
LRCC4	Number of jobs created and safeguarded	9	26
ECD7b	New registrations by local people accessing employment support services	>	26
ECD48c	Employment that has lasted 26 weeks	9	26
Medway as	a destination for culture, heritage, sport and tourism		
L7	Leisure - Level of user satisfaction (% satisfied)		27
LRCC1	Number of visitors to tourist attractions in Medway	<u> </u>	27
F3	User satisfaction with theatres		28
GH9	User satisfaction with museums and galleries	Ø	28
F4	User satisfaction with events	Ø	28
LIB4	Satisfaction with libraries	2	29
Safe, clea	n and green Medway		
We will imp	rove public confidence and feelings of safety		
SF11	User satisfaction with trading standards	-	29
SF12	User satisfaction with environmental health		30
SF14	Council attendance at PACTS and SACTS where notified a fortnight in advance	>	30
SF15	Percentage of people who feel Medway is safe		30
	to prevent and reduce domestic abuse		
DA1	Number of incidents of domestic abuse		31
DA2	% of repeat victims of domestic abuse	>	31
DA3	Impact of domestic abuse on children's safety		31
	ease recycling reducing waste going to landfill sites		
NI 191	Residual household waste - kg per household	~	32
NI 192	Percentage of household waste sent for reuse, recycling and composting	9	32
14/0	Destruction of the section of the se		
W6	Satisfaction with refuse collection	⊘	33
W7	Satisfaction with recycling facilities		33
<u>we wiii wor</u> NI 195a	k with the community to keep Medway's streets clean Improved street and environmental cleanliness: Litter		1 04
NI 195a NI 195b	Improved street and environmental cleanliness: Litter	5	34
NI 1950 NI 195c	1 '	<u> </u>	34
NI 1950 NI 195d	Improved street and environmental cleanliness: Graffiti	9	35
W5	Improved street and environmental cleanliness: Flyposting		35
ws W8	Satisfaction with how the Council deals with graffiti Satisfaction with street cleaning		35
	k with local people to maintain parks and open spaces		36
GH4	Citizen participation hours		36
GH6	Satisfaction with parks and open spaces	>	37
GH7	Satisfaction with play areas	⊘	37
GH4a	No of people involved in practical volunteer tasks through membership of Friends groups	Ø	37
GH8	Number of green flags	S	38
	port the building of strong communities	I	, 00
NI 1	% of people who believe people from different backgrounds get on well together		38
NI 4	% of people who feel they can influence decisions in their locality	0	39
Better for			
			39

ix 1
ix 1

APPENDIX 2 Council Plan 2012/13 – Q2 Performance Monitoring

Note: The short term trend compares performance in Q2 2012/13 against performance in the preceding quarter (Q1 2012/13)

Note: In the charts section 2012/13 year to date performance is shown where calculated but should be used with caution as some measures

are cumulative throughout the year and others are snapshot calculations.

Note: The PI Status indicates Q2 performance and/or expected performance at year end.

PI Status	Trend Arrows
This PI is significantly below target	The performance of this PI has improved
This PI is slightly below target	The performance of this PI has worsened
This PI has met or exceeded the	The performance of this PI is
target	similar to previous data
This PI is data only	
N/A – Rating not appropriate / possible	

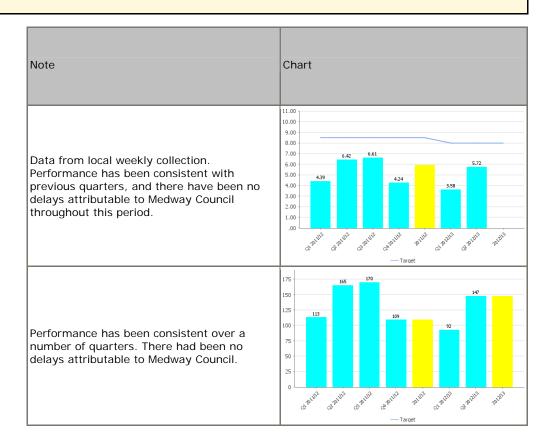


Adults maintain their independence and live healthy lives

1.1 Ensure older people and disabled adults are safe & supported

Key Measure
ASC6 Delayed discharges - average weekly rate per 100,000 pop 18+
ASC7 Delayed discharges - number

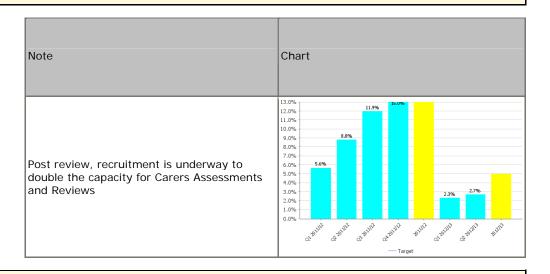
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
8.00	5.91	3.58	5.72	8.00	②	•	8.00
	109	92	147			•	



1.2 We will support carers in the valuable work they do

Key Measure	
ASC8 Carers receiving needs assessment or review and a specific carer's service, or advice and information	

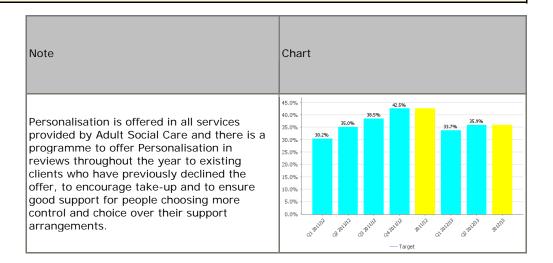
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
9.8%	15.0 %	2.3%	2.7%	10.0 %			20.0 %	



1.3 Personalised services to meet older & disabled adults needs

Key Measure
ASC9 Social care clients receiving Self Directed Support in the year to 31st March

_										
- 111	2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13					
\	/alue	Value	Value	Value	Target	Status	Short Trend	13		
- 1	22.1 %	42.5 %	33.7 %	35.9 %	30.0 %			60.0		



1.4 We will promote and encourage healthy lifestyles for adults

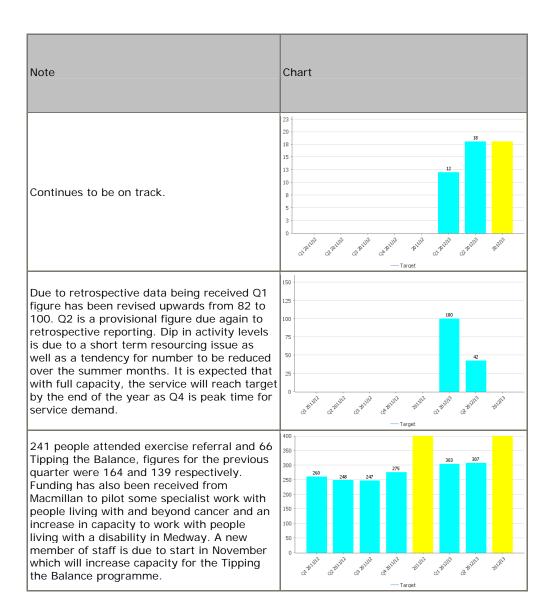
Key Measure	
NI 123 Rate of reported 4 wee quitters aged 1	k smoking
NI 156 Number households living temporary accommodation	ng in

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Value Target Status Short Trend				
2260	2662	590	168		?	?	2265	
102	109	118	101	110		•	110	



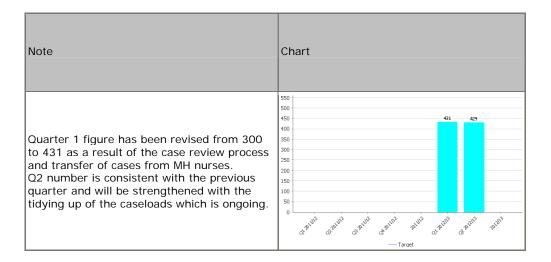
Key Measure
PB7 Number of Medway Businesses taking part in the healthy workplace initiatives
PB8 Number of people receiving support from a Health and Lifestyle Trainer
PH1 Number of adults taking part in healthy weight and exercise referral interventions

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
		12	18	18	>	•	36
		100	42	123	<u> </u>	•	490
616	1030	303	307	250		•	1200



Key Measure
MHSW1 Number of people receiving support from Mental Health Social Work team

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
		431	429			•		



Children and Young People in Medway have the best start in life

2.1 Ensure the most vulnerable children & young people are safe

Key Measure	
NI 59L Percent initial assessm children's socia carried out wit working days o	ents for al care hin 10
NI 60 Percenta assessments for children's social were carried of 35 working day commencemen	or al care that ut within ys of their

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
80.5 %	69.8 %	77.7 %	80.3	78.0 %		•	78.0 %
73.2 %	69.1 %	51.6 %	67.8 %	72.0 %		•	72.0 %



K	ey Measure
Lo ca re	AF-CF/C68 NI 66 ooked after children ases which were eviewed within required mescales
of w w	V162 NI 67 Percentage f child protection cases hich were reviewed ithin required mescales

2010/ 11	2011/	Q1 2012/ 13	Q2 201	22 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
82.3 %	79.4 %	95.4 %	94.2	95.0 %		•	95.0 %	
92.4 %	96.6	99.6	99.5 %	100.0		•	100.0	



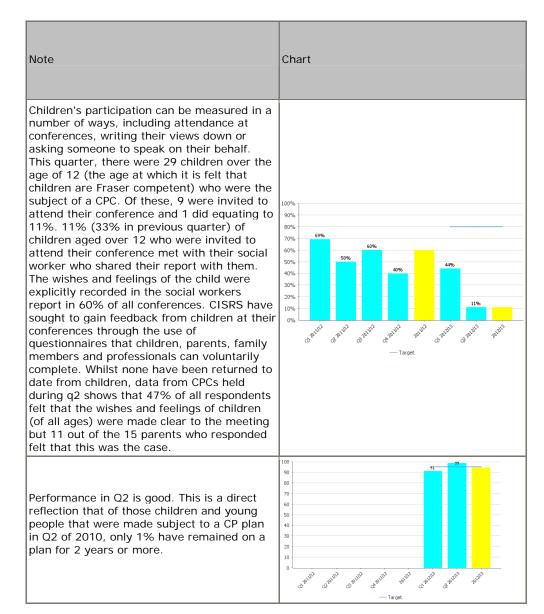
Key Measure
NI 147 Care leavers in suitable accommodation
CISRS1 LAC Participation in Reviews

2010/	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
93.5	90.0	91.7	100.0	95.0 %		•	95.0 %
	76%	88.7	88%	95%	<u></u>	•	95%



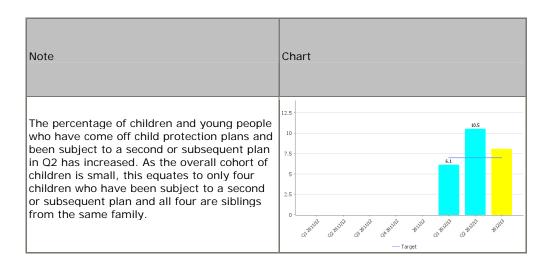
Key Measure
CP1 Children's participation in child protection conferences
CSC1 Percentage of child protection plans closed within 2 years

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	60%	44%	11%	80%		••	80%	
n/a	n/a	91%	99%	95%		^	95%	



Key M	leasure	
becon a child a seco	2 % of children ning the subject of d protection plan fo and or subsequent within 2 years	r

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
n/a	n/a	6.1%	10.5 %	7%		•	7%	



2.2 Champion high standards in schools

Key Measure
NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2
NI 75 Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths (LAA)

2010/	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/
Value	Value	Value	Value	Value Target Status Short Trend			
67.0 %	68.0 %	Not meas ured for Quart ers	Not measured for Quarters				76.0 %
53.9 %	62.5 %	Not meas ured for Quart ers	Not me	asured	for Qua	ırters	63.0 %

Note	Chart
The provisional value for this measure has increased by 4.8 percentage points to 72.2%. It is likely that following the issue of validated results, once schools have completed the checking exercise, it will increase slightly, this is because the current provisional figure does not contain the outcomes of reviews and the removal of pupils who have arrived new to the UK during the last 2 years of primary education.	
Figure given is for all secondary maintained schools and academies in Medway, it is provisional as schools are still awaiting the outcomes of appeals, reviews and removal of pupils in the autumn checking exercise.	

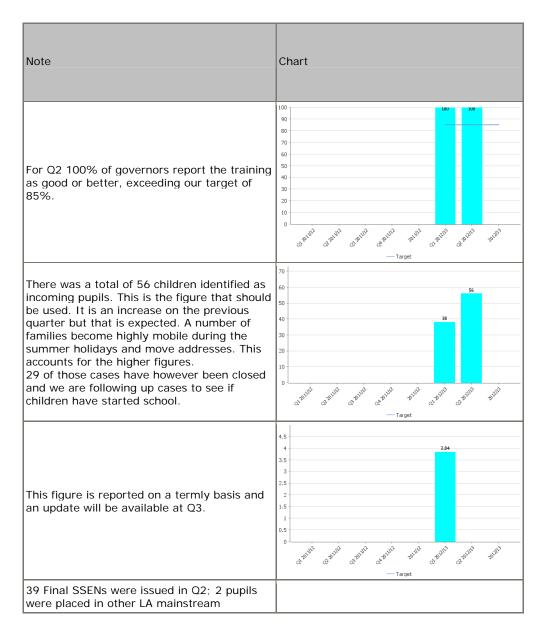
Key Measure
NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest (LAA)
NI 101 Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics) (LAA)
NI 105 The Special Educational Needs (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths
SCTS1 % of governors attending governor training

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
33.1	31.2 %	Not meas ured for Quart ers	Not me	Not measured for Quarters					
17.0 %	12.9 %	Not meas ured for Quart ers	Not me	Not measured for Quarters					
46.0 %	46.4 %	Not meas ured for Quart ers	Not me	Not measured for Quarters					
		17	22	18		•	43		

Note	Chart
The attainment gap between the poorest performing 20% of children and the average for the whole cohort has remained almost static as compared with the previous year. Overall attainment of the bottom quartile has improved as compared with 2011, but so has overall attainment across Medway, meaning the gap remains at 31%.	
The cohort has significantly reduced in size since the targets were set. Results are provisional and may change once validated is received.	
The provisional figure for 2012/13 following the release of GCSE results in August is 43.6%, reducing the gap between pupils with SEN and all other pupils by 2.8% and exceeding the gap target set.	
The total percentage of governors attending governor training for the period April 2012 to end September 2012 is 22%, this exceeds the target set of 18%. Q2 includes the school summer holiday during which time governor training does not take place as part of the planned programme.	28 25 27 22 22 22 23 20 17 17 18 17 19 19 19 19 19 19 19 19 19 19 19 19 19

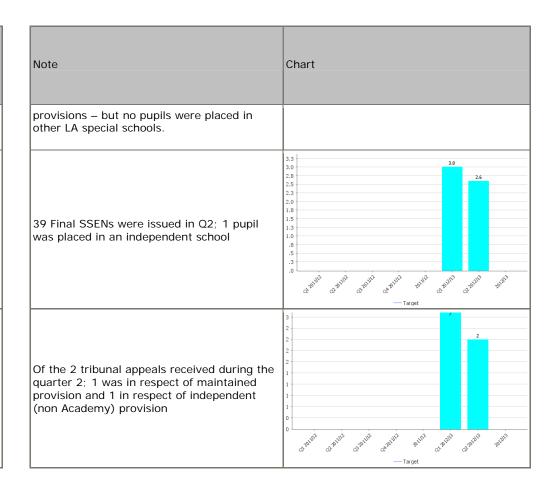
Key Measure
SCTS2 % of those attending governor training who reported that the training was good or better
EDU1 The number of children who are missing from education (including all children who are of statutory school age who are not on a school roll or in alternative provision).
EDU3 % of young people who are absent from school for 15% or more days in the school year.
SEN1 % of newly statemented children

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
		100	100	85		_	85		
		38	56		?	•			
		3.84				?			
		3	N/A		*	?			



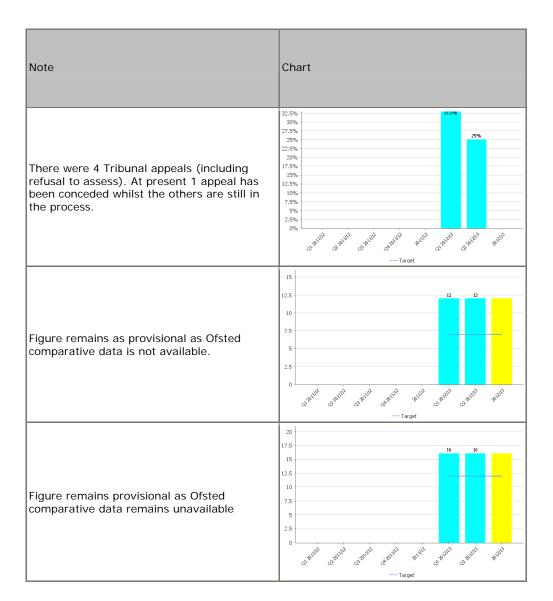
Key Measure
placed in out of area maintained special schools
SEN2 % of newly statemented children placed in INMS
SEN4 Number of tribunal appeals contesting a named Medway provision

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
		3.0	2.6					
		7	2			•		



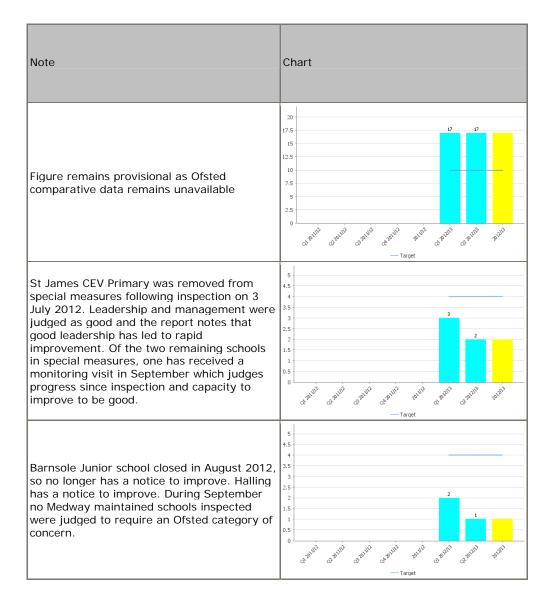
Key Measure
SEN5 % of appeals withdrawn, upheld or refused
SIS1a (amended) Ofsted school judgements showing trend of improvement - % schools judged good or better in Medway
SIS1b (amended) Ofsted school judgements showing trend of improvement - Leadership & Management - % schools judged good or better in Medway

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
		33.3 %	25%			•		
		12	12	7	>	•	7	
		16	16	12		-	12	



Key Measure	
SIS1c (amended) Ofsted school judgements showing trend of improvement - Quality of Teaching - % schools judged good or better in Medway	f
SIS2a (amended) Difference made to schools by Local Authority support - Schools in Special Measures	
SIS2b (amended) Difference made to schools by Local Authority support - Schools with a Notice to Improve	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
		17	17	10		_	10	
		3	2	4		•	4	
		2	1	4	②	•	4	



Key Measure
SIS2c (amended) Difference made to schools by Local Authority support - Schools below floor threshold (LA maintained schools only)

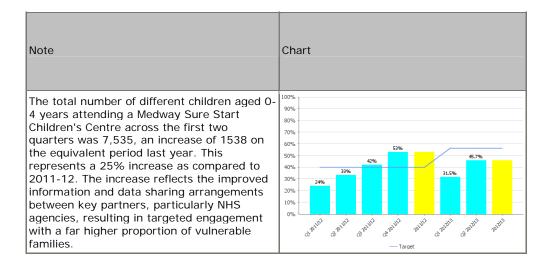
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
		12	6	6			6		

Note	Chart
One secondary school was below the floor threshold of 40% of students gaining 5 or more GCSE or equivalent including English and mathematics, this school was affected by the change in English GCSE grade boundaries. 11 primary schools were below floor at the start of 2012, 8 have improved and are no longer below floor, 2 schools had results which dipped below floor, bringing the number of primary schools currently below floor to 5. One of these has now converted to an academy, as has the secondary school.	12 11 11 10 9 8 8 7 6 6 6 7 6 9 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

2.3 Promote and encourage healthy lifestyles

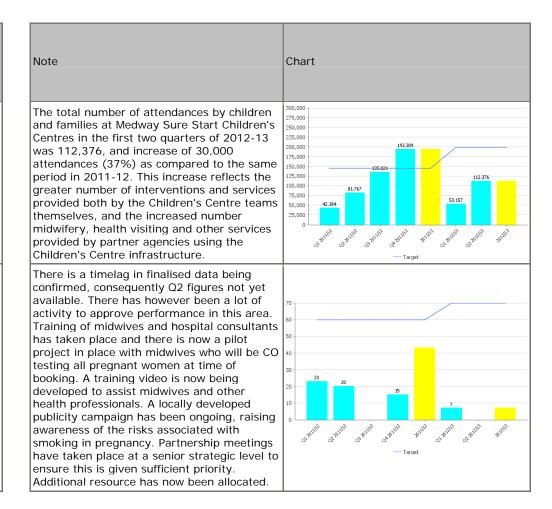
Key Measure	
EY1a Percentage of children in Medway 0-4 attending a loc Sure Start Children Centre	aged al

2010/ 11	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	53%	31.5 %	45.7 %	40%		•	56%	



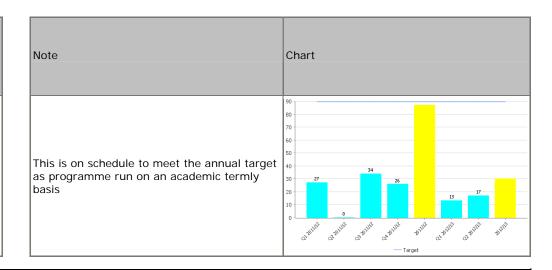
Key Measure
EY1b Total number of attendances at Sure Start Children's Centres by families with children 0-4 years
PH2 Smoking quits from pregnant women

201 11	10/	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13				
Val	ue	Value	Value	Value	Target	Status	Short Trend	13	
		193,3 09	53,15 7	112,3 76	99,50 0	②	•	199,0 00	
60		43	7	N/A	18	?	?	70	



Key Measure
PH3 Numbers completing the MEND programme

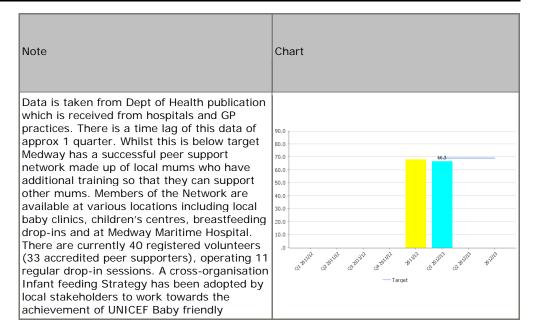
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
N/A	87	13	17	22.5	<u> </u>	•	90



2.4 Promote and encourage healthy lifestyles (for people with SEN)

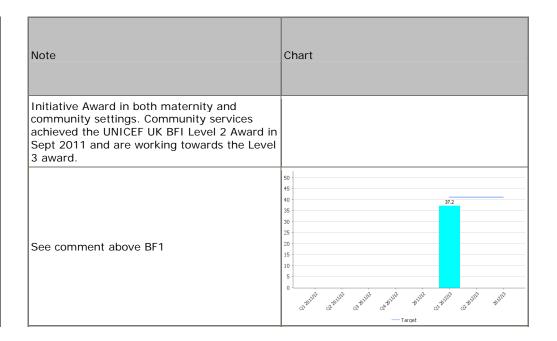
Key Measure	
BF1 Increase in breastfeeding rate at initiation at birth	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	68.0	66.3	N/A	69.0	?	?	69.0



Key Measure
BF2 Increase in breastfeeding rate at 6-8 weeks

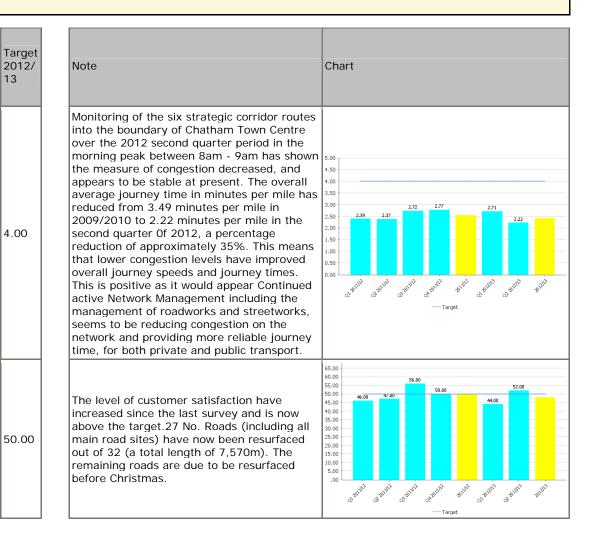
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
		37.2	N/A	41	?	?	41



Everybody travelling easily around Medway

3.1 We will secure a reliable and efficient local transport network

Key Measure	2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
	Value	Value	Value	Value	Target	Status		
NI 167 Average journey time along 6 primary transport corridors into Chatham (mins per mile)	2.81	2.54	2.71	2.22	4.00			
HP26 Satisfaction with road maintenance		49.75	44.00	52.00	50.00			



13

4.00

Short Trend

Key Measure
HP27 Satisfaction with pavement maintenance
IT2 Percentage of people who think Medway Council helps people travel easily around Medway
TMRS7 Number of notices received to carry out works on the highway

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13		
	71.00	69.00	69.00	60.00	②		60.00		
	53.25	52.00	58.00			•			
		5284	4454			?			



Key Measure

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13

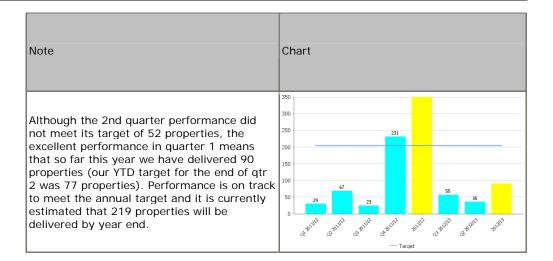
Note	Chart
amount of works associated with Southern Water i.e. installation of water meters and mains replacement, Southern Gas Networks Main Replacement and BT Open Reach High Speed Broadband	

Everyone benefiting from the areas regeneration

4.1 Decent new homes and quality of existing housing

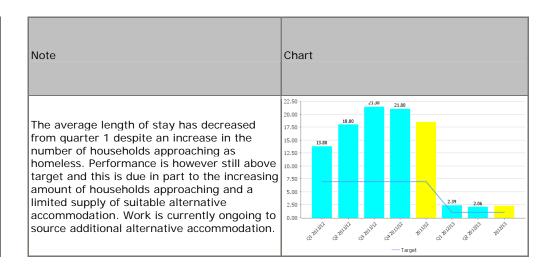
Key Measure	
NI 155 Number of affordable homes delivered	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
334	350	55	35	52	<u> </u>	•	204	



Key Measure
H14 Average length of stay in B&B accommodation of households with dependent children or pregnant woman (weeks)

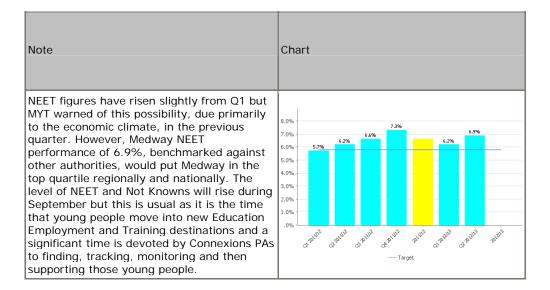
2010/	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
1.73	18.50	2.39	2.06	1.00			1.00	



4.2 People have the skills to take up job opportunities

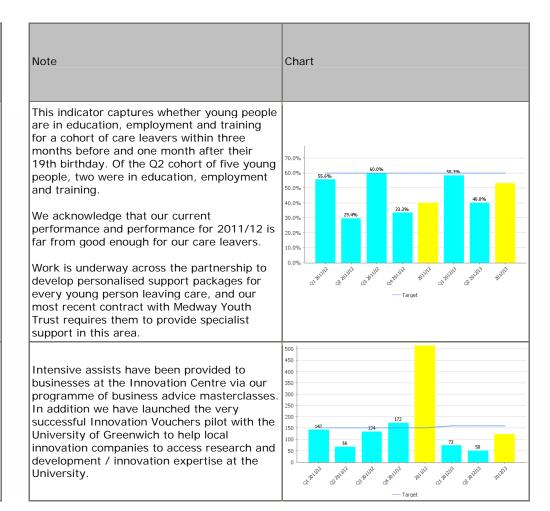
Key Measure
NI 117 16 to 18 year olds who are not in education, employment or training (NEET)

2010/	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
6.3%	6.6%	6.2%	6.9%	5.8%		•	5.8%	



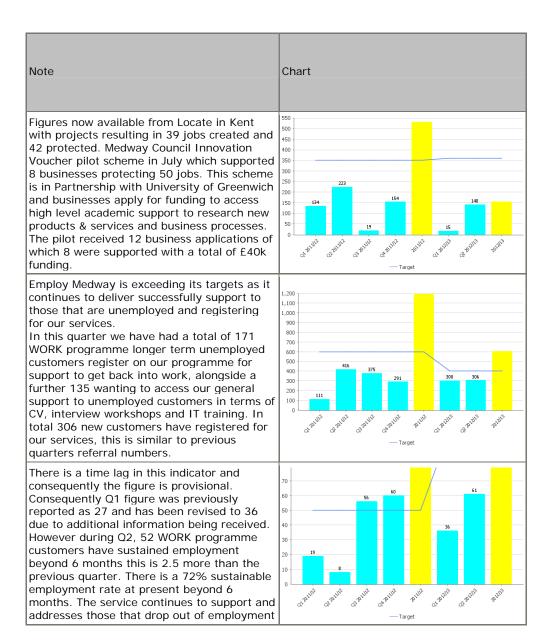
Key Measure
NI 148 Care leavers in education, employment or training
LRCC3 The number of intensive assists to local businesses

2010/ 11	2011/	Q1 2012/ 13	Q2 201	22 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
51.6 %	40.0 %	58.3 %	40.0	60.0		•	60.0		
	514	73	50	40		•	160		



Key Measure
LRCC4 Number of jobs created and safeguarded
ECD7b New registrations by local people accessing employment support services
ECD48c Employment that has lasted 26 weeks

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	530	15	140	90	⊘	•	360	
498	1,193	300	306	100	②	•	400	
	147	36	61	33	②	•	100	



Key Measure	

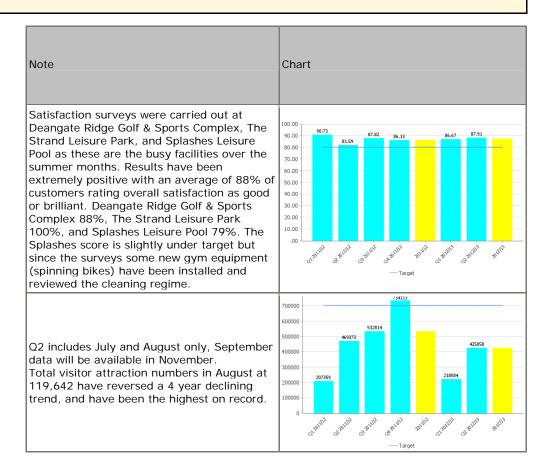
2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	

Note	Chart
within 6 months and getting them quickly back in to achieve the 6 month targets.	

4.3 Medway as destination for culture, heritage, sport and tourism

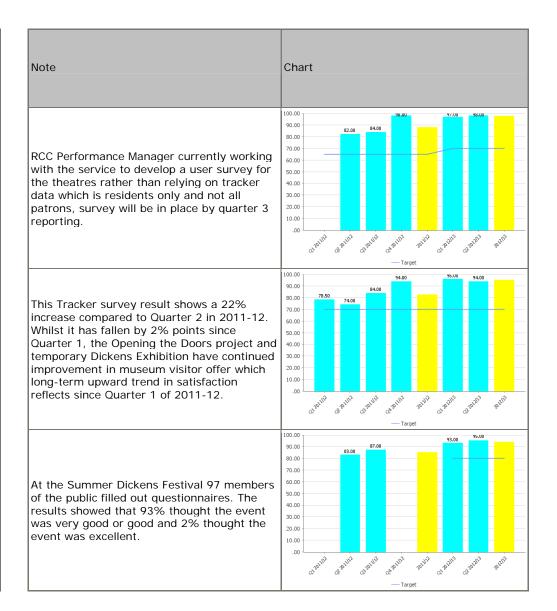
Key Measure
L7 Leisure - Level of user satisfaction (% satisfied)
LRCC1 Number of visitors to tourist attractions in Medway

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	85.95	86.67	87.91	80.00	②	•	80.00	
67240 4	53281 4	21858 4	42505 8	17500 0			70000 0	



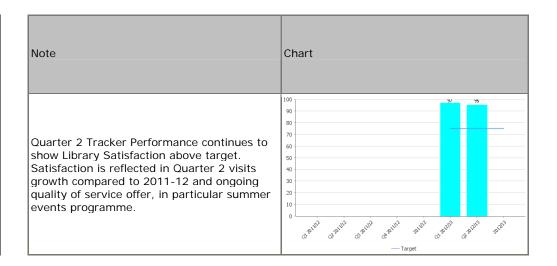
Key Measure
F3 User satisfaction with theatres
GH9 User satisfaction with museums and galleries
F4 User satisfaction with events

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	88.00	97.00	98.00	70.00	②	•	70.00	
	82.63	96.00	94.00	70.00	②	•	70.00	
	85.00	93.00	95.00	80.00	②	•	80.00	



Key Measure	
LIB4 Satisfaction with libraries	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Value Target Status Short Trend			
		97	95	75		•	75

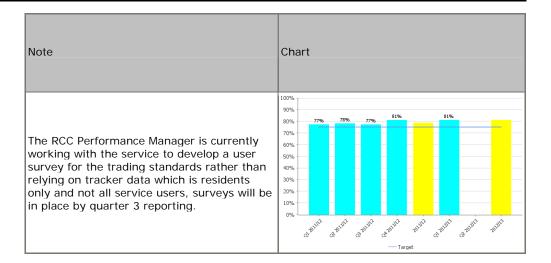


Safe, Clean and Green Medway

5.1 We will improve public confidence and feelings of safety

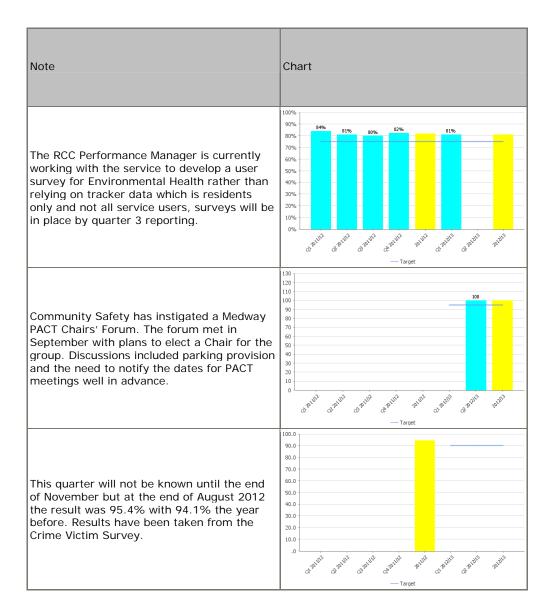
Key Measure	
SF11 User satisfaction with trading standards	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	78.25 %	81%			2	?		



Key Measure	
SF12 User satisfaction with environmental health	
SF14 Council attendance at PACTS and SACTS where notified a fortnig in advance	
SF15 Percentage of people who feel Medwa is safe	У

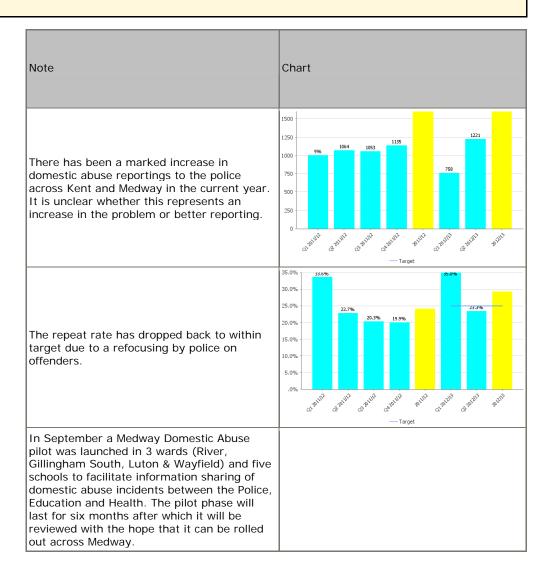
2010/	2011/ 12	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	81.75 %	81%			?	?	75%
			100	95	②	?	95
94.1	94.3			90.0		?	90.0



5.2 We will help to prevent and reduce domestic abuse

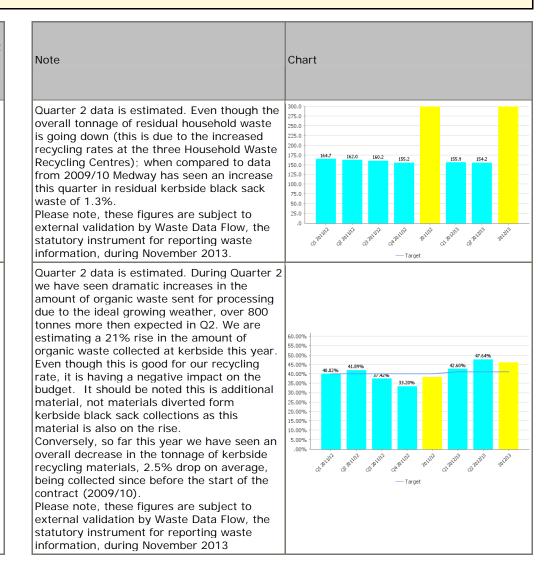
Key Measure	
DA1 Number of incident of domestic abuse	:S
DA2 % of repeat victims of domestic abuse	S
DA3 Impact of domestic abuse on children's safety	;

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
	4248	758	1221		?	•			
	24.1	35.0 %	23.3	25.0 %	②	•	25.0 %		
					?	?			



5.3 We will increase recycling, reducing waste to landfill sites

Key Measure		2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
		Value	Value	Value	Value	Target	Status	Short Trend	13
NI 191 Residual household waste - kg per household		668.9	658.8	155.9	154.2	198.0			792.0
NI 192 Percentage of household waste sent for reuse, recycling and composting		36.76 %	38.10 %	42.60 %	47.64 %	43.00 %			41.00 %



Key Measure
W6 Satisfaction with refuse collection
W7 Satisfaction with recycling facilities

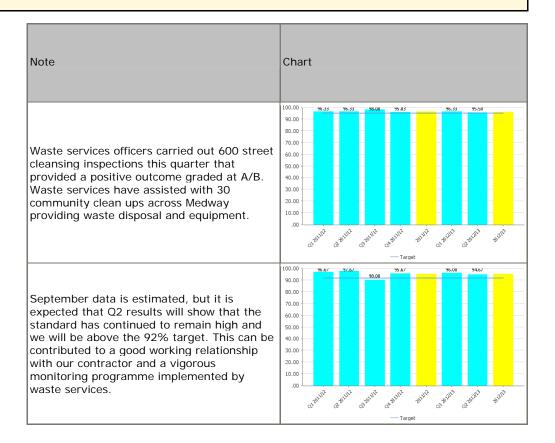
2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
	92.75	92.00	94.00	90.00		•	90.00		
	84.50	85.00	86.00	82.00	②	•	82.00		



5.4 We will work with the community to keep Medway's streets clean

Key Measure	е
NI 195a NE\ street and e cleanliness:	nvironmental
NI 195b NE\ street and e cleanliness:	nvironmental

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	13		
	96.63	96.33	95.50	95.00		•	95.00		
	95.00	96.00	94.67	92.00		•	92.00		



Key Measure
NI 195c NEW Improved street and environmental cleanliness: Graffiti
NI 195d NEW Improved street and environmental cleanliness: Flyposting
W5 Satisfaction with how the Council deals with graffiti

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13		
	99.58	100.0 0	100.0	96.00	②		96.00		
	100.0	100.0 0	100.0 0	98.00	>		98.00		
	76.25	70.00	68.00	80.00		•	80.00		



Key Measure
W8 Satisfaction with street cleaning

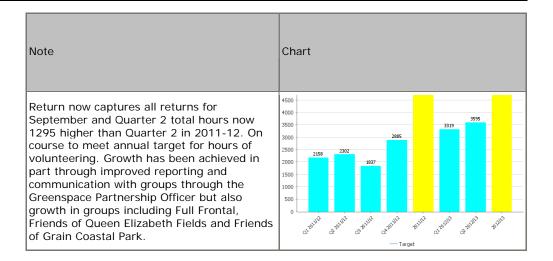
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13					
Value	Value		Value	Value Target Status Short Trend					
	74.00	72.00	74.00	75.00		•	75.00		

Note	Chart
The measurements of standards of street cleaning (NI 195) show that Medway is clean. Frontline Services continues to build on this through contract monitoring, education and enforcement. Work is being undertaken with corporate services to help understand why the public perception of cleaning is lower then expected.	90.00 80.00 74.00 74.00 72.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00
Throughout 2012 due to the particularly wet weather, in common with other parts of the UK, we have seen a significant increase in weed growth. Although Veolia have treated the weeds to eliminate them manual removal has been undertaken to manage high profile areas of Medway.	20.00 10.00

5.6 We will work with local people to maintain parks and open spaces

Key Measure	
GH4 Citizen part hours	icipation

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
7054	9182	3319	3595	2496			9698



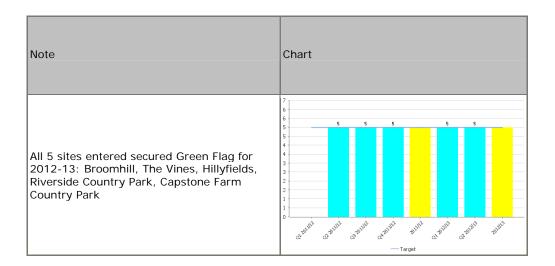
Key Measure
GH6 Satisfaction with parks and open spaces
GH7 Satisfaction with play areas
GH4a Number of people involved in practical volunteer tasks through membership of Friends groups

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	88.50	93.00	94.00	83.00		•	83.00
	84.75	92.00	89.00	80.00	>	•	80.00
	2509	761	771	317		•	2617



Key Measure	
GH8 Number flags	of green

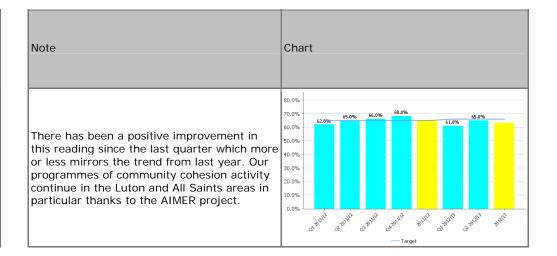
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	5	5	5	5		_	5



5.7 We will support the building of strong communities

Key Measure
NI 1 % of people who believe people from different backgrounds get on well together in their local area

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	65.3	61.0 %	65.0 %	66.0 %			66.0 %



Key Measure
QoL23 NI 4 % of people who feel they can influence decisions in their locality

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	32.8	32.0 %	30.0 %	33.0 %		•	33.0 %

Note	Chart
We continue to deliver programmes of neighbourhood improvement and social regeneration / community capacity building in target neighbourhoods. In particular we are helping residents to set up resident led community panels overseeing the Big Local and DNA programmes for the central areas of Chatham. The statistics related to this analysis are Medway wide so it is difficult for there to be a direct correlation between the neighbourhood level work and the Medway wide figures from this indicator.	40,0% 35,0% 36,0% 32,0% 33,0% 33,0% 32,0% 33,0% 33,0% 32,0% 30,0%

Better for Less

Key Measure
LX5 Working days lost due to sickness absence

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Target 2012/				
Value	Value	Value	Value	Target	Status	Short Trend	13	
7.28	7.43	1.78	2.71	3.33	②	^	8.00	

