

# Cabinet – Supplementary agenda No.1

A meeting of the Cabinet will be held on:

**Date:** 30 October 2012

**Time:** 3.00pm

**Venue:** Meeting Room 2 - Level 3, Gun Wharf, Chatham, Dock Road,

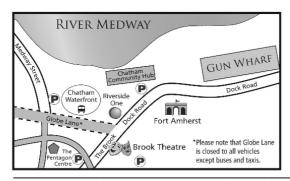
Kent ME4 4TR

# **Items**

<b>7</b> .	Revenue Budget Monitoring 2012/2013	(Pages
		1 - 8)
8.	Capital Budget Monitoring 2012/2013	(Pages
		9 - 30)
9.	2012/2013 Q2 Council Plan Monitoring	(Pages
		21 791

For further information please contact Wayne Hemingway/Anthony Law, Democratic Services Officers on Telephone: 01634 332509/332008 or Email: <a href="mailto:democratic.services@medway.gov.uk">democratic.services@medway.gov.uk</a>

Date: 23 October 2012



This agenda and reports are available on our website

www.medway.gov.uk

A summary of this information can be made available in other formats from 01634 333333

If you have any questions about this meeting and you want to speak to someone in your own language please ring 01634 335577

বাংলা 331780 ગુજરાતી 331782 **ਪੰਜਾਬੀ** 331784 **كوردي** 331841 و 331785 Русский 332374 中文 331781 हिंदी 331783 Polski 332373 গুরুৎশক্ষ্ব 331786 فارسى 331786



# **CABINET**

# **30 OCTOBER 2012**

# **REVENUE BUDGET MONITORING 2012/2013**

Portfolio Holder: Councillor Alan Jarrett (Finance Portfolio)

Report from: Mick Hayward, Chief Finance Officer

Author: Kevin Woolmer, Finance Manager, BSD and RCC

Phil Watts, Finance Manager, Children and Adults

# **Summary**

This report details the revenue budget forecasts as at the end of Quarter 2 (April to September 2012) and highlights the major financial risks remaining in respect of the 2012/2013 General Fund revenue budget

# 1. Budget and Policy Framework

- 1.1. It is the responsibility of Cabinet to ensure that income and expenditure remains within the budget approved by Council.
- 1.2. The Cabinet is asked to accept this report as urgent to enable Cabinet to receive and consider the latest performance monitoring information at the earliest opportunity.

# 2. Background

- 2.1. At its meeting on 23 February 2012, the Council set a General Fund net budget requirement of £180.998 million for 2012/2013, whilst Council Tax continues to be frozen at 2010/2011 levels, on the back of a further 'freeze grant' offered by Central Government.
- 2.2. This is the second quarterly report, summarising reports that have previously been submitted to directorate management teams, based on returns from individual budget managers. In preparing their returns budget managers have been asked to take account of last years outturn, actual income and expenditure for the year to date and, most importantly, their knowledge of commitments and service requirements anticipated for the remainder of the financial year.

2.3. Table 1 below contains a summary of the Council's forecast position, with further detail, at divisional level and before management action, included at Appendix 1.

# 3. Summary Revenue Budget Position 2012/2013

3.1 It can be seen from Table 1 that the outturn forecast for 2012/2013 currently stands at a £961,000 overspend, an improvement of £5,000 on the previous quarter although there are no proposals for further management action.

Table 1: Quarter 2 Summary

Table 1: Quarter 2 Sum		<b>F</b>	D	00	04
Directorate	Budget 2012/2013 £000s	Forecast variance £000s	Proposed action £000s	Q2 variance £000s	Q1 variance £000s
Children and Adult Services:					
- DSG funded services	127,347	0	0	0	0
- General fund services	124,856	726	0	726	329
Regeneration, Community and Culture	57,385	500	0	500	745
Business Support	8,898	365	0	365	252
Public Health	283	(1)	0	(1)	(5)
Interest & Financing	15,442	(550)	0	(550)	(276)
Levies	974	(79)	0	(79)	(79)
Dedicated Schools Grant	(128,693)	0	0	0	0
Council Tax Freeze Grant	(2,477)	0	0	0	0
Specific Grants	(23,017)	0	0	0	0
Budget Requirement	180,998	961	0	961	966
Council Tax	(99,080)				
Formula Grant	(80,743)				
Use of Reserves	(1,175)				

#### 4. Children and Adult Services

- 4.1 The directorate is currently forecasting a £726,000 overspend, the principal reasons for which are:
  - £1,085,000 pressure in Children's Care, driven by an increase in the number of looked after children having to be placed through expensive independent fostering agencies, as in-house capacity has been exhausted;
  - A significant underspend against the budget for school early retirements and redundancies (£329,000). This is due to the local authority having fewer schools following academy conversions and the change in policy to make schools responsible for costs arising from their own restructuring proposals
- 4.2 Demographic pressures within disability services have been offset by the availability of additional PCT income to fund expenditure on enablement, including homecare and adaptations.
- 4.3 The directorate management team had previously proposed a number of measures to manage cost pressures within the Children's Care division, but owing to insufficient senior management capacity due to absences, implementation of this action has been delayed and it has been deemed imprudent to provide an estimate of the financial impact at this stage.

# 5. Regeneration, Community and Culture

- 5.1 The directorate is forecasting an overspend of £500,000, the principle reasons being:
  - Waste Services forecast overspend £157,000 resulting from higher than anticipated levels of garden waste, the re-profiling of the disposal of waste between incineration and landfill and a slight upturn in disposal tonnages.
  - Arts, Theatres and Events forecast overspend £144,000. Theatres are currently showing an overspend of £58,000, a significant improvement from Quarter 1 where the forecast was £169,000. This improvement is mainly attributable to a forecast increase in income due to more popular shows recently being programmed into the events calendar. Management action has reduced the Quarter 1 £50,000 shortfall in income from the Corn Exchange and the Events team down to £25,000 in Quarter 2.
  - Development Management forecast overspend £131,000 due to less than budgeted income resulting from a combination of the continuing poor economic climate and legislation not being passed to enable planning fees to be set locally.
  - Directorate Support pressure of £104,000 mainly due to unfunded Project Management Consultant.
  - Smaller overspends on other services are mitigated by a forecast underspend of £150,000 on the Integrated Transport budget as a result of slower than anticipated uptake of the younger persons scheme, for which a promotion campaign is underway.

- 5.2 Areas not previously mentioned, that have contributed to the improvement since Quarter 1, are:
  - Housing Solutions, the forecast overspend on homelessness has been mitigated with £180,000 savings achieved on homeless prevention schemes and agreements.
  - Car Parking, the service is showing an underspend against budget with an improvement of £145,000 since the previous quarter, mainly due to exceeding income targets.

# 6. Business Support

- 6.1 The division is currently forecasting an overspend of £365,000, contained in which are the following major variations:
  - Building & Design forecast overspend £383,000 driven mainly by falling levels of fee income emanating from a reduced education capital programme.
  - Temporary Staff Agency forecast overspend £232,000 with reduced surpluses reflecting continued reduction in activity levels.
  - Legal Services forecast overspend £153,000 due to reduced income from capital schemes, agency costs to cover staff vacancies and increased cost of court case printing.
  - Children Review Services forecast overspend £88,000 as a result of increased activity.
  - These and other, smaller overspends, are mitigated by significant savings from vacancy management in Financial Services (£284,000) and property related costs within Asset & Property Management (£411,000).

#### 7. Public Health

7.1. The Public Health budget is for the most part funded by the PCT and is not demand led. Therefore the Director expects to spend the funds she has available to deliver the joint local authority and PCT health agenda and is predicting a modest underspend of £1,000.

# 8. Interest & Financing

8.1. Interest rates continue to be at an all-time low and the euro crisis and financial market nervousness continues. Against this backdrop in 2011/12 Interest and Finance returned a surplus against budget of some £276,000. With the caveat that these can be very volatile budgets, the latest forecasts show that this position will be improved in 2012/13. This is for a variety of reasons, including prudent investments and the reducing charge for the residual KCC debt. Latest indications are that Interest and Finance will return a surplus of £550,000 for 2012/13.

# 9. Levies

- 9.1 These levies are not directly 'controllable' by the Council and have been budgeted at 2011/12 levels, however the forecast amounts for 2012/13 are:
  - Coroners Service (via KCC) £499,544 (breakeven)
  - Kent & East Fisheries £34,200 (£3,536 underspend)
  - Environment Agency £55,916 (£750 overspend)
  - Flood and Coastal Defence £304,479 (£76,586 underspend)

#### 10. Dedicated Schools Grant

10.1 This grant is ring fenced to school services and any increase/decrease is matched by a compensating change in schools budgets/contingencies.

#### 11. Council Tax Freeze Grant

11.1 In 2012/13 the Government again funded the equivalent of a 2.5% increase in council tax by way of a council tax freeze grant with the 2011/12 freeze grant being incorporated within the Formula Grant total. As a result the Council did not increase the council tax in 2012/13. However, this was clearly stated as being a one-off grant that will therefore create a budget pressure for 2013/14.

# 12. Specific Grants

12.1 These are the Early Intervention Grant (£11.191 million), the Learning Disability and Health Reform Grant (£9.319 million), the New Homes Bonus (£2.389 million) and the Community Safety Grant (£118,000).

#### 13. Planned Use of Reserves

- 13.1 Council agreed to use £1,175,000 from the General Reserve to fund one-off initiatives as follows:
  - Freedom Pass £11,000 contribution towards the total cost of £250,000,
     the majority to be funded from additional income from parking charges;
  - Free Swimming £200,000;
  - Apprenticeships £100,000 to be funded from reserves and the other £100,000 to be funded from the new Government Youth Contract scheme and EU funds;
  - Graffiti Team £70,000;
  - Free parking at Christmas £50,000;
  - Employment Matters Committee recommendation for lower paid staff -£300,000;
  - 2012 celebrations £200,000;
  - Opposition to Airport proposals £50,000 to be released by the Chief Finance Officer, in consultation with the Leader;
  - Investment in Medway £50,000 to be released by the Chief Finance Officer, in consultation with the Leader;
  - Key Stage 2/Governor Training £143,000 to be funded from the DSG/Standards Fund reserve.

# 14. Housing Revenue Account

14.1. The Housing Revenue Account is expected to achieve a surplus of £1,841,000 which is a favourable variance of £373,000 when compared to the budgeted surplus. This is due to £190,000 staff savings; £47,000 saving on planned maintenance and premises costs; £30,000 saving on general office expenses; £91,000 additional rental and service charge income and an additional £15,000 received for interest earned on HRA reserves.

- 14.2. Due to higher than anticipated surplus reserves the HRA will bring forward its debt repayment schedule. It anticipates making an unbudgeted minimum revenue provision (MRP) payment in 2012/13 which equates to £823,000. The MRP is set at 2% of the outstanding debt per annum for the HRA.
- 14.3. As a result of making the MRP contribution the HRA is expected to achieve an income surplus of £1,018,000 which is an adverse variance of £450,000 when compared to the budget.

#### 15. Conclusions

15.1 The forecast overspend has remained constant between quarters 1 and 2 at approximately £1m. However, although this is a significant sum, it should be remembered that this represents a very small percentage on the General Fund gross expenditure of some £530m. It should also be noted that a forecast overspend of some £5m at the same point in 2011/12 was successfully managed. Directorate management teams will continue to identify measures to contain expenditure with an expectation that adherence to budget will be achieved.

# 16. Financial and legal implications

16.1. These are set out in the body of the report.

#### 17. Recommendations

17.1. Cabinet notes the result of the first round of revenue monitoring for 2012/2013 and instructs Directors to come forward with further proposals for management action to reduce the potential deficit.

# 18. Suggested reasons for decision

18.1 Cabinet has the responsibility to ensure effective budgetary control to contain expenditure within the approved limits set by Council. Where a budget overspend is forecast, Cabinet supported by the corporate management team must identify measures to remove any excess expenditure.

#### **Lead officer contacts**

Phil Watts, Finance Manager C&A, Gun Wharf, Tel. (01634) 331196. e-mail <a href="mailto:phil.watts@medway.gov.uk">phil.watts@medway.gov.uk</a> .gov.uk Kevin Woolmer, Finance Manager BSD/RCC, Gun Wharf, Tel (01634) 332151 e.mail <a href="mailto:kevin.woolmer@medway.gov.uk">kevin.woolmer@medway.gov.uk</a>

#### **Background Papers**

Revenue budget approved by Council 23 February 2012 http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=122&Mld=2416&Ver=4

Revenue Budget Monitoring 2012/2013 to Cabinet 7 August 2012 <a href="http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=115&Mld=2527&Ver=4">http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=115&Mld=2527&Ver=4</a>

MEDWAY COUNCIL

GENERAL FUND REVENUE MONITORING - 2012/2013 Quarter 2

		Expenditure	diture			Income	me		Net
Assistant Director	2012/2013 Budget	Actual to date	2012/2013 Forecast	Forecast Variance	2012/2013 Budget	Actual to date	2012/2013 Forecast	Forecast Variance	Forecast Variance
	£000,8	£000,8	£000,8	£000,8	£000,s	£000,8	£000,8	£000,8	£0003
Children and Adult Services									
Adult Social Care	87,929	38,810	89,473	1,544	(17,117)	(9,473)	(18,663)	(1,546)	(2)
Children's Care	28,934	11,781	30,632	1,699	(117)	(246)	(732)	(614)	1,085
Commissioning and Traded Services	8,312	3,916	8,765	453	(2,219)	(870)	(2,558)	(339)	114
Inclusion and School Improvement	45,857	13,548	45,228	(629)	(6,599)	(1,494)	(6,778)	(179)	(808)
Schools Retained Funding and Grants	6,393	969	5,974	(419)	(7,346)	(2,557)	(7,393)	(47)	(466)
Schools Delegated Funding	108,177	50,049	108,888	711	0	(711)	(711)	(711)	0
Transfer to DSG Reserve	0	0	804	804	0	0	0	0	804
	285,600	118,800	289,764	4,163	(33,397)	(15,352)	(36,835)	(3,437)	726
Regeneration, Community and Culture									
Front Line Services	40,790	26,321	41,299	209	(12,180)	(3,877)	(12,592)	(411)	86
Housing, Development and Transport	17,077	8,020	18,777	1,700	(4,189)	(1,790)	(5,798)	(1,609)	91
Leisure and Culture	23,482	11,651	23,063	(419)	(8,293)	(3,629)	(2,666)	627	207
Directors Office	732	439	836	103	(29)	(16)	(29)	_	104
	82,081	46,430	83,974	1,893	(24,692)	(9,312)	(26,085)	(1,393)	200
Business Support Department									
Financial Services	125,380	41,107	136,915	11,534	(117,180)	(53,630)	(129,055)	(11,875)	(340)
Corporate Services	8,114	3,990	8,101	(13)	(6)369)	(2,019)	(9,112)	257	243
Democracy and Customer First	10,067	3,762	10,728	199	(8,015)	(3,943)	(8,636)	(621)	40
Communications, Performance and Partnerships	5,103	5,363	8,670	3,567	(4,676)	(3,130)	(8,106)	(3,430)	137
Organisational Services	12,570	4,968	12,324	(246)	(13,097)	(6,773)	(12,566)	530	285
	161,235	59,189	176,739	15,504	(152,337)	(69,495)	(167,476)	(15,139)	365
Director of Public Health	1,576	381	2,457	881	(1,293)	(12)	(2,174)	(881)	(1)
Directorate Total	530,493	224,800	552,934	22,441	(211,720)	(94,171)	(232,570)	(20,850)	1,590

This page is intentionally left blank



# **CABINET**

# **30 OCTOBER 2012**

# **CAPITAL BUDGET MONITORING 2012/2013**

Portfolio Holder: Councillor Alan Jarrett, Finance

Report from: Mick Hayward, Chief Finance Officer

Author: Phil Watts, Finance Manager C&A

Kevin Woolmer, Finance Manager BSD / RCC

#### **Summary**

This report presents the capital monitoring for the period to September 2012, with an outturn forecast for 2012/13.

# 1. Budget and policy framework

- 1.1 It is the responsibility of Cabinet to ensure that expenditure for each capital scheme remains within the budget approved by the Council, but it remains the responsibility of Council to approve schemes for inclusion in the capital programme.
- 1.2 The Cabinet is asked to accept this report as urgent to enable Cabinet to receive and consider the latest performance monitoring information at the earliest opportunity.

#### 2. Background

- 2.1 The approved capital programme for 2012/13 and future years amounts to £105.6million, comprising £83.0million in respect of brought forward schemes and £22.6million of new approvals.
- 2.2 This report consolidates the capital monitoring undertaken by each directorate and this is summarised in the appendices. The notes in the main body of the report, below, represent a commentary on areas of concern or items of particular interest.

# 3. Progress

3.1 Table 1 below summarises the current overall expenditure and the forecast position against the capital programme, representing a summary of the detailed information at Appendix 1. Appendices 2 to 5 show the position by directorate.

Table 1: Summary – capital spend and forecasts

Table 1. Callillary	oupitui opo.	na ana rorcea	0.0		
Directorate	Approved Programme	Spend to March 2012	Forecast spend 2012-13	Forecast spend in later years	Forecast Variance
	£'000	£'000	£'000	£'000	£'000
Business Support Department	34,138	26,886	3,195	4,057	0
Children and Adult Services	151,940	79,963	53,400	18,411	(166)
Regeneration, Community and Culture	89,460	64,104	18,465	6,285	(607)
Member Priorities	1,993	996	985	0	(12)
TOTAL	277,531	171,949	76,045	28,753	(785)

- 3.2 The progress reports utilise a 'smiley face' project monitoring system that indicates progress at a glance. With only a few exceptions, the relevant budget manager has provided the information in the progress fields of the report. The criteria for the 'smiley' rating is as follows:
  - Scheme progressing on time and within budget
  - Scheme progressing on time but not within budget or scheme progressing on budget but not within expected timescales
  - Scheme neither progressing within expected timescales nor within budget.

Table 2 summarises the projects progress. Full detail is shown in the appendices:

Table 2: Project Progress Summary

Progress Monitoring	<b>©</b>	<b>(2)</b>	8	Total Schemes
BSD	10	2	0	12
Children & Adults	41	17	0	58
RCC	46	6	0	52
Member Priorities	20	1	0	21
Total	117	26	0	143

# 4. Specific Scheme Monitoring Issues and Completions

83% of schemes are progressing well, forecast to complete on time and to budget.

# 4.1 Business Support

- 4.1.1 There have been no changes to the approved programme since the previous report and no schemes are predicting a variance to budget.
- 4.1.2 However, the scheme in respect of demolition of the Civic Centre was underpinned by anticipated funding of £250,000 from rental income. This will not now be forthcoming and alternative means of funding are being explored.

#### 4.2 Children and Adults

- 4.2.1 The current 2012/13 capital programme for Children and Adult Services is £71,977,000, which reflects a £638,335 increase in the overall budget since quarter 1. This can be explained by the following:
  - £1,642 reduction in the Adult Social Care modernisation and transformation budget, following confirmation of the grant by the Department of Health;
  - £600,000 revenue towards the cost of the new social care integrated care
    management system following approval by Members in July 2012. This
    contribution is to be funded from the rolled forward Adult Social Care
    Reform Grant. The balance of the cost, estimated at £717,895, is to be
    funded from within the existing capital programme please see 4.2.2 below;
  - £39,977 has been added for two new youth projects, CYC Gillingham North £20,893 and Cyber Youth Connection £19,084. This is funded by grant from ERDF France and was approved by Strategic Procurement Board in August 2012.
- 4.2.2 In addition, the following budget transfers have been made between projects. These budget virements had a nil effect on the overall directorate capital budget. These are also reflected in Table 1 and appendices to this report:
  - £160,000 was vired from the Kitchen/Dining project to the Napier Primary Expansion following Relocation of Robert Napier 6<sup>th</sup> Form project. This is to fund the new kitchen at the primary school;

- The Basic Needs Programme vired £312,326 to Greenvale Infant following Gateway 3 approval for the temporary expansion;
- £458,000 was vired from SEN Projects to Twydall Schools PCP to fund the new hearing impaired unit attached to the school
- A new cost centre for Social Care's 'Integrated Care Management System'
  has now been set-up with a budget of £1,317,895. A contribution of
  £600,000 will be funded from the Adult Social Care Reform Grant. The
  balance of £717,895 has been vired from the uncommitted funds
  summarised below
  - i. £300,000 from SEN Projects;
  - ii. £217,895 from Medway Grid for Learning;
  - iii. £200,000 from Adult Social Care Transformation.
- 4.2.3 Against this revised £72.0 million programme the directorate has forecast a roll forward of £19.9 million into future years, reflecting the planned phasing of schemes, with a £166,000 underspend overall.
- 4.2.4 Members requested a regular update on the progress of the Academies Programme.

#### Strood Academy

Main building completed on time and on budget and now fully occupied by the Academy. Landscaping and demolition of the old buildings will be completed during 2013. BAM Construction continue to provide good opportunities for local employment with between 50% and 60% local labour being used to date. They are also delivering curriculum projects both for Strood Academy students and students from other schools across Medway. The Strood Academy project has been entered for a Medway Design Award and the whole programme has been entered for a Local Government Chronicle 2013 Public / Private Partnership Award for the partnership between the Council, BAM Construction and Mace Group.

# Bishop of Rochester Academy

The works are progressing to time and budget on site. The Academy is working with BAM on a programme of curriculum activities. Local employment levels are similar to those for Strood. The first phase of the move into the new buildings will be in April 2013.

#### **Brompton Academy**

The new building is progressing ahead of programme by a month and on budget. The Academy is benefiting from BAM's curriculum offer as the other two academies are. During the demolition phase for the old Youth House buildings considerably more underground asbestos was discovered than anticipated by the surveys. As a result the project team is working with BAM to develop contingency plans should similar levels be discovered during the demolition of the existing main school buildings, so that this does not impact on the programme or budget. As with the other two projects, local employment levels are good at around 65%.

# 4.3 Regeneration, Community and Culture

- 4.3.1 Since the previous quarterly report the following additions have been made to the Directorate's capital programme:
  - Local Management Agreement LMA £20,000 (English Heritage funded)
  - Gillingham Green enhancements £100,000 (s106 funded)
  - Play works £93,000 (s106 funded)
  - World Heritage Site & Great Lines Heritage Park £23,000 (Grant funded)
- 4.3.2 One scheme, that for the Gillingham Gateway, is forecasting an overspend (£20,633) although this is a 'worst case' scenario which may well be mitigated with ongoing discussions with the contractor and use of s106 funding.
- 4.3.3 At its meeting on 2 October, Cabinet agreed to request Council to add £4.410m to the capital programme in respect of infrastructure works at Rochester Riverside. This was agreed at Council on 18 October 2012 and will be included in the monitoring report for quarter 3.

#### 4.4 HCA funded schemes

- 4.4.1 A number of schemes were completed prior to 2012/13 and consequently do not appear in the appendices (all anticipated costs were accrued into previous years). However, an update will continue to be provided until the final accounts (and requisite funding through prudential borrowing) are confirmed.
- 4.4.2 The attached appendix indicates that expenditure on the Stoke Crossing Scheme (and the subsequent prudential borrowing requirement) is forecast to be £625,000 less than the capital programme provision. Consequently, the total forecast prudential borrowing requirement is currently £2.834m (see Table 3 below), £634,000 less than that approved. However, this only allows for agreed costs and does not include any allowance for further contractor or statutory undertaker claims.

Table 3

T UDIC O						
Scheme	Prudential	Pru. Borr.	Forecast	Pru.	Total	Pru Borr
	Borrowing	Utilised to	Spend	Borr	Pru	variance
	Approved	31/3/2012	2012/13	2012/13	Borr.	(£000s)
	(£000s)	(£000s)	&	&	utilised	
			beyond	beyond	(£000s)	
			(£000s)	(£000s)		
Chatham Roads	1,301	1,188	139	139	1,327	26
Bus station	523	551	0	0	551	28
Bus priority /	421	358	0	0	358	(63)
traffic						
management						
system						
Sub total	2,245	2,097	139	139	2,236	(9)
completed						
schemes						
Stoke Crossing	1,223		1,407	598	598	(625)
Total	3,468	2,097	1,546	737	2,834	(634)

- 4.4.3 It should also be noted that the assumed s106 funding of £1.136m which was to fund the A228 dualling Part 1 claims has not been forthcoming. Any unused borrowing approval could be used to meet this shortfall, as could an unrequired provision of £150,000 brought forward from a previous A228 scheme.
- 4.4.4 However, if no further s106 funding is identified then a significant shortfall will remain which would increase if any further costs on the HCA related schemes became payable.

#### 4.5 Members Priorities

- 4.5.1 The total scheme value is £1.993m of which £0.997m has been carried forward. A sum of £0.567m is currently unallocated to specific schemes. Allocations to the programme made since the previous report are;
  - Memorial walls Medway Park £20,000
  - Broomhill Park entrance £13,000

#### 5. New Schemes and Virements

5.1 Cabinet is requested to note the various virements and reallocations outlined in the body of this report, approved under Directors delegated authority (paragraphs 4.2.1, 4.2.2 and 4.3.1 refer).

#### 6. Conclusions

6.1 This report provides an update on expenditure, to the end of Quarter 2, against the approved capital programme.

# 7. Risk Management

7.1 The most significant risk facing delivery of the Council's capital programme is maximising external funding for regeneration. The current economic climate is deterring investors from committing substantial sums for development at Rochester Riverside, although a limited scheme is now in progress with Hyde Housing Association and further funding opportunities are being pursued through the Growing Places Fund within the Local Enterprise partnership (LEP) albeit this is interest free loan finance.

# 8. Financial and Legal Implications

8.1 The financial implications are fully analysed in the report.

#### 9. Recommendations

- 9.1 That Cabinet notes:
  - The spending forecasts summarised at Tables 1 and Appendix 1;
  - budget virements and additions as detailed in paragraphs 4.2.1, 4.2.2 and 4.3.1.

# 10. Suggested Reasons for Decision

10.1 Cabinet has the responsibility to ensure effective budgetary control to contain expenditure within the approved limits set by Council.

#### Lead officer contact

Phil Watts, Finance Manager C&A, Gun Wharf, Tel. (01634) 331196. E-mail <a href="mailto:phil.watts@medway.gov.uk">phil.watts@medway.gov.uk</a> .gov.uk Kevin Woolmer, Finance Manager BSD/RCC, Gun Wharf, Tel (01634) 332151 E-mail <a href="mailto:kevin.woolmer@medway.gov.uk">kevin.woolmer@medway.gov.uk</a>

# **Background Papers**

Capital budget approved by Council 23 February 2012 <a href="http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=122&Mld=2416&Ver=4">http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=122&Mld=2416&Ver=4</a>

Capital Budget Monitoring 2012/2013 to Cabinet 7 August 2012 http://democracy.medway.gov.uk/ieListDocuments.aspx?Cld=115&Mld=2527&Ver=4

Cabinet Report Capital Monitoring Quarter 2 2012-2013

		Total		2012-207	2012-2013 Approved Programme	rogramme		Approved Spo	Approved Spend forecast for later years	or later years	
Name of Directorate	Approved gross cost of scheme	Approved Expenditure gross cost of from adoption scheme to 31 March 2012	Rolled forward from earlier years	New Approvals for 2012- 2013	Remaining scheme budget	Spend and commitments to date	Forecast spend in 2012-2013	2013-2014	2014-2015	2015-2016	Variance
	3	3	3	3	cu	3	сы	3	3	cu	3
Business Support	34,137,812	26,886,059	6,283,816	967,938	7,251,754	1,080,688	3,194,658	2,469,149	838,437	749,510	~
Children & Adults	151,939,736	79,962,583	63,844,923	8,132,230	71,977,153	36,563,048	53,399,989 18,411,311	18,411,311	0	0	(165,853)
Regeneration Community & Culture	89,460,510	64,103,696	11,925,622	13,431,193	25,356,815	9,326,837	18,465,226	3,978,198	2,306,581	0	(606,810)
Member's Priorities	1,992,903	995,932	963,801	33,170	996,971	818,270	984,894	0	0	0	(12,077)
Grand Total	277,530,961	277,530,961 171,948,270	83,018,162	83,018,162 22,564,531	105,582,693	47,788,843	76,044,766	76,044,766 24,858,658	3,145,018	749,510	(784,740)

		Total	Ren	Remaining Approval	al			Spend Fo	Spend Forecast for Later Years	er Years		
Description Of Scheme	Approved Gross Cost of Scheme	Expenditure from date of adoption to 31 March 2012	Rolled Forward from Earlier Years	New Approvals	Remaining Scheme Budget	Spend and Commitments	Forecast	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
ICT Strategic Fund - Grant & Capital Receipts Funded	2,104,391	1,854,280	250,111	0	250,111	103,562	150,000	100,111	0	0	0	①
Improving Information Management Grant	529,038	527,472	1,566	0	1,566	0	1,566	0	0	0	0	①
Total for ICT	2,633,429	2,381,752	251,677	0	251,677	103,562	151,566	100,111	0	0	0	
New Medway Council Website	250,000	232,025	17,975	0	17,975	780	17,975	0	0	0	0	①
Total for Communications	250,000	232,025	17,975	0	17,975	780	17,975	0	0	0	0	
Mercury Abatement - Dev & Other Contributions and Prul Borrow Funded	2,724,938	232,191	1,524,809	967,938	2,492,747	280,336	1,590,730	843,580	58,437	0	(0)	①
Total for Bereavement Services	2,724,938	232,191	1,524,809	967,938	2,492,747	280,336	1,590,730	843,580	58,437	0	(0)	
Better for Less - Mobile Working	319,280	28,554	290,726	0	290,726	278,939	81,944	208,782	0	0	0	(1)
Better for Less CRM System	1,277,443	878,412	399,031	0	399,031	61,942	253,000	146,031	0	0	0	①
Better for Less Document Manager	803,277	71,987	731,290	0	731,290	136,555	390,645	340,645	0	0	0	①
Total for Better for Less	2,400,000	978,953	1,421,047	0	1,421,047	477,436	725,589	695,458	0	0	0	
Building Repair and Maintenance Fund	4,129,500	1,912,077	2,217,423	0	2,217,423	76,020	509,500	630,000	580,000	497,923	0	①
Pentagon Staff Car Park (BRMF funded)	160,000	115,903	44,097	0	44,097	31,978	44,097	0	0	0	0	①
Demolition of Civic Centre	800,000	712,459	87,541	0	87,541	108,726	87,541	0	0	0	0	①
Gun Wharf Reception & Signage	100,000	82,340	17,660	0	17,660	0	17,660	0	0	0	0	①
Strood Riverside supporting work for CPO and land acquisition	20,939,945	20,238,358	701,587	0	701,587	1,850	50,000	200,000	200,000	251,587	(0)	①
Total for Property, Buildings & Design	26,129,445	23,061,138	3,068,308	0	3,068,308	218,574	708,798	830,000	780,000	749,510	1	
Grand total	34,137,812	26,886,059	6,283,816	967,938	7,251,754	1,080,688	3,194,658	2,469,149	838,437	749,510	1	

Cabinet Report Children and Adults Capital Monitoring Quarter 2

		Total	Rema	Remaining Approva	_			Spend Fore	Spend Forecast for Later Years	r Years		
Description Of Scheme	Approved Total Scheme Budget	Expenditure from date of adoption to 31 March 2012	Rolled Forward from Earlier Years	New Approvals	Remaining Scheme Budget	Spend and Commitments	Forecast Outturn	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
Modernisation and Transformation	1,423,879	915,371	434,605	73,903	508,508	9,480	508,508	0	0	0	0	(1)
Occupational Therapy Adaptations	1,076,484	841,127	5,357	230,000	235,357	96,171	235,357	0	0	0	0	①
Mental Health - Vocational Rehabilitation, Community bridge- building and basic IT skills provision	376,046	297,364	78,682	0	78,682	0	0	0	0	0	(78,682)	①
Changing Places	105,000	24,548	80,452	0	80,452	0	80,452	0	0	0	0	①
ASC Mobile Working	114,501	0	114,501	0	114,501	0	114,501	0	0	0	0	①
Integrated Care Management System	1,317,895	0	0	1,317,895	1,317,895	36,990	496,800	821,095	0	0	0	(1)
Total for Adult Social Care	4,413,805	2,078,410	713,597	1,621,798	2,335,395	142,641	1,435,618	821,095	0	0	(78,682)	
Aiming High for Disabled Children	595,546	395,346	200,200	0	200,200	0	50,000	150,200	0	0	0	(1)
Total for Commissioning	595,546	395,346	200,200	0	200,200	0	50,000	150,200	0	0	0	
CYC - Gillingham North	20,893	0	0	20,893	20,893	0	20,893	0	0	0	0	①
Cyber Youth Connection	19,084	0	0	19,084	19,084	0	19,084	0	0	0	0	①
Total for Inclusion	39,977	0	0	39,977	39,977	0	39,977	0	0	0	0	
All Saints Childrens Centre - Cafe Improvement Works	65,000	4,800	60,200	0	60,200	0	60,200	0	0	0	0	(1)
Total for Early Years	65,000	4,800	60,200	0	60,200	0	60,200	0	0	0	0	
Medway Grid for Learning - Broadband Connectivity	2,164,620	1,526,145	856,370	(217,895)	638,475	14,965	578,475	60,000	0	0	0	(1)
Medway UTC Development	94,000	15,931	78,069	0	78,069	10,000	78,069	0	0	0	0	①
Will Adams Diploma Project	50,000	30,062	19,938	0	19,938	15,061	19,938	0	0	0	0	①
Diploma Gateway - Medway Partnership	856,000	850,066	5,934	0	5,934	0	5,934	0	0	0	0	①
Total for Advisors Projects	3,164,620	2,422,204	960,311	(217,895)	742,416	40,026	682,416	60,000	0	0	0	
Walderslade Primary - New Build	5,510,000	5,510,000	0	0	0	146,171	45,043	0	0	0	45,043	(1)
Primary Strategy Programme	816,473	816,473	48,000	(48,000)	0	0	0	0	0	0	0	①
Gordon Schools - Amalgamation/PAN Reduction/SEN Hub	98,000	13,270	36,730	48,000	84,730	84,730	84,730	0	0	0	0	①
All Faiths Primary Basic Need and Suitability Works	2,205,773	1,906,779	298,994	0	298,994	211,117	298,994	0	0	0	0	①
Oaklands Primary Amalgamation Works	1,792,884	976,428	816,456	0	816,456	769,738	834,100	0	0	0	17,644	(1)
Napier Primary Expansion following relocation of Robert Napier 6th form	2,337,686	1,574,701	602,985	160,000	762,985	636,335	827,622	0	0	0	64,637	(1)
Twydall Schools PCP	1,599,467	140,962	1,000,505	458,000	1,458,505	608,413	1,458,505	0	0	0	0	①
Total for Primary Strategy	14,360,283	10,938,613	2,803,670	618,000	3,421,670	2,456,504	3,548,994	0	0	0	127,324	
Inspiration Centre - Strood	2,000,000	9,258	1,990,742	0	1,990,742	1,460,695	1,460,695	530,047	0	0	0	①

Page 2 of 3

			Total	Rem	Remaining Approval	-E			Spend Forecast for Later Years	cast for Later	Years		
-	Description Of Scheme	Approved Total Scheme Budget	Expenditure from date of adoption to 31 March 2012	Rolled Forward from Earlier Years	New Approvals	Remaining Scheme Budget	Spend and Commitments	Forecast Outturn	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
22	Academy Prog Proj Mgmt & Tech Advisory	100,000	0	0	100,000	100,000	100,000	100,000	0	0	0	0	①
-	Strood Academy - SEN	607,220	7,220	000,009	0	000,009	000,009	000,000	0	0	0	0	①
	Bishop of Rochester - SEN	600,170	2,467	597,703	0	597,703	50,000	50,000	547,703	0	0	0	①
	Brompton Academy - SEN	3,066,607	226	3,066,381	0	3,066,381	0	0	3,066,381	0	0	0	①
	Batched ICT procurement for the Academy programme	5,078	(5,172)	10,250	0	10,250	0	0	0	0	0	(10,250)	①
	Brompton Academy - New Build	20,791,447	2,910,596	17,880,851	0	17,880,851	13,834,450	13,834,450	4,046,401	0	0	0	①
	Decommission Youth House	298,108	264,570	33,538	0	33,538	0	0	0	0	0	(33,538)	①
	Strood Academy - New Build	25,855,124	20,350,320	5,504,804	0	5,504,804	5,464,852	5,464,852	39,952	0	0	0	①
	Bishop of Rochester Academy - New Build	24,197,064	4,016,861	20,180,203	0	20,180,203	5,008,045	16,898,007	3,282,196	0	0	0	①
	Total for Academies Programme	77,520,818	27,556,346	49,864,472	100,000	49,964,472	26,518,042	38,408,004	11,512,680	0	0	(43,788)	
	SEN Projects	2,299,622	0	1,545,323	754,299	2,299,622	1,000,190	1,000,190	1,299,432	0	0	0	①
	Abbey Court Rainham - Masterplan	150,000	86,302	63,698	0	63,698	33,398	33,398	30,300	0	0	0	①
	Bradfields Autism Unit	1,500,000	142,805	1,357,195	0	1,357,195	1,357,195	1,357,195	0	0	0	0	①
	SEN - Programme Management	100,000	0	0	100,000	100,000	100,000	100,000	0	0	0	0	①
	Total for SEN Strategy	4,049,622	229,107	2,966,216	854,299	3,820,515	2,490,783	2,490,783	1,329,732	0	0	0	
	Basic Needs Programme	2,630,298	2,525	1,780,099	847,674	2,627,773	5,885	350,000	2,277,773	0	0	0	①
	Wainscott Primary Expansion to 2FE	50,000	16,239	33,761	0	33,761	30,000	30,762	2,999	0	0	0	①
	Basic Needs - Programme Management	90,000	0	0	90,000	90,000	90,000	90,000	0	0	0	0	①
	Basic Need - Greenvale	362,326	0	0	362,326	362,326	50,042	362,326	0	0	0	0	(1)
	Elaine Primary - Expansion Works	633,780	228,949	404,831	0	404,831	273,094	404,831	0	0	0	0	①
	Total for Basic Needs	3,766,404	247,713	2,218,691	1,300,000	3,518,691	449,021	1,237,919	2,280,772	0	0	0	
	Various Schools - Kitchen Renovation	484,308	353,723	30,585	100,000	130,585	53,046	130,585	0	0	0	0	①
	Elaine Primary School - Full Service Extended School Community Hub	0	0	0	0	0	3,971	3,971	0	0	0	3,971	(1)
	Kitchen/Dining Match Funding	377,609	372,518	165,091	(160,000)	5,091	0	5,091	0	0	0	0	①
	Sir Joseph Williamsons DT Block to replace temporary acc	3,249,393	2,483,025	766,368	0	766,368	576,510	576,510	0	0	0	(189,858)	①
	The Pilgrim CE Primary School	3,197,501	3,197,501	0	0	0	10,000	10,000	0	0	0	10,000	(1)
	Total for Other School Projects	7,308,811	6,406,767	962,044	(000,000)	902,044	643,527	726,157	0	0	0	(175,887)	
	Condition Programme 2011/12 - Security	28,425	10,258	18,167	0	18,167	22,791	22,791	0	0	0	4,624	(1)
	Condition Programme 2011/12 - Programme Management	120,000	0	0	120,000	120,000	120,000	120,000	0	0	0	0	①

Cabinet Report Children and Adults Capital Monitoring Quarter 2

Cabinet Report Children and Adults Capital Monitoring Quarter 2

Page 3 of 3

Status (1) ① (1) (1) (1) ① ① 0 **① ①** 0 35,733 5,180 55,680 99,252 (15,179)(81,339) (8,210)(23,961)(165,853)(165,853)(61,420)Total Project Variance 0 2015/2016 and future Spend Forecast for Later Years 0 0 0 C 0 0 2014/2015 0 0 0 0 0 2,256,832 18,411,311 2,256,832 16,154,479 2013/2014 53,399,989 395,380 191,779 205,233 202,039 13,523 4,732 1,411,152 1,831,252 65,561 3,090 271,644 3,308,769 51,988,837 1,392,897 Forecast Outturn 36,563,048 502,513 513,765 191,779 271,644 36,049,283 6,520 4,732 205,233 3,090 202,039 3,308,739 395,380 1,831,252 65,531 Spend and Commitments 206,958 11,300 215,964 13,523 4,732 71,977,153 146,900 169,500 68,309,169 226,000 3,303,589 3,649,729 3,667,984 456,800 1,732,000 Remaining Scheme Budget Remaining Approva 206,958 146,900 169,500 11,300 215,964 7,003 5,080 578,546 590,629 63,844,923 8,132,230 3,285,422 7,541,601 456,800 1,732,000 226,000 New Approvals 18,167 60,767,568 Forward from Earlier Years 6,520 3,077,355 (348)3,071,183 Rolled 79,962,583 Expenditure from date of adoption to 31 March 2012 10,258 77,831 148,289 29,673,019 50,289,564 29,446,899 Approved Total Scheme Budget 1,732,000 151,939,736 456,800 206,958 146,900 169,500 11,300 226,000 118,598,733 91,354 215,964 153,021 33,096,628 33,341,003 3,313,847 Condition Programme 2012/13 - Fire Risk Assessment Condition Programme 2012/13 - Water Treatment Condition Programme 2012/13 - Electrical Works **Description Of Scheme** Condition Programme 2012/13 - Asbestos Condition Programme 2012/13 - Roofing Condition Programme 2012/13 - Security Condition Programme 2012/13 - Boilers Condition Programme 2012/13 - Other Total for Devolved Formula Capital Schools Devolved Formula Capital Total for Condition Programme Will Adams Centre Silverbank Park **Grand total** Sub Total

		Total	Re	Remaining Approval	ral			Spend Fo	Spend Forecast for Later Years	Years		
Description Of Scheme	Approved Gross Cost of Scheme	Expenditure from date of adoption to 31 March 2012	Rolled Forward from Earlier Years	New Approvals	Remaining Scheme Budget	Spend and Commitments	Forecast Outturn	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
Compass Close Amenity Works	257,597	253,932	3,665	0	3,665	0	3,665	0	0	0	0	①
Gillingham Park	610,988	552,083	14,775	44,130	58,905	2,244	58,906	0	0	0	-	①
Wildlife Habitat at Motney Fields	70,000	67,542	2,458	0	2,458	0	2,458	0	0	0	0	①
Greenspace Initiatives	407,580	269,094	136,106	2,380	138,486	8,489	138,486	0	0	0	0	(1)
2011-12 Greenspaces Section 106 Schemes	287,467	63,220	139,281	84,966	224,247	71,945	224,247	0	0	0	0	①
Brook Pumping Station Subsidence	249,492	232,222	17,270	0	17,270	0	17,270	0	0	0	0	①
Opening the Doors - Guildhall Museum	180,000	162,240	17,760	0	17,760	7,417	17,760	0	0	0	0	①
Eastgate House Improvements	156,183	89,054	67,129	0	67,129	0	0	67,129	0	0	0	①
English Heritage - Local Management Arrangement	750,000	591,900	138,100	20,000	158,100	6,965	60,000	66,000	32,100	0	0	①
Upnor Castle Visitor Interpretation	91,489	72,677	18,812	0	18,812	6,405	18,812	0	0	0	0	①
Rochester Castle Keep Floodlighting	000'06	6,000	84,000	0	84,000	0	84,000	0	0	0	0	(1)
Eastgate House HLF Bid - Round 2	105,000	37,086	67,914	0	67,914	35,110	67,914	0	0	0	0	①
Beechings Way Pavillion	302,191	0	0	302,191	302,191	692	40,000	262,191	0	0	0	①
2012-13 Sec 106 Play Works	92,643	0	0	92,643	92,643	7,124	92,643	0	0	0	0	①
Gillingham Green Enhancements	99,751	0	0	99,751	99,751	290	99,751	0	0	0	0	①
Total for Leisure and Culture	3,750,381	2,397,050	707,270	646,061	1,353,331	146,681	925,912	395,320	32,100	0	1	
Highways - Planned Works Fabric (Capital Receipts)	1,891,814	1,641,583	(692)	251,000	250,231	250,231	250,231	0	0	0	0	①
Medway Tunnel (LTP Borrowing) and Grant DfT	6,400,000	2,589,760	3,810,240	0	3,810,240	7,650	810,392	1,000,000	1,999,848	0	0	①
Leviathan Way	350,000	0	0	350,000	350,000	78,000	328,700	21,300	0	0	0	①
Island Way	000,099	0	0	000'099	000'099	245,000	639,200	20,800	0	0	0	①
Four Elms to Tunnel Improvement	224,566	0	0	224,566	224,566	4,000	45,000	179,566	0	0	0	①
Horsted Gyratory and Ped Improvements	244,104	0	0	244,104	244,104	14,500	21,000	223,104	0	0	0	①
Highways - Design and Resurfacing (Capital Receipts)	6,149,725	5,000,312	210,413	939,000	1,149,413	949,338	1,149,413	0	0	0	0	①
Highways - Structures and Tunnels (Capital Receipts)	1,938,462	1,409,783	218,679	310,000	528,679	117,288	528,679	0	0	0	0	①
Highways Responsive Large Patching	250,000	209,379	40,621	0	40,621	36,230	40,621	0	0	0	0	①
Highways Responsive Resurfacing	500,000	439,322	60,678	0	60,678	53,786	60,678	0	0	0	0	①
Highways Maintenance LTP3	4,703,000	2,017,376	335,624	2,350,000	2,685,624	2,241,397	2,685,624	0	0	0	0	①

Description of Scheme         Appenditure and Scheme         Across Cost of Expenditure and Scheme         Across Cost of Expenditure and Scheme         Across Cost of Expenditure and Scheme         Residential and Scheme         Across Cost of Expenditure and Sch	Rolled from X	New Approvals  141,614 (220,566) 0 1,576,000 0 65,117 6,890,835 22,500 0 0 0	Scheme Budget 562,612 205,769 3,769 0 2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	Spend and Commitments 23,000 89,000 89,000 245,000 245,000 9,439 74,881 14,496	Forecast Outtum 562,612 185,769 3,769 0 1,348,500 1,367,186 0 223,242 10,250,616	2013/2014 20,000 0 0 0 0 49,000 285,000 0 2285,000 0 0 248,820 0 0 0 0 0 0 0 0 0 0 0 0 0	2014/2015 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	years years  years  0  0  0  0  0  0  0  0  0  0  0  0  0	Variance S Variance 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Status   3
ey Arches Subway (Third Party Contributions)         708,403         145,791         420,998           on 106 Contributions         601,776         396,007         426,335           Ilighting (Capital Receipts)         27,000         23,231         3,769           lential Part 1 claims         0         0         0         0           s Crossing (HCA Grant and S.106)         15,285,006         13,252,794         2,032,212           rated Transport LTP3         3,299,000         1,646,814         76,186           Centre Car Park (Invest to save)         300,000         51,180         248,820           rated Transport LTP3         235,117         11,875         158,125           rated Transport LIne Services         337,135         315,329         59,486           ray Street Car Park (Invest to save)         235,117         11,875         158,125           ray Street Car Park (Invest to Save)         337,307         8,041,931         315,329         59,486           ray Street Car Park (Invest to Save)         43,767,973         28,835,207         8,041,931         316,322         314,996           ray Street Car Park (Invest to Save)         263,919         263,919         0         0         0         314,996           ray North Kent - Funding from Ar	23,231  23,231  0  0 252,794  2,0 252,794  2,0 252,794  211,875  11,875	2, 2, 6,8	262,612 205,769 3,769 0 2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	23,000 89,000 52 (236,795) 895,000 245,000 0 1,875 5,014,552 9,439 74,881	562,612 185,769 3,769 0 1,348,500 0 0 223,242 223,242 10,250,616	2 8 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 0 0 0	
on 106 Contributions         601,776         396,007         426,335           Ilighting (Capital Receipts)         27,000         23,231         3,769           Ilential Part 1 claims         0         0         0         0           Incrossing (HCA Grant and S.106)         15,285,006         13,252,794         2,032,212           rated Transport LTP3         300,000         51,180         248,820           Centre Car Park (Invest to Save)         300,000         51,180         248,820           ray Street Car Park (Invest to Save)         235,117         11,875         158,125           for Front Line Services         43,767,973         28,835,207         8,041,931           I Heritage Site & Great Lines Heritage Park - Funding from Historic Dockyard Trust & English Heritage         397,315         315,329         59,486           rich North Kent - Funding from Arts Council England SE and at North Kent - Funded from Capital Receipts         8,890,000         8,875,504         14,496           wing         mill Wharf Strood - Funded from Capital Receipts         230,986         33,023         197,962           sgon BS Lease Settlement         381,100         196,100         196,100	23,231  0 0 252,794 2,0 646,814 51,180 2 11,875 11,875 1315,329 835,207 8,0 835,207 8,0 114,952 263,919 114,952 2	6,8	205,769 3,769 0 2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	89,000 52 (236,795) 895,000 245,000 0 1,875 5,014,552 9,439 74,881	185,769 3,769 0 1,348,500 0 0 223,242 223,242 10,250,616	24 4 4 24 24 24 24 24 24 24 4 4	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 8 0 0 0 8 0 0	
Ilighting (Capital Receipts)         27,000         23,231         3,769           lential Part 1 claims         0         0         0         0           lential Part 1 claims         0         0         0         0         0           s Crossing (HCA Grant and S.106)         15,285,006         13,252,794         2,032,212         23,299,000         1,646,814         76,186           rated Transport LTP3         23,299,000         1,646,814         76,186         248,820         235,117         11,875         158,125           ray Street Car Park (Invest to Save)         235,117         11,875         158,125         158,125           ray Street Car Park (Invest to Save)         235,117         11,875         8,041,931         14,486           ray Street Car Park (Invest to Save)         235,117         315,329         59,486         14,496           ray Street Car Park (Invest to Save)         A1,500         374,000         263,919         0         14,496           ray North Kent - Funding from Arts Council England SE and site of Funded from Prudential         8,890,000         8,875,504         14,496           wind         wind         321,128         14,965         3,000           gham Gateway - Section 106 Funding         230,985         33,023	23,231 0 252,794 2,0 646,814 51,180 21,180 21,180 21,180 21,180 215,329 215,329 215,329 215,329 215,329 2163,919 214,320 214,320	9,9	3,769 0 2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	52 (236,795) 895,000 245,000 0 1,875 5,014,552 9,439 74,881	3,769 0 1,348,500 1,367,186 0 223,242 10,250,616	28 28 24 <b>2,04</b>	0 10,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 0	
ential Part 1 claims         0         0         0           c Crossing (HCA Grant and S.106)         15,285,006         13,252,794         2,032,212           rated Transport LTP3         3,299,000         1,646,814         76,186           Centre Car Park (Invest to save)         300,000         51,180         248,820           ray Street Car Park (Invest to save)         235,117         11,875         158,125           ray Street Car Park (Invest to save)         235,117         11,875         158,125           ray Street Car Park (Invest to save)         235,117         11,875         158,125           ray Street Car Park (Invest to save)         235,117         11,875         158,125           ray Street Car Park (Invest to save)         337,315         315,329         59,486           ray Street Car Park (Invest to Save)         14,496         374,000         263,919         0           ration Centre Medway Phase 2 - Funded from Prudential         8,890,000         8,875,504         14,496           raying         raying         434,501         330,985         33,023         197,962           ray Gardens         saction 106 Funding         230,985         33,023         197,962           ray Gardens         381,100         196,100         196,10	252,794 2,0 646,814 2 11,875 1 11,875 1 315,329 8,0 875,504 431,501 2 114,952 2	6,8	2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	(236,795) 895,000 245,000 0 1,875 5,014,552 9,439 74,881	0 1,348,500 1,367,186 0 223,242 10,250,616	24 24 24 24 24 24 24 24 24 24 24 24 24 2	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0	
rated Transport LTP3  Second HCA Grant and S.106)  rated Transport LTP3  Second 1,646,814 76,186  Centre Car Park (Invest to save)  say Street Car Park (Invest to Save)  rated Transport LTP3  Centre Car Park (Invest to Save)  rated Transport LTP3  Centre Car Park (Invest to Save)  rated Transport LTP3  Centre Car Park (Invest to Save)  rated Transport LTP3  Centre Car Park (Invest to Save)  rated Transport LTP3  Receipts Associate Receipts Site & Great Lines Heritage Park - Funding from Arts Council England SE and Say, 374,000  ration Centre Medway Phase 2 - Funded from Prudential Second Sayon	252,794 2,0 646,814 2 51,180 2 11,875 1 835,207 8,0 835,207 8,0 815,329 263,919 263,919 263,919 263,101 14,952 2	6,8	2,032,212 1,652,186 248,820 223,242 14,932,766 81,986 110,081	895,000 245,000 0 1,875 5,014,552 9,439 74,881	1,348,500 1,367,186 0 223,242 10,250,616 72,500	28 28 29 29 200	10,000 0 0 0 0 0 0 0 0			
rated Transport LTP3       3,299,000       1,646,814       76,186         Centre Car Park (Invest to save)       300,000       51,180       248,820         ray Street Car Park (Invest to Save)       235,117       11,875       158,125         for Front Line Services       43,767,973       28,835,207       8,041,931         1 Heritage Site & Great Lines Heritage Park - Funding from Historic Dockyard Trust & English Heritage       397,315       315,329       59,486         ads North Kent - Funding from Arts Council England SE and Strond - Funded from Prudential       8,890,000       8,875,504       14,496         wind       434,501       431,501       3,000         gham Gateway - Section 106 Funding       230,985       33,023       197,962         agon BS Lease Settlement       381,100       196,100       185,000	646,814 51,180 211,875 11,875 315,329 263,919 875,504 431,501	6,8	1,652,186 248,820 223,242 <b>14,932,766</b> 81,986 110,081	245,000 0 1,875 <b>5,014,552</b> 9,439 74,881	0 223,242 10,250,616	24 <b>2,04</b>	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0	
Centre Car Park (Invest to save)       300,000       51,180       248,820         ray Street Car Park (Invest to Save)       235,117       11,875       158,125         for Front Line Services       43,767,973       28,835,207       8,041,931         I Heritage Site & Great Lines Heritage Park - Funding from Arts Council England SE and Sorth Kent - Funding from Arts Council England SE and ST4,000       397,315       315,329       59,486         rick North Kent - Funding from Arts Council England SE and Stifon Centre Medway Phase 2 - Funded from Prudential       8,890,000       8,875,504       14,496         rmill Wharf Strood - Funded from Capital Receipts       434,501       3,000         gham Gateway - Section 106 Funding       230,985       33,023       197,962         agon BS Lease Settlement       381,100       196,100       185,000	51,180 2 11,875 1 835,207 8,0 315,329 263,919 875,504 431,501	6,8	248,820 223,242 14,932,766 81,986 110,081	0 1,875 <b>5,014,552</b> 9,439 74,881	223,242 10,250,616 72,500	24	0 0 2,009,848		0 0 0 0 0	
ray Street Car Park (Invest to Save)         235,117         11,875         158,125           for Front Line Services         43,767,973         28,835,207         8,041,931           1 Heritage Site & Great Lines Heritage Park - Funding from Processing Site & Great Lines Heritage and Historic Dockyard Trust & English Heritage and Site & Great Lines Heritage Park - Funding from Arts Council England SE and ST4,000         397,315         315,329         59,486           nds North Kent - Funding from Arts Council England SE and Stood - Funded from Prudential Site Stood - Funded from Capital Receipts         8,890,000         8,875,504         14,496           wind Strood - Funded from Capital Receipts         321,128         114,952         206,176           gham Gateway - Section 106 Funding         230,985         33,023         197,962           agon BS Lease Settlement         381,100         196,100         185,000	11,875 1 835,207 8,0 315,329 263,919 875,504 431,501	6,8	223,242 14,932,766 81,986 110,081 14,496	1,875 5,014,552 9,439 74,881	223,242 10,250,616 72,500	2,04	2,009,848		0 0 0 0	
for Front Line Services         43,767,973         28,835,207         8,041,931           31 Heritage Site & Great Lines Heritage Park - Funding from Arts Council England SE and Storict Dockyard Trust & English Heritage         37,315         315,329         59,486           31 Heritage Site & Great Lines Heritage Park - Funding from Arts Council England SE and Storict Souncil England SE and STA,000         374,000         263,919         0           31 Horitage Site & Great Lines Heritage Park - Funding from Arts Council England SE and Storict Storict Service Storict Service Service Service Service Service Storict Service S	835,207 8,0 315,329 263,919 875,504 431,501	6,8	14,932,766 81,986 110,081 14,496	5,014,552 9,439 74,881 14,496	<b>10,250,616</b> 72,500	2,04	2,009,848		0 0 0	① ① ①
It Heritage Site & Great Lines Heritage Park - Funding from nam Historic Dockyard Trust & English Heritage         397,315         315,329           Index North Kent - Funding from Arts Council England SE and North Kent - Funding from Arts Council England SE and Station Centre Medway Phase 2 - Funded from Prudential         8,890,000         263,919           Indition Centre Medway Phase 2 - Funded from Capital Receipts         434,501         431,501           Indition Centre Medway - Section 106 Funding         321,128         114,952         2           Indition Centre Medway - Section 106 Funding         230,985         33,023         1           Indition Centre Medway - Section 106 Funding         230,985         33,023         1	315,329 263,919 875,504 431,501	_	110,081	9,439 74,881	72,500		C	0 0		① ① ①
nds North Kent - Funding from Arts Council England SE and ation Centre Medway Phase 2 - Funded from Prudential 8,890,000       374,000       263,919         wind wing rmill Wharf Strood - Funded from Capital Receipts       434,501       431,501         gham Gateway - Section 106 Funding       321,128       114,952       2         s& Gardens       230,985       33,023       1         agon BS Lease Settlement       196,100       1       196,100       1	263,919 875,504 431,501 114.952	110,08	110,081	74,881			>	0		① ①
se 2 - Funded from Prudential 8,890,000 8,875,504 d from Capital Receipts 434,501 431,501	875,504 431,501 114.952		14,496	14,496	110,081		0		0	(1)
d from Capital Receipts 434,501 431,501  06 Funding 321,128 114,952 2  230,985 33,023 1  381,100 196,100 1	20	C			14,496	0	0	0		)
06 Funding 321,128 114,952 2 230,985 33,023 1 381,100 196,100		0	3,000	0	3,000	0	0	0	0	①
230,985 33,023 1 381,100 196,100 1		0	206,176	205,830	226,809	0	0	0	20,633	(1)
381,100 196,100	l	0	197,962	70,656	115,462	000'99	16,500	0	0	①
		0	185,000	0	0	0	185,000	0	0	①
Bus Shelters 0 6,878		6,544	13,422	13,422	13,422	0	0	0	0	①
Townscape Heritage Initiatives - Grant funded - Heritage Lottery 1,574,789 1,483,119 116,882 fund and Capital Receipts	483,119	(25,212)	91,670	91,670	91,670	0	0	0	0	①
Housing Renovation Loans 1,866,477 1,500,788 339,305	500,788	26,384	365,689	228,537	108,179	257,510	0	0	0	①
Energy Efficiency Top-Up Grants 2,733		0	2,733	0	0	0	0	0	(2,733)	①
Crisis Grants 289,865 135		0	135	0	135	0	0	0	0	①
Empty Homes 265,440 2,642		0	2,642	1,442	2,642	0	0	0	0	①
Disabled Facilities Grants 5,155,249 4,135,429 280,820	135,429	739,000	1,019,820	821,320	384,680	635,140	0	0	0	①
Total for Housing, Development and Transport 20,268,721 17,973,911 1,415,515	973,911 1	879,297	2,294,812	1,531,693	1,143,076	968,136	201,500	0	17,902	
Rochester Riverside Phase 1a Other 211,000 21,601 189,399		0	189,399	976	63,133	63,133	63,133	0	0	①
Rochester Riverside Phase 1a Infrastructure 2,500,000 1,276,250 1,223,750	276,250	0	1,223,750	666,638	875,865	347,885	0	0	0	①
Total for HCA related projects 2,711,000 1,297,851 1,413,149	297,851	0	1,413,149	667,614	938,998	411,018	63,133	0	0	

# Cabinet Report Regeneration, Community and Culture Capital Monitoring Quarter 2

		Total	Ren	Remaining Approval	-			Spend For	Spend Forecast for Later Years	Years		
Description Of Scheme	Approved Gross Cost of Scheme	Expenditure from date of adoption to 31 March 2012	from date of Rolled Forward adoption to 31 from Earlier New Approvals Scheme Budget March 2012 Years	ew Approvals	Remaining scheme Budget	Spend and Commitments	Forecast Outturn	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
Planned Maintenance	17,668,998	12,612,375		4,765,000	291,623 4,765,000 5,056,623 1,850,323 5,056,623	1,850,323	5,056,623	0	0	0	0	①
Disabled Adaptations to Council Dwellings	1,293,437	987,303	56,134	250,000	306,134	115,974	150,000	150,000 156,134	0	0	0	①
Total for Housing Revenue Account	18,962,435	13,599,678	347,757	5,015,000	5,015,000 5,362,757 1,966,297 5,206,623	1,966,297	5,206,623	156,134	0	0	0	
Grand total	89,460,510	64,103,696	64,103,696 11,925,622 13,431,193 25,356,815 9,326,837 18,465,226 3,978,198 2,306,581	13,431,193	25,356,815	9,326,837	18,465,226	3,978,198	2,306,581	0	(608,809)	

Cabinet Report Member Priorities Capital Monitoring Quarter 2

Page 1 of 2

		Total	E .	Remaining Approval	_			Spend Fo	Spend Forecast for Later Years	er Years		
Description Of Scheme	Approved Gross Cost of Scheme	Expenditure from date of adoption to 31 March 2012	Rolled Forward from Earlier Years	New Approvals	Remaining Scheme Budget	Spend and Commitments	Forecast Outturn	2013/2014	2014/2015	2015/2016 and future years	Total Project Variance	Status
Unallocated Member Priorities	566,714	0	566,714	0	566,714	566,714	566,714	0	0	0	0	①
Total for Member Priorities - Business Support	566,714	0	566,714	0	566,714	566,714	566,714	0	0	0	0	
Hempstead Allotment	203,175	137,384	65,791	0	65,791	57,567	65,791	0	0	0	0	①
Phase 8 Allotments	75,325	55,028	20,297	0	20,297	16,016	20,297	0	0	0	0	①
Traffic calming scheme - Meresborough Road	80,000	58,064	21,936	0	21,936	15,000	21,936	0	0	0	0	①
Road Speed Warning Signs	471,000	470,307	693	0	693	139	693	0	0	0	0	①
Roundabout & Road Improvements	150,000	148,907	1,093	0	1,093	1,093	1,093	0	0	0	0	①
Improvements to Gillingham High Street	50,000	41,825	8,175	0	8,175	2,309	8,175	0	0	0	0	①
Lyall Way Playspace Scheme	13,654	12,602	1,052	0	1,052	908	616	0	0	0	(436)	①
Magpie Hall Road sewer connection	12,450	5,985	6,465	0	6,465	0	6,465	0	0	0	0	①
Adult Play Fitness For All	97,612	30,169	67,443	0	67,443	68,051	66,676	0	0	0	(767)	①
Moonstone Drive Play Area	11,300	0	11,300	0	11,300	11,300	11,300	0	0	0	0	①
Grange Road Footway Renovation	28,359	0	28,359	0	28,359	18,870	18,870	0	0	0	(9,489)	①
Lower Bloors Lane Allotment Fence	19,200	0	19,200	0	19,200	17,454	19,200	0	0	0	0	①
Princes Park Anti Vandal Project	4,794	3,995	799	0	799	0	1	0	0	0	(798)	①
Medway Rugby Club Electrics	21,750	3,150	18,600	0	18,600	7,033	18,600	0	0	0	0	①
Beechings Field Monster Shelter	11,000	0	11,000	0	11,000	10,300	11,000	0	0	0	0	①
Broomhill Park Entrance	13,170	0	0	13,170	13,170	0	13,170	0	0	0	0	①
Theodore Place Road Improvements	28,000	11,890	16,110	0	16,110	5,641	8,550	0	0	0	(7,560)	①
The Close new street lighting	15,400	13,480	1,920	0	1,920	1,920	1,920	0	0	0	0	①
Memorial Walls Medway Park	20,000	0	0	20,000	20,000	2,350	26,973	0	0	0	6,973	$\odot$
Total for Member Priorities - Regeneration, Community & Culture	1,326,189	992,786	300,233	33,170	333,403	235,951	321,326	0	0	0	(12,077)	
Rainham Urbie and Parkwood YC	100,000	3,146	96,854	0	96,854	15,605	96,854	0	0	0	0	①
Total for Member Priorities - Children and Adults	100,000	3,146	96,854	0	96,854	15,605	96,854	0	0	0	0	
Grand total	1,992,903	995,932	963,801	33,170	996,971	818,270	984,894	0	0	0	(12,077)	

Cabinet Report Member Priorities Capital Monitoring Quarter 2



# **CABINET**

# **30 OCTOBER 2012**

# 2012/2013 Q2 PERFORMANCE MONITORING

Portfolio Holder: Councillor Alan Jarrett, Deputy Leader and Finance

Report from: Stephanie Goad, Assistant Director, Communications,

Performance and Partnerships

Author: Research and Review Team

# Summary

This report sets performance against the Council's Key Measures of Success for the second quarter of 2012/13.

# 1. Budget and Policy Framework

- 1.1 This report sets out quarter 2 performance against the Council Plan 2012/13, which is a key part of the budget and policy framework.
- 1.2 The Cabinet is asked to accept this report as urgent to enable Cabinet to receive and consider the latest performance monitoring information at the earliest opportunity.

# 2. Background

- 2.1 Monitoring progress against priorities reflects good performance management arrangements. These quarterly reports are part of ensuring the Council achieves its strategic goals.
- 2.2 This report includes an overview of priorities in the narrative below and in Appendix 1, which summarises the status of each Key Measure of Success. More detailed performance tables are attached at Appendix 2. The charts are being presented to Cabinet in A3 format following requests from Members, which enables the detail of the performance data to be clearly seen.
- 2.3 The priority areas identified by the deputy leader during 2011/12 have been built into the Council Plan 2012/13 and form an integral part of this reporting. In developing the Key Measures of Success for 2012/13 the council's equalities objectives have been embedded within the Council Plan.

- 2.4 The overview and scrutiny timetable for the report is:
  - Business Support Overview and Scrutiny Committee, 6 December 2012;
  - Children and Young People Overview and Scrutiny Committee, 11 December 2012;
  - Regeneration, Communities and Culture Overview and Scrutiny Committee, 13 December 2012;
  - Health and Adult Social Care Overview and Scrutiny Committee, 19 December 2012.

# 3. Overview of performance

#### Adults maintain their independence and live healthy lives

- 3.1 The focus of the council is on making it possible for people to maintain their independence and to have choice and control over care services and support that they receive. Changes in demand and expectations, in light of the personalisation agenda, mean the council must consider a variety of options for care and support. Better use of resources allows the council to continue to make a wide range of services available to those with substantial or critical needs, whilst at the same time investing in reablement services to support people to regain their good health. Partnership work with the Primary Care Trust and Medway Community Healthcare brings together our resources to reach more people and ensures that access is more joined-up and coordinated to be helpful to people.
- 3.2 The Care Contract for Medway's second Extra Care Housing scheme (accommodation with on-site care 24/7) has been let in Rochester Riverside and preparations are now underway for resident selection. This will offer additional capacity with 40 units for single people and couples from Quarter 4. More schemes opening across Medway in the future will significantly improve the housing and care options available for local residents.
- 3.3 Sustained performance has been maintained on delayed transfers of care at Medway Maritime Foundation Trust Hospital with no delayed transfers of care attributable to Medway Council for the quarter.
- 3.4 Good practice has continued to embed personalisation in the offer to adults with social care needs and more people are choosing personal budgets to exercise choice and control over their care and support. Work is underway to share best practice, knowledge and resources to develop personalisation in Children's Services.
- 3.5 The Occupational Therapy and Sensory Services pilot has been reviewed and we are extending personal budgets to all these clients.
- 3.6 The number of adults taking part in healthy weight and exercise as a result of referral was 307 against a target of 250 for the quarter.
- 3.7 The targets for assessments and reviews for carers is proving challenging and therefore internal capacity is being increased to target this area for the remainder of this financial year.

3.8 The number of households living in temporary accommodation was 101 compared to a target of 110, this follows a 16% increase in the number of homeless applications this quarter compared with the same period last year.

# Children and young people having the best start in life

- 4.1 The School Improvement team has continued to work hard to continue to develop new ways of working and sector led partnerships with schools. During quarter 2 the number of schools allocated to school challenge and improvement leads has increased to enable all LA primary and secondary schools with a graduated allocation of consultancy. There have been 20 challenge, progress, and review meetings with schools to evaluate progress and plan additional support. Since July our Local Leaders of Education have been deployed to support those schools causing concern.
- 4.2 The release of national provisional data for Key Stage 2 shows Medway results have improved 4.8% from the previous year. However, Medway ranks joint bottom of all Local Authorities at 72% achieving Level 4 or above on the combined English and Mathematics measure compared to the national average of 79%.
- 4.3 This was the first year that national Phonic tests were conducted for 6 year olds (pupils in Year 1 at school). Medway schools overall did not do well in this assessment and at 58% achieving the threshold, Medway is the lowest ranked Local Authority. Analysis is under way to establish why this happened as the same children had been at national average for the Early Years Foundation Stage measure and Key Stage 1 results in Medway schools are at the National benchmark
- 4.4 Within Special Educational Needs there continues to be a reduction in the number of requests for statutory assessments from schools. This follows the embedding of new guidance, which has led to fewer inappropriate requests. However, the overall number of children with statements continues to increase due to inward migration from across the country. Between January and June 2012 the number of families with children who have moved into Medway already with a statement is 6% higher than the same period last year. The majority of children have needs of a level that requires a specialist educational provision.
- 4.5 Special Educational Needs specialist placements are at capacity. This capacity continues to be stretched by the inward migration. There have been recent developments in provision such as the Autism Spectrum Disorder provision "Blue Zone" at Bradfields School. In the short term the Independent and non-maintained schools budget continues to be controlled. However, the future strategy for Special Educational Needs provision within Medway will need to respond in the medium term to the continuing increase in the need for specialist provision.
- 4.6 An Adoption Diagnostic assessment took place in June and a new Care Planning Policy is being implemented to ensure that there is no drift in work to place children in permanent placements. Aut Even, the residential home that provides short breaks for children with disabilities was inspected in July and overall effectiveness was judged to be good as children enjoy good and sometimes outstanding outcomes because a competent and effectively

- managed staff team deliver personalised, well planned care. The Fostering Service inspection also took place this quarter and the overall effectiveness of the service was judged to be adequate.
- 4.7 Medway Council is committed to reducing the reliance on Bed and Breakfast accommodation for young people aged under 25. At the end of September there were 5 young people residing in this type of accommodation, 3 placed by housing and 2 from Children's Services. During quarter 2, 26 households (placed by Housing Services under the Homelessness Act) headed by young people, and 8 young people placed by Children's Care left Bed and Breakfast accommodation. Their average length of stay was 2.3 weeks (16 days) and 9.2 weeks (64.6 days) respectively. This is a reduction from the previous quarter of 2.9 weeks (20 days) and 14.1 weeks (99 days).
- 4.8 Children's care data to follow.

# Everybody travelling easily around Medway

- 5.1. The council's focus is on securing a reliable and efficient local transport network for Medway, in conjunction with partners.
- 5.2. The percentage of people who think the Council helps people travel easily around Medway has risen by 6 percentage points to 58% this quarter. The measure used to monitor congestion the average journey time along 6 primary transport corridors into Chatham has reduced with the second quarter at 2.2 minutes. This is a percentage reduction of approximately 35% from 2009/10 average times. Active network management including the management of roadworks and streetworks seem to be reducing congestion on the network and providing a reliable journey time for both public and private transport.
- 5.3. The implementation of Bus Lane enforcement by static CCTV units operating in and around Chatham bus station and Canal Road in Strood is now fully operational and assisted in limiting delays for the local bus network. The online web view system, which allows residents to view photographs of their vehicle parked in contravention of the restrictions has been completed and people have the option to pay the fine or appeal. Analysis will be undertaken next quarter to assess the impact on number of appeals and timeliness of payment of fines.
- 5.4. Part of ensuring people can get around Medway is ensuring highways and pavements are in an acceptable condition that facilitates the smooth flow of people and goods. This quarter 7,570 m of roads and 1,560m of pavements have been resurfaced, all outstanding schemes will be completed before the end of quarter 3.
- 5.5. Historically, people's perception with pavement maintenance is higher than with road maintenance and these trends continue throughout this financial year with quarter 2 results for roads being 52% and pavements remaining at 69% satisfied.

## Everyone benefiting from the areas regeneration

- 6.1. Our work on regeneration is now making a real difference to the lives of the community as a number of projects are well underway. This priority covers work from large-scale regeneration projects to the provision of sporting, learning and cultural opportunities. The tough economic climate means that providing support to those seeking work, as well supporting those providing jobs is critical. Economic progress delivered through business growth and development will help improve local quality of life.
- 6.2. The number of Job Seeker Allowance claimants has fallen by almost 7% in Medway in the six-month period February 2012 to August 2012 a drop of over 500 local residents. Over the same period, the number of young people claiming Job Seeker Allowance has fallen by almost 10%, a reduction of 235 young people
- 6.3. Employ Medway has now been working with its local community project partners for one year delivering the WORK programme contract. This supports longer term unemployed customers back into work and demonstrates customers sustaining employment from our interventions, 72% remain in employment beyond 6 months.
- 6.4. The Innovation Vouchers pilot was launched on 19 July in partnership with the University of Greenwich. This is where local innovation companies can apply for access to services from the University of Greenwich, whether it be research and development equipment or academic expertise to assist them to develop new innovative products and services.
- 6.5. As part of the Year of Celebration this quarter's activity was focused on the Olympics. The council helped in the final preparations for elite athletes competing in the Olympic and Paralympic Games with two-week pre-games training camps. The Olympic Torch Relay passed through Medway's streets on 20 July where an estimated 75,000 lined the five-mile route. This event secured incredible coverage for Medway. On 27 July a record capacity 3,000 runners took part in the Medway Mile. The screening of the Olympic Opening Ceremony in the Castle Grounds followed this with an estimated 5,000+ audience. Medway continued its summer of sporting celebration when it staged the British Transplant Games in August at Medway Park and other sites. This received national radio coverage as well as extensive local media exposure.
- 6.6. Further work has been undertaken on developing the Community Hub model, providing a gateway to Council services. This work is due to be completed later this financial year with hubs launched in Gillingham, Rochester and Chatham.

## Clean, safe and green

7.1. The council contributes to a safe, clean and green Medway through its work to maintain a clean environment to increase feelings of safety, regulation through environmental health and trading standards, and provision of parks and open spaces. An important addition this year has been a focus on reducing the prevalence and impact of domestic abuse.

- 7.2. Community Officers attended all 36 Police and Communities Together (PACT) meetings this quarter. Results from the Crime Victim Survey at the end of August indicate that there has been an increase in the percentage of residents who feel Medway is safe, 95.4% compared to 94.1% for the same period last year.
- 7.3. Five test purchase operations involving 86 premises took place this quarter covering the full range of underage enforcement. This included an informal test purchase of 8 sun bed shops, of these 2 received further advice and will be revisited.
- 7.4. Recycling levels are currently exceeding target as is usual due to the seasonal patterns of recycling. We will continue to work to boost recycling in areas of lower participation, and through the household waste centres. As part of the alley gate scheme HM Prison Service cleared 4 alleyways recycling approximately 75% of the waste through the Household Waste Recycling Centres.
- 7.5. Following an independent commissioning report into Independent Domestic Violence Advisors provision in Kent and Medway, Medway has been part of the pan-Kent taskforce to explore the feasibility of a single commissioning framework. The objective is to gain economies of scale together with a performance management framework. The Medway Safeguarding Children Board Development Officer has been seconded as the Medway Domestic Abuse Development Officer for 4 months. The scope of the role includes supporting the sub group in implementing the Domestic Abuse action and improvement plan to ensure progress and ownership of actions. Multi agency training packages have been developed and will continue to be issued to staff.
- 7.6. The Safer Journeys Team's submission to the Green Apple Awards has been successful and won for their innovative 'Walking Bus Stops'. Staff will visit the Houses of Parliament next quarter to receive the award.
- 7.7. The Council is committed to driving down energy use across its corporate estate through property rationalisation, encouraging behavioural change and other measures to reduce its carbon footprint. A comprehensive property audit is being undertaken to identify the worst performing assets to enable a targeted programme of property rationalisation. In addition, energy efficiency projects have been identified and undertaken, which is resulting in both energy and cashable savings. This is evidenced by the installation of Voltage Optimisers in Medway Park leisure centre, Riverside 1 Offices and Gun Wharf. Additionally, The Carbon Reduction Commitment liability has been reduced. Further energy saving projects are being developed including exploring the viability of a Combined, Heat and Power plant for leisure centres; and exploring the possibilities of evaporative cooling and Solar PV panels. Other proposed projects include the replacement of lighting in the Brook Multi-storey car park; energy efficient refurbishment of street lighting and AMR Smart metering installation to enable more effective monitoring and targeting of energy use.

## Better for Less

- 8.1. Better for less is the council's transformation programme designed to improve services and customer experience whilst making efficiency savings. The main focus of the programme to date has been on developing shared customer contact and administration services.
- 8.2. Phase 1 of the new customer contact and administration shared services went live in April 2012. Following a staff consultation during Q2, recruitment is now underway for phase 2 services along with ICT systems development work. Following this the next phase of services moving to the new customer contact and shared administration teams is expected to go live in December 2012 and January 2013.
- 8.3. During the quarter the council also began implementing a new customer experience reporting system Govmetric that allows our customers on the phone, web and face to face to provide feedback on the service that they have received. Once fully implemented this will improve our understanding of customer experience performance and provide evidence to inform continuous service improvement.
- 8.4. Better for Less is also implementing new shared services for category management (procurement and commissioning) and performance and intelligence. Recruitment to these services is now underway and it is expected these services will begin work in December 2012.
- 8.5. The category management project has also undertaken focussed work in a number of areas of spend to identify early opportunities for efficiencies and improvement. This approach has been used to award new suppliers for the council's homecare and extra care services for adult social care clients. By doing this the council has identified a new way of working with care providers which provides better services for clients and an annual saving of up to £1.9 million.

## 9 Risk management

9.1 The purpose of the Council Plan performance monitoring reports during the year is to enable managers and Members to manage the key risks identified in delivering priorities.

## 10 Financial and legal implications

10.1 There are no finance or legal implications arising from this report.

## 11 Recommendations

11.1 It is recommended that Cabinet consider second quarter performance against the Key Measures of Success used to monitor progress against the Council Plan 2012/13 and identify any areas for remedial action to build on current achievements.

## 12 Suggested reasons for decision(s)

12.1 Regular monitoring of performance by management and members is best practice and ensures achievement of corporate objectives.

## **Lead officer contacts**

Patrick Knight, Interim Research and Review Team Manager, Gun Wharf, ext. 2755 Kate Mummery, Senior Research and Review Officer, Gun Wharf, ext. 2472

## **Background papers**

Council Plan 2012/13

http://www.medway.gov.uk/councilanddemocracy/performanceandpolicy/councilplan.aspx

Ensure old	Ensure older people and disabled adults are safe & supported		0
	ופן ספטקום מווח חופתאופת מתמונים מור פמוני עי פתקקייים		(
ASC 6	Delayed discharges - average weekly rate per 100,000 pop 18+	<b>3</b>	7 0
We will sur	ASC /   Delayed disclarages - Humber We will support carers in the valuable work they do	L	٧
ASC 8	Carers receiving needs assessment or review and a specific carer's service, or advice and info	•	3
Personalis	Personalised services to meet older and disabled adults needs		
ASC 9	Social Care clients receiving Self Directed Support in the year to 31st March	•	က
We will pro	We will promote and encourage healthy lifestyles for adults		1
NI 123	Nate of self-reported 4 Week smoking quitters aged 16 of over	8	4 <
DB7	Number of Madway Businesses taking nart in the healthy workplace initiatives	) 0	1 ц
PB8	Number of people receiving support from a Health and Lifestyle Trainer		ט ע
PH1	Number of adults taking part in healthy weight and exercise referral interventions	) ()	ט ער
MHSW1	Number of people receiving support from Mental Health Social Work team	N N	0
	משונים כן להכלוני וספוניונים מתלונים ומשונים והמשונים בספונים ובספונים ובספ		
Children	Children and young people in Medway have the best start in life		
<b>Ensure the</b>	Ensure the most vulnerable children and young people are safe		
NI 59L	% of initial assessments for children's social care carried out within 10 working days of referral		9
9	% of core assessments for children's social care carried out within 35 working days of their		9
NI 66	UNITINETICETIEFINE   UNITINE   UNI	0	_
NI 67	% of child protection cases which were reviewed within required timescales	4	
NI 147	Care leavers in suitable accommodation	3	8
CISRS1	LAC Participation in Reviews	<b>4</b>	∞
CP1	Children's participation in child protection conferences	•	6
CSC1	% Child protection plans closed within 2 years		o (
Z-colvi	% of children becoming subject of CPP for a second of subsequent time within 2 years		ກ
NI 73	Clarifyton fight stationary in scrious NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2		10
NI 75	Achievement of 5 or more A*-C grades at GCSE or equivalent inc English and Maths (LAA)		10
NI 92	Narrow gap between lowest achieving 20% in Early Years Foundation Stage and the rest (LAA)		10
NI 101	LAC achieving 5 A*-C GCSEs (or equivalent) at KS4 (including English and mathematics)		9
SOT 10	SEN: (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths	6	10
SC181	% of governors attending governor training upon training to the the training une and as bottor.	<b>3 S</b>	= =
50132 FDI11	Not utose attending governor damining who reported that the training was good of better		
ED03	% of vound beople absent from school for 15% or more days		12
SEN1	% of newly statemented children placed in out of area maintained special schools	¥	12
SEN2	% of newly statemented children placed in INMS (Independent Non-Maintained Special provision)	Ŋ	12
SEN4	Number of tribunal appeals contesting a named Medway provision		13
SEN5	% of appeals withdrawn, upheld or refused	1 8	73
SIS 18	Oisted trend of improvement - Leadership & Management - % schools indoed good or hetter	) 5	5 4
SIS1c	Ofsted trend of improvement - Quality of Teaching - % schools judged good or better	3	4
SIS2a	Difference made to schools by LA support - Schools in Special Measures	0	14
SIS2b	Difference made to schools by LA support - Schools with a Notice to Improve	5	15
SIS2c	Difference made to schools by LA support - Schools below floor threshold (LA maintained only)	•	15
Promote ar	Promote and encourage healthy lifestyles	S	4
ה ארך ה	A UNIQUE STATE OF THE STATE OF	) [	2 4
PH2	Smoking quits from pregnant women		0 6
PH3	Numbers completing the MEND programme	4	1 2
note	and encourage healthy lifestyles for people with SEN		1
	Increase in breastfeeding rate at initiation at birth		17
3 <u>e</u>	Increase in breastfeeding rate at 6-8 weeks		9
,			٦

Evervbod	Everybody travelling easily around Medway		
We will sec	We will secure reliable & efficient local transport network		
NI 167 HP26	Average journey time along 6 primary transport corridors into Chatham (mins per mile) Satisfaction with road maintenance	3	19
HP27	Satisfaction with pavement maintenance	3	20
T2 FMRS7	% of people who think Medway Council helps people travel easily around Medway Number of notices received to carry out works on the birthway	N N	20
	Evorution boundition from the great programmer of		
ecent new	Decent new homes quality of existing housing		
NI 155	Number of affordable homes delivered	1	22
H14	Average length of stay in B&B of households with dependent children or pregnant women (weeks)	<u> </u>	22
People have	e the skills they need to take up job opportunities		c
NI 178	To to 19 year olds with allettion and the following of training (INCET)		57
RCC3	The number of intensive assists to local businesses	3	24
LRCC4	Number of jobs created and safeguarded	9	24
ECD7b	New registrations by local people accessing employment support services	3	24
ECD48c Medway as	_ (0	<u>S</u>	25
	1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 1 - 2 - 2	8	Č
,	Leisure - Level of user satisfaction (% satisfied)	3 6	25
200	Number of visitors to tourist attractions in medway	5	97
GH9	User satisfaction with museums and galleries	9	96
=4	User satisfaction with events	9	27
LIB4	Satisfaction with libraries	9	27
1			
are, clea	Sare, clean and green Medway		
We WIII IMP	We Will Improve public confidence and feelings of safety SE11 Ilser satisfaction with trading standards	¥	28
SF12	User satisfaction with environmental health		28
F14	Council attendance at PACTS and SACTS where notified a fortnight in advance	8	28
SF15	Percentage of people who feel Medway is safe		29
We will help	We will help to prevent and reduce domestic abuse		00
DA2	% of repeat victims of domestic abuse	8	30
DA3	Impact of domestic abuse on children's safety		30
e will incr	We will increase recycling reducing waste going to landfill sites		
NI 191	Residual household waste - kg per household	•	31
NI 192	Percentage of household waste sent for reuse, recycling and composting	)	31
W6	Satisfaction with refuse collection	0	32
W7	Satisfaction with recycling facilities	5	32
e will wor	We will work with the community to keep Medway's streets clean		
NI 195a	Improved street and environmental cleanliness: Litter	9	33
NI 195b	Improved street and environmental cleanliness: Detritus	9 8	33
N 1950	Improved street and environmental dearminess, Granni	3	33
W5 W	Satisfaction with how the Council deals with craffiti		2 8
8/8	Satisfaction with street cleaning		34
e will wor	We will work with local people to maintain parks and open spaces		
GH4	Citizen participation hours	<b>S</b>	32
GH6	Satisfaction with parks and open spaces	<b>S</b>	35
GH7	Satisfaction with play areas	<b>S</b>	36
сн4а	No of people involved in practical volunteer tasks through membership of Friends groups	9 8	36
on dillo	One Indinibel of green lags We will support the huilding of strong communities	)	20
N 1	% of people who believe people from different backgrounds get on well together	<u> </u>	37
14	% of people who feel they can influence decisions in their locality		37
Better for Less	Less		
LX5	Working days lost due to sickness absence	•	38



## Council Plan 2012/13 - Q2 Performance Monitoring **APPENDIX 2**

Note: The short term trend compares performance in Q2 2012/13 against performance in the preceding quarter (Q1 2012/13)

Note: In the charts section 2012/13 year to date performance is shown where calculated but should be used with caution as some measures are cumulative throughout the year and others are snapshot calculations.

Note: The PI Status indicates Q2 performance and/or expected performance at year end.

PI	PI Status	Trend Arrows
	This PI is significantly below target	The performance of this PI has improved
<u> </u>	This PI is slightly below target	The performance of this PI has worsened
<b>O</b>	This PI has met or exceeded the	The performance of this PI is
target	jet	similar to previous data
1	This PI is data only	
N/A	V/A - Rating not appropriate / possible	

# Adults maintain their independence and live healthy lives

1.1 Ensure older people and disabled adults are safe & supported

Chart		0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.0000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.00000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.	11 50 11 11 11 11 11 11 11 11 11 11 11 11 11
Note		Data from local weekly collection. Performance has been consistent with previous quarters, and there have been no delays attributable to Medway Council throughout this period.	Performance has been consistent over a number of quarters. There had been no delays attributable to Medway Council.
Target 2012/	13	8.00	
		•	•
	Value Value Value Value Target Status Trend	•	
2/13	Target	8.00	
Q2 201	Value	5.72	147
Q1 2012/ 13	Value	3.58	92
2011/	Value	5.91	109
$\begin{bmatrix} 2010/\\11 \end{bmatrix} \begin{bmatrix} 2011/\\12\\13 \end{bmatrix} \begin{bmatrix} Q1\\2012/\\13 \end{bmatrix} $ Q2 2012/13	Value	8.00	
Key Measure		ASC6 Delayed discharges - average weekly rate per 100,000 pop 18+	ASC7 Delayed discharges - number

- Target

## 1.2 We will support carers in the valuable work they do

Q1 2012/ 13	Value	2.3%
2010/ 2011/ Q1 11 12 13	Value Value	15.0
2010/ 11	Value	9.8%
Key Measure		ASC8 Carers receiving needs assessment or review and a specific carer's service, or advice and information

Not			Pos dou and
	Target 2012/	13	20.0
		Short Trend	<b>(</b>
		Status	
	.2/13	Target	10.0
	Q2 2012	Value	2.7%
2010/ 11         2011/ 2012/ 13         Q1 2012/ 13         Q2 2012/ 13         Apple Target Status Trend         Short Trend		Value	2.3%
2011/		Value	15.0
,010	11	Value	%8.6
			·

Chart	13.0% 11.5% 11.5% 11.5% 11.5% 12.0% 11.0% 11.5% 12.0% 11.5% 12.0%
Note	Post review, recruitment is underway to double the capacity for Carers Assessments and Reviews

## 1.3 Personalised services to meet older & disabled adults needs

2010/	Value	22.1 %
Key Measure		ASC9 Social care clients receiving Self Directed Support in the year to 31st March

2012/ Target Status Short 13 Tanget Status Trend 30.0 60.0 %	
Status Short Trend	
Status	
.2/13 Target 30.0	
2010/ 2011/ 2012/ Q2 2012/13 Value Value Value Value Targ  22.1 42.5 33.7 35.9 30.0 % % % % % %	
Q1 2012/ 13 Value 33.7 %	
2011/ 12 Value 42.5	
2010/ 111 Value 22.1	

Note	ť
Personalisation is offered in all services provided by Adult Social Care and there is a programme to offer Personalisation in reviews throughout the year to existing clients who have previously declined the offer, to encourage take-up and to ensure good support for people choosing more control and choice over their support	35.0% 35.0%

1.4 We will promote and encourage healthy lifestyles for adults 44

Chart	1750 1500 1500 1500 1500 1500 1500 1500	175 150 150 150 150 150 150 150 150 150 15	
Note	There is a time lag in obtaining 4 week quit data as it has to be collected from a range of sources and outcomes are not always known in the same quarter that quit data is set hence the Q2 figure of 168 is provisional. The finalised 2011/12 figure achieved 129% of the target for year end and the best performance in the South East region. The service continues to perform to a high standard.	Work has been underway in quarter 2 to reduce the number of households in temporary accommodation. Performance is now on target which is a success in light of an increase in the number of households approaching as homeless. The focus next quarter will be to keep the numbers in temporary accommodation as low as possible given the constraints of current economic climate.	
Target 2012/ 13	25		
	2265	110	
Short Trend	•	<b>(</b>	
2/13 Target Status	•	110	
.2/13 Target			
Q2 201 Value	168	101	
Q1 2012/ 13 Value	290	118	
2011/ 12 /alue	2662	109	
2010/ 2011/ 2012/ Q2 2012/13 11 13 13	2260 2	102 1	
Key Measure	NI 123 Rate of self- reported 4 week smoking quitters aged 16 or over	NI 156 Number of households living in temporary accommodation	

201	Val	
		_
Key Measure		MHSW1 Number of people receiving support from Mental Health Social Work team
46		

# \		
Target 2012/	13	
	Short	<b></b>
	Target Status	
2/13	Target	
Q2 201	Value	429
Q1 2012/ 13	Value	431
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Value Value Value	
2010/	Value	

Chart	O O O O O O O O O O O O O O O O O O O
Note	Quarter 1 figure has been revised from 300 to 431 as a result of the case review process and transfer of cases from MH nurses.  Q2 number is consistent with the previous quarter and will be strengthened with the tidying up of the caseloads which is ongoing.

# Children and Young People in Medway have the best start in life

7	e chilaren & young people are sale
9	מ
7	e C D E
2	
	วี    ช
7	מבפו
190	
0 1 d c 2 d	valifierable
4	ر Vull
9	20E 10
Q4 (21.0	ב פ
Ĺ	ELIST
т	7

		2010/
Key Measure		1 1
		Value
NI 59L Percentage of initial assessments for children's social care carried out within 10 working days of referral NI 60 Percentage of core assessments for children's social care that were carried out within 35 working days of their		80.5 % 73.2 %
commencement	-	

Target 2012/	13	78.0	72.0 %
	Short Trend		
	Status		
2/13	Target	78.0	72.0
Q2 201	Value		
1/ Q1 2012/ Q2 2012/13 13	Value	77.7	53.5
201:	Value Value Value Value Target Status	69.8 %	69.1 %
2010/	Value	80.5	73.2 %

Note	Chart
Children's Care data to follow	
Children's Care data to follow	

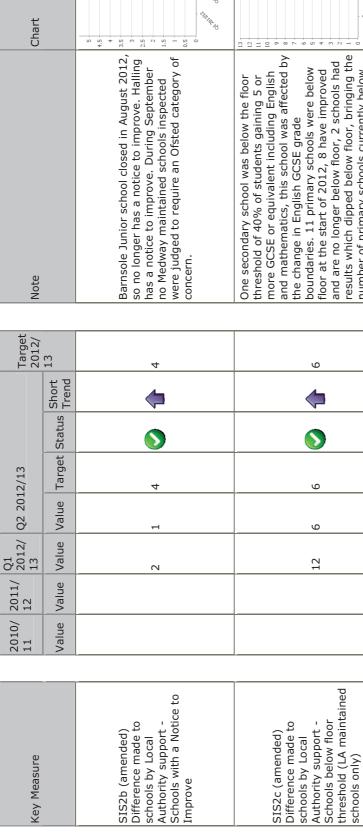
Key Measure	2010/	0/ 2011/	1/ Q1 2012/ 13	2/ 02 20	Q2 2012/13			Target 2012/	Note	
	Value	le Value	le Value	le Value		Target Status	Short	13		
PAF-CF/C68 NI 66 Looked after children cases which were reviewed within required timescales	82.3%	79.7 %	4 65.4 %		95.0	•	<b>,</b>	95.0 %	There are currently 430 looked after children in Medway, a 5% decrease from last quarter. However, there was a slight increase in the number of children coming into care from 43 to 51. 301 reviews took place during the quarter, 18 of these were held out of timescale. Of the 397 children whose case has been reviewed since April 2012 and who remain looked after, 23 have been held out of statutory timescale.  The target on timeliness of reviews is not being met due to continuing high volumes of work and the need also to prioritise child protection conferences (which is also a function allocated to Independent Reviewing Officers) to ensure that children are safeguarded. We continue to work with children's care to manage risks and ensure most vulnerable young people's reviews are held on time and to increase frequency if this is required.	See 523 We See 524 We See 525 We
BV162 NI 67 Percentage of child protection cases which were reviewed within required timescales	92.4 %	96.6	9.68	. 99.5 %	100.0		<b>&gt;</b>	100.0	This quarter one review child protection conference was held out of timescale. This affected one child and was cancelled because the independent chair had to take emergency leave and the conference could not be reassigned. We continue to observe a fall in the number of children subject to Child Protection plans in Medway from a peak of 390 in January to 251 as at the end of September. Changes in the way that we manage children who are subject to other statutory processes and unborn children who are unlikely to stay with their parents when they are born due to already identified risks is likely to have been a significant contributing factor to this reduction. We continue to work with social care to ensure that the reduction is appropriate and	ORTHON OF THE STATE OF THE STAT

2.2 Champion high standards in schools

	Chart						
	Note		The provisional value for this measure has increased by 4.8 percentage points to 72.2%. It is likely that following the issue of validated results, once schools have completed the checking exercise, it will increase slightly, this is because the current provisional figure does not contain the outcomes of reviews and the removal of pupils who have arrived new to the UK during the last 2 years of primary education.	Figure given is for all secondary maintained schools and academies in Medway, it is provisional as schools are still awaiting the outcomes of appeals, reviews and removal of pupils in the autumn checking exercise.	The attainment gap between the poorest performing 20% of children and the average for the whole cohort has remained almost static as compared with the previous year. Overall attainment of the bottom quartile has improved as compared with 2011, but so has overall attainment across Medway, meaning the gap remains at 31%.	The cohort has significantly reduced in size since the targets were set. Results are provisional and may change once validated is received.	The provisional figure for 2012/13 following the release of GCSE results in August is 43.6%, reducing the gap between pupils with SEN and all other pupils by 2.8% and exceeding the gap target set.
	Target 2012/	8	76.0	63.0	31.5	16.0 %	49.0
	Q2 2012/13 Ta	Value Target Status Trend 13	Not measured for Quarters %	Not measured for Quarters %	Not measured for Quarters %	Not measured for Quarters %	Not measured for Quarters %
	Q1 2012/ 13	Value	Not meas ured for Quart ers	Not meas ured for Quart ers	Not meas ured for Quart ers	Not meas ured for Quart ers	Not meas ured for Quart ers
	2011/	Value	68.0	62.5	31.2	12.9	46.4
	2010/	Value	67.0	53.9	33.1	17.0	46.0 %
	Key Measure		NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2	NI 75 Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths (LAA)	NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest (LAA)	NI 101 Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics) (LAA)	NI 105 The Special Educational Needs (SEN)/non-SEN gap – achieving 5 A*- C GCSE inc. English and Maths
C	50						

Target 2012/	13			
	Short Trend	•	•	<b>(</b>
	Status			
2/13	Target			
$\begin{bmatrix} 2010/\\11 \end{bmatrix} \begin{bmatrix} 2011/\\12\\13 \end{bmatrix} \begin{bmatrix} Q1\\2012/\\13 \end{bmatrix} $ Q2 2012/13	Value		N/A	2.6
Q1 2012/ 13	Value	3.84	8	3.0
2011/	Value			
2010/	Value			

(	L.	l	<u> </u>
Key Measure	EDU3 % of young people who are absent from school for 15% or more days in the school year.	SEN1 % of newly statemented children placed in out of area maintained special schools	SEN2 % of newly statemented children placed in INMS



were judged to require an Ofsted category of concern.	OSS ON THE PARTY OF THE PARTY O
One secondary school was below the floor threshold of 40% of students gaining 5 or more GCSE or equivalent including English and mathematics, this school was affected by the change in English GCSE grade boundaries. 11 primary schools were below floor at the start of 2012, 8 have improved and are no longer below floor, 2 schools had results which dipped below floor, bringing the number of primary schools currently below floor to 5. One of these has now converted to an academy, as has the secondary school.	A STANDARD OF STANDARD STANDAR

		Short Trend
		Status
	.2/13	Target
es	Q2 201	Value
ifestyl	$ \begin{array}{c c} 2010/\\11 \end{array} \begin{array}{c c} 2011/\\12\\ \end{array} \begin{array}{c c} Q1\\2012/\\13 \end{array} \begin{array}{c c} Q2\ 2012/13 \end{array} $	Value Value Value Target Status
althy I	2011/	Value
ige he	2010/	Value
oura		
2.3 Promote and encourage healthy lifestyles	Key Measure	

55

Target 2012/ 13

Chart
D D
Note

	2010/	)/ 2011/	.1/ Q1 2012/		02 2012/13			Tardet	
Key Measure	11	12						2012/	Note
	Value	e Value	ue Value	le Value		Target Status	Short	13	
EY1a Percentage of children in Medway aged 0-4 attending a local Sure Start Children's Centre		53%	31.5	45.7	40%	•	<b>(</b>	26%	The total number of different children aged 0- 4 years attending a Medway Sure Start Children's Centre across the first two quarters was 7,535, an increase of 1538 on the equivalent period last year. This represents a 25% increase as compared to 2011-12. The increase reflects the improved information and data sharing arrangements between key partners, particularly NHS agencies, resulting in targeted engagement with a far higher proportion of vulnerable families.
EY1b Total number of attendances at Sure Start Children's Centres by families with children 0-4 years		193,3 09	7,3 53,15	112,3	0 66,50	•	<b>(</b>	199,0 00	The total number of attendances by children's and families at Medway Sure Start Children's Centres in the first two quarters of 2012-13 was 112,376, and increase of 30,000 attendances (37%) as compared to the same period in 2011-12. This increase reflects the greater number of interventions and services provided both by the Children's Centre teams themselves, and the increased number midwifery, health visiting and other services provided by partner agencies using the Children's Centre infrastructure.
PH2 Smoking quits from pregnant women	09	43		N/A		<b>6.</b>	<b>~</b> ·	20	There is a timelag in finalised data being confirmed, consequently Q2 figures not yet available. There has however been a lot of activity to approve performance in this area. Training of midwives and hospital consultants has taken place and there is now a pilot project in place with midwives who will be CO testing all pregnant women at time of booking. A training video is now being developed to assist midwives and other health professionals. A locally developed publicity campaign has been ongoing, raising awareness of the risks associated with smoking in pregnancy. Partnership meetings

Chart			25 55 55 55 55 55 55 55 55 55 55 55 55 5
Note		have taken place at a senior strategic level to ensure this is given sufficient priority.  Additional resource has now been allocated.	This is on schedule to meet the annual target as programme run on an academic termly basis
Target 2012/	13		0
T	Short 1: Trend		06
			4
.2/13	Target		22.5
Q2 201	Value		17
$\begin{bmatrix} 2010/\\11 \end{bmatrix} \begin{bmatrix} 2011/\\2012/\\13 \end{bmatrix} \begin{bmatrix} Q1\\2012/13\\13 \end{bmatrix}$	Value Value Value Value Target Status		13
2011/	Value		87
2010/	Value		۷ /ک
Key Measure			PH3 Numbers completing the MEND programme

_
SEN
with
. people
(for 1
vles
lifest
healthy
ote and encourage health
and enc
.4 Promote
4
7

et /		
Target 2012/ 13		69.0
F 7		
	Short	•
	Status	
2/13	Target	69.0
Q2 201	Value	
2010/ 2011/ Q1 2012/ Q2 2012/13 11 12 13	Value Value Value Value Target Status Short	68.0 66.3 N/A
2011/	Value	68.0
2010/ 11	Value	
Key Measure		BF1 Increase in breastfeeding rate at initiation at birth

Chart	Office of the Contract of the
Note	Data is taken from Dept of Health publication which is received from hospitals and GP practices. There is a time lag of this data of approx 1 quarter. Whilst this is below target Medway has a successful peer support network made up of local mums who have additional training so that they can support other mums. Members of the Network are available at various locations including local baby clinics, children's centres, breastfeeding drop-ins and at Medway Maritime Hospital.  There are currently 40 registered volunteers (33 accredited peer supporters), operating 11

Target 2012/		41
	Short Trend	•
	Status Trend	<b>~</b> ·
2/13	Target	41
Q2 201	Value	N/A
Q1 2012/ 13	Value	37.2
$ \begin{array}{c c} 2010/\\ 11 \\ 12 \\ 13 \\ \end{array} \begin{array}{c c} Q1\\ 2012/\\ 13 \\ \end{array} \begin{array}{c c} Q2 \ 2012/13 \\ \end{array} $	Value	
2010/	Value	

	BF2 Increase in breastfeeding rate at 6-8 weeks
	at
	ate
a)	e in
sure	eas
Jeas	ncre
Key Measure	BF2 In breastf weeks
× ×	 B P N N N N N N N N N N N N N N N N N N

Everybody travelling easily around Medway

3.1 We will secure a reliable and efficient local transport network

Key Measure	2010/	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Q1 2012/ 13	Q2 201	2/13			Target 2012/	Note
	Value	Value	Value	Value	Target	Value Value Value Value Target Status Short	Short	13	
NI 167 Average journey time along 6 primary transport corridors into Chatham (mins per mile)	2.81	2.54	2.71	2.22	4.00	•	<b>(-</b>	4.00	Monitoring of the six strategic corlinto the boundary of Chatham Too over the 2012 second quarter per morning peak between 8am - 9ar the measure of congestion decrea appears to be stable at present. I average journey time in minutes reduced from 3.49 minutes per m 2009/2010 to 2.22 minutes per m second quarter of 2012, a percen reduction of approximately 35%. that lower congestion levels have overall journey speeds and journe This is positive as it would appear active Network Management inclumanagement of roadworks and st seems to be reducing congestion network and providing more reliation to the both private and minicipal stands.

Note	Chart
Monitoring of the six strategic corridor routes into the boundary of Chatham Town Centre over the 2012 second quarter period in the morning peak between 8am - 9am has shown the measure of congestion decreased, and appears to be stable at present. The overall average journey time in minutes per mile has reduced from 3.49 minutes per mile in the second quarter of 2012, a percentage reduction of approximately 35%. This means that lower congestion levels have improved overall journey speeds and journey times. This is positive as it would appear Continued active Network Management including the management of roadworks and streetworks, seems to be reducing congestion on the network and providing more reliable journey time, for both private and public transport.	5.00 4.50 4.50 1.50

Q1 2012/ 13	Value	5284
2010/ 2011/ Q1 11 12 2012/	Value	
2010/	Value	
Key Measure		TMRS7 Number of notices received to carry out works on the highway

Value Target Status Trend

Q2 2012/13

Chart	4500 0055 0005 0005 0005 0005 0005 0005
Note	From the 4454 opening notices for works to the highway 1006 were withdrawn or cancelled by the works promoter. Therefore 3448 works were carried out on the highway during quarter 2. From the 4454 works carried out 1290 inspections of the works were carried out and 166 defects were issued to the works promoters. Defects are in association with how the works are being carried out or how they have been reinstated i.e. the highway not being in a satisfactory condition following the works. Over the past quarter Medway has seen a significant amount of works associated with Southern Water i.e. installation of water meters and mains replacement, Southern Gas Networks Main Replacement and BT Open Reach High Speed Broadband
Target 2012/ 13	
Target 2012/ 13	

•

4454

## Everyone benefiting from the areas regeneration

Decent new homes and quality of existing housing	
exist	01
ality of	, ,
d que	,000
ies ar	
v hor	
ıt nev	
Decer	
4.1	

Target 2012/	13
	Short Trend
	Status
2/13	Target Status
Q2 201	Value
, Q1 2012/ Q2 2012/13 13	Value Value
2011/ 12	Value
2010/ 2011/ 11 12	Value Value

Key Measure

Chart	
Note	

Note Althou not me excelled proper to mee estimate store and to mee estimate deliver		Althou not me excelle that so proper 2 was to mee estima deliven	The av from q numbe homel target amour limitec accom
Target 2012/	13	204	1.00
	Short Trend	<b>&gt;</b>	<b>(</b>
	Value Value Value Target Status	4	
.2/13	Target	52	1.00
$\begin{bmatrix} 2010/\\11 \end{bmatrix} \begin{bmatrix} 2011/\\2012/\\13 \end{bmatrix} \begin{bmatrix} Q1\\2012/\\13 \end{bmatrix} \qquad Q2\ 2012/13$	Value	35	2.06
Q1 2012/ 13	Value	55	2.39
2011/	Value	350	18.50 2.39
2010/	334 334 1.73		1.73
Key Measure		NI 155 Number of affordable homes delivered	H14 Average length of stay in B&B accommodation of households with dependent children or pregnant woman (weeks)
62			

Note	Chart
Although the 2nd quarter performance did not meet its target of 52 properties, the excellent performance in quarter 1 means that so far this year we have delivered 90 properties (our YTD target for the end of qtr 2 was 77 properties). Performance is on track to meet the annual target and it is currently estimated that 219 properties will be delivered by year end.	300 200 150 150 150 150 150 150 150 1
The average length of stay has decreased from quarter 1 despite an increase in the number of households approaching as homeless. Performance is however still above target and this is due in part to the increasing amount of households approaching and a limited supply of suitable alternative accommodation. Work is currently ongoing to source additional alternative accommodation.	22.50 20.00 17.50 18.00 18.00 7.50 5.00 2.50 0.00 2.50 2

2 People have the skills to take up job opportunities
job
dn
take
to
skills
the
have
ople
Pe
4.2

re	
Key Measure	
Key	

Target 2012/	13
	Short
	Status
.2/13	Target   Status
Q2 201	Value
2012/ 13	Value
2011/	Value
2010/ 2011/ 2012/ Q2 2012/13 11 12 13	Value Value Value Value

Note
------

			4 2 5 0 F 0 2 0 ± 5 2 0 0 0 0 0 0
Target 2012/	13	5.8%	0.0%
	Short Trend	<b>⇒</b>	<b>⇒</b>
	Status		
2/13	Target	5.8%	0.0%
Q2 201	Value	6.9%	% %
Q1 2012/ Q2 2012/13 13	Value	6.2%	% 28.3
2011/	Value	6.6%	40.0 %
2010/	Value	6.3%	%%

		1, 3
Key Measure	NI 117 16 to 18 year olds who are not in education, employment or training (NEET)	NI 148 Care leavers in education, employment or training

Chart		25 50 60 60 60 60 60 60 60 60 60 60 60 60 60
Note		There is a time lag in this indicator and consequently the figure is provisional. Consequently Q1 figure was previously reported as 27 and has been revised to 36 due to additional information being received. However during Q2, 52 WORK programme customers have sustained employment beyond 6 months this is 2.5 more than the previous quarter. There is a 72% sustainable employment rate at present beyond 6 months. The service continues to support and addresses those that drop out of employment within 6 months and getting them quickly back in to achieve the 6 month targets.
Target 2012/	13	100
		11
	Status Trend	•
2/13	Target	33
Q2 201.	Value	61
2010/ 2011/ 2012/ Q2 2012/13 11 12 13	Value Value Value Target	36
2011/	Value	147
2010/	Value	
Key Measure		ECD48c Employment that has lasted 26 weeks

Ξ
Š
Ξ.
7
ĭ
$\nabla$
ᇤ
e, sport and tour
$\overline{\Gamma}$
8
S
tage, sport and
heritage,
Ġ
₹
e
_
a)
≒
王
$\Xi$
ī
ō
ination for culture
5
Ę:
g
÷
S
g
as (
ä
y as desti
۸a
¥
ě
Σ
3
4.
7

Target 2012/

	Short Trend	<b>(</b>
	Status	
.2/13	Target	80.00
	Value Value Value Value Target Status Trend	85.95 86.67 87.91 80.00
Q1 2012/ 13	Value	86.67
2011/ 12	Value	85.95
2010/	Value	
Key Measure		L7 Leisure - Level of user satisfaction (% satisfied)

80.00

	Satisfaction surveys were carried out at Deangate Ridge Golf & Sports Complex, The Strand Leisure Park, and Splashes Leisure Pool as these are the busy facilities over the summer months. Results have been customers rating overall satisfaction as good or brilliant. Deangate Ridge Golf & Sports Complex 88%, The Strand Leisure Park 100%, and Splashes Leisure Pool 79%. The Splashes score is slightly under target but since the surveys some new gym equipment (spinning bikes) have been installed and
--	---

Chart		90.00 90.00 90.00 90.00 90.00 10.00	20 50 50 50 50 50 50 50 50 50 50 50 50 50	
Note		At the Summer Dickens Festival 97 members of the public filled out questionnaires. The results showed that 93% thought the event was very good or good and 2% thought the event was excellent.		
Target 2012/ 133 80.00		ю		
2 1		<u>~</u>		
	atus Sr		•	
/13	Target Status Short Trend 80.00		275	
22 2012	Value	95.00 8	95 7	
21 2012/ C	/alue	93.00 9	9 26	
2011/ 2	Value Value	85.00	Oi	
2010/ 2011/ Q1 Q2 2012/13 11 12 13	Value			
Key Measure		F4 User satisfaction with events	LIB4 Satisfaction with libraries	

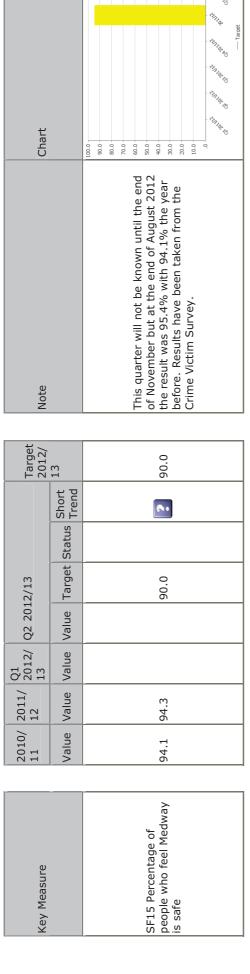
## Safe, Clean and Green Medway

of safety	
l feelings of sat	
and	
ifidence	
c con	
publi	
improve public confidence and i	
Ve will	
1 We	
5.	

20	Va
sure	
Key Measure	
Key	
-	

2010/ 2011/ 2012/ 2012/13 Target 11				
Status	Target 2012/ 13			
2010/ 2011/ 2132 Q2 2012/13 11 12 13 Value Value Value Value Target Status		Short Trend		
2010/ 2011/ 2012/ Q2 2012/13 11 12 13 Value Value Value Target		Status		
2010/ 2011/ 2112/ Q2 201 11 12 13 Value Value Value	.2/13	Target		
2010/ 2011/ 2012/ 11 12 13 Value Value Value	Q2 201	Value		
2010/ 2011/ 11 12 Value Value	Q1 2012/ 13	Value		
2010/ 11 Value	2011/	Value		
	2010/ 11 Value			

Chart	
Note	



			1221
	art		
	Chart	1500	1250
	Note		
	0 Z		

		•		
	Short Trend	•		
	Status			
2/13	Target	0.06	abuse	
Q2 201	Value		estic	
Q1 2012/ 13	Value		se don	2010/ 2011/ 01
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Value Value Value Value Target Status Trend	94.3	l reduc	2011/
2010/ 11	Value	94.1	nt anc	2010/
			eve	
Key Measure		SF15 Percentage of people who feel Medway is safe	5.2 We will help to prevent and reduce domestic abuse	

Elfer as

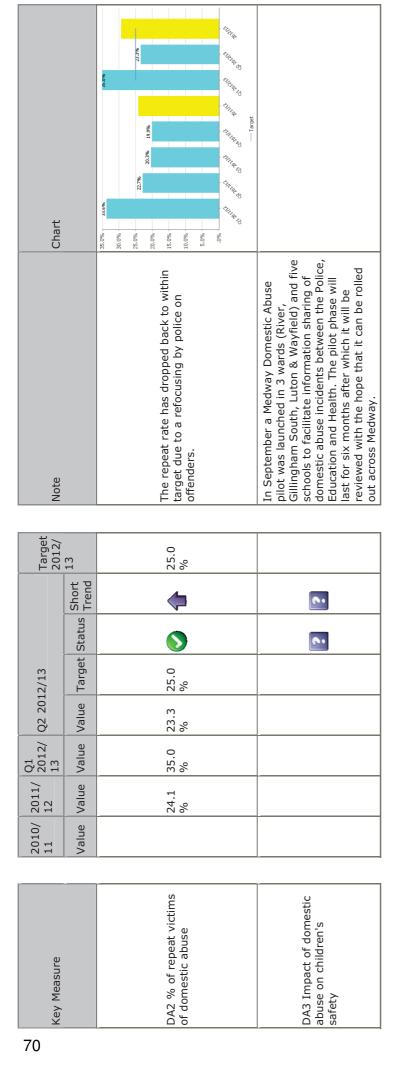


Chart
Note

ste to landfill sites
2
waste 1
reducing wast
I increase recycling,
≣
3
Ме
$\tilde{\omega}$

1	>
sure	
Meas	
Key Measure	

Target 2012/	13
	Short Trend
	Status
2/13	Target
Q2 201	Value
Q1 2012/ 13	Value
2011/	Value
2010/ 2011/ 2012/ Q2 2012/13 11 12 13	Value Value Value Value Target Status

Chart		255.0 250.0 175.0 175.0 100.0 25.0 25.0 25.0 25.0 25.0 25.0 25.0	55.00% 50.00%
Note		Quarter 2 data is estimated. Even though the overall tonnage of residual household waste is going down (this is due to the increased recycling rates at the three Household Waste Recycling Centres); when compared to data from 2009/10 Medway has seen an increase this quarter in residual kerbside black sack waste of 1.3%.  Please note, these figures are subject to external validation by Waste Data Flow, the statutory instrument for reporting waste information, during November 2013.	Quarter 2 data is estimated. During Quarter 2 we have seen dramatic increases in the amount of organic waste sent for processing due to the ideal growing weather, over 800 tonnes more then expected in Q2. We are estimating a 21% rise in the amount of organic waste collected at kerbside this year. Even though this is good for our recycling rate, it is having a negative impact on the budget. It should be noted this is additional material, not materials diverted form kerbside black sack collections as this material is also on the rise.  Conversely, so far this year we have seen an overall decrease in the tonnage of kerbside recycling materials, 2.5% drop on average, being collected since before the start of the contract (2009/10).  Please note, these figures are subject to external validation by Waste Data Flow, the startury instrument for reporting waste information, during November 2013
let 2/		0.	9
Target 2012/	13	792.0	41.00 %
	Short	<b>(</b>	<b>(</b>
	Status	•	•
2/13	Target	198.0	%%
Q1 2012/ Q2 2012/13 13	Value	154.2	47.64 %
21 2012/	Value	155.9	% %
1/	ne	8	10

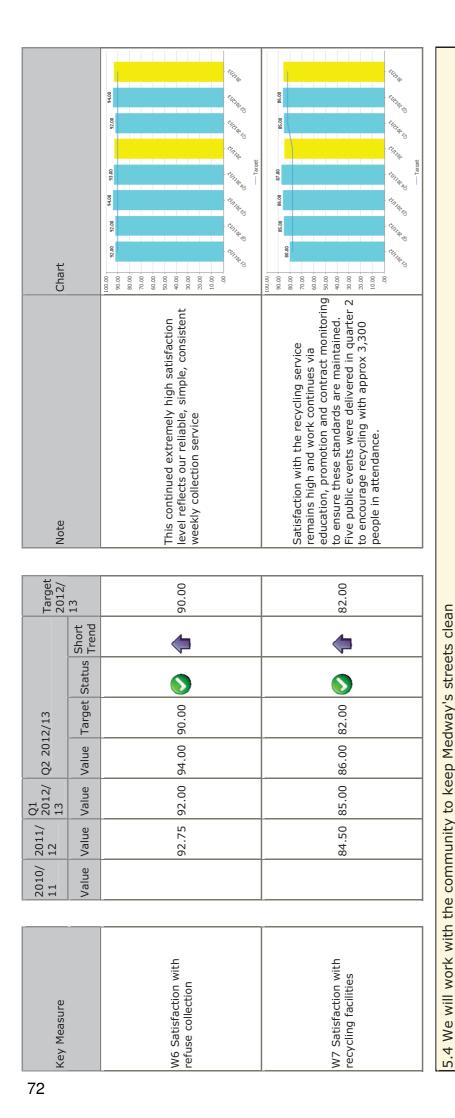


Chart
Note

Key Measure	
Mea	
Key	

Tal 20	13	
	Short Trend	
.2/13	Target   Status	
Q1 2012/ Q2 2012/13 13	Value	
Q1 2012/ 13	Value Value	
2011/ 12	Value	
2010/ 2011/ 11 12	Value Value	

rget 12/

2011/	Value	
2010/	Value	
Key Measure		

Target 2012/	13	
	Short Trend	
	Status	
2/13	Target	
Q2 201	Value	
Q1 2012/ 13	Value Value Value Value Target Status	
2011/	Value	
2010/ 2011/ Q1 2012/13 11 12 13 2012/13	Value	

Note	Chart
has been undertaken to manage high profile areas of Medway.	

	Se
	5.6 We will work with local people to maintain parks and open spaces
	L S
	obe
	and
	ks
	par
	ain
	int
	ma
	to
	ple
	peo
	cal
.	0 (
	with
	ork
	M
	will
	We
	9.9
	П)

Target 2012/	13	8696	83.00
		<b>\( \bigsim \)</b>	<b>(</b>
	Status	•	•
2/13	Target	2496	83.00
Q2 201	Value	3595	94.00
$\begin{bmatrix} 2010/\\11 \end{bmatrix} \begin{bmatrix} 2011/\\2012/\\13 \end{bmatrix} \begin{bmatrix} Q1\\2012/\\13 \end{bmatrix} \qquad Q2\ 2012/13$	Value Value Value Value Target Status Trend	3319	93.00
2011/ 12	Value	9182	88.50
2010/	Value	7054	
Key Measure		GH4 Citizen participation hours	GH6 Satisfaction with parks and open spaces

Note	Chart
Return now captures all returns for September and Quarter 2 total hours now 1295 higher than Quarter 2 in 2011-12. On course to meet annual target for hours of volunteering. Growth has been achieved in part through improved reporting and communication with groups through the Greenspace Partnership Officer but also growth in groups including Full Frontal, Friends of Queen Elizabeth Fields and Friends of Grain Coastal Park.	3500 3600 3600
This Tracker survey result shows an increase of 12% compared to Q2 in 2011-12 and matches peak satisfaction levels recorded over survey period. These results reflect ongoing investment and improvements to sites and standards of maintenance.	90.00 90

5.7 We will support the building of strong communities

	20.0%  20	35.0% 35.0% 35.0% 30.0%
	There has been a positive improvement in this reading since the last quarter which more or less mirrors the trend from last year. Our programmes of community cohesion activity continue in the Luton and All Saints areas in particular thanks to the AIMER project.	We continue to deliver programmes of neighbourhood improvement and social regeneration / community capacity building in target neighbourhoods. In particular we are helping residents to set up resident led community panels overseeing the Big Local and DNA programmes for the central areas of Chatham. The statistics related to this analysis are Medway wide so it is difficult for there to be a direct correlation between the neighbourhood level work and the Medway wide figures from this indicator.
<b>S</b>	0.0	33.0
	9 %	88
arget S	0.99	33.0
alue T		30.0 %
		32.0 3%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%%
/alue		32.8
Value		.,,,
	NI 1 % of people who believe people from different backgrounds ge on well together in their local area	QoL23 NI 4 % of people who feel they can influence decisions in their locality
	Value Value Value Value Albert Status Status Trend Tre	Value Value Value Target Status Trend  There has been a positive improvement in this reading since the last quarter which more programmes of community cohesion activity continue in the Luton and All Saints areas in particular thanks to the AIMER project.

## Better for Less

2011/	Value	7.43
2010/ 2011/ 11 12	Value	7.28
Key Measure		LX5 Working days lost due to sickness absence

Target 2012/	13	8.00
	Short Trend	<b>(</b>
	Status	
2/13	Target	3.33
Q2 201	Value	2.71
Q1 2012/ 13	Value	1.78
2010/ 2011/ 2012/ Q2 2012/13 11 12 13	Value Value Value Value Target Status Trend	7.43
2010/	Value	7.28

Note	Chart
The Council's target is an average of 8 days sickness absence per employee per annum. The latest figures show that the predicted out-turn will be 6.5 days per employee, which is 1.5 days below target. This is higher year where it was 5.98 days. The final figure at 31.3.12 was 7.43 days per employee. It is therefore likely that the predicted out-turn of the sickness levels do tend to be higher in the winter months. A benchmarking exercise amongst Cipfa family group members concludes next week and the results from this exercise will be available at quarter 3. Figure is 67 July and provisional August data.	Children of the order of the or