

# Employment Matters Committee – Supplementary agenda No.1

#### A meeting of the Employment Matters Committee will be held on:

Date: 6 September 2023

**Time:** 7.00pm

Venue: Meeting Room 9 - Level 3, Gun Wharf, Dock Road, Chatham ME4

4TR

#### **Items**

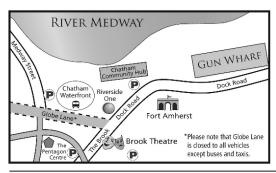
#### 6 Employee Survey 2022

(Pages 3 - 20)

Please find attached a presentation which will be given at the meeting.

For further information please contact Wayne Hemingway, Democratic Services on Telephone: 01634 332509 or Email: <a href="mailto:democratic.services@medway.gov.uk">democratic.services@medway.gov.uk</a>

Date: 6 September 2023



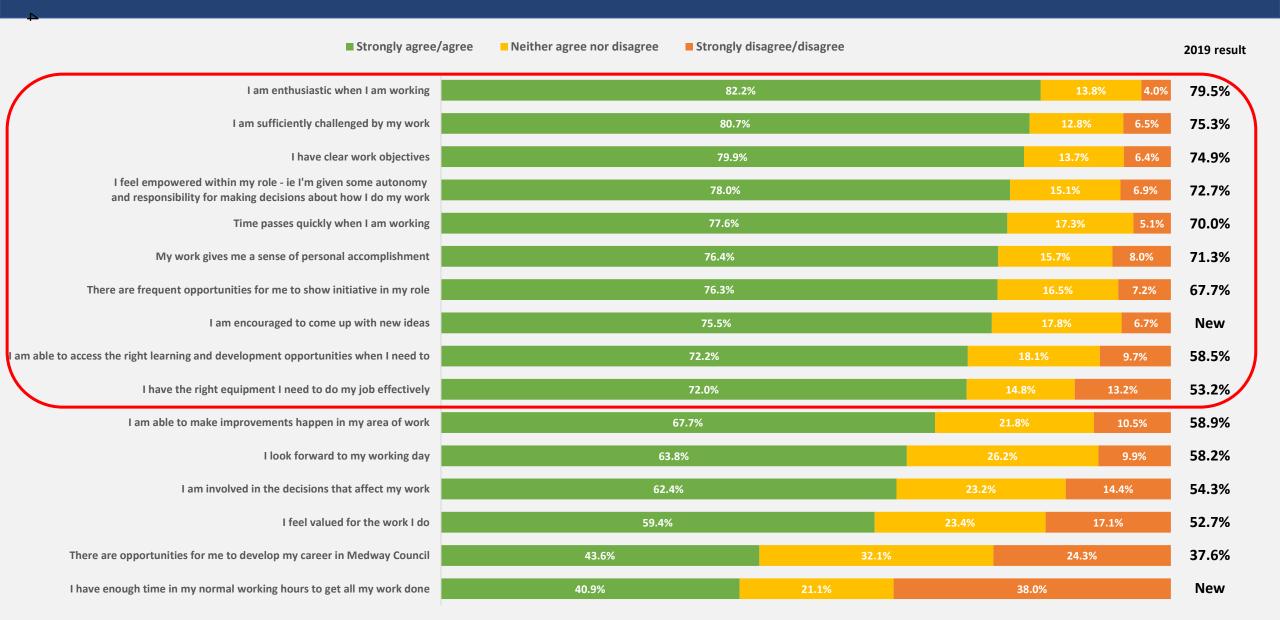
This agenda and reports are available on our website **www.medway.gov.uk** 

A summary of this information can be made available in other formats from 01634 333333



Employee engagement survey 2022 Overall results and actions so far... Employment Matters Committee

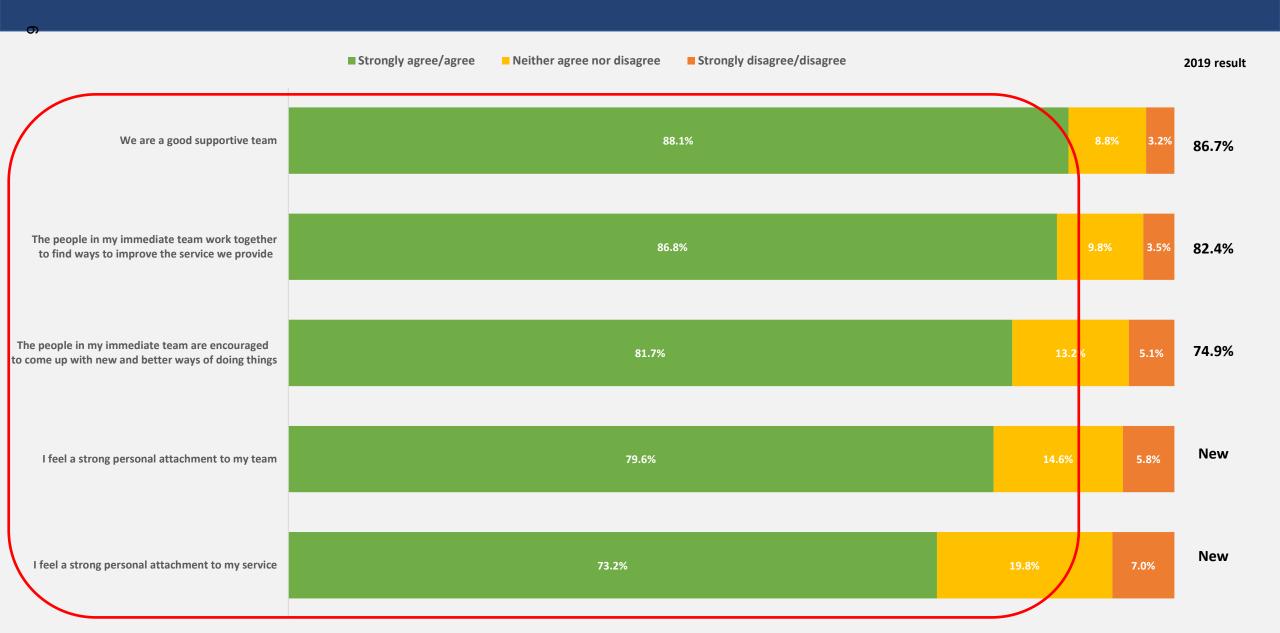
### You at work



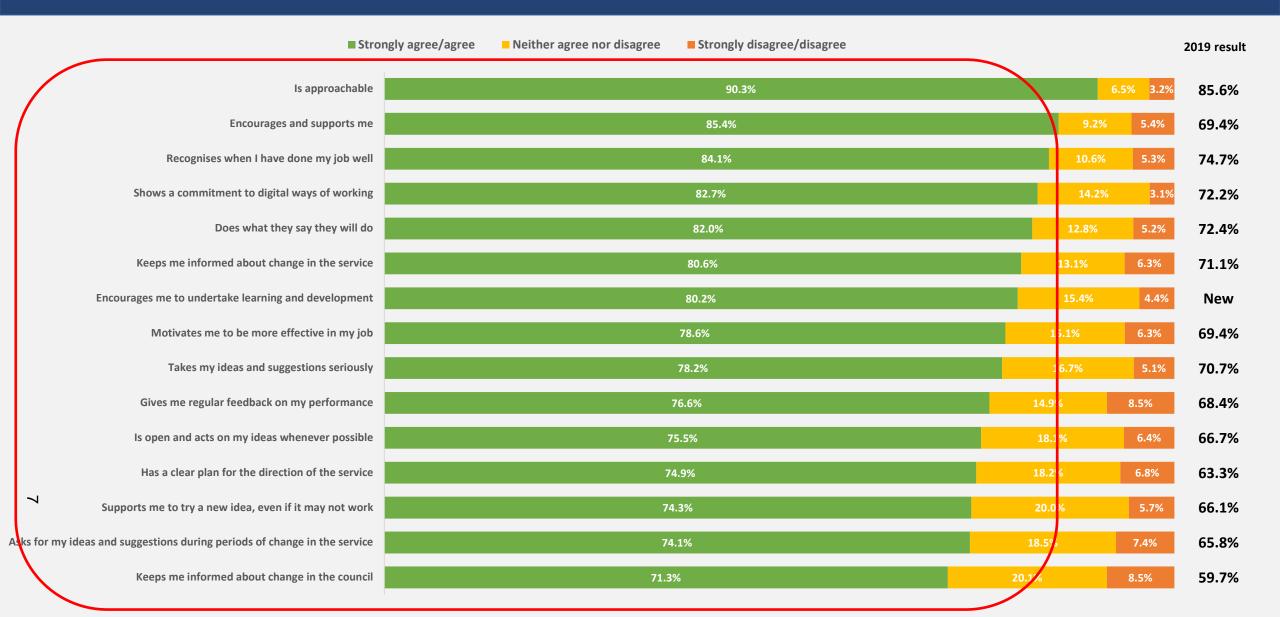
## Council plans and progress



### Your team

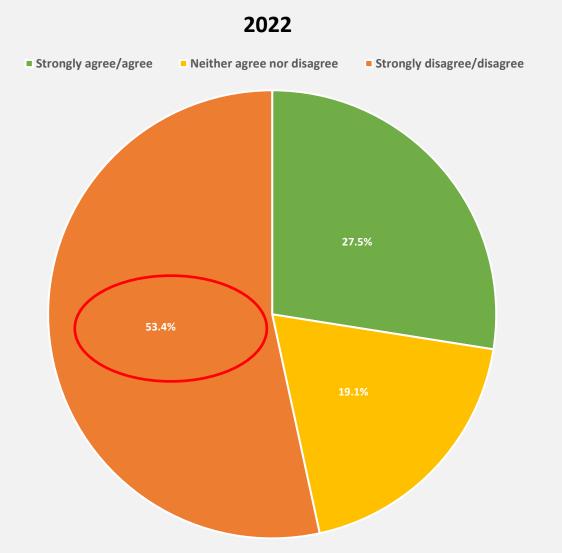


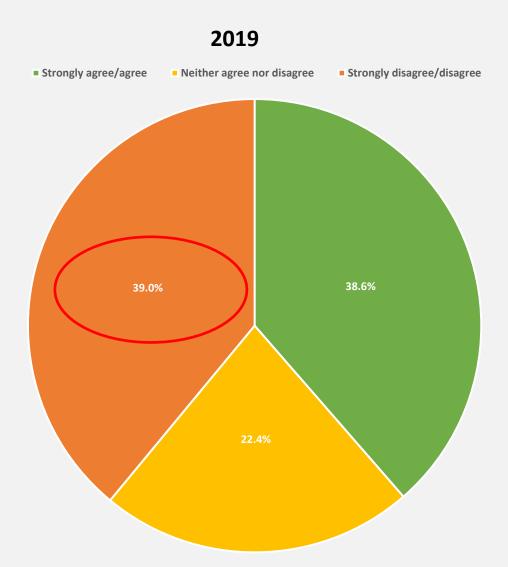
### Your line manager



## Your Pay

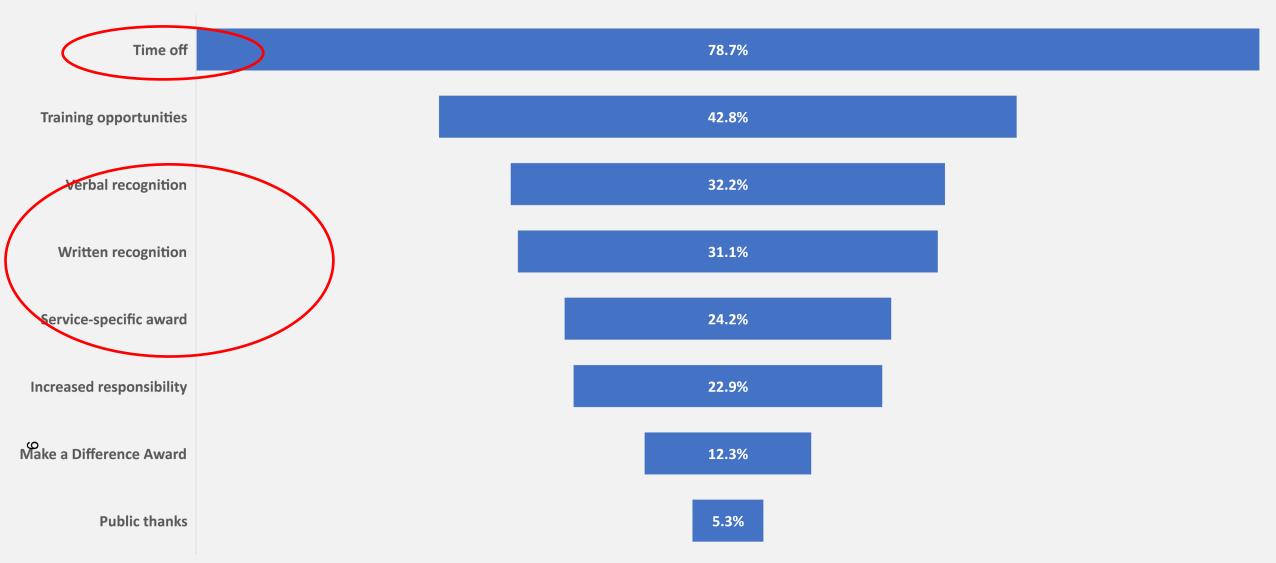
I am satisfied with the total employee reward and benefits package





## Recognition

Apart from pay, what other ways would you prefer your contribution to the council to be recognised



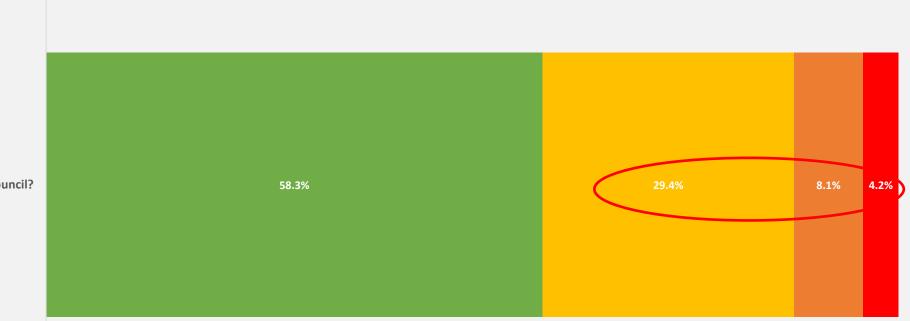
### Your future with Medway Council

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Which of the following statements most reflects your current thoughts about working for Medway Council:



■ I want to leave Medway Council within the next 12 months ■ I want to leave Medway Council as soon as possible



What are your current thoughts about working for Medway Council?

## Senior leadership

#### How would you rate the two-way communication between employees and:



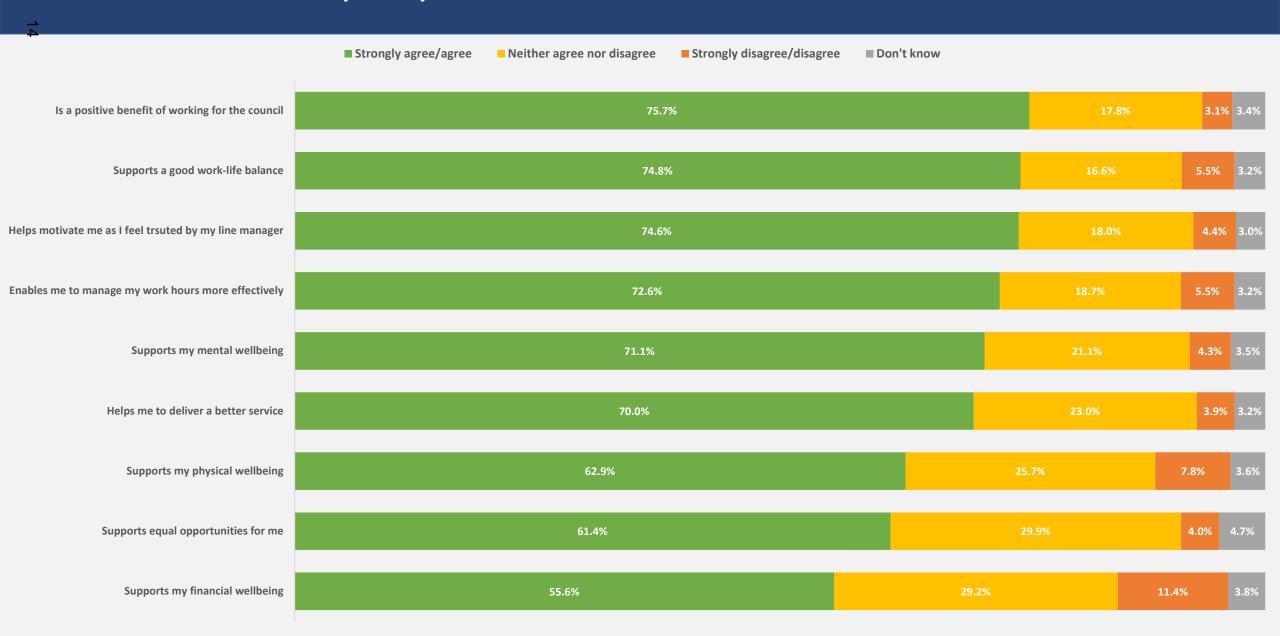
## Managing employees



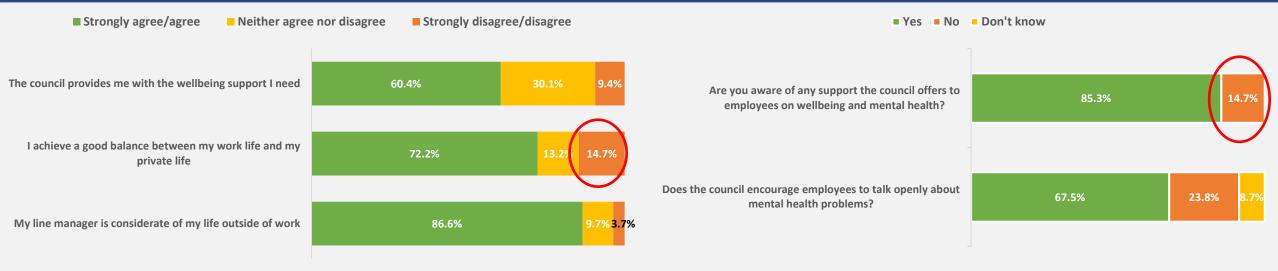
## Our Ways of Working (OWOW) – Managers



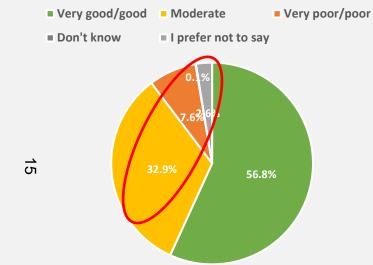
## OWOW – Employees



### Your wellbeing

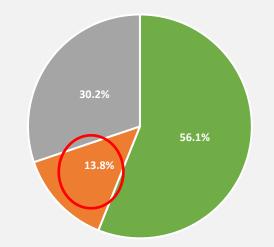




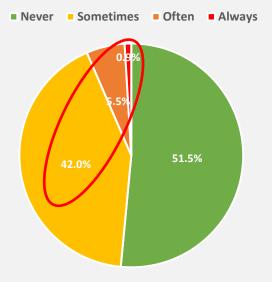


#### How well does the council support employees who experience mental health problems?





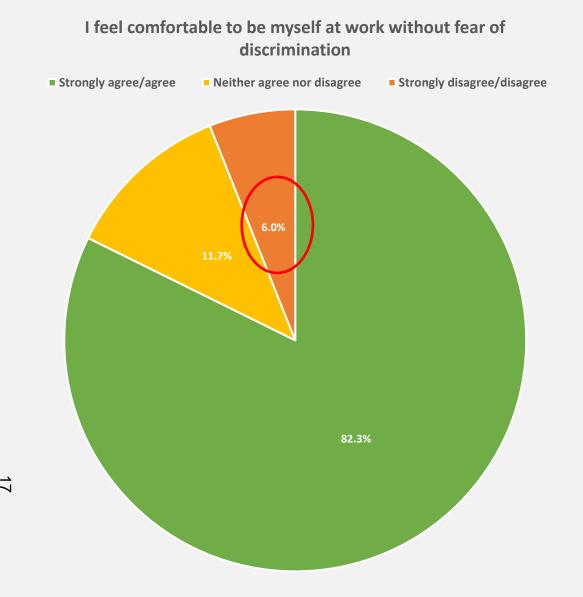
#### In a typical working week do you experience feelings of loneliness and/or social isolation?

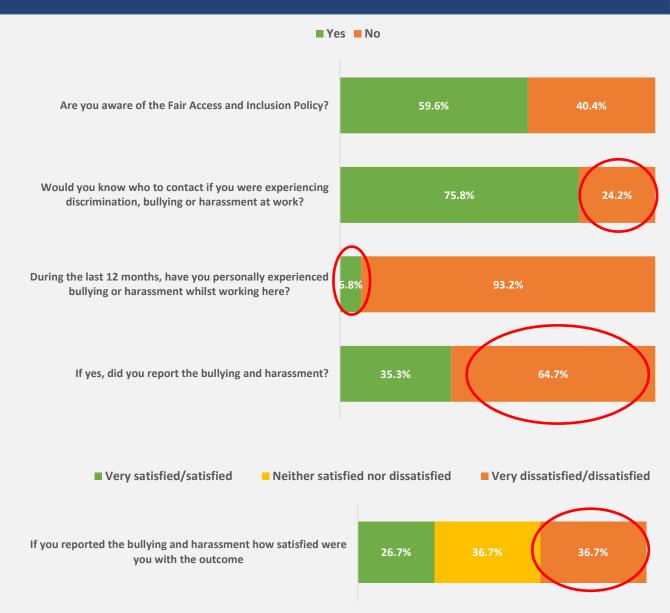


## Your physical wellbeing



### Inclusion and fair treatment





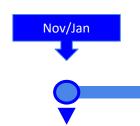
Positives	Areas for Improvement		
Line Managers are doing a great job	Visibility and engagement at a Senior Level		
People are aware of most of the support available to them	Communication on Council Plans and Projects		
People feel equipped to do the job	Pay and Benefits		
Line Managers Communications and Support	Reward and Recognition		
Productivity	Bullying/Harassment/Discrimination		
Flexible working	Council Values refresh		
PDRs and Targets	OWOW policy refinement		
Induction	Creativity and Innovation – talk about it more		
Supportive Teams	Turnover - Risk		
Talk about Mental Health	Mental Health Support		

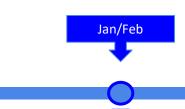
#### **High Level Timeline**

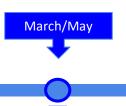
Detailed reports available

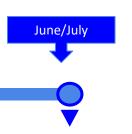
HR to support

Return to CMT to update









#### **Communication**

SBF call staff huddles to discuss results, celebrate success, acknowledge concerns and show commitment to taking action

**Key benefit**: reinforces focus on long term plans; big statement of support for CMT

**Key challenge**: Nothing ever happens, nothing will change as a result (featured in survey)

#### **Engagement Sessions**

HR to support directorate session via Medway makers- small focus groups to deep dive into issues and facilitate discussion for actions plans

**Key benefit**: retains focus on long term plans, continue support from senior colleagues

**Key challenge**: People may not feel comfortable talking so suggest lead is with Medway Makers supported by managers.

#### **Action Plans**

All Teams have a action plan around with key dates and measurables.

**Key benefit**: teams have a focus on senior manager commitment to improvements.

**Key challenge**: Who owns it and how is it updated?

#### **Implement and Test**

Discussion by Medway Makers to tackle key similarities across teams. Regular reporting back to agreed timetable. Working group input to support areas

**Key benefit**: Organisational consistency

**Key challenge**: may reduce responsibility in teams (so consider SBF lead and then link back to CMT)

**—** 

ps

CMT reflection session, core programmes and working groups established;

Visibility and engagement at a Senior Level Communication inc Council Plans and Projects Pay and Benefits, Reward and Recognition

Bullying and Harassment Council Values refresh

OWOW policy review

General engagement with a focus on retention

Mental Health Support

Service Manager, DMTs with SM session

CE engagement and communication plan, broadens into Senior leaders

- Phoenix OWOW policy review
  Wider all staff sessions and engagement. Medway Makers on directorate/service concerns to help formulate action plans and share ideas and good practices.
- A healthy Mind and Wellbeing Working Group New core values established TBA

Engagement programme on New Council plan and strategy

Deeper dive into data -High level results/reflection at Equality Board, share with Trade Unions and members via Employer Matters committee and Overview & Scrutiny

Conclusion of Medpay pilot – full role out

- CMT agreed on the final action plan and Employee Engagement Strategy in QT1 (paper)
- Embed into BAU ongoing
- Next survey May 24