

CABINET

30 OCTOBER 2012

2012/2013 Q2 PERFORMANCE MONITORING

Portfolio Holder: Councillor Alan Jarrett, Deputy Leader and Finance

Report from: Stephanie Goad, Assistant Director, Communications,

Performance and Partnerships

Author: Research and Review Team

Summary

This report sets performance against the Council's Key Measures of Success for the second quarter of 2012/13.

1. Budget and Policy Framework

- 1.1 This report sets out quarter 2 performance against the Council Plan 2012/13, which is a key part of the budget and policy framework.
- 1.2 The Cabinet is asked to accept this report as urgent to enable Cabinet to receive and consider the latest performance monitoring information at the earliest opportunity.

2. Background

- 2.1 Monitoring progress against priorities reflects good performance management arrangements. These quarterly reports are part of ensuring the Council achieves its strategic goals.
- 2.2 This report includes an overview of priorities in the narrative below and in Appendix 1, which summarises the status of each Key Measure of Success. More detailed performance tables are attached at Appendix 2. The charts are being presented to Cabinet in A3 format following requests from Members, which enables the detail of the performance data to be clearly seen.
- 2.3 The priority areas identified by the deputy leader during 2011/12 have been built into the Council Plan 2012/13 and form an integral part of this reporting. In developing the Key Measures of Success for 2012/13 the council's equalities objectives have been embedded within the Council Plan.

- 2.4 The overview and scrutiny timetable for the report is:
 - Business Support Overview and Scrutiny Committee, 6 December 2012;
 - Children and Young People Overview and Scrutiny Committee, 11 December 2012;
 - Regeneration, Communities and Culture Overview and Scrutiny Committee, 13 December 2012;
 - Health and Adult Social Care Overview and Scrutiny Committee, 19 December 2012.

3. Overview of performance

Adults maintain their independence and live healthy lives

- 3.1 The focus of the council is on making it possible for people to maintain their independence and to have choice and control over care services and support that they receive. Changes in demand and expectations, in light of the personalisation agenda, mean the council must consider a variety of options for care and support. Better use of resources allows the council to continue to make a wide range of services available to those with substantial or critical needs, whilst at the same time investing in reablement services to support people to regain their good health. Partnership work with the Primary Care Trust and Medway Community Healthcare brings together our resources to reach more people and ensures that access is more joined-up and coordinated to be helpful to people.
- 3.2 The Care Contract for Medway's second Extra Care Housing scheme (accommodation with on-site care 24/7) has been let in Rochester Riverside and preparations are now underway for resident selection. This will offer additional capacity with 40 units for single people and couples from Quarter 4. More schemes opening across Medway in the future will significantly improve the housing and care options available for local residents.
- 3.3 Sustained performance has been maintained on delayed transfers of care at Medway Maritime Foundation Trust Hospital with no delayed transfers of care attributable to Medway Council for the quarter.
- 3.4 Good practice has continued to embed personalisation in the offer to adults with social care needs and more people are choosing personal budgets to exercise choice and control over their care and support. Work is underway to share best practice, knowledge and resources to develop personalisation in Children's Services.
- 3.5 The Occupational Therapy and Sensory Services pilot has been reviewed and we are extending personal budgets to all these clients.
- 3.6 The number of adults taking part in healthy weight and exercise as a result of referral was 307 against a target of 250 for the quarter.
- 3.7 The targets for assessments and reviews for carers is proving challenging and therefore internal capacity is being increased to target this area for the remainder of this financial year.

3.8 The number of households living in temporary accommodation was 101 compared to a target of 110, this follows a 16% increase in the number of homeless applications this quarter compared with the same period last year.

Children and young people having the best start in life

- 4.1 The School Improvement team has continued to work hard to continue to develop new ways of working and sector led partnerships with schools. During quarter 2 the number of schools allocated to school challenge and improvement leads has increased to enable all LA primary and secondary schools with a graduated allocation of consultancy. There have been 20 challenge, progress, and review meetings with schools to evaluate progress and plan additional support. Since July our Local Leaders of Education have been deployed to support those schools causing concern.
- 4.2 The release of national provisional data for Key Stage 2 shows Medway results have improved 4.8% from the previous year. However, Medway ranks joint bottom of all Local Authorities at 72% achieving Level 4 or above on the combined English and Mathematics measure compared to the national average of 79%.
- 4.3 This was the first year that national Phonic tests were conducted for 6 year olds (pupils in Year 1 at school). Medway schools overall did not do well in this assessment and at 58% achieving the threshold, Medway is the lowest ranked Local Authority. Analysis is under way to establish why this happened as the same children had been at national average for the Early Years Foundation Stage measure and Key Stage 1 results in Medway schools are at the National benchmark
- 4.4 Within Special Educational Needs there continues to be a reduction in the number of requests for statutory assessments from schools. This follows the embedding of new guidance, which has led to fewer inappropriate requests. However, the overall number of children with statements continues to increase due to inward migration from across the country. Between January and June 2012 the number of families with children who have moved into Medway already with a statement is 6% higher than the same period last year. The majority of children have needs of a level that requires a specialist educational provision.
- 4.5 Special Educational Needs specialist placements are at capacity. This capacity continues to be stretched by the inward migration. There have been recent developments in provision such as the Autism Spectrum Disorder provision "Blue Zone" at Bradfields School. In the short term the Independent and non-maintained schools budget continues to be controlled. However, the future strategy for Special Educational Needs provision within Medway will need to respond in the medium term to the continuing increase in the need for specialist provision.
- 4.6 An Adoption Diagnostic assessment took place in June and a new Care Planning Policy is being implemented to ensure that there is no drift in work to place children in permanent placements. Aut Even, the residential home that provides short breaks for children with disabilities was inspected in July and overall effectiveness was judged to be good as children enjoy good and sometimes outstanding outcomes because a competent and effectively

managed staff team deliver personalised, well planned care. The Fostering Service inspection also took place this quarter and the overall effectiveness of the service was judged to be adequate.

- 4.7 Medway Council is committed to reducing the reliance on Bed and Breakfast accommodation for young people aged under 25. At the end of September there were 5 young people residing in this type of accommodation, 3 placed by housing and 2 from Children's Services. During quarter 2, 26 households (placed by Housing Services under the Homelessness Act) headed by young people, and 8 young people placed by Children's Care left Bed and Breakfast accommodation. Their average length of stay was 2.3 weeks (16 days) and 9.2 weeks (64.6 days) respectively. This is a reduction from the previous quarter of 2.9 weeks (20 days) and 14.1 weeks (99 days).
- 4.8 Children's care data to follow.

Everybody travelling easily around Medway

- 5.1. The council's focus is on securing a reliable and efficient local transport network for Medway, in conjunction with partners.
- 5.2. The percentage of people who think the Council helps people travel easily around Medway has risen by 6 percentage points to 58% this quarter. The measure used to monitor congestion the average journey time along 6 primary transport corridors into Chatham has reduced with the second quarter at 2.2 minutes. This is a percentage reduction of approximately 35% from 2009/10 average times. Active network management including the management of roadworks and streetworks seem to be reducing congestion on the network and providing a reliable journey time for both public and private transport.
- 5.3. The implementation of Bus Lane enforcement by static CCTV units operating in and around Chatham bus station and Canal Road in Strood is now fully operational and assisted in limiting delays for the local bus network. The online web view system, which allows residents to view photographs of their vehicle parked in contravention of the restrictions has been completed and people have the option to pay the fine or appeal. Analysis will be undertaken next quarter to assess the impact on number of appeals and timeliness of payment of fines.
- 5.4. Part of ensuring people can get around Medway is ensuring highways and pavements are in an acceptable condition that facilitates the smooth flow of people and goods. This quarter 7,570 m of roads and 1,560m of pavements have been resurfaced, all outstanding schemes will be completed before the end of quarter 3.
- 5.5. Historically, people's perception with pavement maintenance is higher than with road maintenance and these trends continue throughout this financial year with quarter 2 results for roads being 52% and pavements remaining at 69% satisfied.

Everyone benefiting from the areas regeneration

- 6.1. Our work on regeneration is now making a real difference to the lives of the community as a number of projects are well underway. This priority covers work from large-scale regeneration projects to the provision of sporting, learning and cultural opportunities. The tough economic climate means that providing support to those seeking work, as well supporting those providing jobs is critical. Economic progress delivered through business growth and development will help improve local quality of life.
- 6.2. The number of Job Seeker Allowance claimants has fallen by almost 7% in Medway in the six-month period February 2012 to August 2012 a drop of over 500 local residents. Over the same period, the number of young people claiming Job Seeker Allowance has fallen by almost 10%, a reduction of 235 young people
- 6.3. Employ Medway has now been working with its local community project partners for one year delivering the WORK programme contract. This supports longer term unemployed customers back into work and demonstrates customers sustaining employment from our interventions, 72% remain in employment beyond 6 months.
- 6.4. The Innovation Vouchers pilot was launched on 19 July in partnership with the University of Greenwich. This is where local innovation companies can apply for access to services from the University of Greenwich, whether it be research and development equipment or academic expertise to assist them to develop new innovative products and services.
- 6.5. As part of the Year of Celebration this quarter's activity was focused on the Olympics. The council helped in the final preparations for elite athletes competing in the Olympic and Paralympic Games with two-week pre-games training camps. The Olympic Torch Relay passed through Medway's streets on 20 July where an estimated 75,000 lined the five-mile route. This event secured incredible coverage for Medway. On 27 July a record capacity 3,000 runners took part in the Medway Mile. The screening of the Olympic Opening Ceremony in the Castle Grounds followed this with an estimated 5,000+ audience. Medway continued its summer of sporting celebration when it staged the British Transplant Games in August at Medway Park and other sites. This received national radio coverage as well as extensive local media exposure.
- 6.6. Further work has been undertaken on developing the Community Hub model, providing a gateway to Council services. This work is due to be completed later this financial year with hubs launched in Gillingham, Rochester and Chatham.

Clean, safe and green

7.1. The council contributes to a safe, clean and green Medway through its work to maintain a clean environment to increase feelings of safety, regulation through environmental health and trading standards, and provision of parks and open spaces. An important addition this year has been a focus on reducing the prevalence and impact of domestic abuse.

- 7.2. Community Officers attended all 36 Police and Communities Together (PACT) meetings this quarter. Results from the Crime Victim Survey at the end of August indicate that there has been an increase in the percentage of residents who feel Medway is safe, 95.4% compared to 94.1% for the same period last year.
- 7.3. Five test purchase operations involving 86 premises took place this quarter covering the full range of underage enforcement. This included an informal test purchase of 8 sun bed shops, of these 2 received further advice and will be revisited.
- 7.4. Recycling levels are currently exceeding target as is usual due to the seasonal patterns of recycling. We will continue to work to boost recycling in areas of lower participation, and through the household waste centres. As part of the alley gate scheme HM Prison Service cleared 4 alleyways recycling approximately 75% of the waste through the Household Waste Recycling Centres.
- 7.5. Following an independent commissioning report into Independent Domestic Violence Advisors provision in Kent and Medway, Medway has been part of the pan-Kent taskforce to explore the feasibility of a single commissioning framework. The objective is to gain economies of scale together with a performance management framework. The Medway Safeguarding Children Board Development Officer has been seconded as the Medway Domestic Abuse Development Officer for 4 months. The scope of the role includes supporting the sub group in implementing the Domestic Abuse action and improvement plan to ensure progress and ownership of actions. Multi agency training packages have been developed and will continue to be issued to staff.
- 7.6. The Safer Journeys Team's submission to the Green Apple Awards has been successful and won for their innovative 'Walking Bus Stops'. Staff will visit the Houses of Parliament next quarter to receive the award.
- 7.7. The Council is committed to driving down energy use across its corporate estate through property rationalisation, encouraging behavioural change and other measures to reduce its carbon footprint. A comprehensive property audit is being undertaken to identify the worst performing assets to enable a targeted programme of property rationalisation. In addition, energy efficiency projects have been identified and undertaken, which is resulting in both energy and cashable savings. This is evidenced by the installation of Voltage Optimisers in Medway Park leisure centre, Riverside 1 Offices and Gun Wharf. Additionally, The Carbon Reduction Commitment liability has been reduced. Further energy saving projects are being developed including exploring the viability of a Combined, Heat and Power plant for leisure centres; and exploring the possibilities of evaporative cooling and Solar PV panels. Other proposed projects include the replacement of lighting in the Brook Multi-storey car park; energy efficient refurbishment of street lighting and AMR Smart metering installation to enable more effective monitoring and targeting of energy use.

Better for Less

- 8.1. Better for less is the council's transformation programme designed to improve services and customer experience whilst making efficiency savings. The main focus of the programme to date has been on developing shared customer contact and administration services.
- 8.2. Phase 1 of the new customer contact and administration shared services went live in April 2012. Following a staff consultation during Q2, recruitment is now underway for phase 2 services along with ICT systems development work. Following this the next phase of services moving to the new customer contact and shared administration teams is expected to go live in December 2012 and January 2013.
- 8.3. During the quarter the council also began implementing a new customer experience reporting system Govmetric that allows our customers on the phone, web and face to face to provide feedback on the service that they have received. Once fully implemented this will improve our understanding of customer experience performance and provide evidence to inform continuous service improvement.
- 8.4. Better for Less is also implementing new shared services for category management (procurement and commissioning) and performance and intelligence. Recruitment to these services is now underway and it is expected these services will begin work in December 2012.
- 8.5. The category management project has also undertaken focussed work in a number of areas of spend to identify early opportunities for efficiencies and improvement. This approach has been used to award new suppliers for the council's homecare and extra care services for adult social care clients. By doing this the council has identified a new way of working with care providers which provides better services for clients and an annual saving of up to £1.9 million.

9 Risk management

9.1 The purpose of the Council Plan performance monitoring reports during the year is to enable managers and Members to manage the key risks identified in delivering priorities.

10 Financial and legal implications

10.1 There are no finance or legal implications arising from this report.

11 Recommendations

11.1 It is recommended that Cabinet consider second quarter performance against the Key Measures of Success used to monitor progress against the Council Plan 2012/13 and identify any areas for remedial action to build on current achievements.

12 Suggested reasons for decision(s)

12.1 Regular monitoring of performance by management and members is best practice and ensures achievement of corporate objectives.

Lead officer contacts

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Background papers

Council Plan 2012/13

http://www.medway.gov.uk/councilanddemocracy/performanceandpolicy/councilplan.aspx

	naintain their independence and live healthy lives		
	der people and disabled adults are safe & supported		
ASC 6	Delayed discharges - average weekly rate per 100,000 pop 18+	2	
ASC 7	Delayed discharges - number		
	pport carers in the valuable work they do		
ASC 8	Carers receiving needs assessment or review and a specific carer's service, or advice and info		
Personalis	sed services to meet older and disabled adults needs		
ASC 9	Social Care clients receiving Self Directed Support in the year to 31st March	3	
We will pr	omote and encourage healthy lifestyles for adults	-	
NI 123	Rate of self-reported 4 week smoking quitters aged 16 or over		
NI 156	Number of households living in temporary accommodation	>	
PB7	Number of Medway Businesses taking part in the healthy workplace initiatives	~	
PB8	Number of people receiving support from a Health and Lifestyle Trainer	<u> </u>	
PH1	Number of adults taking part in healthy weight and exercise referral interventions	>	
MHSW1	Number of people receiving support from Mental Health Social Work team	***	
 Childrer	and young people in Medway have the best start in life		
	e most vulnerable children and young people are safe	1	
NI 59L	% of initial assessments for children's social care carried out within 10 working days of referral		
	% of core assessments for children's social care carried out within 35 working days of their		t
NI 60	commencement		
NI 66	LAC cases which reviewed within required timescales (PAF-CF/C68)	>	T
NI 67	% of child protection cases which were reviewed within required timescales	<u> </u>	T
NI 147	Care leavers in suitable accommodation	⊘	+
CISRS1	LAC Participation in Reviews	<u> </u>	+
CP1	Children's participation in child protection conferences	-	+
CSC1	% Child protection plans closed within 2 years	_	╁
NI65-2	% of children becoming subject of CPP for a second or subsequent time within 2 years	+	+
Champior NI 73	h high standards in schools Achievement at level 4 or above in both English and Maths at Key Stage 2	1	T
NI 75			+
	Achievement of 5 or more A*-C grades at GCSE or equivalent inc English and Maths (LAA)		+
NI 92	Narrow gap between lowest achieving 20% in Early Years Foundation Stage and the rest (LAA)	_	-
NI 101	LAC achieving 5 A*-C GCSEs (or equivalent) at KS4 (including English and mathematics)	-	-
NI 105	SEN: (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths		-
SCTS1	% of governors attending governor training	>	
SCTS2	% of those attending governor training who reported that the training was good or better	9	
EDU1	Number of children missing from education (inc children of statutory school age not on a school roll		
EDU3	% of young people absent from school for 15% or more days		
SEN1	% of newly statemented children placed in out of area maintained special schools	***	
SEN2	% of newly statemented children placed in INMS (Independent Non-Maintained Special provision)	**	
SEN4	Number of tribunal appeals contesting a named Medway provision	**	
SEN5	% of appeals withdrawn, upheld or refused		
SIS1a	Ofsted trend of improvement % schools judged good or better in Medway	9	
SIS1b	Ofsted trend of improvement - Leadership & Management - % schools judged good or better	②	
SIS1c	Ofsted trend of improvement - Quality of Teaching - % schools judged good or better	>	
SIS2a	Difference made to schools by LA support - Schools in Special Measures	9	
SIS2b	Difference made to schools by LA support - Schools with a Notice to Improve	9	
SIS2c	Difference made to schools by LA support - Schools below floor threshold (LA maintained only)	>	
Promote a	and encourage healthy lifestyles		
EY1a	% of children in Medway aged 0-4 attending local Sure Start Children's Centre	>	
EY1b	Total attendances at Sure Start Centres by families with children 0-4 years	~	
PH2	Smoking quits from pregnant women		
Γ I Z	Numbers completing the MEND programme	<u> </u>	
			_
PH3	and encourage healthy lifestyles for people with SEN		
PH3	and encourage healthy lifestyles for people with SEN Increase in breastfeeding rate at initiation at birth		Γ

Appendix 1

Everybod	ly travelling easily around Medway		
	ure reliable & efficient local transport network		
NI 167	Average journey time along 6 primary transport corridors into Chatham (mins per mile)	>	19
HP26	Satisfaction with road maintenance	>	20
HP27	Satisfaction with pavement maintenance	>	20
IT2	% of people who think Medway Council helps people travel easily around Medway	-	20
TMRS7	Number of notices received to carry out works on the highway	-	21
	benefiting from the area's regeneration		
	homes quality of existing housing		
NI 155	Number of affordable homes delivered		22
H14	Average length of stay in B&B of households with dependent children or pregnant women (weeks)		22
	e the skills they need to take up job opportunities		T 00
NI 117	16 to 18 year olds who are not in education, employment or training (NEET)		23
NI 148	Care leavers in education, employment or training		23
LRCC3	The number of intensive assists to local businesses		24
LRCC4	Number of jobs created and safeguarded		24
ECD7b	New registrations by local people accessing employment support services	9	24
ECD48c	Employment that has lasted 26 weeks	9	25
Medway as	a destination for culture, heritage, sport and tourism		
L7	Leisure - Level of user satisfaction (% satisfied)	>	25
LRCC1	Number of visitors to tourist attractions in Medway	>	26
F3	User satisfaction with theatres	~	26
GH9	User satisfaction with museums and galleries	>	26
F4	User satisfaction with events	>	27
LIB4	Satisfaction with libraries	>	27
•	nn and green Medway		
	rove public confidence and feelings of safety	Tage .	
SF11	User satisfaction with trading standards		28
SF12	User satisfaction with environmental health		28
SF14	Council attendance at PACTS and SACTS where notified a fortnight in advance		28
SF15	Percentage of people who feel Medway is safe	-	29
	to prevent and reduce domestic abuse		20
DA1 DA2	Number of incidents of domestic abuse % of repeat victims of domestic abuse		29
DA2 DA3	Impact of domestic abuse on children's safety	_	30 30
	. '		30
NI 191	rease recycling reducing waste going to landfill sites Residual household waste - kg per household	~	21
NI 191	Percentage of household waste sent for reuse, recycling and composting	<u> </u>	31 31
INI 132	ercentage of nodseriou waste sent for redse, recycling and composting	+	31
W6	Satisfaction with refuse collection	3	32
W7	Satisfaction with recycling facilities	⊘	32
	k with the community to keep Medway's streets clean		02
NI 195a	Improved street and environmental cleanliness: Litter	9	33
NI 195b	Improved street and environmental cleanliness: Detritus		33
NI 195c	Improved street and environmental cleanliness: Graffiti	9	33
NI 195d	Improved street and environmental cleanliness: Flyposting	>	34
W5	Satisfaction with how the Council deals with graffiti		34
W8	Satisfaction with street cleaning		34
We will wor	k with local people to maintain parks and open spaces	_	
GH4	Citizen participation hours	>	35
GH6	Satisfaction with parks and open spaces	>	35
GH7	Satisfaction with play areas	>	36
GH4a	No of people involved in practical volunteer tasks through membership of Friends groups	⊘	36
GH8	Number of green flags	~	36
	port the building of strong communities		1
NI 1	% of people who believe people from different backgrounds get on well together		37
NI 4	% of people who feel they can influence decisions in their locality		37
Better for			
LX5	Working days lost due to sickness absence	>	38

ix 1
ix 1

APPENDIX 2 Council Plan 2012/13 – Q2 Performance Monitoring

Note: The short term trend compares performance in Q2 2012/13 against performance in the preceding guarter (Q1 2012/13)

Note: In the charts section 2012/13 year to date performance is shown where calculated but should be used with caution as some measures are cumulative throughout the year and others are snapshot calculations.

Note: The PI Status indicates Q2 performance and/or expected performance at year end.

PI Status	Trend Arrows				
This PI is significantly below target	The performance of this PI has improved				
This PI is slightly below target	The performance of this PI has worsened				
This PI has met or exceeded the	The performance of this PI is				
target	similar to previous data				
This PI is data only					
N/A – Rating not appropriate / possible					

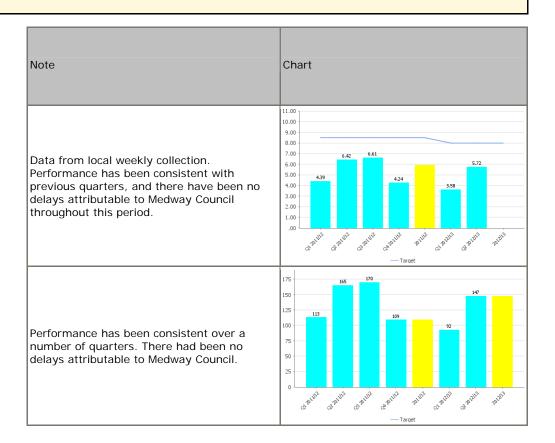


Adults maintain their independence and live healthy lives

1.1 Ensure older people and disabled adults are safe & supported

Key Measure
ASC6 Delayed discharges - average weekly rate per 100,000 pop 18+
ASC7 Delayed discharges - number

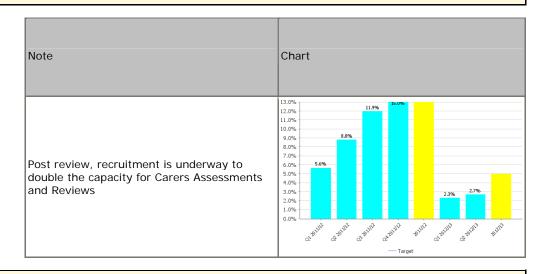
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
8.00	5.91	3.58	5.72	8.00	②	•	8.00	
	109	92	147			•		



1.2 We will support carers in the valuable work they do

Key Measure
ASC8 Carers receiving needs assessment or review and a specific carer's service, or advice and information

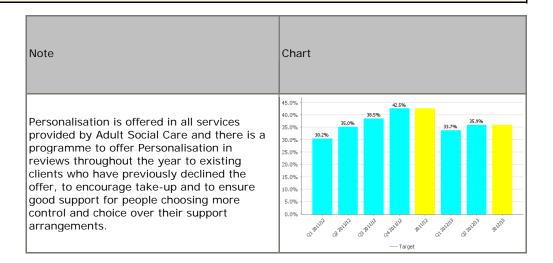
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
9.8%	15.0 %	2.3%	2.7%	10.0 %			20.0 %	



1.3 Personalised services to meet older & disabled adults needs

Key Measure
ASC9 Social care clients receiving Self Directed Support in the year to 31st March

_									
- 111	2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
\	/alue	Value	Value	Value	Target	Status	Short Trend	13	
- 1	22.1 %	42.5 %	33.7 %	35.9 %	30.0 %			60.0	



1.4 We will promote and encourage healthy lifestyles for adults

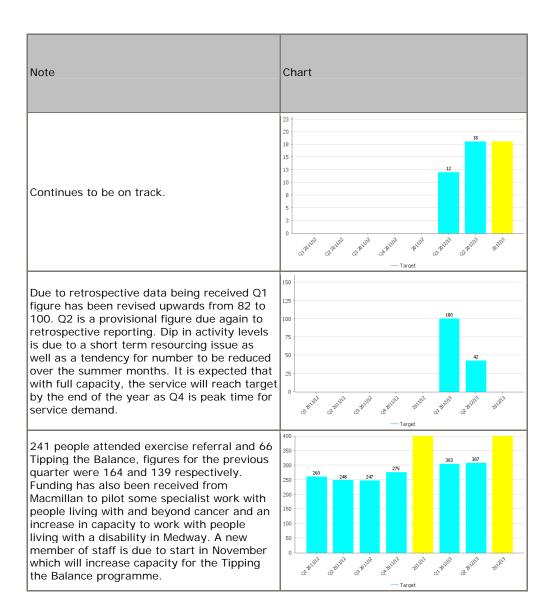
Key Measure	
NI 123 Rate of reported 4 wee quitters aged 1	k smoking
NI 156 Number households living temporary accommodation	ng in

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
2260	2662	590	168		?	?	2265
102	109	118	101	110		•	110



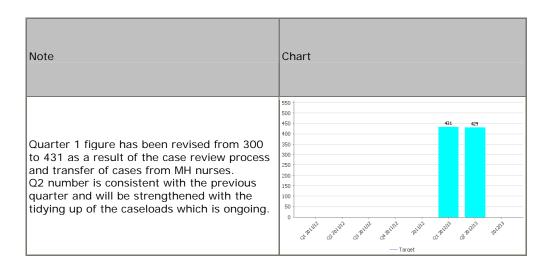
Key Measure
PB7 Number of Medway Businesses taking part in the healthy workplace initiatives
PB8 Number of people receiving support from a Health and Lifestyle Trainer
PH1 Number of adults taking part in healthy weight and exercise referral interventions

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
		12	18	18	>	•	36	
		100	42	123	<u> </u>	•	490	
616	1030	303	307	250		•	1200	



Key Measure
MHSW1 Number of people receiving support from Mental Health Social Work team

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
		431	429			•		



Children and Young People in Medway have the best start in life

2.1 Ensure the most vulnerable children & young people are safe

Key Measure
NI 59L Percentage of initial assessments for children's social care carried out within 10 working days of referral
NI 60 Percentage of core assessments for children's social care that were carried out within 35 working days of their commencement

2010/	2011/	Q1 2012/ 13	Q2 201	Target 2012/			
Value	Value	Value	Value	Target	Status	Short Trend	13
80.5	69.8 %	77.7 %		78.0 %			78.0 %
73.2 %	69.1 %	53.5 %		72.0 %			72.0 %

Note	Chart
Children's Care data to follow	
Children's Care data to follow	

Key Mea	isure
Looked cases w	C68 NI 66 after children hich were d within required es
of child	•

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
82.3 %	79.4 %	95.4 %	94.2	95.0 %		•	95.0 %
92.4 %	96.6	99.6 %	99.5	100.0	<u></u>	•	100.0



Key Measure
NI 147 Care leavers in suitable accommodation
CISRS1 LAC Participation in Reviews

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
93.5 %	90.0 %	91.7	100.0	95.0 %			95.0 %	
	76%	88.7	88%	95%	<u></u>	•	95%	



Key Measure	
CP1 Children's participation in protection conf	
CSC1 Percentag protection plan within 2 years	
NI65-2 % of ch becoming the s a child protection a second or sub- time within 2 y	subject of on plan for osequent

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	60%	44%	11%	80%		•	80%
		91		95			95
		6		7			7

Note	Chart
Children's participation can be measured in a number of ways, including attendance at conferences, writing their views down or asking someone to speak on their behalf. This quarter, there were 29 children over the age of 12 (the age at which it is felt that children are Fraser competent) who were the subject of a CPC. Of these, 9 were invited to attend their conference and 1 did equating to 11%. 11% (33% in previous quarter) of children aged over 12 who were invited to attend their conference met with their social worker who shared their report with them. The wishes and feelings of the child were explicitly recorded in the social workers report in 60% of all conferences. CISRS have sought to gain feedback from children at their conferences through the use of questionnaires that children, parents, family members and professionals can voluntarily complete. Whilst none have been returned to date from children, data from CPCs held during q2 shows that 47% of all respondents felt that the wishes and feelings of children (of all ages) were made clear to the meeting but 11 out of the 15 parents who responded felt that this was the case. Children's Care data to follow	100% 90% 80% 60% 60% 60% 60% 40% 40% 40% 40% 40% 40% 40% 40% Target 44% 44%
Children's Care data to follow	

2.2 Champion high standards in schools

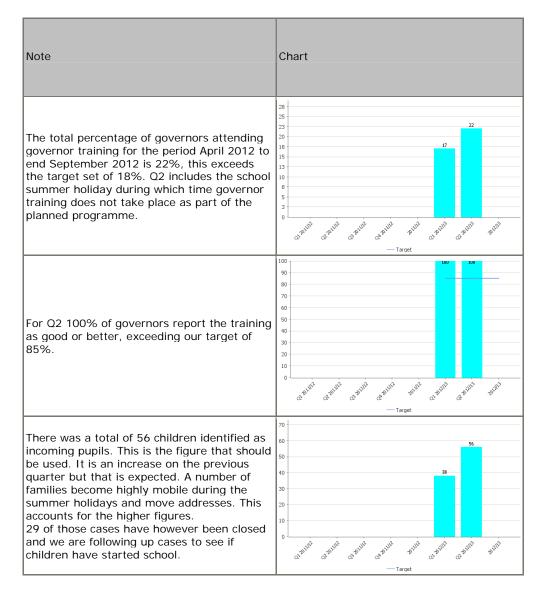
Key Measure
NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2
NI 75 Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths (LAA)
NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the res (LAA)
NI 101 Looked after children achieving 5 A*-(GCSEs (or equivalent) at Key Stage 4 (including English and mathematics) (LAA)
NI 105 The Special Educational Needs (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	13				
67.0 %	68.0 %	Not meas ured for Quart ers	Not me	Not measured for Quarters				
53.9	62.5 %	Not meas ured for Quart ers	Not me	Not measured for Quarters				
33.1	31.2 %	Not meas ured for Quart ers	Not me	Not measured for Quarters				
17.0	12.9 %	Not meas ured for Quart ers	Not measured for Quarters				16.0 %	
46.0 %	46.4 %	Not meas ured for Quart ers	Not me	asured	for Qua	rters	49.0 %	

Note	Chart
The provisional value for this measure has increased by 4.8 percentage points to 72.2%. It is likely that following the issue of validated results, once schools have completed the checking exercise, it will increase slightly, this is because the current provisional figure does not contain the outcomes of reviews and the removal of pupils who have arrived new to the UK during the last 2 years of primary education.	
Figure given is for all secondary maintained schools and academies in Medway, it is provisional as schools are still awaiting the outcomes of appeals, reviews and removal of pupils in the autumn checking exercise.	
The attainment gap between the poorest performing 20% of children and the average for the whole cohort has remained almost static as compared with the previous year. Overall attainment of the bottom quartile has improved as compared with 2011, but so has overall attainment across Medway, meaning the gap remains at 31%.	
The cohort has significantly reduced in size since the targets were set. Results are provisional and may change once validated is received.	
The provisional figure for 2012/13 following the release of GCSE results in August is 43.6%, reducing the gap between pupils with SEN and all other pupils by 2.8% and exceeding the gap target set.	

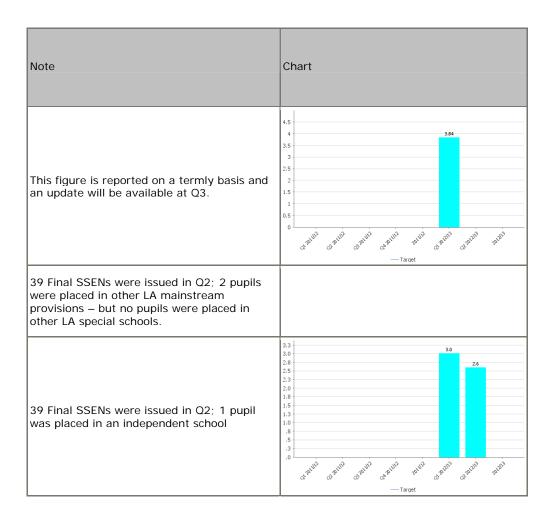
Key Measure
SCTS1 % of governors attending governor training
SCTS2 % of those attending governor training who reported that the training was good or better
EDU1 The number of children who are missing from education (including all children who are of statutory school age who are not on a school roll or in alternative provision).

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
		17	22	18	⊘		43
		100	100	85	②	-	85
		38	56		?	•	



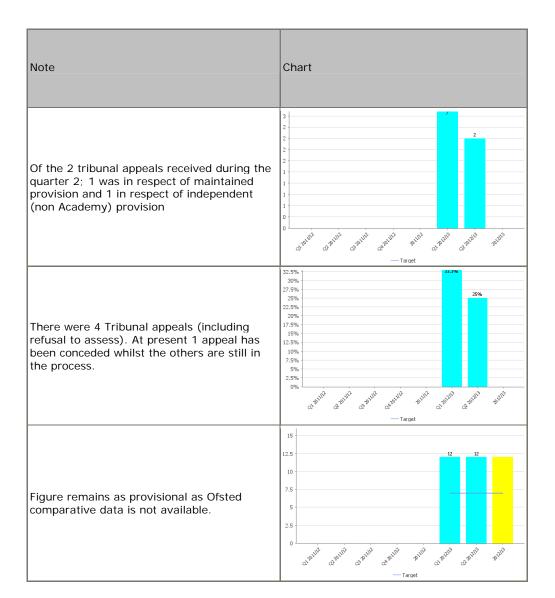
	_
Key Measure	
EDU3 % of young people who are absent from school for 15% or more days in the school year.	
SEN1 % of newly statemented children placed in out of area maintained special schools	
SEN2 % of newly statemented children placed in INMS	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
		3.84				?	
		3	N/A		<u>~</u>	?	
		3.0	2.6			•	



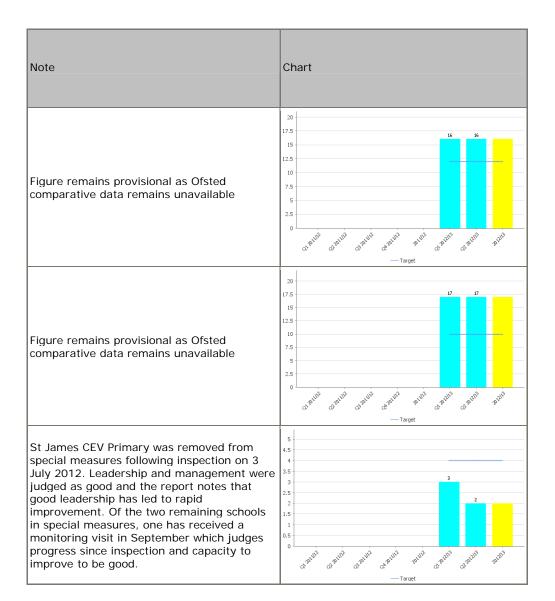
Key Measure
SEN4 Number of tribunal appeals contesting a named Medway provision
SEN5 % of appeals withdrawn, upheld or refused
SIS1a (amended) Ofsted school judgements showing trend of improvement - % schools judged good or better in Medway

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	2012/
		7	2			•	
		33.3	25%			•	
		12	12	7			7



Key Measure
SIS1b (amended) Ofsted school judgements showing trend of improvement - Leadership & Management - % schools judged good or better in Medway
SIS1c (amended) Ofsted school judgements showing trend of improvement - Quality of Teaching - % schools judged good or better in Medway
SIS2a (amended) Difference made to schools by Local Authority support - Schools in Special Measures

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Ω2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
		16	16	12		_	12
		17	17	10	>		10
		3	2	4		•	4



Key Measure
SIS2b (amended) Difference made to schools by Local Authority support - Schools with a Notice to Improve
SIS2c (amended) Difference made to schools by Local Authority support - Schools below floor threshold (LA maintained schools only)

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 2012/13			Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13
		2	1	4			4
		12	6	6	②	•	6

Note	Chart
Barnsole Junior school closed in August 2012, so no longer has a notice to improve. Halling has a notice to improve. During September no Medway maintained schools inspected were judged to require an Ofsted category of concern.	5 4.5 4.5 4.5 4.5 4.5 5.5 5.5 5.5 5.5 5.
One secondary school was below the floor threshold of 40% of students gaining 5 or more GCSE or equivalent including English and mathematics, this school was affected by the change in English GCSE grade boundaries. 11 primary schools were below floor at the start of 2012, 8 have improved and are no longer below floor, 2 schools had results which dipped below floor, bringing the number of primary schools currently below floor to 5. One of these has now converted to an academy, as has the secondary school.	13 12 12 11 10 9 8 8 7 7 6 5 6 5 4 4 3 2 2 1 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

2.3 Promote and encourage healthy lifestyles

Key Measure	
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2010/	2011/	Q1 2012/ 13	Q2 2012/13		Target 2012/		
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart	

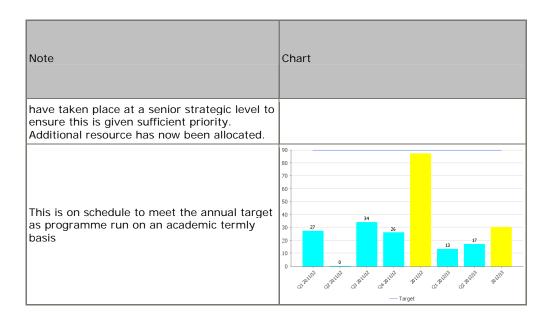
Key Measure
EY1a Percentage of children in Medway aged 0-4 attending a local Sure Start Children's Centre
EY1b Total number of attendances at Sure Start Children's Centres by families with children 0-4 years
PH2 Smoking quits from pregnant women

2010/ 11	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	53%	31.5	45.7 %	40%	②	•	56%	
	193,3	53,15 7	112,3 76	99,50 0	②	•	199,0	
60	43	7	N/A	18	?	?	70	



Key Measure
PH3 Numbers completing the MEND programme

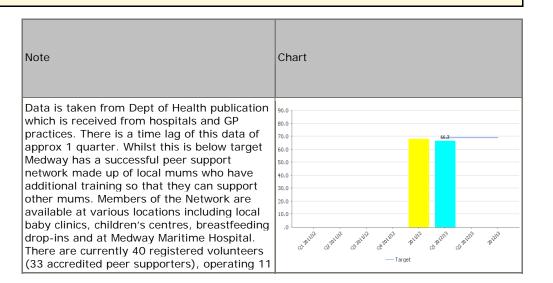
2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
N/A	87	13	17	22.5	<u> </u>	•	90



2.4 Promote and encourage healthy lifestyles (for people with SEN)

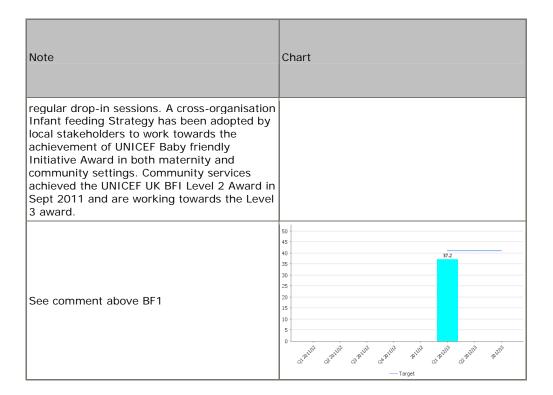
Key Measure
BF1 Increase in breastfeeding rate at initiation at birth

2010/	2011/	Q1 2012/ 13	Q2 201	Target 2012/			
Value	Value	Value	Value	Target	Status	Short Trend	13
	68.0	66.3	N/A	69.0	?	?	69.0



Key Measure
BF2 Increase in breastfeeding rate at 6-8 weeks

_									
20		2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Va	alue	Value	Value	Value	Target	Status	Short Trend	13	
			37.2	N/A	41	?	?	41	
_									

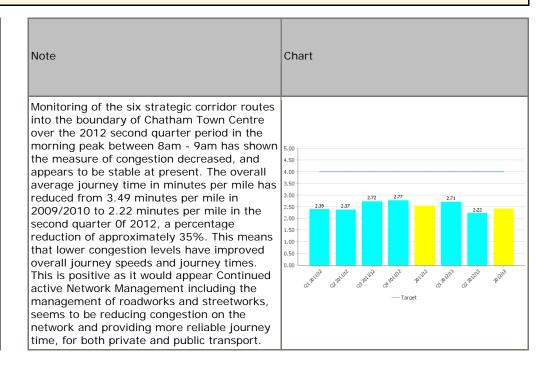


Everybody travelling easily around Medway

3.1 We will secure a reliable and efficient local transport network

Key Measure	
NI 167 Average joi time along 6 prima transport corridors Chatham (mins pe	ary into

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
2.81	2.54	2.71	2.22	4.00		^	4.00



Key Measure
HP26 Satisfaction with road maintenance
HP27 Satisfaction with pavement maintenance
IT2 Percentage of people who think Medway Council helps people travel easily around Medway

2010/ 11	2011/	Q1 2012/ 13	Q2 201	22 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
	49.75	44.00	52.00	50.00			50.00	
	71.00	69.00	69.00	60.00	②	•	60.00	
	53.25	52.00	58.00			•		



Key Measure	
TMRS7 Number of notices received to carry out works on the highway	

2010/ 11	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
		5284	4454			?		

Note	Chart
From the 4454 opening notices for works to the highway 1006 were withdrawn or cancelled by the works promoter. Therefore 3448 works were carried out on the highway during quarter 2. From the 4454 works carried out 1290 inspections of the works were carried out and 166 defects were issued to the works promoters. Defects are in association with how the works are being carried out or how they have been reinstated i.e. the highway not being in a satisfactory condition following the works. Over the past quarter Medway has seen a significant amount of works associated with Southern Water i.e. installation of water meters and mains replacement, Southern Gas Networks Main Replacement and BT Open Reach High Speed Broadband	5500 5500 4500 4500 3000 2500 1000 500 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Everyone benefiting from the areas regeneration

4.1 Decent new homes and quality of existing housing

Key Measure	

2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart

Key N	Лeasure
1	55 Number of dable homes ered
stay accor hous depe	Average length of in B&B mmodation of eholds with ndent children or nant woman (weeks)

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
334	350	55	35	52		•	204	
1.73	18.50	2.39	2.06	1.00			1.00	

Note	Chart
Although the 2nd quarter performance did not meet its target of 52 properties, the excellent performance in quarter 1 means that so far this year we have delivered 90 properties (our YTD target for the end of qtr 2 was 77 properties). Performance is on track to meet the annual target and it is currently estimated that 219 properties will be delivered by year end.	350 300 250 250 250 250 250 250 250 250 250 2
The average length of stay has decreased from quarter 1 despite an increase in the number of households approaching as homeless. Performance is however still above target and this is due in part to the increasing amount of households approaching and a limited supply of suitable alternative accommodation. Work is currently ongoing to source additional alternative accommodation.	22.50 20.00 17.50 15.00 15.00 12.50 10.00 2.50 2.39 2.06 2.39 2.06 Target

4.2 People have the skills to take up job opportunities

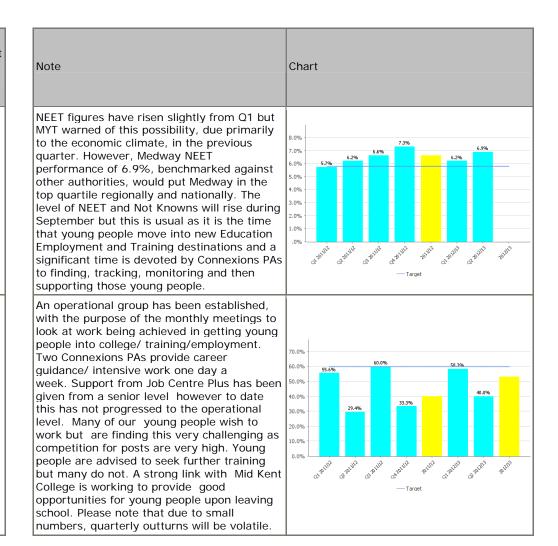
Key Measure	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart

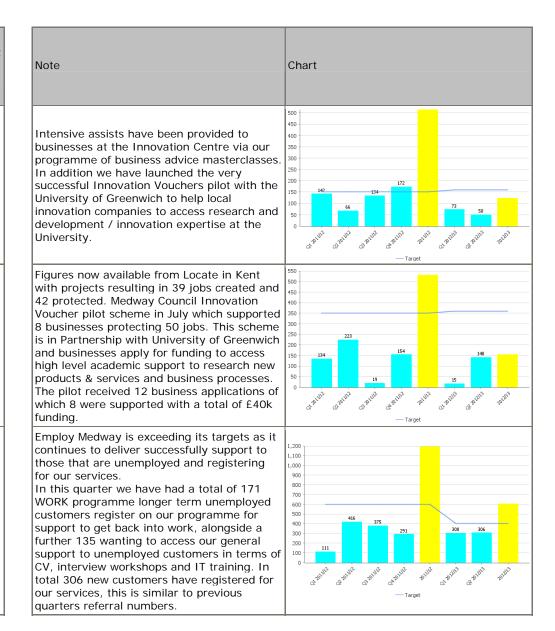
Key Me	easure
who ar	16 to 18 year olds e not in education, ment or training
	Care leavers in ion, employment iing

2010/ 11	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
6.3%	6.6%	6.2%	6.9%	5.8%		•	5.8%	
51.6 %	40.0	58.3	40.0	60.0		•	60.0	



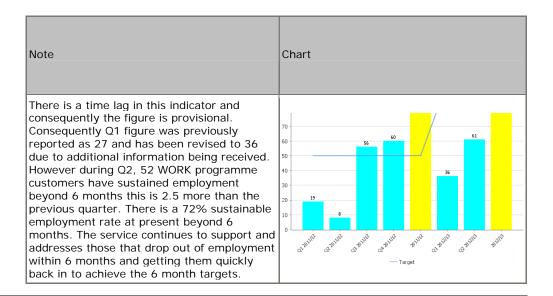
Key Measure
LRCC3 The number of intensive assists to local businesses
LRCC4 Number of jobs created and safeguarded
ECD7b New registrations by local people accessing employment support services

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
	514	73	50	40		•	160
	530	15	140	90	②	•	360
498	1,193	300	306	100	②	•	400



Key Measure	
ECD48c Employment has lasted 26 weeks	t that

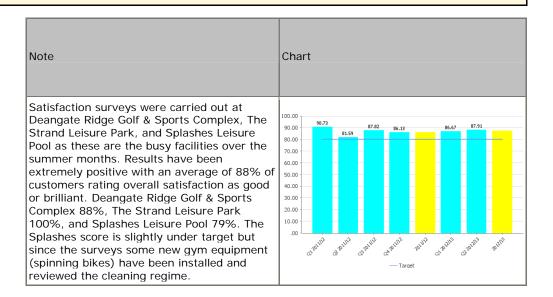
2010/	2011/	Q1 2012/ 13	Q2 201	Target 2012/				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	147	36	61	33	②	^	100	



4.3 Medway as destination for culture, heritage, sport and tourism

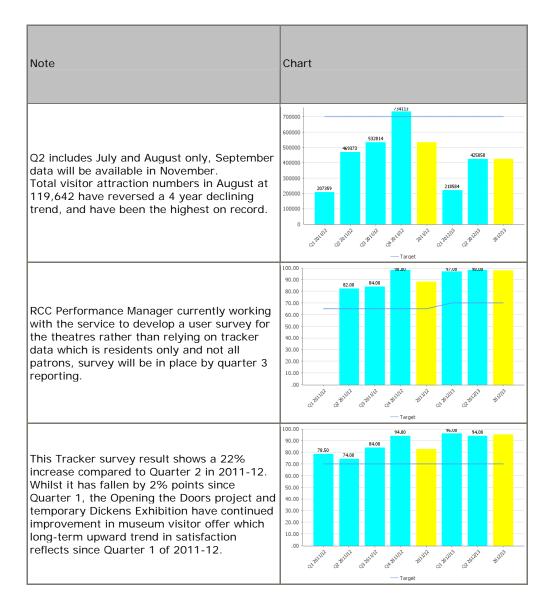
Key Measure
L7 Leisure - Level of user satisfaction (% satisfied)

2010/	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	85.95	86.67	87.91	80.00	②	^	80.00	



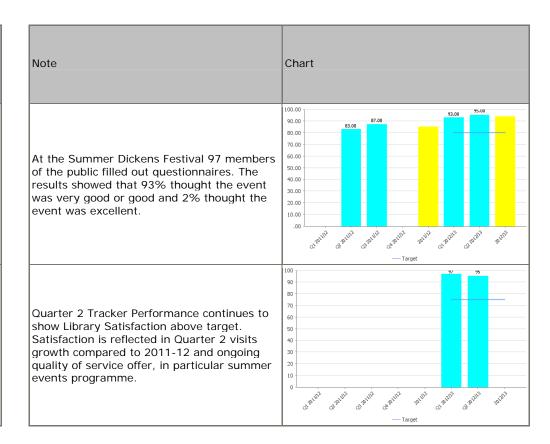
Key Measure
LRCC1 Number of visitors to tourist attractions in Medway
F3 User satisfaction with theatres
GH9 User satisfaction with museums and galleries

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
67240 4	53281 4	21858 4	42505 8	17500 0			70000 0
	88.00	97.00	98.00	70.00	②	•	70.00
	82.63	96.00	94.00	70.00		•	70.00



Key Measure
F4 User satisfaction with events
LIB4 Satisfaction with libraries

2010/	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	85.00	93.00	95.00	80.00		1	80.00	
		97	95	75	②	•	75	



Safe, Clean and Green Medway

5.1 We will improve public confidence and feelings of safety

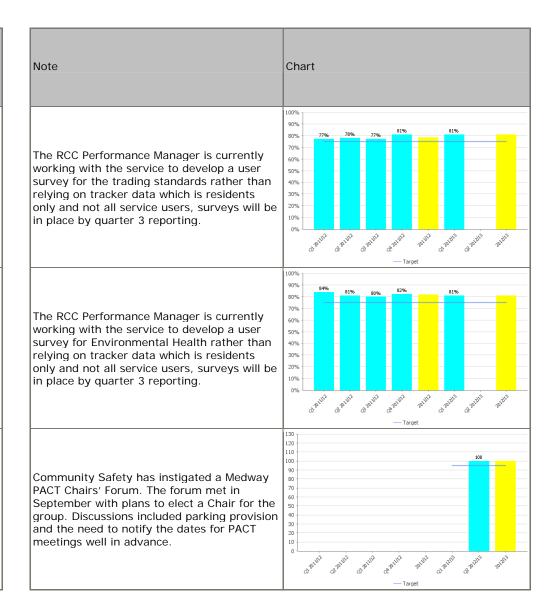
Key Measure	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart

Key Measure
SF11 User satisfaction with trading standards
SF12 User satisfaction with environmental health
SF14 Council attendance at PACTS and SACTS where notified a fortnight in advance

2010/	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	78.25 %	81%				?		
	81.75 %	81%			?	?	75%	
			100	95	②	?	95	



Key Measure
SF15 Percentage of people who feel Medway is safe

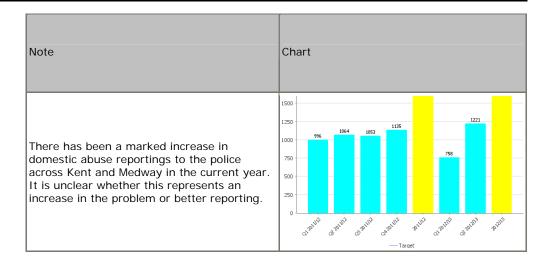
2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	22 2012/13			
Value	Value	Value	Value	Target	Status	Short Trend	13
94.1	94.3			90.0		?	90.0

Note	Chart				
This quarter will not be known until the end of November but at the end of August 2012 the result was 95.4% with 94.1% the year before. Results have been taken from the Crime Victim Survey.	100.0 90.0 70.0 60.0 60.0 40.0 30.0 20.0 10.0 Arguill				

5.2 We will help to prevent and reduce domestic abuse

Key Measure
DA1 Number of incidents of domestic abuse

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	
	4248	758	1221		?	•		



Key Measure
DA2 % of repeat victims of domestic abuse
DA3 Impact of domestic abuse on children's safety

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	24.1 %	35.0 %	23.3	25.0 %		1	25.0 %
					?	?	

Note	Chart
The repeat rate has dropped back to within target due to a refocusing by police on offenders.	35.0% 30.0% 25.0% 22.7% 20.0% 15.0% 10.0% 04811112
In September a Medway Domestic Abuse pilot was launched in 3 wards (River, Gillingham South, Luton & Wayfield) and five schools to facilitate information sharing of domestic abuse incidents between the Police, Education and Health. The pilot phase will last for six months after which it will be reviewed with the hope that it can be rolled out across Medway.	

5.3 We will increase recycling, reducing waste to landfill sites

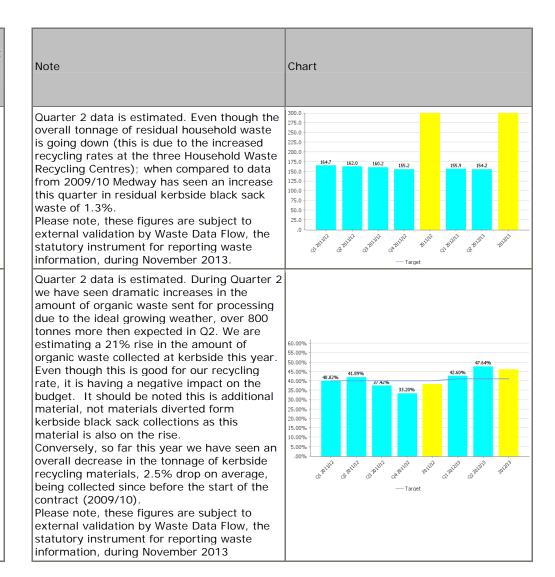
Key Measure		
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2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart

Key Measure
NI 191 Residual household waste - kg per household
NI 192 Percentage of household waste sent for reuse, recycling and composting

2010/ 11	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
668.9	658.8	155.9	154.2	198.0		•	792.0
36.76 %	38.10	42.60 %	47.64 %	43.00 %	>		41.00 %



Key Measure	
W6 Satisfaction with refuse collection	
W7 Satisfaction with recycling facilities	

2010/	2011/	Q1 2012/ 13	Q2 201	Q2 2012/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	92.75	92.00	94.00	90.00	②	1	90.00
	84.50	85.00	86.00	82.00			82.00

Note	Chart
This continued extremely high satisfaction level reflects our reliable, simple, consistent weekly collection service	100.00 92.00 92.00 92.00 92.00 94.00 93.00 92.00 94.00 94.00 94.00 94.00 92.00 94.00 94.00 95.00
Satisfaction with the recycling service remains high and work continues via education, promotion and contract monitoring to ensure these standards are maintained. Five public events were delivered in quarter 2 to encourage recycling with approx 3,300 people in attendance.	100.00 90.00 80.00 90.00

5.4 We will work with the community to keep Medway's streets clean

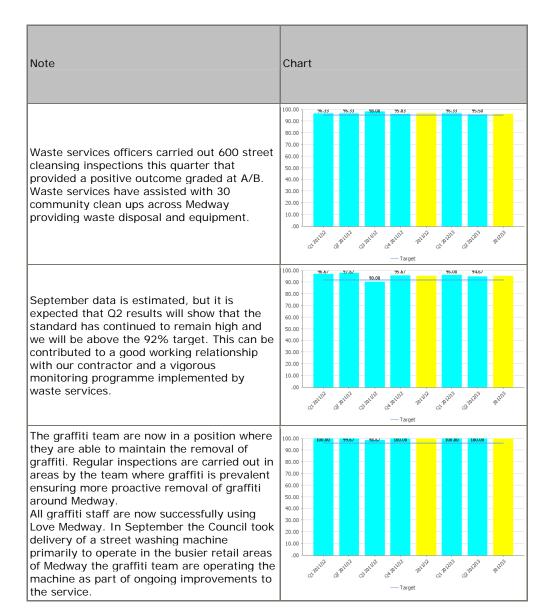
Key Measure	

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13		Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13

Note	Chart

Key Measure
NI 195a NEW Improved street and environmental cleanliness: Litter
NI 195b NEW Improved street and environmental cleanliness: Detritus
NI 195c NEW Improved street and environmental cleanliness: Graffiti

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	2012/ 13	
	96.63	96.33	95.50	95.00		•	95.00	
	95.00	96.00	94.67	92.00	②	•	92.00	
	99.58	100.0	100.0	96.00	②	-	96.00	



Key Measure	
NI 195d NEW Improved street and environment cleanliness: Flyposting	
W5 Satisfaction with ho the Council deals with graffiti	w
W8 Satisfaction with street cleaning	

2010/ 11	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	100.0	100.0 0	100.0 0	98.00		•	98.00	
	76.25	70.00	68.00	80.00		•	80.00	
	74.00	72.00	74.00	75.00	<u></u>	•	75.00	



Key Measure	

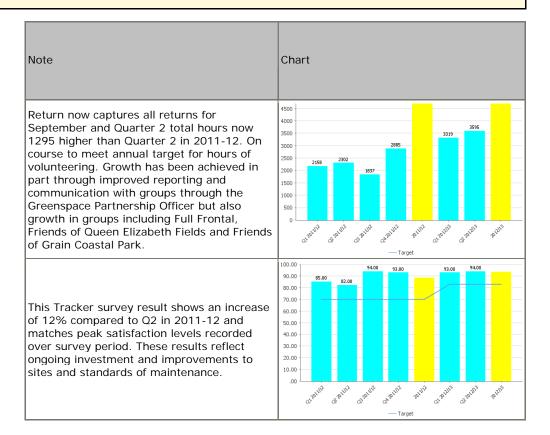
2010/	2011/ 12	Q1 2012/ 13	Q2 201	Q2 2012/13				
Value	Value	Value	Value	Target	Status	Short Trend	13	

Note	Chart
has been undertaken to manage high profile areas of Medway.	

5.6 We will work with local people to maintain parks and open spaces

Key Measure
GH4 Citizen participation hours
GH6 Satisfaction with parks and open spaces

2010/ 11	2011/ 12	Q1 2012/ 13	Q2 201	2/13	Target 2012/		
Value	Value	Value	Value	Target	Status	Short Trend	13
7054	9182	3319	3595	2496		•	9698
	88.50	93.00	94.00	83.00		•	83.00



Key Measure
GH7 Satisfaction with play areas
GH4a Number of people involved in practical volunteer tasks through membership of Friends groups
GH8 Number of green flags

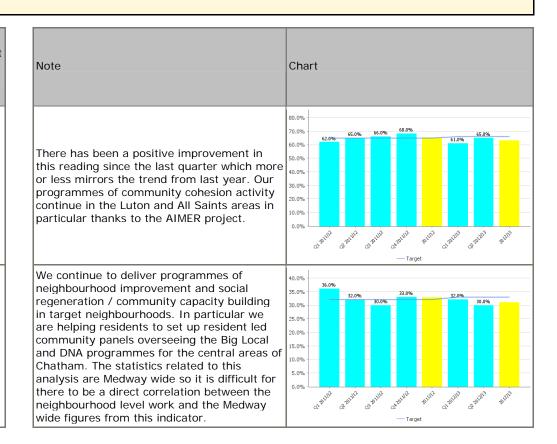
2010/	2011/	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
	84.75	92.00	89.00	80.00		•	80.00	
	2509	761	771	317	②	•	2617	
	5	5	5	5		-	5	



5.7 We will support the building of strong communities

Key Measure
NI 1 % of people who believe people from different backgrounds get on well together in their local area
QoL23 NI 4 % of people who feel they can influence decisions in their locality

2010/ 11	2011/	Q1 2012/ 13	Q2 201	2/13			Target 2012/
Value	Value	Value	Value	Target	Status	Short Trend	13
	65.3 %	61.0 %	65.0 %	66.0 %		•	66.0 %
	32.8	32.0 %	30.0 %	33.0 %		•	33.0



Better for Less

Key I	Measure
	Working days lost to sickness absence

2010/	2011/ 12	Q1 2012/ 13	Q2 2012/13				Target 2012/	
Value	Value	Value	Value	Target	Status	Short Trend	13	
7.28	7.43	1.78	2.71	3.33		•	8.00	

