

Business Support Overview and Scrutiny Committee – Supplementary agenda

A meeting of the Business Support Overview and Scrutiny Committee will be held on:

Date: 3 December 2015

Time: 6.30pm

Venue: Meeting Room 2 - Level 3, Gun Wharf, Dock Road, Chatham ME4

4TR

Items

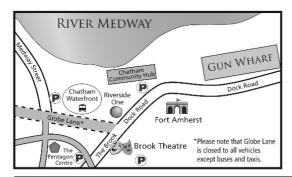
8 Revenue Budget Monitoring 2015/2016

(Pages 3 - 4)

At the last meeting of the Committee Members requested further detail regarding the revenue budget, in particular distinguishing between pay and non-pay costs. This information is enclosed and will be considered as part of Agenda Item 8 (Revenue Budget Monitoring 2015/2016).

For further information please contact Michael Turner, Democratic Services Officer on Telephone: 01634 332817 or Email: democratic.services@medway.gov.uk

Date: 1 December 2015



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Revenue budget 2015/16 as at Round 1 budget	monitoring			1		Г	T	1	
DIRECTORATE	Unit	Employees	Other direct costs	Gross Direct Spend	Income	Net Direct Expenditure	Sum of Support Costs	Sum of Business Unit Recharge	Total Net Expenditure
Business Services Directorate		£	£	£	£	£	£	£	£
CENTRAL FINANCE	CORPORATE MANAGEMENT FINANCE OPERATIONS	2,423,518 961,491	1,179,163 79,025	3,602,681 1,040,516	(99,333) (79,014)	3,503,348 961,502	1,099,110 168,044	(996,639) (1,163,364)	3,605,8 (33,81
	FINANCE STRATEGY FINANCE SUPPORT MANAGER	915,543 0	48,043 0	963,586 0	(107,174) 0	856,412 0	114,864 0	(1,005,460) 0	(34,18
	INTERNAL AUDIT & COUNTER FRAUD REVENUES & BENEFITS	472,926 591,636	27,617 107,674,840	500,543 108,265,974	(22,489) (107,775,868)	478,054 490,106	85,344 2,897,140	(581,007)	3,387,2
CENTRAL FINANCE T-4-1	RURAL LIAISON GRANTS VACANCY SAVINGS CFO	0 0	75,000	75,000 0 114,448,802	0 0	75,000	0 0	0 0	75,0
CENTRAL FINANCE Total COMMUNICATIONS & IMPROVEMENT	BETTER FOR LESS	5,365,114	109,083,688	114,448,802	(108,083,878)	6,364,924	4,364,502 110,972	(3,746,470)	6,982,4
COMMONICATIONS & INFROVENENT	BFL COMMUNITY HUB BUSINESS & ADMIN SUPPORT	0 1,800,416	0 69,020	0 1,869,436	0 (114,963)	0 1,754,473	742,061	0 (2,515,003)	(18,46
	COMMUNICATIONS PERFORMANCE & INTELLIGENCE	664,227 354,251	298,560 55,894	962,787 410,145	(453,306) (2,676)	509,481 407,469	125,458 78,914	(678,976) (486,383)	(44,03
COMMUNICATIONS & IMPROVEMENT Total	VACANCY SAVINGS C,P&P	(101,772) 2,717,122	0 423,474	(101,772) 3,140,596	(570,945)	(101,772) 2,569,651	1,057,405	(3,680,362)	(101,77 (53,30
DEMOCRACY & GOVERNANCE	DEMOCRATIC SERVICES MANAGER	530,260	102,277	632,537	(43,648)	588,889	167,056	0	755,9
	MEMBERS & ELECTIONS	4,393,346 450,013	455,264 1,078,976	4,848,610 1,528,989	(537,349) (162,959)	4,311,261 1,366,030	1,159,266 48,239	(5,498,309)	1,414,2
DEMOCRACY & GOVERNANCE Total	REGISTRATION & BEREAVEMENT VACANCY SAVINGS CF D&G	793,430 (154,438) 6,012,611	1,201,797 0 2,838,314	1,995,227 (154,438) 8,850,925	(2,538,663) 0 (3,282,619)	(543,436) (154,438) 5,568,306	271,075 0 1,645,636	0 (5,498,309)	(272,36 (154,43 1,715,6
LEGAL CONTRACTS & PROPERTY	CATEGORY MANAGEMENT	575,895	82,122	658,017	(52,367)	605,650	136,512	(742,161)	1,715,0
	LEGAL SERVICES MEDWAY NORSE	1,514,642 0	298,685 5,909,658	1,813,327 5,909,658	(769,321) (295,500)	1,044,006 5,614,158	297,064 0	(1,342,929) (5,001,716)	(1,85 612,4
	PROPERTY AND CAPITAL PROJECTS VACANCY SAVINGS H&CS	1,086,245 (90,820)	2,332,275 0	3,418,520 (90,820)	(2,956,265) 0	462,255 (90,820)	1,175,519 0		(1,366,93 (90,83
LEGAL CONTRACTS & PROPERTY Total		3,085,962	8,622,740	11,708,702	(4,073,453)	7,635,249	1,609,095	(10,091,501)	(847,15
ORGANISATIONAL SERVICES	ADULT EDUCATION ICT MANAGER	1,521,682 2,123,468	597,811 1,602,677	2,119,493 3,726,145	(2,937,873) (456,543)	(818,380) 3,269,602	651,875 559,352	(3,884,389)	(166,50
ORGANISATIONAL SERVICES Total	PERSONNEL SERVICES	4,597,953 8,243,103	182,738 2,383,226	4,780,691 10,626,329	(4,115,356) (7,509,772)	665,335 3,116,557	454,187 1,665,414	(1,896,814) (5,781,203)	(777,29 (999,23
BFL SAVINGS	BFL SAVINGS	0	0	0	(449,984)	(449,984)	0	0	(449,98
CATEGORY MGMNT SAVINGS	CATEGORY MGMNT SAVINGS	0	0	0	(1,070,366)	(1,070,366)	0	0	(1,070,36
INTEREST & FINANCING	INTEREST & FINANCING	0	16,955,700	16,955,700	(3,711,752)	13,243,948	0	0	13,243,9
LEVIES	LEVIES	0	1,071,006	1,071,006	(32,495)	1,038,511	0	0	1,038,5
MEDWAY NORSE	MEDWAY NORSE	0	0	0	(263,000)	(263,000)	0	0	(263,00
RISK & INSURANCE	RISK & INSURANCE	130,127	70,944	201,071	(267,207)	(66,136)	66,136	(28 707 845)	40.55
Total Business Services Directorate Children and Adults Services Directorate		25,554,039	141,449,092	167,003,131	(129,315,471)	37,687,660	10,408,188	(28,797,845)	19,297,5
Children and Adults Services Directorate CHILDRENS' CARE	CHILD IN NEED & CHILD PROTECT	2,488,901	972,410	3,461,311	(73,700)	3,387,611	157,835	0	3,545,4
-	CHILD IN NEED & CHILD PROTECT CHILDRENS ADVICE AND DUTY CHILDRENS CARE MANAGEMENT	2,228,271 998,502	592,830 279,506	2,821,101 1,278,008	(376,613)	2,444,488 1,278,008	137,637 137,637 292,905	0	2,582,1 1,570,9
	CHLDNS CARE REDUNDANT COST CEN EARLY HELP	0 1,875,685	0 1,204,126	0 3,079,811	0 (2,093,652)	0 986,159	0 148,446	0	1,134,6
	LOOKED AFTER CHILD AND PROCEED	5,129,728	18,520,379	23,650,107	(169,184)	23,480,923	978,370	0	24,459,2
CHILDRENS' CARE Total		12,721,087	21,569,251	34,290,338	(2,713,149)	31,577,189	1,715,193	0	33,292,3
DEP DIRECTOR - CHILD & ADULTS	DEPUTY DIRECTOR DISABILITY SERVICES	2,238,754 2,997,472	14,270,054 36,145,986	16,508,808 39,143,458	(19,168,216) (1,999,766)	(2,659,408) 37,143,692	460,423 850,472	0	(2,198,98 37,994,1
	HEAD OF ADULT SOCIAL CARE & SO MENTAL HEALTH SOCIAL CARE BUSINESS MANAGER	3,097,446 1,891,126 2,308,948	25,380,378 2,785,677 1,308,661	28,477,824 4,676,803 3,617,609	(9,188,787) (190,480) (494,554)	19,289,037 4,486,323 3,123,055	695,677 472,068 830,744	0	19,984,7 4,958,3 3,953,7
DEP DIRECTOR - CHILD & ADULTS Total	SOCIAL CARE BUSINESS IVIAINAGER	12,533,746	79,890,756	92,424,502	(31,041,803)	61,382,699	3,309,384	0	64,692,0
INCLUSION & SCHOOL IMPROVEMENT	EARLY YEARS HEALTH & INCLUSIONS	2,868,982 499,024	11,743,457 157,730	14,612,439 656,754	(367,056) (80,349)	14,245,383 576,405	721,970 119,510	0	14,967,3 695,9
	INCLUSION MANAGEMENT TEAM PSYCHOLOGY & SEN	783,844 2,367,451	57,919 30,152,521	841,763 32,519,972	(425,416) (1,967,861)	416,347 30,552,111	88,482 660,918	0	504,8 31,213,0
	SCHOOL CHALLENGE & IMPROVEMENT YOUTH SERVICE	840,419 1,924,705	247,778 1,672,271	1,088,197 3,596,976	(133,000) (1,131,423)	955,197 2,465,553	39,907 145,220	0	995,1 2,610,7
INCLUSION & SCHOOL IMPROVEMENT Total		9,284,425	44,031,676	53,316,101	(4,105,105)	49,210,996	1,776,007	0	50,987,0
DIRECTORATE MANAGEMENT TEAM PARTNERSHIP COMMISSIONING	DIRECTORATE MANAGEMENT TEAM	601,801	16,586	618,387	(52,000)	566,387	75,872 103,187	0	642,2
PARTNERSHIP COMMISSIONING	BUSINESS SUPPORT & COMMISSIONI COMMISSIONING MANAGEMENT TEAM SCH ORGANISATION & STUDENT SER	1,592,878 230,206 573,877	1,813,957 50,638 1,355,090	3,406,835 280,844 1,928,967	(840,744) (60,000) (280,866)	2,566,091 220,844 1,648,101	98,894	0	2,669,2 220,8 1,746,9
PARTNERSHIP COMMISSIONING Total	SCH SERV, QUALITY & COMMISSION	512,056 2,909,017	846,996 4,066,681	1,359,052 6,975,698	(1,134,765) (2,316,375)	224,287 4,659,323	26,960 229,041	0	251,2 4,888,3
SCH RETAINED FUNDING & GRANTS	FINANCE PROVISIONS	0	443,794	443,794	0	443,794	0	0	443,7
	HR PROVISIONS SCHOOL GRANTS	726,090 0	9,311 73,216,606	735,401 73,216,606	(427,565) (59,852)	307,836 73,156,754	0	0	307,8 73,156,7
SCH RETAINED FUNDING & GRANTS Total		726,090	73,669,711	74,395,801	(487,417)	73,908,384	0		73,908,3
SCHOOLS	SCHOOLS DELEGATED BUDGETS	65,352,841	23,094,092	88,446,933	(88,446,933)	0	7 105 407	0	222
Total Children and Adults Directory		104,129,007	246,338,753	350,467,760	(129,162,782)	221,304,978	7,105,497	0	228,410,4
Regeneration, Communities and Culture DIRECTOR'S OFFICE	DIRECTOR'S OFFICE	319,127	246,172	565,299	(894,283)	(328,984)	804,184	0	475,2
FRONT LINE SERVICES	CCTV & LIFELINE	1,168,222	909,621	2,077,843	(2,055,961)	21,882	254,646	0	276,5
	FRONT LINE SERVICES SUPPORT HIGHWAYS	213,419 1,730,557	466,617 5,755,088	680,036 7,485,645	(912,373) (1,485,981)	(232,337) 5,999,664	253,952 297,210	0	21,6 6,296,8
	INTEGRATED TRANSPORT PARKING SERVICES	1,435,513 1,011,414	7,381,375 3,659,684	8,816,888 4,671,098	(1,546,382) (7,815,412)	7,270,506 (3,144,314)	772,641 197,356	0	8,043,1 (2,946,9
	PERFORM AND INTELL HUB SAFER COMMUNITIES	129,543 2,367,044	5,700 1,582,626	135,243 3,949,670	(339,895) (930,694)	(204,652) 3,018,976	208,092 588,513	0	3,4 3,607,4
	WASTE SERVICES	710,478	23,636,418	24,346,896	(6,163,853)	18,183,043	264,805 2,837,215	0	18,447,8 33,749,9
FRONT LINE SERVICES Total		8,766,190	43,397,129	52,163,319	(21,250,551)	30,912,768		1	151,7
	BUILDING CONROL	0	151,787	52,163,319 151,787	0	151,787	0	0	
	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT	0 1,071,158 282,837	151,787 317,205 1,053,845	52,163,319 151,787 1,388,363 1,336,682	0 (1,253,425) (901,600)	151,787 134,938 435,082	0 551,701 186,666	0 0 0	686,6 621,7
	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP	0 1,071,158 282,837 1,466,143 37,736	151,787 317,205 1,053,845 4,481,431 389,930	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666	0 (1,253,425) (901,600) (1,151,717) (570,650)	151,787 134,938 435,082 4,795,857 (142,984)	186,666 515,617 150,256	0 0 0 0	686,6 621,7 5,311,4 7,2
	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING	0 1,071,158 282,837 1,466,143	151,787 317,205 1,053,845 4,481,431	52,163,319 151,787 1,388,363 1,336,682 5,947,574	0 (1,253,425) (901,600) (1,151,717)	151,787 134,938 435,082 4,795,857	186,666 515,617	0 0	686,6 621,7 5,311,4 7,2 126,8 632,0
HOUSING AND REGENERATION	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701	0 (1,253,425) (901,600) (1,151,717) (570,650) (185,900) (16,500)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201	186,666 515,617 150,256 23,181 70,855	0 0 0 0 0 0 0	686,6 621,7 5,311,4 7,2 126,8 632,0 583,8
HOUSING AND REGENERATION HOUSING AND REGENERATION Total	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544	0 (1,253,425) (901,600) (1,151,717) (570,650) (185,900) (16,500) (165,323)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221	186,666 515,617 150,256 23,181 70,855 273,581	0 0 0 0 0 0 0	686,621,7,126,632,633,8,121,609,3
HOUSING AND REGENERATION HOUSING AND REGENERATION Total	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,661)	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,594 10,594,873 2,660,154 4,935,541 1,042,809 395,928	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,900) (165,323) (4,245,115) (1,563,369) (901,689) (277,650) (45,000)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 1,096,785 4,033,852 765,159 350,928	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954	0 0 0 0 0 0 0	686,6 621,7 5,311,4 7,2 126,8 632,0 583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8
HOUSING AND REGENERATION HOUSING AND REGENERATION Total	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERTAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES	925,392 924,697 924,607 925,392 927,74,285 927,74,285 927,74,285 927,74,285 927,74,285	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,528 5,458,767 3,195,400	0 (1,253,425) (901,600) (1,151,717) (570,650) (185,900) (16,500) (165,323) (4,245,115) (1,563,369) (277,650) (45,000) (4,477,458) (264,036)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 1,096,785 4,033,852 765,159 350,928 981,309 2,931,364	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555	000000000000000000000000000000000000000	686,6 621,7 5,311,4 7,2 126,6 632,0 583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,5
HOUSING AND REGENERATION HOUSING AND REGENERATION Total	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767	0 (1,253,425) (901,600) (1,151,717) (570,650) (185,900) (165,500) (165,323) (4,245,115) (1,563,369) (901,689) (277,650) (45,000) (4,477,458)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 1,096,785 4,033,852 765,159 350,928 981,309	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954	000000000000000000000000000000000000000	686, 621, 5,311, 7, 126, 632, 583, 8,121, 1,609, 5,010, 1,104, 382, 2,965, 4,015, 638,
HOUSING AND REGENERATION HOUSING AND REGENERATION Total LEISURE & CULTURE	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERTAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462 391,706	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767 3,195,400 603,180	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,500) (165,523) (4,245,115) (1,563,369) (901,689) (277,650) (45,000) (4,477,458) (264,036) (96,666)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 4,033,852 765,159 350,928 981,309 2,931,364 506,514	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555	000000000000000000000000000000000000000	686,6 621,7 5,311,1 7,7 126,6 632,1 583,3 8,121,1 1,609,5 5,010,1 1,104,1 382,4 2,965,5 4,015,5 638,1 15,727,5
HOUSING AND REGENERATION HOUSING AND REGENERATION Total LEISURE & CULTURE LEISURE & CULTURE Total Total RCC Directorate	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES TOURISM	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938 211,474 7,702,327	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 3,08,207 411,989 2,684,482 1,077,462 391,706	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767 3,195,400 603,180 18,291,779	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,900) (165,323) (4,245,115) (1,563,369) (901,689) (277,650) (45,000) (4,477,458) (264,036) (96,666) (7,625,868)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 4,033,852 765,159 350,928 981,309 2,931,364 506,514 10,665,911 47,599,453	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555 132,456 5,061,458	0 0 0 0 0 0 0 0 0 0	686,621,7 5,311,4 7,2 126,8 632,(583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,6 638,5 15,727,3
HOUSING AND REGENERATION HOUSING AND REGENERATION Total LEISURE & CULTURE LEISURE & CULTURE Total Total RCC Directorate	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES TOURISM BUSINESS DEVELOPMENT DAAT	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938 211,474 7,702,327 20,463,746	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462 391,706 10,589,452 61,151,524	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767 3,195,400 603,180 18,291,779 81,615,270 528,327 2,629,376	0 (1,253,425) (901,600) (1,151,717) (570,650) (185,900) (165,523) (4,245,115) (1,563,369) (901,689) (277,650) (45,000) (4,477,458) (264,036) (96,666) (7,625,868)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 1,096,785 4,033,852 705,159 350,928 981,309 2,931,364 506,514 10,665,911 47,599,453	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555 132,456 5,061,458 10,474,714 47,923 5,085	000000000000000000000000000000000000000	686,6 621,7 5,311,4 7,2 126,8 632,0 533,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,9 638,9 15,727,3 58,074,1
HOUSING AND REGENERATION HOUSING AND REGENERATION Total LEISURE & CULTURE LEISURE & CULTURE Total Total RCC Directorate	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES TOURISM BUSINESS DEVELOPMENT DAAT HEALTH IMPROVEMENT PROGRAMMES PH COMMISSIONING	0 1,071,158 282,837 1,466,143 37,736 195,406 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938 211,474 7,702,327 20,463,746	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462 391,706 10,589,452 61,151,524	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767 3,195,400 603,180 18,291,779 81,615,270 528,327 2,629,376 804,849 6,295,399	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,900) (165,323) (4,245,115) (1,563,369) (901,689) (277,650) (44,477,458) (264,036) (96,666) (7,625,868) (34,015,817)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 4,033,852 765,159 350,928 981,309 2,931,364 506,514 10,665,911 47,599,453	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555 132,456 5,061,458 10,474,714 47,923 5,085 60,497 10,438	000000000000000000000000000000000000000	686,6 621,7 5,311,4 7,2 126,8 632,0 583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,9 638,9 15,727,3 58,074,1
HOUSING AND REGENERATION Total LEISURE & CULTURE	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES TOURISM BUSINESS DEVELOPMENT DAAT HEALTH IMPROVEMENT PROGRAMMES PH COMMISSIONING PH MANAGEMENT STOP SMOKING SERVICES	0 1,071,158 282,837 1,466,143 37,736 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938 211,474 7,702,327 20,463,746 437,277 0 464,600 89,479 1,247,731 463,480	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462 391,706 10,589,452 61,151,524	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,928 5,458,767 3,195,400 603,180 18,291,779 81,615,270 528,327 2,629,376 804,849 6,295,399 1,542,031 530,680	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,900) (165,923) (4,245,115) (1,563,369) (277,650) (45,000) (4,477,458) (264,036) (96,666) (7,625,868) (34,015,817)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 4,033,852 765,159 350,928 981,309 2,931,364 506,514 10,665,911 47,599,453	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555 132,456 5,061,458 10,474,714 47,923 5,085 60,497 10,438 79,084 45,245	0 0 0 0 0 0 0 0 0 0 0 0	686,6 621,7 5,311,4 7,2 126,8 632,0 583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,9 638,9 15,727,3 58,074,1
HOUSING AND REGENERATION HOUSING AND REGENERATION Total LEISURE & CULTURE LEISURE & CULTURE Total Total RCC Directorate	DEVELOPMENT MANAGEMENT ECONOMIC DEVELOPMENT HOUSING HOUSING & REGENERATION SUPP PHYSICAL REGENERATION PLANNING POLICY & DESIGN SOCIAL REGENERATION & EUROPE ARTS, EVENTS & THEATRES GREENSPACES & COUNTRY PARKS HERITAGE LEISURE & CULTURE MANAGEMENT LEISURE & SPORTS LIBRARIES TOURISM BUSINESS DEVELOPMENT DAAT HEALTH IMPROVEMENT PROGRAMMES PH COMMISSIONING PH MANAGEMENT	0 1,071,158 282,837 1,466,143 37,736 415,564 207,258 3,676,102 925,392 954,697 734,602 (16,061) 2,774,285 2,117,938 211,474 7,702,327 20,463,746 437,277 0 464,600 89,479 1,247,731	151,787 317,205 1,053,845 4,481,431 389,930 94,150 162,137 268,286 6,918,771 1,734,762 3,980,844 308,207 411,989 2,684,482 1,077,462 391,706 10,589,452 61,151,524	52,163,319 151,787 1,388,363 1,336,682 5,947,574 427,666 289,556 577,701 475,544 10,594,873 2,660,154 4,935,541 1,042,809 395,528 5,458,767 3,195,400 603,180 18,291,779 81,615,270 528,327 2,629,376 804,849 6,295,399 1,542,031	0 (1,253,425) (901,600) (1,151,717) (570,650) (165,900) (165,323) (4,245,115) (1,563,369) (901,689) (277,650) (44,477,458) (264,036) (96,666) (7,625,868) (34,015,817)	151,787 134,938 435,082 4,795,857 (142,984) 103,656 561,201 310,221 6,349,758 1,096,785 4,033,852 705,159 350,928 981,309 2,931,364 506,514 10,665,911 47,599,453 528,327 2,570,334 804,849 6,295,399 1,542,031	186,666 515,617 150,256 23,181 70,855 273,581 1,771,857 512,577 976,915 339,064 31,954 1,983,937 1,084,555 132,456 5,061,458 10,474,714 47,923 5,085 60,497 10,438 79,084	0 0 0 0 0 0 0 0 0 0 0 0	686,6 621,7 5,311,4 7,2 126,8 632,0 583,8 8,121,6 1,609,3 5,010,7 1,104,2 382,8 2,965,2 4,015,9 638,9 15,727,3 58,074,1 576,2 2,575,4 865,3 6,305,8 1,621,1 575,9 1,178,5

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