

Cabinet – Supplementary agenda No.1

A meeting of the Cabinet will be held on:

Date: 4 February 2020

Time: 3.00pm

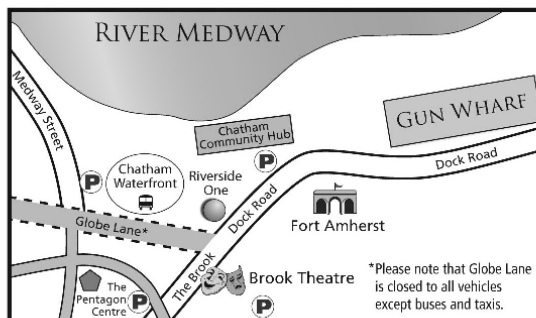
Venue: Meeting Room 2 - Level 3, Gun Wharf, Dock Road, Chatham ME4 4TR

Items

- | | | |
|----|--|----------------------------|
| 4. | Revenue Budget Monitoring - Round 3 2019/20 | (Pages
3 - 26) |
| 5. | Capital Budget Monitoring - Round 3 2019/20 | (Pages
27 - 58) |

For further information please contact Teri Reynolds, Democratic Services Officer on Telephone: 01634 332104 or Email: democratic.services@medway.gov.uk

Date: 29 January 2020



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বাংলা	331780	ગુજરાતી	331782	ਪੰਜਾਬੀ	331784	کوردی	331841	ارو	331785	Русский	332374
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CABINET

4 FEBRUARY 2020

REVENUE BUDGET MONITORING – ROUND 3 2019/20

Portfolio Holder: Councillor Alan Jarrett, Leader
Report from: Phil Watts, Chief Finance Officer
Author: Katey Durkin, Head of Finance Strategy

Summary

This report presents the results of the third round of the Council's revenue budget monitoring for 2019/20.

1. Budget and Policy Framework

- 1.1 Cabinet are responsible for ensuring that income and expenditure remain within the budget approved by Council.
- 1.2 This report has been circulated separately to the main agenda as it was necessary to undertake further consultation with the Leader and Portfolio Holders on the action proposed to mitigate the overspends reported. Therefore, the Cabinet is asked to accept this report as urgent to enable consideration of the matter at the earliest opportunity; the next scheduled Cabinet meeting is due to take place on 3 March 2020 and that would not give sufficient time for any remaining issues to be addressed.

2. Background

- 2.1 At its meeting on 21 February 2019, the Council set a budget requirement of £297.995million for 2019/20. The budget was based on a Council Tax increase of 2.994%. A reduction in the Pupil Premium Grant and a contribution from reserves to fund survey works to Deangate Ridge, result in a revised budget of £297.445million. This report presents the results of the third round of revenue budget monitoring, summarising reports that have been considered by directorate management teams based on returns submitted by individual budget managers. In preparing these forecasts, budget managers have taken account of last year's outturn, items of growth or savings agreed as part of the budget build, actual income and expenditure for the year to date, and most importantly, their knowledge of commitments and service requirements anticipated for the remainder of the financial year.
- 2.2 Following discussion of the Round 2 monitoring report, on 21 August 2019 the Corporate Management Team agreed to implement a moratorium on all non-essential spend. This report reflects the impact of the moratorium across all services and also reflects the significant programme of management action agreed.

2.3 Table 1 provides a summary of the forecast position, reflecting the individual directorate monitoring summaries attached in the appendices to this report. The narrative below seeks to explain the pressures being faced and the corrective management action proposed by directorate management teams.

3. Summary Revenue Budget Position 2019/20

3.1 Table 1 shows that following imposition of the moratorium and the management action agreed, the forecast outturn for 2019/20 represents a forecast pressure of £2.571million based on the delivery of management action of £1.567million.

Table 1: Monitoring Summary

Directorate	R2 Forecast Variance	Budget 2019/20	R3 Forecast Variance	R3 Proposed Action	R3 Adjusted Variance
	£000's	£000's	£000's	£000's	£000's
Children and Adult Services (including Public Health)	5,930	222,331	5,198	(523)	4,675
Regeneration, Culture, Environment and Transformation	1,330	59,320	373	(1,044)	(671)
Business Support Department	390	2,076	(383)	0	(383)
Interest & Financing	(962)	13,581	(1,048)	0	(1,048)
Levies	29	1,455	20	0	20
Medway Norse Joint Venture	(22)	(263)	(22)	0	(22)
Budget Requirement	6,694	298,500	4,138	(1,567)	2,571
<i>Funded by:</i>					
Dedicated Schools Grant	0	(86,312)	0	0	0
Other School Specific Grants	0	(3,776)	0	0	0
Revenue Support Grant	0	(6,053)	0	0	0
Business Rate Share	0	(53,966)	0	0	0
New Homes Bonus	0	(1,978)	0	0	0
Council Tax	0	(119,651)	0	0	0
Public Health Grant	0	(16,762)	0	0	0
Specific Grants	0	(8,797)	0	0	0
Use of Reserves	0	(1,205)	0	0	0
Total Available Funding	0	(298,500)	0	0	0
Net Forecast Variance	6,694	0	4,138	(1,567)	2,571

4. Children & Adults including Public Health (Appendix 1)

4.1 The Directorate is forecasting a general fund pressure of £4.675million after management action.

Table 2: C&A Summary

	R2 Forecast Variance	Budget 2019/20	R3 Forecast Variance	R3 Proposed Action	R3 Adjusted Variance
	£000's	£000's	£000's	£000's	£000's
Adult Social Care	132	68,559	(135)	(463)	(598)
Children's Services	4,347	66,790	3,868	(30)	3,838
Director	351	1,954	510		510
Directorate Management Team	1,106	(460)	1,229	(30)	1,199
Education	195	26,659	440		440
Partnership Commissioning	(43)	1,647	(110)		(110)
Public Health	0	13,237	(303)		(303)
Schools Retained Funding & Grants	(157)	43,944	(301)		(301)
Schools	(0)	0	(0)		(0)
Children and Adult Services Total	5,930	222,331	5,198	(523)	4,675

4.2 Adult Social Care

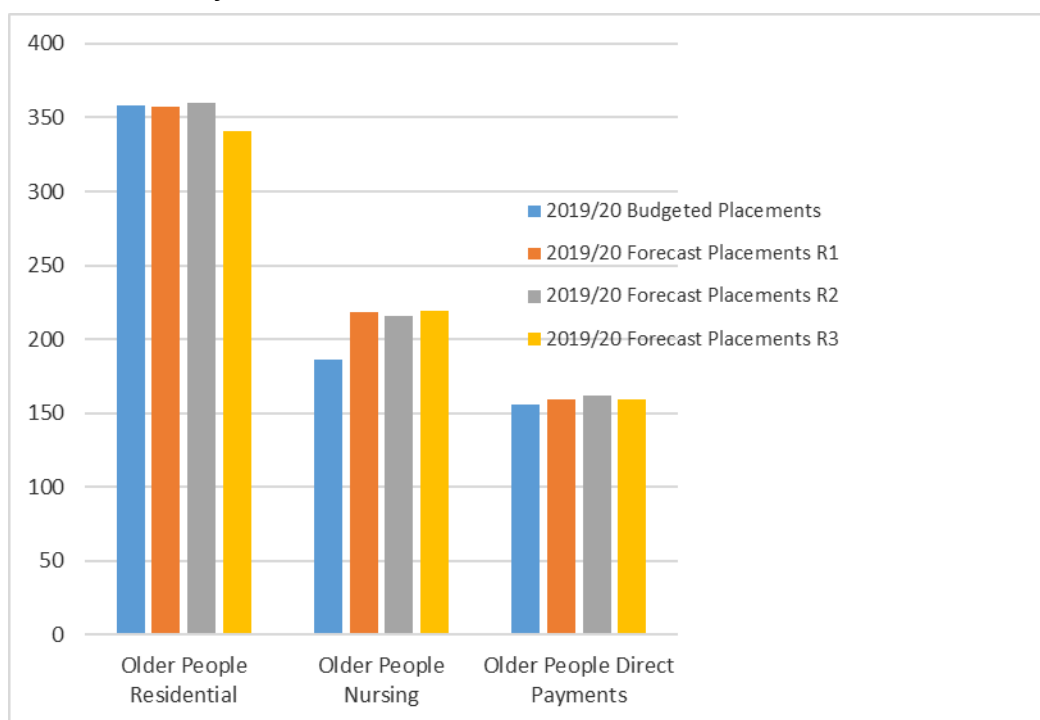
4.2.1 The Division is forecasting an underspend of £598,000 after management action, an improvement of £730,000 compared to Round 2.

4.2.2 Disability Services is currently forecasting a pressure of £250,000, a worsening of £198,000 compared to Round 2. Additional placement costs mainly in new supported living placements are the primary reason for the increase in the forecast, but there continues to be a forecast under delivery on savings targets allocated to disability services.

4.2.3 Mental Health Services is forecasting a pressure of £313,000, an increase of £113,000 compared to Round 2. While total placement numbers have remained largely stable, there has been an increase to the weekly costs of all care types, which continues to drive the forecast higher, in addition there continues to be a shortfall against savings targets attributed to Mental Health Services.

4.2.4 Older Persons spend is forecasting a pressure of £223,000, a worsening of £30,000 compared to Round 2. The most significant variation continues to be in relation to nursing placements where there has been a large increase in placement numbers since the budget was built, shown in table 2 overleaf. Additional use of Better Care Fund has helped to offset residential placement costs.

Table 3: Number of Older Persons Placements



4.2.5 There is a forecast favourable variance of £466,000 in Business and Intelligence, an improvement of £300,000 compared to Round 2 largely due to the impact of the moratorium.

4.2.6 The overall staffing forecast across all areas of Adult Social Care represents a favourable variance of £450,000, an improvement of £265,000 compared to Round 2, reflecting the funding of Occupational Therapy posts through the Disabled Facilities Grant and the moratorium on non-essential spend. Favourable variances have also been forecast relating to payments to the voluntary and community sector of £36,000.

4.2.7 Progress against the budgeted savings targets are reported to Adult Social Care Improvement Board every two months. Table 4 below represents the current forecasted performance against the budgeted savings; the shortfall shown is all contained within the variances reported in paragraphs 4.1 – 4.2.7 of this report.

Table 4 – savings reported to ASC Improvement Board

Project	Total budgeted Savings 2019/20	2019/20 - Actual in-year savings
Shortfall from 2018/19	(424,000)	
- ASC Diagnostic Analysis - Rephasing	(764,600)	
- ASCIP stretch target	(248,000)	
Targeted Reviews		(768,667)
Respite Provision (Napier/Birling)		
Extra Care Provision		(100,000)
Commissioning decisions		(200,000)
CSOT/147 Nelson Road		(46,400)
Shared Lives	(178,191)	(178,191)
Transformation Savings	(120,000)	(120,000)
Total ASC Savings Programme	(1,734,791)	(1,413,258)
Shortfall against total budgeted savings		321,533

- 4.2.8 The forecast reflects the following management action within the Division:
- Stopping the use of external contractors undertaking assessments, forecast to save £50,000.
 - The use of additional sources of external funding to offset ongoing care costs relating to continued discharges from hospital and from an increase in complex clients requiring additional care, forecast to achieve £413,000.

4.3 Children's Services

- 4.3.1 The Division is forecasting a pressure of £3.838million after management action, driven by three key areas:
- 4.3.2 Staffing – there is a £1.450million pressure forecast on staffing, an improvement of £535,000 compared to the position reported at Round 2, however this is offset by adverse movements reported at paragraphs 4.4.1 and 4.5.1 below. Of the budgeted establishment of 234 posts, 53 are vacant and being covered by agency staff at rates of between 30% and 50% higher than the cost of permanent appointments. As reported at Round 2, the service continues to operate with 32 posts above the budgeted establishment, which are being covered by agency staff.
- 4.3.3 Placements – there is a £1.485million pressure forecast on placements, an improvement of £162,000 compared to the position reported at Round 1. The forecast direct costs of Independent Fostering Agency, special guardianship, residential, internal and external placements has reduced by £400,000 compared to Round 2 as review work has resulted in reduced costs for several high-cost residential and child and family placements. However there has been an increase in other client expense forecast (including therapy sessions and travel costs); while these costs often reflect preventative measures and cost avoidance, Finance and the Service are working to further analyse and review this expenditure.
- 4.3.4 Special Educational Needs (SEN) – at round 1 there was a pressure of £4.521million reported on SEN, which has been transferred to the Dedicated Schools Grant High Needs reserve. At Round 2, a further pressure of £2.414million (including £385,000 of general fund expenditure relating to the 0-25 team) was forecast on SEN and the DSG element of the additional overspend (£2.029million) was also transferred into the reserve, taking the cumulative deficit to a projected £10.273million at the end of 2019/20. The implementation of improvements including more frequent financial monitoring, a revised budget coding structure and a revised basis for estimating the tolerance for growth in the number of children supported, along with a small reduction to some unit costs, have reduced the overspend by £669,000. On that basis the projected cumulative deficit on the DSG reserve will now be £9.604million by the end of 2019/20. This pressure is driven by a combination of increasing demand for Education, Health and Care Plans (EHCPs), a lower proportion of children with EHCPs supported in mainstream schools than the national average (however this figure is improving) and a lack of special school places in Medway resulting in increased demand for independent school and out of area places.
- 4.3.5 Broadly as reported at Round 2, there is a £435,000 pressure forecast on preventative measures to avoid children being brought into care. £215,000 is being spent in relation to children with 'no recourse to public funds' against an approved budget of £25,000 and £167,000 on section 17 payments against a budget of £123,000.
- 4.3.6 There is also a £115,000 overspend on Aut Even as additional staff employed to ensure compliance with Ofsted criteria must be maintained until the service moves to the Parklands building. The employment of an interim manager on a six month contract after

the recent Ofsted outcome review also contributes to this pressure.

4.3.7 Finally there is a pressure of £100,000 on legal expenses which relates to external counsel advice, and drug, paternity and alcohol testing and is consistent with the forecast at Round 2.

4.3.8 The forecast reflects the following management action within the Division:

- A review of SEN Direct payments to achieve a saving of £20,000.
- A reduction in of expenditure on interim management in the 0-25 Social work Team to achieve a saving of around £10,000.

4.4 **Director's Office**

4.4.1 There is a forecast pressure of £510,000 mainly due to the agency staff covering vacant Independent Reviewing Officer (IRO) posts as well as the employment of additional staff above the budgeted establishment. This is an unfavorable movement of £159,000 compared to Round 2, however it primarily relates to three social work staff who were incorrectly coded to Children's Social Care rather than QA and Safeguarding, and is therefore offset by the improvement reported at paragraph 4.3.2 above.

4.5 **Directorate Management Team**

4.5.1 There is a forecast pressure of £1.199million; an unfavourable movement of £93,000 compared to Round 2. This pressure comprises a proportion of the Directorate transformation savings target not being delivered, and the cost of changes to management team posts including use of agency staff to provide cover during the year. The forecast reflects management action to terminate the contract of one Interim senior management post within Children's Social Care, saving £30,000.

4.6 **Education**

4.6.1 The division is forecasting a pressure of £440,000, an unfavourable movement of £245,000 compared to the Round 2 forecast. The pressure is primarily driven by an overspend on provision for excluded pupils as while Medway schools have only made six permanent exclusions in the current financial year, historic cost pressures mean the Council continues to pay for 30 pupils being educated in non-standard settings. The number of pupils requiring Alternative Provision moving into the area has exceeded the tolerance built into the Round 2 forecast, resulting in the movement. SEN Transport is forecasting a pressure of £98,000, but was forecasted to budget at Round 2. The Round 2 forecast projected an overspend mitigated by management action of £436,000, of which £339,000 has been delivered. There remains a risk that issues with the implementation/delivery of one supplier may result in higher costs in the region of c£200,000 however this is not reflected in the current forecast.

4.7 **Partnership Commissioning**

4.7.1 Partnership Commissioning is forecast to underspend by £110,000, an improvement £67,000 compared to Round 2 due to the impact of the moratorium on non-statutory staffing and supplies and services costs.

4.8 **Public Health**

4.8.1 Public Health are forecasting an underspend of £303,000 due to the impact of the moratorium on non-statutory staffing and supplies and services costs, including

rationalisation of events and promotional activity. As the grant is ring-fenced, any under/overspend is offset by contributions to/from the Public Health Reserve.

5. Regeneration, Culture, Environment and Transformation (Appendix 2)

5.1 The Directorate is forecasting a favourable variance of £671,000 after management action.

Table 5: RCET Summary

	R2 Forecast Variance	Budget 2019/20	R3 Forecast Variance	R3 Proposed Action	R3 Adjusted Variance
	£000's	£000's	£000's	£000's	£000's
Corn Exchange	161	(6)	138		138
Deangate Golf	86	150	66		66
Director's Office	(30)	1,370	(96)		(96)
Front Line Services	607	38,539	836	(994)	(158)
MCG Services	0	(292)	116		116
Physical & Cultural Regeneration	484	13,906	(75)	(50)	(125)
Transformation	23	5,654	(611)		(611)
Regeneration, Culture, Environment & Transformation Total	1,331	59,320	373	(1,044)	(671)

5.2 Corn Exchange

5.2.1 The Corn Exchange is forecasting a pressure of £138,000 primarily resulting from a shortfall in income compared to challenging targets. The Round 3 forecast is an improvement of £23,000 compared to Round 2 resulting from the implementation of the moratorium on supplies and services.

5.3 Deangate Golf

5.3.1 Deangate Golf Course is forecasting a pressure of £66,000, an improvement of £20,000 compared to Round 2. The pressure relates to the Business Rates charge for the site as the budget was removed following the closure of the course in April 2018, however since Medway Norse have taken occupation of the old Club House as office space since July they will be liable for costs from that date for that portion of the site.

5.4 Director's Office

5.4.1 The Director's Office is forecasting a favourable variance of £96,000, an improvement of £67,000 compared to Round 2 reflecting the impact of the moratorium on supplies and services, and the decision to defer the Gaming Festival.

5.5 Front Line Services

5.5.1 The Division is forecasting a favourable variance of £158,000, an improvement of £765,000 compared to the Round 2 position.

5.5.2 Front Line Services Support are forecasting a pressure of £239,000, an unfavourable movement of £433,000 compared to the Round 2 position. The Divisional Transformation Target of £406,000 is held in this Service and will as previously reported, this will be delivered through a restructure. Delays in the implementation however mean this will not

deliver savings until 2020/21, with savings from the application of the moratorium partly mitigating this in 2019/20.

5.5.3 Parking Services are forecasting a pressure of £1.228million, primarily due to a projected shortfall in income compared to budget on pay and display and penalty charge notices; this represents an unfavourable movement compared to Round 2 of £67,000. While forecast pressures on income from Penalty Charge Notices and Pay and Display income continue have worsened by £213,000, these are largely mitigated by savings on staffing, a reduction in security costs and further savings on Business Rates due to revaluations and car park closures.

5.5.4 Regulatory Services are forecasting a pressure of £266,000, an unfavourable movement of £51,000 compared to Round 2. While the projected shortfall in income compared to budget for the crematorium has worsened by £175,000, this is partly mitigated by moratorium savings on staffing, supplies and services and the generation of additional income in Registration Services.

5.5.5 Integrated Transport are forecasting a favourable variance of £111,000, an improvement of £184,000 compared to Round 2. The moratorium on staffing, supplies and services has saved £64,000 and the identification of expenditure appropriate to charge to capital schemes has removed £129,000 of revenue expenditure from the forecast.

5.5.6 Greenspaces are forecasting a favourable variance of £96,000, a small adverse movement of £9,000 compared to Round 2 as small additional pressure on utilities has been identified.

5.5.7 Highways are forecasting a pressure of £85,000, an improvement of £29,000 compared to the Round 2 position. The pressure that resulted from the increase in the unit price of electricity from October 2019 was estimated in the Round 2 forecast, and the actual charge is higher resulting in an additional pressure of £64,000. However this is mitigated by moratorium savings on staffing, re-profiling of the highways programme and use of commuted sums.

5.5.8 Environmental Services are forecasting a favourable variance of £777,000, an improvement of £140,000 compared to Round 2. While the cost of waste disposal has increased by £295,000, this is offset by reductions in the forecast cost of street sweeping and garden waste disposal totaling £388,000, along with moratorium savings on salaries to achieve this improvement.

5.5.9 The forecast reflects the following management action within the Division:

- Draw down from a range of earmarked reserves and use of one-off funding of £660,750.
- Reduced use of consultancy support in Integrated Transport, forecast to save £15,400.
- Reduction in street lighting column replacements, forecast to save £53,000.
- Cancelling the final phase of the annual highway carriageway patching, forecast to save £225,000.
- Income lost through the suspension of Parking Bays in Corporation Street Car Park during the Strood road works will be treated as a legitimate charge to the capital scheme, reducing revenue expenditure by £40,000.

5.6 MCG Services

5.6.1 MCG Services are forecasting a pressure of £116,000 compared to a breakeven position

reported at Round 2; this reflects the estimated impact on Medway Council of one of the members of the CCTV partnership withdrawing from the agreement.

5.7 Physical & Cultural Regeneration

- 5.7.1 The Division is forecasting a favourable variance of £125,000, an improvement of £609,000 compared to Round 2.
- 5.7.2 Sports, Leisure, Tourism and Heritage are forecasting a pressure of £406,000, an improvement of £82,000 compared to Round 2. The pressure is primarily due to the projected shortfall in income compared to budget for Leisure Centres as usage suffers from the proximity of low-cost gyms, with the projected income revised down by £66,000. However this is mitigated by savings resulting from the moratorium on staffing, supplies and services as well as reductions/deferrals of some sports related projects and a refund of Business Rates following the sale of the Guildhall Conservancy building.
- 5.7.3 Festivals, Arts, Theatres and Events are forecasting a pressure of £507,000, driven by the shortfalls in income compared to budget in respect of the Castle Concerts an undelivered festivals programme initiative. In addition, costs relating to HMS Medway Freedom of the Borough of £52,000 are reflected as a pressure here. The impact of the moratorium was limited in this area as the majority of the events and activity had already been delivered when it was agreed.
- 5.7.4 Physical and Cultural Regeneration Directorate Support is forecasting a pressure of £20,000, an adverse movement of £83,000 compared to Round 2. This is primarily because this service held the Directorate provision in respect of increases in the National Living Wage of £70,000 in Round 2, but the provision has now been distributed across the Directorate to address salary pressures manifesting as a result of the increase.
- 5.7.5 Regeneration is forecasting a favourable variance of £99,000, an improvement of £165,000 compared to Round 2, as the moratorium on staffing, supplies and services was combined with a reassessment of income receivable through the Innovation properties. The forecast also reflects management action to draw down £50,000 from reserves to support this service.
- 5.7.6 Strategic Housing is forecasting a favourable variance of £592,000, an improvement of £291,000 compared to Round 2, with the movement primarily due to the implementation of the moratorium and as the cost of the Supported Living payments in relation to Council Tenants being charged to the Housing Revenue Account instead of the General Fund.
- 5.7.7 The Planning Service is forecasting a favourable variance of £318,000, an improvement of £101,000 compared to Round 2. Higher than budgeted income combined with the moratorium on staffing, supplies and services along with a further reduction in the previously reported Contribution to the Local Plan Reserve of £39,000 which reflect the revised forecast cost of delivering the Local Plan.

5.8 Transformation

- 5.8.1 The division is forecasting a pressure of £628,000, an improvement of £622,000 compared to the Round 2 position.
- 5.8.2 Marketing and Communications is forecasting a pressure of £163,000, an improvement of £43,000 compared to Round 2. Historic budget pressures including underfunded salaries and unachievable income targets, additional marketing activity required in

excess of budget and costs relating to the Place Branding work of £30,000 are reflected here, however the moratorium on staffing, supplies and services partly mitigates these.

- 5.8.3 Libraries, Community Hubs and Archives are forecasting a favourable variance of £80,000, an improvement of £120,000 compared to Round 2. Pressures relating to the end of the rent-free period for the Strood Library and Community Hub and on Business Rates have been mitigated through significant moratorium activity, including deferring expenditure on the Book Fund, staffing and other supplies and services along with additional income not previously forecast.
- 5.8.4 The Community Interpreters are forecasting a pressure of £18,000 as increased costs have not been passed on to ensure the service remains competitive; this is an improvement of £6,000 compared to Round 2 due to moratorium savings.
- 5.8.5 Human Resources and Organisational Services is forecasting a favourable variance of £135,000, an improvement of £45,000 from the position reported at Round 2. In addition to previously reported underspends on staffing and from a reduction in the cost of providing the salary sacrifice scheme and additional income from the Reducing Parental Conflict Initiative, the moratorium has resulted in further savings on salaries and a reduction in spend from the centralised training budget.
- 5.8.6 Customer and Business Support are forecasting a favourable variance of £268,000, an improvement of £186,000 compared to Round 2, as an increase of £34,000 in the cost of agency staff has been mitigated by savings through the moratorium on permanent staffing of £145,000.
- 5.8.7 The Performance and Intelligence Hub is forecasting a favourable variance of £41,000, an improvement of £12,000 compared to Round 2, due to additional income from external customers not previously accounted for and savings from the moratorium.
- 5.8.8 The Head of Transformation (incorporating both Business Change and Digital Transformation) is forecasting a favourable variance of £206,000, an improvement of £143,000 compared to Round 2 due to the moratorium activity, including a reduction in the use of external consultants.

5.9 Housing Revenue Account

- 5.9.1 The Housing Revenue Account is forecasting a surplus of £309,500 which is £93,300 above the approved budget surplus of £216,200.

6. Business Support (Appendix 3)

- 6.1 The Directorate is forecasting a favourable variance of £383,000, an improvement of £773,000 compared to the Round 2 position.

Table 6: BSD Summary

	R2 Forecast Variance	Budget 2019/20	R3 Forecast Variance	R3 Proposed Action	R3 Adjusted Variance
	£000's	£000's	£000's	£000's	£000's
Central Finance	(107)	1,212	(330)		(330)
Corporate Management	66	1,752	(159)		(159)
Democracy and Governance	9	2,131	99		99
Legal, Contracts and Property	422	(3,019)	7		7
Business Support Total	390	2,076	(383)	0	(383)

6.2 Finance Division

- 6.2.1 The Finance Division is forecasting a favourable variance of £330,000, an improvement of £223,000 compared to the position reported at Round 2.
- 6.2.2 Revenues and Benefits is forecasting a favourable variance of £71,000, an improvement of £118,000 compared to Round 2. The current budget assumes that one of the major providers of supported accommodation in Medway would become a registered social landlord. This registration would ensure that the Council receives 100% subsidy on enhanced housing benefit paid to tenants in this accommodation, generating additional income of almost £1.2million per annum. This registration is now not expected until 2020, resulting in an increase to the pressure reported at Round 2 to £1.097million. However this is mitigated by recovery of Housing Benefit Overpayment in excess of budget, recharging lost subsidy for homelessness to Housing, and staff vacancy savings. In addition, a £75,000 contribution from the Business Change programme has supported the delivery of the Corporate Debt Project.
- 6.2.3 Finance Operations is forecasting a favourable variance of £102,000, an improvement of £65,000 compared to Round 2 as the moratorium resulted in savings on ICT systems and staffing.
- 6.2.4 Finance Strategy is forecasting a favourable variance of £139,000, an improvement of £39,000 compared to Round 2 as, in addition to staffing savings from the implementation of the moratorium, unbudgeted external income has been received from other Medway Council entities and external bodies for finance support.
- 6.2.5 Internal Audit and Counter Fraud is forecasting a favourable variance of £18,000, in line with the Round 2 forecast.

6.3 Corporate Management

- 6.3.1 Corporate Management is forecasting a favourable variance of £159,000, an improvement of £225,000 compared to Round 2. Previously reported pressures on salaries and legal costs relating to the Judicial Review of the location of the Kent and Medway Hyper Acute Stroke Unit if £68,000 were primarily offset due to the recognition of £135,000 income relating to previous years, a reduction in the anticipated pension costs and a refund on overpaid prior year contributions of £96,000.

6.4 Democracy and Governance

- 6.4.1 Democracy and Governance are forecasting a pressure of £99,000, a worsening of £90,000 compared to Round 2. A pressure of £148,000 on Members and Elections, primarily driven by the increased Members Allowances agreed is partly mitigated as the moratorium has resulted in staffing savings across both Members and Elections and Democratic Services teams.

6.5 Legal, Contracts and Property

- 6.5.1 Legal, Contracts and Property are forecasting a pressure of £7,000, an improvement of £415,000 compared to Round 2.
- 6.5.2 Category Management is forecasting a pressure of £39,000, a worsening of £51,000 compared to Round 2. Despite staffing savings of £80,000 and other moratorium activity to control expenditure, the forecast level of income from capital projects has worsened

since Round 2 resulting in this movement.

- 6.5.3 Legal, Land Charges and Licensing are forecasting a pressure of £131,000, an improvement of £181,000 since Round 2. The pressure primarily relates to staffing, as vacant posts are being covered by agency staff costing £173,000 more than budgeted, but lower than budgeted levels of Land Charge searches contribute a further £21,000. Licensing is forecasting an underspend of £61,000 arising from a restructure following the new shared service with Gravesham.
- 6.5.4 Valuation and Asset Management are forecasting a pressure of £163,000, an improvement of £61,000 compared to Round 2. While income pressures remain across the Council's commercial property portfolio, these are partly mitigated by a favourable variance resulting from moratorium activity reducing forecast expenditure on staffing, supplies and services.
- 6.5.5 Property and Capital Projects are forecasting a favourable variance of £347,000, an improvement of £224,000 compared to Round 2. While there continue to be a range of income pressures including Kingsley House and Community Centre lettings, these have been mitigated by reducing expenditure through the Building Repairs and Maintenance Fund to only emergency and health and safety work, and moratorium activity including staffing savings and a reduction in the use of consultants.

7. Centralised Costs

- 7.1 Collectively these are forecasting a favourable variance of £1.050 million.

Table 7: Centralised Costs Summary

	R2 Forecast Variance	Budget 2019/20	R3 Forecast Variance	R3 Proposed Action	R3 Adjusted Variance
	£000's	£000's	£000's	£000's	£000's
Interest and Financing	(962)	13,581	(1,048)		(1,048)
Levies	29	1,455	20		20
Medway Norse Rebate	(22)	(263)	(22)		(22)
Centralised Budgets Total	(955)	14,773	(1,050)	0	(1,050)

- 7.1.1 Interest and Financing is forecasting a favourable variance of £1.048million, an improvement of £86,000 compared to Round 2. The variance primarily relates to lower than budgeted interest costs on the Council's borrowing, reflecting that we will not need to take out the borrowing to finance the SEN school, and the one month delay in taking out the borrowing to purchase the Pentagon Centre. However Interest earned from investments is forecast to be lower than anticipated at Round 2, and some additional treasury advice and brokerage fees have been incurred to enable the Council to source loans from other Local Authorities since the Public Works Loan Board (PWLB) rates were increased.
- 7.1.2 The pressure forecast on Levies is £20,000, an improvement of £9,000 compared to Round 2 as levying bodies forecasts have reduced.
- 7.1.3 The Medway Norse rebate remains as per Round 2 at a favourable variance of £22,000.

8. Conclusions

- 8.1. The third round of budget monitoring for 2019/20 forecasts an overspend position of £2.571million, which represents a £4.123million improvement compared to the position

reported against the general fund revenue budget during the previous round. This reflects the implementation of a significant package of management action, tighter management and scrutiny over expenditure agreed in response to the Round 2 monitoring position reported. The overspend against the SEND budget has reduced by £699,000, so the projected cumulative deficit on the DSG reserve will now be £9.604million by the end of 2019/20.

9. Financial, risk management and legal implications

9.1 The financial implications are set out in the body of the report. There are no direct legal implications within this report. The Council's revenue monitoring process is designed to help mitigate the risk of overspending against the agreed budget at year-end; this report sets out the areas of overspend forecast and the actions identified by management and Members to mitigate these.

10. Recommendations

10.1 Cabinet note the results of the third round of revenue budget monitoring for 2019/20 and instruct senior management to continue to exercise tight control range of measures to reduce expenditure within their portfolio areas.

11. Suggested reasons for decisions

11.1 Cabinet has the responsibility to ensure effective budgetary control to contain expenditure within the approved limits set by Council.

Lead officer contact

Katey Durkin, Head of Finance Strategy, Gun Wharf, katey.durkin@medway.gov.uk

Appendices

Appendix 1 – Children and Adults including Public Health

Appendix 2 – Regeneration, Culture, Environment and Transformation

Appendix 3 – Business Support

Appendix 4a – Interest and Financing

Appendix 4b – Levies

Background papers

Revenue budget approved by Council 21 February 2019:

<https://democracy.medway.gov.uk/mgAi.aspx?ID=20679#mgDocuments>

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Directorate - Revenue Budget Monitoring

Actuals to Period 12

Forecasts to Round 3 - 2019-2020

Appendix 1

	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's		
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual To Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's				Actual to Date £000's	Forecast Outturn £000's
CHILDREN AND ADULTS														
AD ASC :														
AD ASC	16,513	9,971	17,475	961	(18,878)	(15,894)	(20,045)	(1,167)	(2,365)	(5,923)	(2,570)	(206)	(413)	(619)
BUSINESS & INTELLIGENCE	3,337	1,980	2,916	(421)	(220)	(195)	(265)	(46)	3,117	1,685	2,651	(466)	0	(466)
ASC OPERATIONS	77,845	62,407	80,398	2,553	(14,812)	(11,127)	(16,689)	(1,876)	63,032	51,279	63,709	677	0	677
SPECIALIST SERVICES	4,802	3,140	4,848	46	(27)	(29)	(213)	(186)	4,774	3,111	4,635	(140)	(50)	(190)
Total AD ASC	102,496	77,398	105,636	3,140	(33,937)	(27,246)	(37,212)	(3,275)	68,559	50,151	68,424	(135)	(463)	(598)
CHILDRENS SERVICES :														
CHILDRENS CARE MANAGEMENT	1,187	1,090	1,704	517	(56)	(276)	0	56	1,132	814	1,704	572	0	572
PSYCHOLOGY & SEN	26,516	22,315	32,634	6,117	(471)	(351)	(6,592)	(6,121)	26,046	21,964	26,042	(4)	(30)	(34)
HEAD OF PROVIDER SERVICES	15,198	11,019	15,386	188	(471)	(367)	(825)	(354)	14,727	10,652	14,562	(165)	0	(165)
EARLY HELP, YOUTH & INCLUSION	6,527	3,690	6,464	(63)	(2,369)	(889)	(2,546)	(177)	4,158	2,801	3,918	(240)	0	(240)
HEAD OF SAFEGUARDING	20,904	15,333	25,037	4,133	(176)	(329)	(605)	(429)	20,728	15,004	24,432	3,704	0	3,704
Total CHILDRENS SERVICES	70,333	53,447	81,225	10,892	(3,542)	(2,212)	(10,567)	(7,025)	66,790	51,235	70,658	3,868	(30)	3,838
DIRECTOR :														
HEAD OF SAFEGUARDING & QA	1,845	1,480	2,264	419	(182)	(58)	(90)	91	1,663	1,421	2,174	510	0	510
VIRTUAL HEAD	381	267	402	21	(91)	(33)	(112)	(21)	290	234	290	0	0	0
Total DIRECTOR	2,226	1,747	2,666	440	(273)	(92)	(203)	70	1,954	1,656	2,464	510	0	510
DIRECTORATE MANAGEMENT TEAM :														
DIRECTORATE MANAGEMENT TEAM	(460)	503	769	1,229	0	0	0	0	(460)	503	769	1,229	(30)	1,199
Total DIRECTORATE MANAGEMENT TEAM	(460)	503	769	1,229	0	0	0	0	(460)	503	769	1,229	(30)	1,199
EDUCATION :														
SCH ORGANISATION & STUDENT SER	18,437	15,751	18,569	132	(265)	(99)	(426)	(161)	18,171	15,652	18,143	(28)	0	(28)
SCHOOL IMPROVEMENT	401	299	400	(2)	(280)	(228)	(249)	31	122	71	151	29	0	29
SCHOOLS COMMISSIONING	734	27	45	(688)	(697)	(11)	(11)	686	36	16	34	(2)	0	(2)
SEN TRANSPORT	6,053	4,214	6,309	256	(277)	249	(435)	(158)	5,776	4,463	5,873	98	0	98
INCLUSIONS	2,989	2,140	3,376	387	(448)	(563)	(500)	(51)	2,541	1,578	2,876	335	0	335
SCHOOL ONLINE SERVICES	676	41	641	(36)	(663)	(496)	(619)	44	14	(455)	22	8	0	8
Total EDUCATION	29,289	22,472	29,339	49	(2,630)	(1,147)	(2,240)	390	26,659	21,325	27,099	440	0	440
1 PARTNERSHIP COMMISSIONING :														
ADULTS COMMISSIONING	722	436	768	46	(383)	0	(468)	(86)	339	436	300	(39)	0	(39)

	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's				Forecast Outturn £000's
			Forecast Variance £000's										
CHILDRENS COMMISSIONING	1,666	932	1,616	(358)	(120)	(379)	(21)	1,308	811	1,237	0	(71)	
Total PARTNERSHIP COMMISSIONING	2,387	1,368	2,384	(740)	(120)	(847)	(107)	1,647	1,248	1,537	0	(110)	
PUBLIC HEALTH :													
PH MANAGEMENT	1,354	982	1,301	(243)	(193)	(381)	(139)	1,112	788	919	0	(192)	
PH COMMISSIONING	5,497	4,486	5,494	(34)	(69)	(130)	(95)	5,463	4,417	5,365	0	(98)	
BUSINESS DEVELOPMENT	218	62	191	(15)	(3)	(3)	12	203	59	188	0	(15)	
DAAT	2,012	1,686	1,992	(59)	(59)	(59)	0	1,953	1,627	1,933	0	(20)	
HEALTH IMPROVEMENT PROGRAMMES	3,372	2,188	3,348	(485)	(504)	(485)	0	2,887	1,685	2,863	0	(24)	
STOP SMOKING SERVICES	554	366	545	0	(10)	(10)	(10)	554	356	535	0	(19)	
SUPPORTING HEALTHY WEIGHT	1,066	695	1,131	0	0	0	0	1,066	695	1,131	0	65	
Total PUBLIC HEALTH	14,073	10,464	14,002	(836)	(838)	(1,067)	(231)	13,237	9,627	12,935	0	(303)	
SCH RETAINED FUNDING & GRANTS :													
FINANCE PROVISIONS	1,041	931	1,234	28	0	0	(28)	1,069	931	1,234	0	165	
HR PROVISIONS	978	695	729	(27)	(3)	(40)	(13)	951	692	689	0	(261)	
SCHOOL GRANTS	44,229	29,920	45,901	(2,305)	(3,546)	(4,181)	(1,876)	41,924	26,374	41,720	0	(204)	
Total SCH RETAINED FUNDING & GRANTS	46,247	31,546	47,863	(2,304)	(3,549)	(4,220)	(1,916)	43,944	27,996	43,643	0	(301)	
Total CHILDREN AND ADULTS	266,593	198,945	283,884	(44,263)	(35,204)	(56,356)	(12,093)	222,331	163,741	227,529	(523)	4,675	

Directorate - Revenue Budget Monitoring

Actuals to Period 12

Forecasts to Round 3 - 2019-2020

Appendix 2

	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's		
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's				Actual to Date £000's	Forecast Outturn £000's
REGEN, CULT, ENVIRON & TRANS														
CORN EXCHANGE :														
CORN EXCHANGE	315	156	258	(57)	(321)	(132)	(126)	195	(6)	24	131	138		
Total CORN EXCHANGE	315	156	258	(57)	(321)	(132)	(126)	195	(6)	24	131	138		
DEANGATE GOLF :														
DEANGATE GOLF	150	77	216	66	0	(1)	0	0	150	77	216	66		
Total DEANGATE GOLF	150	77	216	66	0	(1)	0	0	150	77	216	66		
DIRECTOR'S OFFICE :														
DIRECTOR'S OFFICE	1,391	305	1,293	(98)	(21)	(1)	(19)	2	1,370	304	1,274	(96)		
Total DIRECTOR'S OFFICE	1,391	305	1,293	(98)	(21)	(1)	(19)	2	1,370	304	1,274	(96)		
FRONT LINE SERVICES :														
FRONT LINE SERVICES SUPPORT	765	838	1,082	316	(159)	(2)	(237)	(77)	606	836	845	239		
HIGHWAYS	7,261	4,493	7,867	606	(1,194)	(842)	(1,715)	(521)	6,067	3,651	6,152	85		
PARKING SERVICES	4,013	2,578	4,023	10	(9,524)	(5,152)	(8,305)	1,219	(5,511)	(2,574)	(4,282)	1,229		
ENVIRONMENTAL SERVICES	28,598	18,093	28,462	(135)	(2,009)	(969)	(2,650)	(641)	26,589	17,123	25,812	(776)		
INTEGRATED TRANSPORT	9,220	5,591	8,896	(324)	(2,756)	(1,712)	(2,543)	214	6,464	3,879	6,353	(111)		
REGULATORY SERVICES	3,798	2,250	3,452	(346)	(3,253)	(1,822)	(2,641)	612	545	427	811	266		
GREENSPACES	4,085	3,003	4,041	(44)	(305)	(151)	(357)	(62)	3,780	2,852	3,684	(96)		
Total FRONT LINE SERVICES	57,740	36,846	57,822	82	(19,201)	(10,651)	(18,447)	754	38,539	26,194	39,375	836		
MCG SERVICES :														
MCG SERVICES	878	797	878	0	(1,170)	(483)	(1,054)	116	(292)	314	(176)	116		
Total MCG SERVICES	878	797	878	0	(1,170)	(483)	(1,054)	116	(292)	314	(176)	116		
PHYSICAL & CULTURAL REGEN :														
LEISURE & CULTURE MANAGEMENT	37	23	40	3	(32)	(27)	(22)	10	5	(3)	18	13		
SPORT,LEISURE,TOURISM,HERITAGE	7,838	4,695	7,880	42	(4,728)	(3,257)	(4,364)	364	3,110	1,439	3,516	406		
FESTIVAL,ARTS,THEATRES,EVENTS	3,158	3,377	3,384	226	(1,721)	(2,574)	(1,440)	281	1,437	804	1,944	507		
PHYSICAL&CULTURAL REG SUPPORT	162	121	162	0	(108)	0	(88)	20	54	121	74	20		
PLANNING	2,883	2,172	3,409	526	(1,713)	(1,856)	(2,557)	(844)	1,170	316	852	(318)		
REGENERATION DELIVERY	3,372	2,160	4,352	980	(1,426)	(2,122)	(2,529)	(1,103)	1,946	38	1,822	(123)		
SOUTH THAMES GATEWAY PARTNERSH	135	123	123	(12)	0	0	0	0	135	123	123	(12)		
STRATEGIC HOUSING	9,451	6,204	10,449	998	(3,316)	(4,749)	(4,906)	(1,590)	6,135	1,455	5,543	(592)		
PHYSICAL REGENERATION	240	258	295	55	(326)	(243)	(357)	(31)	(86)	15	(62)	24		

	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's	
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's	Actual to Date £000's				Forecast Outturn £000's
			Forecast Variance £000's										
20													
Total PHYSICAL & CULTURAL REGEN	27,277	19,135	30,094	2,818	(13,371)	(14,827)	(16,264)	13,906	4,307	13,831	(75)	(125)	
TRANSFORMATION :													
COMMUNICATIONS	953	872	1,215	262	(952)	(246)	(1,035)	1	626	181	180	180	
HEAD OF TRANSFORMATION	1,495	918	1,343	(152)	0	0	(54)	1,495	918	1,289	(206)	(206)	
ICT DEVELOPMENT	6,430	4,201	6,260	(170)	(6,187)	(100)	(6,065)	243	4,101	195	(48)	(48)	
HR & ORGANISATION SERVICE	1,841	1,264	1,817	(23)	(1,847)	(764)	(1,959)	(7)	501	(142)	(135)	(135)	
RCC PERFORM AND INTELL HUB	483	262	433	(49)	(397)	(2)	(389)	85	259	44	(41)	(41)	
CORP PERFORMANCE & INTELLIGENCE	0	0	0	0	0	0	0	0	0	0	0	0	
ADMINISTRATION	0	0	0	0	0	(7)	0	0	(7)	0	0	0	
LIBRARIES & COMMUNITY HUBS	4,116	2,400	4,042	(74)	(272)	(61)	(278)	3,844	2,339	3,764	(80)	(80)	
ADULT EDUCATION	1,733	1,227	1,671	(62)	(2,173)	(1,881)	(2,110)	(441)	(653)	(439)	2	2	
CUSTOMER CONTACT	2,942	1,858	2,825	(117)	(2,921)	46	(3,073)	20	1,904	(247)	(268)	(268)	
COMMUNITY INTERPRETERS	510	529	845	335	(624)	(495)	(941)	(113)	34	(96)	18	18	
BUSINESS CHANGE - PEOPLE	526	345	513	(13)	0	(19)	(19)	526	326	495	(31)	(31)	
Total TRANSFORMATION	21,027	13,875	20,964	(63)	(15,374)	(3,528)	(15,921)	5,654	10,348	5,043	(611)	(611)	
Total REGEN, CULT, ENVIRON & TRANS	108,778	71,190	111,526	2,748	(49,458)	(29,622)	(51,832)	59,320	41,568	59,694	373	(1,044)	

	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's			
BUSINESS SUPPORT DEPT												
CENTRAL FINANCE :												
INTERNAL AUDIT & COUNTER FRAUD	647	413	618	(28)	(637)	(178)	(627)	10	10	234	(9)	(18)
RURAL LIAISON GRANTS	73	73	73	0	0	0	0	0	73	73	73	0
FINANCE STRATEGY	1,386	805	1,332	(53)	(1,345)	(107)	(1,431)	(86)	41	698	(99)	(139)
REVENUES & BENEFITS	85,407	53,901	79,872	(5,536)	(84,486)	(66,823)	(79,022)	5,464	921	(12,922)	850	(71)
FINANCE OPERATIONS	1,702	958	1,561	(141)	(1,534)	(209)	(1,494)	39	169	749	67	(102)
Total CENTRAL FINANCE	89,214	56,149	83,456	(5,758)	(88,002)	(67,318)	(82,574)	5,428	1,212	(11,168)	882	(330)
CORPORATE MANAGEMENT :												
CORPORATE MANAGEMENT	2,598	3,131	3,930	1,332	(846)	(1,551)	(2,337)	(1,491)	1,752	1,581	1,593	(159)
Total CORPORATE MANAGEMENT	2,598	3,131	3,930	1,332	(846)	(1,551)	(2,337)	(1,491)	1,752	1,581	1,593	(159)
DEMOCRACY & GOVERNANCE :												
DEMOCRATIC SERVICES MANAGER	701	412	652	(49)	(45)	(44)	(44)	0	657	368	608	(49)
MEMBERS & ELECTIONS	1,533	1,973	2,928	1,395	(59)	(817)	(1,307)	(1,248)	1,474	1,156	1,621	148
Total DEMOCRACY & GOVERNANCE	2,234	2,385	3,580	1,346	(103)	(861)	(1,351)	(1,247)	2,131	1,524	2,230	99
LEGAL CONTRACTS & PROPERTY :												
CATEGORY MANAGEMENT	544	231	443	(101)	(544)	(27)	(404)	140	0	204	39	39
LEGAL, LAND CHRGES & LICENSING	2,882	1,938	3,134	252	(2,980)	(839)	(3,101)	(121)	(97)	1,099	34	131
MEDWAY NORSE	5,714	4,399	5,735	21	(5,714)	(8)	(5,714)	0	0	4,390	21	21
PROPERTY & CAPITAL PROJECTS	4,731	1,964	4,876	145	(3,844)	(545)	(4,336)	(492)	887	1,419	540	(347)
VALUATION & ASSET MANAGEMENT	843	1,031	1,713	870	(4,652)	(4,621)	(5,359)	(707)	(3,809)	(3,590)	(3,646)	163
Total LEGAL CONTRACTS & PROPERTY	14,715	9,562	15,902	1,187	(17,734)	(6,040)	(18,913)	(1,179)	(3,019)	3,523	(3,012)	7
Total BUSINESS SUPPORT DEPT	108,761	71,228	106,868	(1,893)	(106,685)	(75,769)	(105,175)	1,510	2,076	(4,541)	1,693	(383)

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	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's		
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's				Actual to Date £000's	Forecast Outturn £000's
INTEREST & FINANCING														
4R136 INTEREST EARNED	78	14	78	0	(3,542)	(717)	(3,340)	203	(3,464)	(702)	0	203		
4R137 INTEREST PAID	11,588	5,383	10,481	(1,107)	23	0	23	0	11,611	5,383	0	(1,107)		
4R138 KCC PRINCIPLE	1,361	1,021	1,361	0	0	0	0	0	1,361	1,021	0	0		
4R140 MRP	4,107	0	4,107	0	0	0	0	0	4,107	0	0	0		
4R141 INVEST TO SAVE	0	0	0	0	0	0	0	0	0	0	0	0		
4R143 TREASURY ADVICE	71	61	102	31	0	0	0	0	71	61	0	31		
4R144 BREXIT GRANT	0	5	0	0	(105)	(280)	(280)	(175)	(105)	(275)	0	(175)		
4R562 HOUSING ACT ADVANCES	0	0	0	0	0	0	0	0	0	0	0	0		
Total INTEREST & FINANCING	17,205	6,484	16,129	(1,076)	(3,624)	(997)	(3,597)	28	13,581	5,487	12,533	(1,048)		

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	Expenditure			Income			Net			Forecast Over/(Under) £000's	Mgmt Action £000's	Revised Var £000's		
	Expenditure Budget £000's	Actual To Date £000's	Forecast Expenditure £000's	Forecast Variance £000's	Income Budget £000's	Actual to Date £000's	Forecast Income £000's	Forecast Variance £000's	Current Budget £000's				Actual to Date £000's	Forecast Outturn £000's
LEVIES														
4E045 CORONERS COURT	958	485	963	5	0	0	0	0	958	485	0	5		
4T272 KENT & ESSEX FISHERIES COMMIT	67	67	67	0	(32)	(32)	0	0	35	35	0	0		
4T900 ENVIRONMENT AGENCY LEVY	60	65	65	5	0	0	0	0	60	65	0	5		
4T936 INTERNAL DRAINAGE BOARD LEVY	403	411	413	10	0	0	0	0	403	411	0	10		
Total LEVIES	1,488	1,029	1,508	20	(33)	(33)	0	(33)	1,455	997	1,475	20		
												0	20	

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CABINET

4 FEBRUARY 2020

CAPITAL BUDGET MONITORING – ROUND 3 2019/20

Portfolio Holder: Councillor Alan Jarrett, Leader
Report from: Phil Watts, Chief Finance Officer
Author: Jonathan Lloyd, Finance Business Partner –
Corporate Services

Summary

This report presents the results of the third round of the Council's capital budget monitoring for the financial year 2019/20.

1. Budget and Policy Framework

- 1.1 Cabinet are responsible for ensuring that income and expenditure remain within the budget approved by Council. Additions to the capital programme are a matter for Full Council.
- 1.2 This report has been circulated separately to the main agenda as it was necessary to undertake further consultation with the Leader and Portfolio Holders on the action proposed to mitigate the overspends reported. Therefore, the Cabinet is asked to accept this report as urgent to enable consideration of the matter at the earliest opportunity; the next scheduled Cabinet meeting is due to take place on 3 March 2020 and that would not give sufficient time for any remaining issues to be addressed.

2. Background

- 2.1 The approved Capital Programme for 2019/20 is £295.867 million. This report consolidates the second round of capital budget forecasts for 2019/20. Appendix 1 to the report provides details of the forecast position for every scheme in the programme.

3. Round 1 Forecast Position

- 3.1 Table 1 overleaf summaries the capital programme and the latest forecast position.

Table 1: Monitoring Summary

Directorate	Current Budget £000s	2019/20 Forecast £000s	2020/21 Forecast £000s	2021/22 Forecast £000s	2022/23 Forecast £000s	Forecast Over/(under) spend £000s
Children and Adults (including Public Health)	33,101	8,721	1,492	0	0	(22,888)
Regeneration, Culture, Environment and Transformation	71,052	33,284	23,496	5,603	9,859	1,190
Housing Revenue Account	11,270	9,290	1,981	0	0	0
Business Support Department	180,079	46,433	62,006	49,772	19,045	(2,825)
Members Priorities	366	326	0	0	0	(40)
Total	295,867	98,054	88,974	55,375	28,904	(24,563)

3.2 Table 2 shows how the current capital programme is funded.

Table 2: Capital Funding Summary

Funding Source	Total £000s	C&A (inc. Public Health) £000s	RCET £000s	HRA £000s	BSD £000s	Member Priorities £000s
Prudential Borrowing	112,852	24,700	26,499	3,478	58,175	0
Borrowing in lieu of Capital Receipts	125,426	0	4,749	0	120,677	0
Capital Receipts	4,343	50	3,566	0	360	366
Capital Grants	38,042	3,216	34,822	0	5	0
RTB Receipts	1,235	0	0	1,235	0	0
S106 Contributions	6,531	5,116	1,415	0	0	0
Revenue / Reserves	7,439	19	1	6,557	8,862	0
Total	295,867	33,101	71,052	11,270	180,079	366

3.3 The Round 1 capital monitoring report was considered by the Cabinet on 6 August 2019, and Cabinet made two recommendations to Full Council;

- that the S106 and revenue contribution identified to fund the overspend on the Family Hubs and Wellbeing Centre scheme is added to the capital programme, and
- that the capital programme is reduced by £1.339 million as the Medway Growth scheme will now not go ahead.

These recommendations are included in a report to the January meeting of Full Council, and therefore the programme has not yet been amended.

3.4 Discussions are progressing with the Department for Education (DfE) to explore an opportunity to relocate and expand the Inspire Free School on the Cornwallis site. As a free school, this would be funded by the DfE, meaning that the remaining budget in our capital programme would not be needed for this purpose. £1.5 million of the budget has already been vired under Director delegated authority and in line with Cabinet approvals (decision no. 137/2019 refers) to fund bulge classes and a further £1.5 million virement is awaiting Full Council approval. The remaining £21.2 million is available for reallocation.

- 3.5 Mercury abatement works to the Medway Crematorium overspent by £76,000 as additional concreting works were required to the base. It has not been possible to identify additional funding or a suitable virement, and as such Full Council will be asked on 23 January to increase the budget, funded by prudential borrowing. The programme has not been amended pending the outcome of the Full Council meeting.
- 3.6 As previously reported work on Medway Tunnel is forecast at £672,000. At present there is no budget or funding for this work and discussions with the Department for Transport appear to have reached an impasse. Furthermore, the revenue sources that had been identified as a potential backstop have now been used as part of the management action to address the current forecast overspend. It is therefore proposed fund the Medway Tunnel pressure from capital receipts and Cabinet are asked to recommend to Full Council that this sum be added to the Capital Programme.
- 3.7 Works to play schemes at Kings Firth and Capstone Country Park are projected to overspend by £24,000, however appropriate Section 106 funding has been identified, and as such Cabinet are asked to recommend to Full Council that this funding be added to the Capital Programme.
- 3.8 The Landscaping works to provide new public realm on Chatham Riverside through the Command of the Heights project have identified archaeological remains, which have caused in delays and additional works, resulting in an overspend of £397,000. Further grant funding has been secured through the Heritage Lottery Fund to finance a significant element of this overspend; the work associated with the Casements. The balance will be secured from Great Lines Heritage Park Section 106 contributions and a contribution from the Greenspaces Development revenue budget. At the meeting on 23 January Full Council are being asked to approve an increase the budget to include this funding.
- 3.9 Delays in the delivery of the project to install the Rochester Station Totem resulted in additional costs including ground works and connection charges that were not budgeted, resulting in an overspend of £23,000. It has not been possible to identify additional funding or a suitable virement, and Full Council are being asked at the 23 January meeting to increase the budget, funded from borrowing.
- 3.10 Medway Development Company (MDC) development schemes at Wiffens Avenue, White Road and Chatham Waterfront are funded from borrowing. The latest forecasts show an aggregate underspend of £1.435 million which will result in a lower borrowing requirement.
- 3.11 As previously reported a change in the funding arrangements of the Gun Wharf Salix Scheme result in a forecast underspend of £47,000.
- 3.12 The final cost for the purchase of the Head Lease of the Pentagon Centre left a surplus of £7.695 million compared to budget. In August 2019 £3.0 million was vired to facilitate the compulsory purchase of Mountbatten House leaving a remaining surplus of £4.965 million. Cabinet are asked to recommend to Full Council that the surplus is vired for future capital works at the Pentagon.
- 3.13 The Housing Service are proposing to expand the New Build Phase 4 scheme which is currently delivering 23 units at an approved cost of £3.287 million. The Initial feasibility work has identified four viable sites in Twydall, where resident

engagement has taken place which will be fed into planning applications anticipated to be submitted by the end of 2019. The proposal would deliver a further 32 units in a mix of 2 bed houses at affordable rent and 1 bed bungalows at social rent. The proposal to expand the existing Phase 4 scheme would cost an additional £4.1 million and would be funded 70% from borrowing and 30% from Right to Buy capital receipts in line with the existing Phase 4 scheme. At the 23 January meeting Full Council will be requested to increase the budget for this scheme.

- 3.14 Britton Farm Residential is forecast to spend £6.330 million from a budget of £6.831 million. The saving will result in a lower borrowing requirement.
- 3.15 The members priority scheme for St Mary's Amateur Boxing Club is reported as an underspend pending planning permission and remaining funding.

4. Conclusions

- 4.1 The third round of capital budget monitoring for 2019/20 forecasts an underspend of £24.563million including £21.2million in respect of the SEN School budget. Management is working on addressing the issues outlined above.

5. Financial, Risk Management and Legal implications

- 5.1 The financial implications are set out in the body of the report. There are no legal implications within this report. The Council's capital monitoring process is designed to help mitigate the risk of overspending against the agreed budget at year-end; this report sets out the areas of potential overspend forecast and the actions identified by management and Members to mitigate these.

6. Recommendations

- 6.1 Cabinet are asked to note the results of the second round of capital budget monitoring for 2019/20.
- 6.2 Cabinet are asked to recommend to Full Council that the forecast underspend on the purchase of the Pentagon Shopping Centre is vired to a new capital scheme for future capital works at the Pentagon.
- 6.3 Cabinet are asked to recommend to Full Council that funding from capital receipts be added to the Capital Programme to fund the pressure on Medway Tunnel.
- 6.4 Cabinet are asked to recommend to Full Council that Section 106 funding identified be added to the Capital Programme to fund the overspend on Play Scheme Refurbishment.

7. Suggested reasons for decisions

- 7.1 Cabinet has the responsibility to ensure effective budgetary control to contain expenditure within the approved limits set by Council.

Lead officer contact

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Appendices

Appendix 1 – Capital Budget Monitoring

Background papers

Revenue budget approved by Council 21 February 2019:

<https://democracy.medway.gov.uk/mgAi.aspx?ID=20679#mgDocuments>

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Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
19-20 MC CAPITAL VIEW																		

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>1. CHILDREN AND ADULTS</p> <p>CHILDRENS AND ADULTS</p> <p>BASIC NEEDS</p> <p>9X478 - BASIC NEEDS PROGRAMME Programme funded by DfE grant to establish additional capacity for new pupils in Medway. As individual schemes are approved at GW1 and GW3 virements are undertaken to establish project budgets</p> <p>31/03/2020 Holding code for basic need projects prior to gateway 3 approval when budget is allocated formally.</p> <p>9X497 - SAXON WAY PRIM EXP TO 2FE Expansion of Saxon Way Primary School from 1FE to 2FE to provide an additional 210 places.</p> <p>31/03/2020 Project complete. Underspend due to value engineering and good project management.</p> <p>9X532 - HUNDRED OF HOO PRIM EX PHASE 2 To provide a brand new 1 FE primary school with effect from September 2017.</p> <p>31/03/2020 Project complete on site but some work ongoing outstanding to address over heating issues.</p> <p>9X542 - CAPITAL PROGRAMME MGMT Capital programme management costs.</p> <p>31/03/20 code for capitalised staffing costs for financial year 19-20.</p> <p>9X543 - HALLING PRIM CAPACITY INCREASE The project to expand Halling Primary School will provide an additional 140 primary school places in an area where demand is rising due to new housing developments.</p> <p>31/03/2020 Project is now complete.</p> <p>9X544 - CLIFFE WOODS PRIM EXP TO 2FE Expansion of Cliffe Woods Primary School from 1.5FE to 2FE to enable the School to admit an additional 105 pupils to meet need in the area.</p> <p>31/03/2020 Project complete onsite. Minor snagging outstanding. The overspend is due to the intial contractor pulling out and having to use the second choice whose bid was significantly higher. The overspend has been limited to this due to value engineering and good project managment</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	1,221	389	1,219	(387)	832	832	93	94	(737)	743	0	0	1,227	6	😊	😊
	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	1,898	1,841	57	0	57	57	16	16	(41)	0	0	0	1,857	(41)	😊	😊
	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	5,951	5,473	479	0	479	479	142	479	0	0	0	0	5,951	0	😊	😊
	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	667	479	188	0	188	188	0	188	0	0	0	0	667	0	😊	😊
	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	1,399	1,384	15	0	15	15	16	16	2	0	0	0	1,400	2	😊	😊
	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	751	749	0	2	2	2	36	36	34	0	0	0	785	34	😊	😊

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9X545 - ST MARYS ISLAND EXP TO 3FE Expansion of St Mary's Island Primary Primary School from 2FE to 3FE to enable the School to admit an additional 210 pupils to meet need in the area</p> <p>31/03/20 Project on site with completion expected by end of calendar year.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	2,575	2,447	0	128	128	128	73	128	0	0	0	0	2,575	0	😊	😊
<p>9X546 - RIVERSIDE PRIM EXP TO 2FE Expansion of Riverside Primary School from 1FE to 2FE to enable the School to admit an additional 210 pupils to meet need in the area.</p> <p>31/03/2020 Project now complete with just retention to be paid.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	1,402	1,146	255	0	255	255	24	255	0	0	0	0	1,402	0	😊	😊
<p>9X548 - HOLCOMBE GRAMMAR 1FE EXP 1FE expansion of grammar places by refurbishment and reconfiguration of current block to create an additional 210 places including sixth form.</p> <p>31/03/2020 Project now complete with just retention to be paid.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	848	749	99	0	99	99	68	99	0	0	0	0	848	0	😊	😊
<p>9X549 - SIR JOSEPH WILLIAMSON 1FE EXP 1FE expansion of grammar places by some expansion, some reconfiguration and refurbishment to create an additional 210 places including sixth form.</p> <p>31/03/2020 Project onsite and completion expected December 2019</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	2,571	928	1,642	0	1,642	1,642	1,644	1,642	0	0	0	0	2,571	0	😊	😊
<p>9X550 - RAINHAM MARK EXP 1FE EXP 1FE expansion by extension to buildings and by the creation of 1 new block to create an additional 210 places including sixth form.</p> <p>31/03/2020 Project now complete with just retention to be paid.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	1,226	1,108	118	0	118	118	24	118	0	0	0	0	1,226	0	😊	😊
<p>9X553 - RIVERSIDE HALL EXTENSION To provide the school with sufficient hall space following the increase from a 1 to a 2 form of entry.</p> <p>31/03/2020 Project is on site with completion expected before the end of December 2019.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	206	1	205	0	205	205	194	205	0	0	0	0	206	0	😊	😊
<p>9X554 - HALLING PRIMARY PHASE 2 To provide the school with sufficient classrooms to become a 2 Form of Entry school.</p> <p>31/03/20 phase 2 of project to expand Halling primary school. Project is on site and completion expected by end of calendar year.</p>	Grant or S106	Cllrs Josie Iles and Martin Potter Paul Clarke	821	0	821	0	821	821	633	821	0	0	0	0	821	0	😊	😊

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward	New Approvals	Remaining Scheme Budget	Budget	Spend	Forecast Outturn	Forecast Variance	Spend 20-21	Spend 21-22	Spend 22-23				
					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's				
9X563 - GREENACRE DINING HALL EXT Extension of dining hall to meet spatial requirements for increase in pupils numbers at LA request to meet increasing demand in the area.	Grant	Cllr Martin Potter	250	0	0	250	250	250	250	250	0	0	0	0	250	0	😊	😊
31/03/2020 Contribution to project to create additional dining space at Greenacre to accommodate the extra pupils the school will admit to assist hte coucil in meeting increasing demand.		Paul Clarke																
9X565 - GREENACRE BULGE Bulge Project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	700	0	0	700	700	700	700	0	700	0	0	0	700	0	😊	
		Chris Sewell & Laura Macauley																
9X566 - BROMPTON ACADEMY BULGE Bulge project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	120	0	0	120	120	120	120	0	24	(96)	96	0	120	0	😊	
		Chris Sewell & Laure Macauley																
9X567 - RAINHAM GIRLS BULGE Bulge project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	50	0	0	50	50	50	50	0	10	(40)	40	0	50	0	😊	
		Chris Sewell & Laura Macauley																
9X568 - VICTORY ACADEMY BULGE Bulge project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	180	0	0	180	180	180	180	0	36	(144)	144	0	180	0	😊	
		Chris Sewell & Laura Macauley																
9X569 - ROBERT NAPIER BULGE Bulge project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	150	0	0	150	150	150	150	0	30	(120)	120	0	150	0	😊	
		Chris Sewell & Laura Macaulay																
9X570 - HUNDRED OF HOO BULGE Bulge project to create additional capacity to meet additional demand due to a delay in the new free school opening.	Basic Needs	Martin Potter	300	0	0	300	300	300	300	0	300	0	0	0	300	0	😊	
		Chris Sewell & Laura Macauley																
TOTAL BASIC NEEDS			23,286	16,695	5,098	1,493	6,591	6,591	3,214	5,448	(1,143)	1,143	0	0	23,286	0		
COMMISSIONING																		

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9X437 - AIMING HIGHER DISABLED CHILDRN The Short Breaks review has taken place including overnight short breaks. The budget has been identified to use in developing and improving the overnight short breaks residential buildings to ensure a better service is received for children with disabilities.</p> <p>31/03/2020 The final stages of works are being undertaken at Parklands. It is expected that the service will be in use by the end of the Summer.</p>	Grant	Cllr Josie Iles	784	644	155	(15)	140	140	62	0	(140)	0	0	0	644	(140)	😊	😊
		Jackie Brown																
<p>9X562 - ELAINE CENTRE REFURBISHMENT Refurbishment of the Elaine Centre to enable the Leaving Care Team to take up occupancy.</p> <p>31/03/2020 - The refurbishment is on track, with all building work complete. It is anticipated that the Care Leaver service will move in to the Elaine Centre at the end of September, on time.</p>	Grant	Cllr Josie Iles	40	0	0	40	40	40	24	0	(40)	0	0	0	0	(40)	😊	😊
		Jackie Brown																
TOTAL COMMISSIONING			824	644	155	25	180	180	86	0	(180)	0	0	0	644	(180)		
CONDITION PROGRAMME																		
<p>9X046 - KITCHEN WORKS To ensure school kitchens are able to deliver a school meals service in compliance with food/health & safety regulations.</p> <p>31/03/2020 There are no projects expected for this financial year. Small overspend to be transferred from 9X481 (Condition Programme).</p>	Grant	Cllrs Josie Iles and Martin Potter	723	723	0	0	0	0	0	0	0	0	0	0	723	0	😊	😊
		Paul Clarke																
<p>9X481 - CONDITION PROGRAMME Condition Programme contribution to programme management.</p> <p>31/03/2020 Holding code for Condition Programme prior to allocation into specific projects.</p>	Grant	Cllrs Josie Iles and Martin Potter	293	0	293	0	293	293	0	276	(17)	0	0	0	276	(17)	😊	😊
		Paul Clarke																
<p>9X499 - RADON WORKS To progress Radon testing throughout schools in Medway as per recommendations from the Health and Safety exec</p> <p>31/03/2020 There are currently no known issues or projects expected around Radon works.</p>	Grant	Cllrs Josie Iles and Martin Potter	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
		Paul Clarke																
<p>9X528 - UNIVERSAL INF FREE SCH MEALS To ensure kitchens in infant and primary schools have the necessary refurbishments and equipment to deal with the capacity required for the school meal demand uptake under the universal infant free school meal rollout.</p> <p>31/03/20 No projects planned for 19/20 but retention payment due this financial year for the project at Thames View.</p>	Grant	Cllrs Josie Iles and Martin Potter	1,079	1,070	93	(85)	8	8	0	8	0	0	0	0	1,079	0	😊	😊
		Paul Clarke																
<p>9X533 - CONDITION PROG - BOILERS Programme to replace boilers/heating systems in schools to ensure the schools will not close due to lack of heating.</p> <p>31/03/2020 There are currently no projects planned this financial year. Overspend is internal fees to be transferred from 9X481</p>	Grant	Cllrs Josie Iles and Martin Potter	746	746	0	0	0	0	19	1	1	0	0	0	747	1	😊	😊
		Paul Clarke																

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9X534 - CONDITION PROG - ROOFING Roofing works programme to ensuring schools are kept dry by replacing roofs that are beyond economical repair.</p> <p>31/03/2020 There are currently 2 projects planned at Luton Juniors and New Road (emergency works). These will result in an overspend to be transferred from 9X481</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	178	153	0	25	25	25	15	40	15	0	0	0	193	15	☹️	😊
<p>9X535 - CONDITION PROG - ELECTRICAL Programme to ensure schools can comply with their 5 year electrical testing completed by Quantec.</p> <p>31/03/2020 There are currently no projects planned for this financial year.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
<p>9X536 - CONDITION PROG - WATER MGMT Programme to ensure schools are not at risk of legionella.</p> <p>31/03/2020 There are currently 2 projects planned at Oaklands and Swingate, both are expected to be completed in this financial year.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	36	6	0	30	30	30	4	30	0	0	0	0	36	0	😊	😊
<p>9X537 - CONDITION PROG - FIRE RISK Fire Risk Assessment works programme to ensure schools fire alarms are up to a current regulation L2 standard this also includes the first years maintenance of the system.</p> <p>31/03/2020 There are 6 remaining schools outstanding from the rolling programme of 23 from 18/19.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	662	462	0	200	200	200	113	200	0	0	0	0	662	0	😊	😊
<p>9X538 - CONDITION PROG - OTHER Schemes to be established - Drainage and Pipework, DDA works and 2017/18 specification works.</p> <p>31/03/2020 Code for various projects outside of main elements. Projects this year include new windows and doors at St Helens, Hempstead (Infants and Juniors), Wainscott and adaptations at Abbey Court to make it appropriate for older children being temporarily housed at the primary school.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	1,066	286	0	780	780	780	628	780	0	0	0	0	1,066	0	😊	😊
<p>9X541 - CONDITION PRGRAMME - SECURITY Programme to ensure School premises are secure.</p> <p>31/03/2020 There are currently 3 projects planned for this year at Oaklands, Thomas Aveling and St Nicholas Infant.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	97	7	0	90	90	90	37	90	0	0	0	0	97	0	😊	😊
<p>9X547 - MAUNDENE STABILISATION Project to stabilise Maunden Primary School as a result of subsidence and structural problems following a period of monitoring.</p> <p>31/03/2020 Project complete with retention due in the autumn.</p>	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	331	307	24	0	24	24	0	24	0	0	0	0	331	0	😊	😊

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time	
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's					
TOTAL CONDITION PROGRAMME			5,211	3,761	410	1,040	1,449	1,449	816	1,449	0	0	0	0	5,211	0			
DEVOLVED CAPITAL																			
9X105 - DVLD FM CGNT Schools are provided with their own capital funds to address their own priorities to improve educational standards and enhance the environment for teaching and learning in accordance with priorities set by each school. 31/03/2020 Ongoing though the year by each individual school. Schools set their own Capital budgets and also report expenditure on their LBAs which is fed into 9X500.	Grant	Cllrs Josie Iles and Martin Potter Neil Stollery	0	0	0	0	0	0	598	0	0	0	0	0	0	0	0	0	😊😊
9X500 - SCHOOLS DEVOLVEDFORMULACAPITAL Schools are provided own capital funds by Department for Education, via 'Education Funding Agency' to address own priorities to improve educational standards and enhance the environment for teaching and learning. 31/03/2020 Schools set and retain their own capital budgets for the year. They report and monitor their expenditure against their approved budget on 9X105 three times a year. The forecast provided is against the Council's approved school capital budget.	Grant	Cllrs Josie Iles and Martin Potter Neil Stollery	250	0	0	250	250	250	0	250	0	0	0	0	250	0	0	0	😊😊
TOTAL DEVOLVED CAPITAL			250	0	0	250	250	250	598	250	0	0	0	0	250	0			
INCLUSION																			
9X143 - FAMILY HUBS & WELLBEING CENTRE Delivery of capital element of early years transformation project in the creation, refurbishment and ICT fit-out of four Children and Family Hubs. 31/03/2020 Project now complete. Overspend to be funded from Section 106 funding and a revenue contribution to capital.	Grant or RCCO	Cllr Josie Iles Andy Willetts	680	676	4	0	4	4	16	0	(4)	0	0	0	676	(4)	0	0	😊😊
TOTAL INCLUSION			680	676	4	0	4	4	16	0	(4)	0	0	0	676	(4)			
SEN STRATEGY																			
9X558 - HN SPECIAL PLACES PROVISION Funding to provide additional special school provision with Medway. 31/03/2020 4 projects have been identified at Hundred of Hoo, Elaine Primary, Danecourt and Hoo St Werburgh with funding to be allocated. This is year 2 of a 3 year programme.	Grant	Cllr Josie Iles/Cllr Martin Potter Paul Clarke	1,144	0	1,144	0	1,144	1,144	592	795	(349)	349	0	0	1,144	0	0	0	😊😊
9X559 - SEN SCHOOL To build a new SEN school within Medway. 31/03/2020 The provision of an SEN School is no longer being project managed by Medway Commercial Group and the land is being transferred back to Council ownership. Therefore it is not envisioned there will be any expenditure this year. Alternative options are being considered to deliver the SEN School provision needed.	PRU Borrowing	Cllr Josie Iles/Cllr Martin Potter Paul Clarke	23,200	0	24,700	(1,500)	23,200	23,200	497	500	(22,700)	0	0	0	500	(22,700)	0	0	😊😊

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
40																		
9X838 - ABBEY COURT RELOC & EXPANSION SEN new build to expand and relocate Abbey Court primary phase to former Temple site in Strood. 31/03/2020 The main project is complete but further works required to solve issue with overheating in classrooms. This work is expected to be completed by the end of December 2019.	Grant	Cllrs Josie Iles and Martin Potter Paul Clarke	12,985	12,894	91	0	91	91	9	91	0	0	0	0	12,985	0	😊	😊
TOTAL SEN STRATEGY			37,329	12,894	25,935	(1,500)	24,435	24,435	1,099	1,386	(23,049)	349	0	0	14,629	(22,700)		
SOCIAL CARE																		
9S002 - OT BUILDINGS ADAPPTIONS Capital funding related to physically disabled service users to provide support for home adaptations. This includes top up funding for disabled facilities grants, short term lifts, ceiling track hoists and galvanised rails. 31/03/2020 Service has now transferred to Housing. Cost Centre to be closed and removed.	Grant	Cllr David Brake Sharon Greasley	1,800	1,800	0	0	0	0	0	0	0	0	0	0	1,800	0	😊	😊
9S038 - OPP MODERNISATION & TRANSFRMTN Implement electronic solutions to support modernisation & transformation of ASC to meet Care Act 2014 reqmnts enabling. 31/03/2020 The mobile working project is now complete. The residual budget will be used to support the implementation of the Kent & Medway Care Record.	Grant	Cllr David Brake Jackie Brown	1,632	1,623	0	8	8	8	31	8	0	0	0	0	1,632	0	😊	😊
9S057 - ASC MOBILE WORKING Procure and implement equipment and software for specialist teams in Adult Social Care to enable agile working and create. 31/03/2020 Project complete and cost centre to be closed and removed.	Grant	Cllr David Brake Jackie Brown	94	94	8	(8)	0	0	0	0	0	0	0	0	94	0	😊	😊
9S058 - INTEGRATED CARE MGMT SYSTEM To implement a new Electronic Social Care Records System to record information about families. 31/03/2020. Contracts were signed in November and the first official implementation meeting with the supplier has been arranged. Mosaic is due to be implemented early in the new financial year. Currently forecasting to spend all the budget in this financial year.	Grant	Cllr David Brake Jackie Brown	1,318	1,208	110	0	110	110	28	110	0	0	0	0	1,318	0	😊	😊
9S059 - EXPANSION OF OLD VICARAGE Expansion of Old Vicarage to include a 2 bed unit to provide semi independent provision for 2 care leavers. 31/03/2020 - Work was completed in august on the fencing and the new security system is due to be completed by the end of September.	Grant	Cllr Josie Iles Vanessa White	120	98	22	0	22	22	10	18	(4)	0	0	0	116	(4)	😊	😊

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9S060 - ROYAL VOLUNTARY SERVICE To support the identification of a low cost property for RVS within the Council's Estate and provide funds to fit out the premises.</p> <p>31/03/2020 Project now complete.</p>	Grant	Cllr David Brake Katey Durkin	50	0	25	25	50	50	50	50	0	0	0	0	50	0	😊	😊
TOTAL SOCIAL CARE			5,015	4,824	166	25	191	191	119	187	(4)	0	0	0	5,010	(4)		
Total CHILDREN AND ADULTS			72,595	39,494	31,769	1,333	33,101	33,101	5,949	8,721	(24,380)	1,492	0	0	49,707	(22,888)		

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
42																		
2. REGEN, CULT, ENVIRON & TRANS																		
FRONT LINE SERVICES																		
FRONT LINE SERVICES																		
9C038 - SECTION 38 ADOPTIONS																		
Developer can enter into a S.38 Agreement under the Highways Act 1980 who will construct roads to the Highway Authority's standards. The agreement will allow the road and other associated areas to be dedicated as publicly maintainable highway.																		
31/03/2020 Capital Budget for Highway Adoptions under S38 of the Highways Act. Forecast reflects a programme of Highway Adoptions on Sectors of St Mary's Island this financial year, works scheduled for completion this year.																		
9C278 - SECTION 278 ADOPTIONS																		
A developer can enter into a Section 278 Agreement (of the Highways Act 1980) with the council which describes proposed modifications to the existing highway network to facilitate or service a proposed development.																		
31/03/2019 No capital works scheduled, most of the grant classified as revenue spend on maintenance and officer fees																		
9S045 - MERCURY ABATEMENT WORKS																		
To provide new cremators capable of treating pollutants and, in particular, mercury. Improvements to parking and the chapels with a range of repairs.																		
31/03/2020 Project complete, awaiting agreeing final account and signing contract, hence overspend of £75,797. The overspend due to extra work which was necessary, to firm the concrete base. Authorisation is being sought through capital addition and funding through pru-borrowing.																		
9T005 - STREET LIGHT COLUMN REPLACE																		
Programme for Street Lighting Column Replacement & Testing																		
31/03/2020 The Street Lighting Column Replacment Programme, two year programme funded through Prudential Borrowing, on target for completion this financial year. The programme commissioned through the Highway Infrastructure Contract and no variances to the programme or capital budget allocation.																		
9T028 - MARKET HALL MSCP INFRASTRUCTURE																		
Market Hall Multi-Storey Car Park infrastructure Works. Resealing the top deck of Market Hall MSCP																		
This Capital Programme is funding essential maintenance works to the top deck of the MSCP (re-sealing) as it has reached its design life being in poor condition resulting in water ingress. Works have been awarded through the Highway Infrastructure Contract and completed to programme. Spend above budget is being addressed via Managment Action																		

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					Rolled Forward	New Approvals	Remaining Scheme Budget	Budget	Spend	Forecast Outturn	Forecast Variance	Spend 20-21	Spend 21-22	Spend 22-23				
					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's				
<p>9T041 - SITE HARDENING Site Hardening and provision of barriers</p> <p>31/03/2020 Project scoped to assess sites for 'hardening' works to prevent incursions onto the most vulnerable Greenspace land. 15 sites completed by end August 2019.</p>	Capital Receipts	Phil Filmer	25	0	0	25	25	25	25	0	0	0	0	25	0	😊	😊	
		Sarah Valdus																
<p>9T045 - HWRC CIVIC AMENITY SITES IMPRO To undertake HWRC Civic amenities infrastructure works. Traffic management at the main entrances, allow vehicles to exit, Automatic vehicle barrier</p> <p>31/03/2020 Works funded from Capital receipts £133k and £88k form Section 106. Works to be completed this year.</p>	Capital Receipts	Phil Filmer	221	0	0	221	221	221	191	221	0	0	0	221	0	😊	😊	
		Natasha Spencer Jones																
<p>9T046 - WASTE DEPOT SITE Acquisition of waste transfer site</p> <p>31/03/21 Land acquired, Evans Langford site scoping will be completed late Sept 19 which will give high level indicative plans, project to be completed by 31/10/21</p>	Borrowing	Adrian Gulvin	9,000	0	0	9,000	9,000	9,000	3,731	0	(9,000)	0	0	9,000	9,000	0	😊	😐
		Sarah Valdus																
<p>9T055 - MOTORWAY SIGNAGE Provision of motorway signage</p> <p>31/03/2020 Programme for the provision of "waymarking" signage for Medway. Scheme requirements are currently being qualified so that works can be tendered for delivey this financial year.</p>	Capital Receipts	Phil Filmer	60	0	0	60	60	60	0	0	(60)	60	0	60	0	😊	😊	
		Jason Molloy																
<p>9T528 - POTHOLES Prevention of potholes across the network</p> <p>31/03/2020 A programme of schmes have been identified for delivery this financial year.</p>	DFT Grant	Phil Filmer	1,557	1,361	45	151	196	196	197	196	0	0	0	0	1,557	0	😊	😊
		Louise Browne																
<p>9T537 - CONTROLLED PARKING ZONES Creation and addition of controlled parking Zones in accordance with Road Traffic Regulations</p> <p>31/03/2020 Works on going and the first phase to be completed this financial year</p>	Section 106 & LTP	Phil Filmer	50	0	50	0	50	50	13	50	0	0	0	50	0	😊	😊	
		Jane Webb																

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
44																		
<p>9T539 - MEDWAY TUNNEL To Maintain and Improve the Medway Tunnel and facilities</p> <p>31/03/2020 This Capital Programme funds Annual Running Costs & Infrastructure Works for which there is no budget allocation for this financial year as the capital grant (DfT) was fully drawn down in 2018-19.. There is ongoing dialogue with DfT to secure a further capital grant but if unsecured then additional Council Capital Funding will need to be allocated to avoid a capital overspend at year-end.</p>	LTP and Grant	Phil Filmer	5,130	5,130	0	0	0	0	399	672	672	0	0	0	5,802	672	☹	☹
		Stuart Pickard																
<p>9T542 - ISLAND WAY EAST & WEST ADOPTION Organising and supervising repair work to enable the adoption of Islands Way East and West on St Mary's Island. The works are fully funded by HCA.</p> <p>31/03/2020 Final phase of Highway Works at Island Way East & West (St. Mary's Island) that is scheduled to be completed this financial year.</p>	Grant	Phil Filmer	710	705	5	0	5	5	0	5	0	0	0	0	710	0	😊	😊
		David Dodd																
<p>9T544 - HORSTED GYRATORY & PED IMPS A review of the operation of the Horsted Gyratory system and the consideration of a ring type junction</p> <p>31/03/2020 Works programme profiled over two years</p>	Section 106's	Phil Filmer	244	70	174	0	174	174	20	75	(99)	99	0	0	244	0	😊	😊
		Michael Edwards																
<p>9T560 - DESIGN & RESURFACING To Improve and Maintain the Public Highway Network, using these improvements to increase the public perception and satisfaction with road maintenance to 50%.</p> <p>31/03/2020 Programme funds Highway Infrastructure Contract Prelim Costs and a minor carriageway improvement works. Forecasts spend to budget with no variance to programme or budget.</p>	Capital Receipts	Phil Filmer	12,855	11,834	71	950	1,021	1,021	893	1,021	0	0	0	0	12,855	0	😊	😊
		Stuart Pickard																
<p>9T564 - CCTV Repairs and Replacement of CCTV Cameras</p> <p>31/03/2020 CCTV replacement and maintenance works expected to be completed this financial year</p>	Capital Receipts	Adrian Gulvin	80	47	33	0	33	33	0	33	0	0	0	0	80	0	😊	😊
		Neil Howlett																
<p>9T567 - STREET FURNITURE Renewal of street furniture across the network.</p> <p>31/03/2020 Programme of Highway Infrastructure Works (Street Furniture) predominantly being Street Lighting Column Replacements following third party damage, no variances forecast.</p>	Capital Receipts	Phil Filmer	3,649	3,398	0	251	251	251	176	251	0	0	0	0	3,649	0	😊	😊
		Louise Browne																

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9T568 - STRUCTURES & TUNNELS To maintain and improve Highway Structures, through inspection and maintenance repairs</p> <p>31/03/2020 Programme of General & Principle Structural Inspections through the Highway Infrastructure Contract and replacement Bridge for Green Street Green that is a roll-forward project from last financial year. Forecasts a spend to budget with no variance to programme or budget.</p>	Capital Receipts	Phil Filmer	4,076	3,735	42	299	342	342	21	342	0	0	0	0	4,076	0	😊	😊
		Stuart Pickard																
<p>9T621 - A289 FOURELMS TO MEDWAYTUNNEL A289 Four Elms to Medway Tunnel - Improvements to the A289 corridor between Four Elms and Medway Tunnel, including the three key roundabouts at Four Elms Roundabout, Sans Pareil and Anthony's Way.</p> <p>31/03/2020 HIF has been successful and a report to SELEP Accountability Board on 14/02/2020 will return the remaining LGF allocation of funding, as the project will be delivered under HIF funding. The revised delivery programme will be provided under HIF.</p>	LGF/SELEP	Phil Filmer	11,100	1,440	9,660	0	9,660	9,660	86	381	(9,279)	4,055	5,224	0	11,100	0	😊	😊
		Helen Dyer																
<p>9T622 - STROOD TOWN CENTRE Strood Town Centre - A package of improvements in Strood including town centre traffic management, pedestrian accessibility improvements, shop frontage improvements and part funding the reconstruction of Strood railway station.</p> <p>31/03/2020 Works continue with an expected completion date by Q4 2019/20.</p>	LGF/SELEP	Phil Filmer	8,465	3,965	4,500	0	4,500	4,500	2,024	4,500	0	0	0	0	8,465	0	😊	😊
		Helen Dyer																
<p>9T623 - CHATHAM TOWN CENTRE To deliver public realm and accessibility improvements into a regional business centre. Improvement of links between the railway station and Ctown centre and waterfront area. The scheme also part funds improvement to Chatham railway station.</p> <p>31/03/2020 Work is complete on all elements of the project.</p>	LGF/SELEP	Phil Filmer	4,700	3,540	1,160	0	1,160	1,160	1,054	1,160	0	0	0	0	4,700	0	😊	😊
		Helen Dyer																
<p>9T624 - MEDWAY CYCLING ACTION PLAN Will provide a package of cycling measures to expand and improve Medway's cycling network, together with improved partnership working, with the overarching objective of significantly increasing participation cycling in Medway.</p> <p>31/03/2020 The project is complete and 13.6km of cycle route has been successfully delivered. All LGF funding has been spent.</p>	LGF/SELEP	Phil Filmer	2,800	2,800	0	0	0	0	5	0	0	0	0	0	2,800	0	😊	😊
		Helen Dyer																
<p>9T625 - MEDWAY CITY EST CONNECTIVITY A package of measures to address existing barriers to movement to and from and within MCE. This will focus on reducing delays on and off the Estate through traffic management alterations and will also include improvements for pedestrians and cyclists</p> <p>31/03/2020 A revised Business Case (BC) approved by SELEP Accountability Board on 13/09/19, also approved was virement of £200,000 from Strood Town Centre scheme to fund MCE. Medway cabinet approval sought to complete virement by way of Council governance reporting cycle. Expected Scheme completion date 31/03/21.</p>	LGF/SELEP	Phil Filmer	2,076	604	1,396	76	1,472	1,472	27	560	(912)	912	0	0	2,076	0	😊	😊
		Helen Dyer																

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>46</p> <p>9T909 - NATIONAL PRODUCTIVITY PLAN Funding local highway and other local transport improvements; to reduce congestion at key locations, upgrade or improve the maintenance of local highway assets, to improve access to employment and housing, to develop economic and job creation opportunities.</p> <p>31/03/2020 a programme for schemes to reduce traffic congestion programmed for 2019-20.</p> <p>9T988 - HGHWYS MAINTENANCE LTP3 To improve and maintain the public highway network through road resurfacing schemes, pavement resurfacing schemes, maintenance of highway structures, drainage systems, traffic signals, street lighting and cycle tracks.</p> <p>31/03/2020 A Programme of Works has been identified and agreed for delivery by the Portfolio Holder for Front Line Services.</p> <p>9T989 - INTEGRATED TRANSPORT LTP3 Delivery of projects to achieve the overarching objectives contained within the LTP Implementation Plan.</p> <p>31/03/2020 programme established and works on going for this financial year</p>	DFT Grant	Phil Filmer	660	583	77	0	77	77	0	77	0	0	0	0	660	0	😊	😊
		Michael Edwards																
	LTP Grant	Phil Filmer	22,439	19,304	657	2,478	3,135	3,135	2,416	3,135	0	0	0	0	22,439	0	😊	😊
		Stuart Pickard																
	LTP Grant	Phil Filmer	14,514	12,592	409	1,513	1,922	1,922	1,174	1,922	0	0	0	0	14,514	0	😊	😊
		Michael Edwards																
TOTAL FRONT LINE SERVICES			112,112	76,141	20,947	15,024	35,971	35,971	14,890	17,369	(18,602)	5,125	5,224	9,000	112,860	748		
DIGITAL TRANSFORMATION																		
<p>DIGITAL TRANSFORMATION</p> <p>9C073 - DIGITAL TRANSFORM PROG This budget covers work under the Digital Transformation programme and will fund staff responsible for delivering the digital programme and other associated costs.</p> <p>31/03/19 The Transformation Programme is on track to deliver the expected savings for 2018/19. Some costs will still be incurred in 2019/20 in order to close out some projects. These costs will remain within the overall budget.</p>	Prudential Borrowing	Adrian Gulvin	348	0	0	348	348	348	136	348	0	0	0	0	348	0	😊	😊
		Catherine Iles																
TOTAL DIGITAL TRANSFORMATION			348	0	0	348	348	348	136	348	0	0	0	0	348	0		
PHYSICAL & CULTURAL REGEN																		
<p>HCA</p> <p>9T079 - CHATHAM TOWN CENTRE S106 WKS Various Chatham Town Centre Management Activities & Public Realm improvements, the details and scope of which are currently being considered</p> <p>31/03/2022</p> <p>9T480 - ROCH RIVERSIDE GROWING PLACES Growing Places Fund for Rochester Riverside - funding enabling infrastructure and public realm improvements, plus site assembly.</p> <p>31/03/2021</p>	Section 106	Rodney Chambers	519	0	519	0	519	519	0	130	(389)	130	130	130	520	1	😊	😊
		Janet Elliott																
	Borrowing	Rodney Chambers	2,514	1,507	1,007	0	1,007	1,007	9	197	(810)	156	100	555	2,515	1	😊	😊
		Deborah Crow																

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time	
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's					
<p>9T481 - CHATHAM WATERFRONT GFP Acquisition, land preparation and marketing of the Chatham Waterfront Development Site.</p> <p>30/03/2020</p>	Growing Places Fund	Rodney Chambers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😞
		Sunny EE																	
<p>9T490 - GPF RIVER WALK River walk improvements. 2 phases, phase 1 is Gun Wharf to Chatham Waterfront Pumping Station, phase 2 is Chatham Waterfront Pumping Station to the new Goldings development which includes Pier Chambers and Sun Pier.</p> <p>As requested by Sunny</p>	Growing Places Fund	Rodney Chambers	408	377	31	0	31	31	0	31	0	0	0	0	408	0	😊	😊	
		Sunny EE																	
<p>9T491 - STROOD RIVERSIDE PHASE 1 & 2 Strood Riverside Development</p> <p>31/03/2020</p>	Borrowing	Rodney Chambers	9,800	6,669	3,069	62	3,131	3,131	3,047	3,255	124	(124)	0	0	9,800	0	😊	😊	
		Janet Elliott																	
<p>9T492 - CHATHAM PLACEMAKING PROJECT Masterplan for Chatham Town Centre, outlining and prioritising key actions and interventions to create a better sense of place/arrival and improve public realm and connectivity.</p> <p>31/03/2020 Forecasting to spend remaining budget this financial year.</p>	Growing Places Fund	Rodney Chambers	134	4	130	0	130	130	0	130	0	0	0	0	134	0	😊	😞	
		Sunny EE																	
<p>9T493 - CHAT WATERFRONT DEVELOPMENT Acquisition of land and marketing for mixed use development.</p> <p>31/03/2018</p>	Growing Places Fund	Rodney Chambers	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	😊	😊
		Sunny EE																	
<p>9T494 - CHATHAM LANDMARK BUILDINGS Detailed condition surveys and plans for the external refurbishment of the Brook Theatre and Saint Johns Church.</p> <p>31/03/2018</p>	Growing Places Fund	Rodney Chambers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
		Sunny EE																	
TOTAL HCA			13,375	8,556	4,757	62	4,819	4,819	3,058	3,744	(1,075)	162	230	685	13,376	2			
HOUSING																			
<p>9E200 - HOUSING RENOVATION GRANTS Loans are available for low income and vulnerable residents to remove category one hazards from their homes to ensure they are of a healthy, safe and warm standard.</p> <p>31/03/2020 Forecast includes £75k re: Sanctuary Scheme.</p>	GF Receipts	Howard Doe	388	0	388	0	388	388	12	92	(296)	296	0	0	388	0	😊	😊	
		Lloyd Rees																	

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48																		
9E205 - DISABLED FACILITIES GRANT MAND Grants provided through the means tested Disabled Facilities Grant's process to enable disabled people to remain in their own homes. 31/03/2018 Grants provided through the means tested Disabled Facilities Grant's process to enable disabled people to remain in their own homes. Remaining budget is carried forward to following years as approved schemes are not paid until work start	DCLG Funding	Howard Doe Lloyd Rees	3,542	0	1,364	2,177	3,542	3,542	1,072	2,290	(1,252)	1,252	0	0	3,542	0	😊	😊
TOTAL HOUSING			3,930	0	1,752	2,177	3,930	3,930	1,085	2,382	(1,548)	1,548	0	0	3,930	0		
PHYSICAL & CULTURAL REGEN																		
9C552 - ARCHIVES RELOCATION TO STR LIB This capital project is to fund the conversion/refurbishment of the Vacant Strood Library (Bryant Road) into the new location for Archives that are currently located in Annexe B on the former Civic Centre Site in Strood. Project scope includes provision of a new strong room for Archive Storage, local studies area, refurbishment of the Community Hall and ancillary staffing accommodation. The 31/03/2018	Capital Receipts	Howard Doe Lewis Small	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
9L113 - EH LMA - ENVIROMENTAL MON Conservation and development works to Rochester Castle, Temple Manor and Upnor Castle 31/03/2018	Cap Rec,Eng Herit & EU Intereg	Howard Doe Martin Hall	1,250	776	474	0	474	474	88	100	(374)	100	100	174	1,250	0	😊	😊
9L124 - EASTGATE HOUSE REFURBISHMENT Eastgate House is a nationally significant Grade 1 Listed house in the heart of Rochester's High Street. The project will not only conserve this wonderful building and heritage but will open it up as a distinctive, valued and vibrant community resource. 31/03/2018	HLF,Cap Rec,Pru Borrow & PubDo	Howard Doe Martin Hall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
9L130 - CORN EXCHANGE REFURBISHMNTS Corn Exchange Refurbishment Programme (funded from the Sale of the Guildhall Conservancy Building)	Capital Receipts	Howard Doe Bob Dimond	470	0	470	0	470	470	18	200	(270)	270	0	0	470	0	😊	
9L131 - GUILDHALL MUSEUM REFURBISHMENT Guildhall Museum Refurbishment Works (Funded from Capital Receipts generated from the Sale of Guildhall Conservancy Building)	Capital Receipts	Howard Doe Ed Woollard	120	0	120	0	120	120	0	70	(50)	30	20	0	120	0	😊	

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<p>9L266 - HORSTED VALLEY - ENV ENHANCMT Implementation of a series of Access, landscape and biodiversity projects from Luton Millennium Green to Horsted Park</p> <p>31/03/2019</p>	Section 106's	Howard Doe	194	73	121	0	121	121	(21)	30	(91)	91	0	0	194	0	😊	😊
		Martin Hall																
<p>9L269 - HOLDING ST - SITE IMPRVEMNTS On going Monitoring of the usage of the site will determine the exact nature of the Section 106 Investment on this site but is most likely to be some sort of natural play.</p> <p>31/03/2018</p>	Section 106's	Howard Doe	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
		Martin Hall																
<p>9L270 - RAINHAM PLAY Towards Park, Play & Amenities at Cherry Tree, Rainham Rec or Ryetop</p>	Section 106's	Cllr Doe	169	17	152	0	152	152	0	0	(152)	152	0	0	169	0	😊	
		Fiona Leadley																
<p>9L271 - BEECHINGS WAY Works to Beechings Way Car Park Berengrave Boardwalk</p>	Section 106's	Cllr Doe	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	
		Fiona Leadley																
<p>9L272 - SYCAMORE ROAD PLAY AREA Works to Sycamore Road Play Area</p>	Section 106's	Cllr Doe	26	0	26	0	26	26	11	26	0	0	0	0	26	0	😊	
		Fiona Leadley																
<p>9L273 - STROOD NORTH PLAY AREAS Strood North Play Areas</p>	Section 106's	Cllr Doe	106	0	106	0	106	106	0	0	(106)	106	0	0	106	0	😊	
		Fiona Leadley																
<p>9L274 - HOOK MEADOW WORKS Hook Meadow works</p>	Section 106's	Cllr Doe	47	3	44	0	44	44	0	44	0	0	0	0	47	0	😊	
		Fiona Leadley																

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					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's				
50 9L275 - PRINCES PARK PLAY AREA Refurbishment & Maintenance of Princes Park Play Area	Section 106's	Cllr Doe Fiona Leadley	17	0	17	0	17	17	0	17	0	0	0	0	17	0	😊	
9L276 - BROOMHILL Play Provision at Broomhill & Goddington Road (Cliffe Road Play Area)	Section 106's	Cllr Doe Fiona Leadley	4	0	4	0	4	4	0	4	0	0	0	0	4	0	😊	
9L280 - JACKSON FLD & VICT GDS GSP PRJ Investment to make significant improvements to this key open space with a first phase focusing on community led improvements to the skate park. 31/03/2020	Section 106	Howard Doe Fiona Leadley	117	19	98	0	98	98	4	98	0	0	0	0	117	0	😊	😊
9L281 - HILLYFIELDS GREENSPACE IMP Green flag improvements to the site's play equipment, the management of the orchard and footpaths. 31/03/2020	Section 106	Howard Doe Fiona Leadley	15	13	2	0	2	2	0	2	0	0	0	0	15	0	😊	😊
9L282 - EASTGATE HOUSE GARDENS IMP Physical improvements to the Lower Gardens at Eastgate House to provide a positive setting for the Medway Norse Café opening. 31/03/2020	Section 106	Howard Doe Fiona Leadley	20	0	20	0	20	20	0	20	0	0	0	0	20	0	😊	😊
9L285 - COPPERFIELDS OP Play area improvements 31/03/2020	Section 106	Howard Doe Fiona Leadley	16	15	1	0	1	1	0	1	0	0	0	0	16	0	😊	😊
9L286 - POTTERY RD REC SITE IMP Working with Parish Council to make general improvements to the site. 31/03/2020	Section 106	Howard Doe Martin Hall	40	0	40	0	40	40	0	40	0	0	0	0	40	0	😊	😊

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<p>9L287 - BALMORAL GDS GSPACE IMP To support public realm improvements linked to Gillingham town centre improvements.</p> <p>31/03/2018</p>	Section 106	Howard Doe	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
<p>9L288 - JKSON FLD & BSTAL REC GSP IMP Contribution towards improvements to the skate park</p> <p>31/03/2020</p>	Section 106	Howard Doe	29	0	29	0	29	29	0	0	(29)	0	29	0	29	0	😊	😊	
<p>9L295 - PLAY AREA REFURBISHMENT PROG TO UNDERTAKE IMPORVEMENTS TO PLAY AREAS ACROSS THE BOROUGH IN NEED OF REFURBISHMENT</p> <p>31/03/2020 Play schemes at Kings Firth and Capstone Country Park will be complete by the end of the year. Overspend to be financed from S106 monies.</p>	CAPITAL RECEIPTS	COUNCILLOR DOE	82	0	0	82	82	82	103	106	24	0	0	0	106	24	😊	😊	
<p>9T075 - CHATHAM FIRE ST PURCH & REFIT Purchase of and Refit for commercial use the former Fire Station at New Cut Arches. Additional funding has been requested to properly complete the Scheme</p> <p>30/03/2020 Project completed.</p>	Capital Receipts	Rodney Chambers	190	183	7	0	7	7	8	7	0	0	0	0	190	0	😊	😊	
<p>9T076 - Strood Civic Centre Demolition Demolition of the Former Civic Centre Buildings and diversion of utilities to enable the site to be brought forward for Housing Development</p> <p>31/03/2020 Project completed.</p>	Capital Receipts	Rodney Chambers	488	488	62	(62)	0	0	0	0	0	0	0	0	488	0	😊	😊	
<p>9T078 - COACH PARK IMPROVEMENTS There are two potential sites; increasing number of bays at rear of Rochester VIC from 4 to 7, or a new 15 bay facility at Curtis Way. This will be reported to Cabinet in December, with planning application due to be submitted in December.</p> <p>31/03/2020</p>	Borrowing in Advance of External Funding	Rodney Chambers	560	498	62	0	62	62	68	62	0	0	0	0	560	0	😊	😊	
TOTAL PHYSICAL & CULTURAL REGEN			3,960	2,084	1,856	20	1,876	1,876	279	827	(1,049)	750	149	174	3,984	24			
REGENERATION																			
<p>9C530 - WORLD HERITAGE SITE & GLHP The Chatham Dockyard and its Defences Heritage Co-ordination Group is a co-ordination vehicle for landowners, site operators and attraction managers to ensure a cohesive strategy for the management and promotion of Chatham's military and naval heritage.</p> <p>31/03/2021</p>	Cht Dckyrd Trst&Eng Hrtge Grnt	Rodney Chambers	432	403	28	0	28	28	0	28	0	0	0	0	432	0	😊	😊	
		Joanne Cable																	

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<p>9L267 - THE VINES - SITE IMPROVEMENTS Improvements to the Vines Recreation Ground, including new entrance features, interpretation and play opportunities</p> <p>31/03/2018</p>	Section 106's	Howard Doe	31	30	1	0	1	1	0	0	(1)	0	0	0	30	(1)	😊	😊
<p>9T071 - INNOVATION STUDIOS MEDWAY Development of railway arches into community facilities and business workspace</p> <p>31/03/2017</p>	Capital Receipts	Jane Chitty	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
<p>9T072 - IPM - 6 STOREY BUILDING Design, build and fit out of a six storey building to demonstrate the quality ambitions of Innovation Park Medway (IPM) and generate an income to support the overall vision for the site. IPM is a high quality innovative business park for B1 and B2 uses, including high value technology, engineering, manufacturing and knowledge intensive businesses. The development of the six storey building will 30/03/20 As approved through the Delivery and Investment Plan and discussed with Phil Watts re profiling</p> <p>31/03/2020</p>	Prudential Borrowing	Cllr Chambers Lucy Carpenter	14,500	0	0	14,500	14,500	14,500	0	1,321	(13,179)	13,179	0	0	14,500	0	😊	😊
<p>9T488 - INNOVATION PARK MEDWAY Improvements to the existing Rochester airport including paving runway 02/20 to allow runway 16/34 to be closed; allowing the land to the South of Medway Innovation Centre and the land at Laker Road to be disposed of for development.</p> <p>31/03/2020</p>	LGF 2	Rodney Chambers Noel Filmer	4,558	779	3,778	0	3,778	3,778	721	3,778	0	0	0	0	4,558	0	😊	😊
<p>9T496 - IPM ENABLING WORKS Essential enabling works - on the southern site, de-risking the site for potential occupiers and will as a result bring forward development.</p> <p>31/03/2020 Some of the current expenditure relates to the northern site and will be transferred when a cost centre has been set up for this project.</p>	GPF Borrowing in Leiu of receipts	Rodney Chambers Helen Dyer	650	39	611	0	611	611	66	200	(411)	411	0	0	650	0	😊	😞
<p>9T627 - CIVIC CENTRE FLOOD MITIGATION Flood Mitigation Measures at the former Civic site to enable the site to be brought forward for Housing Development</p> <p>31/03/2020</p>	LGF 3	Rodney Chambers Janet Elliott	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	😊
<p>9T628 - INNOVATION PK MEDWAY ZONE A Works to bring forward the development of the first phase of the Innovation Park Medway</p> <p>30/03/2020</p>	LGF 3	Rodney Chambers Anne Knight	3,700	99	3,601	0	3,601	3,601	110	1,280	(2,321)	2,321	0	0	3,700	0	😊	😊

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<p>9T805 - COMMAND OF THE HEIGHTS Outstanding QS Costs in respect of the Development phase to secure HLF funding for Phase 2 of the Project</p> <p>31/03/2020 Scheme complete - HLF unused budget to be transferred to 9T806 Command of the Heights - Delivery Phase).</p>	HLF	Rodney Chambers	233	231	2	0	2	2	0	0	(2)	0	0	0	231	(2)	😊	😊
<p>31/03/2020 Cabinet are recommending to full council that the budget be increased by £397k. This will be met from increased HLF funding and S106 contributions.</p>	HLF/LGF/BMRF	Rodney Chambers	2,183	872	1,311	0	1,311	1,311	1,414	1,708	397	0	0	0	2,580	397	😊	😊
<p>31/03/2020 Cabinet are recommending to full council that the budget be increased by £397k. This will be met from increased HLF funding and S106 contributions.</p>		Anita Waterton																
TOTAL REGENERATION			26,286	2,455	9,331	14,500	23,831	23,831	2,310	8,316	(15,515)	15,910	0	0	26,681	395		
TRANSFORMATION																		
<p>CC, Comm Hubs, Libs & Adult Ed</p> <p>9C550 - STROOD COMMUNITY HUB Creation of new library and community hub in Strood town centre</p> <p>31/03/2020 The small remaining budget will be used towards DDA works identified.</p>	Reserves	Howard Doe	13	12	1	0	1	1	0	0	(1)	0	0	0	12	(1)	😊	😊
<p>9C554 - WIGMORE COMMUNITY HUB To provide investment to update the building, face to face contact for enquiries and space for local community groups for workshops and events.</p> <p>31/03/2020 Contracts have been awarded and work is due to commence on site mid December with a completion of early March 2020.</p>	Capital Receipts	Howard Doe	250	0	0	250	250	250	17	250	0	0	0	0	250	0	😊	😊
		Rob Banks																
		Rob Banks																
TOTAL CC, Comm Hubs, Libs & Adult Ed			263	12	1	250	251	251	17	250	(1)	0	0	0	262	(1)		
COMMUNICATIONS																		
<p>9C080 - ROCHESTER STATION TOTEM A digital wayfinding system with touchscreen display, strategically installed outside Rochester station, will be an electronic wayfinding application to help pedestrians find useful information about Rochester/immediate and wider area.</p> <p>30/09/2019 A new location had to be found for the totem, resulting in a delay in the anticipated project delivery date. This delay has resulted in additional costs on top of consultants fees, ground works, connection charges etc. that were not included in the initial budget. Funding needs to be identified for the overspend of £21,763.</p>	Capital Receipts	Alan Jarrett	28	2	26	0	26	26	44	49	23	0	0	0	51	23	😊	😊
		Celia Glynn-Williams																
TOTAL COMMUNICATIONS			28	2	26	0	26	26	44	49	23	0	0	0	51	23		
Total REGEN, CULT, ENVIRON & TRANS			160,301	89,249	38,670	32,382	71,052	71,052	21,818	33,284	(37,768)	23,496	5,603	9,859	161,492	1,190		
CS																		

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54																		
3. BUSINESS SUPPORT																		
BSD																		
DEMOCRACY & GOVERNANCE																		
9C800 - INDIVIDUAL ELECTORAL REG																		
Individual electoral registration (IER) will tackle electoral fraud and modernise the system of voter registration. The current practice of the head of a household being responsible for registering everyone in a property will be replaced by individuals registering separately.																		
31/03/2020 The remaining funds are to be used to purchase licenses for a boundary software tool. This is on the instruction of the Chief Executive.																		
	BSD Government Grant	Alan Jarrett	18	13	5	0	5	5	0	5	0	0	0	0	18	0	😊	😊
		Jane Ringham																
TOTAL DEMOCRACY & GOVERNANCE			18	13	5	0	5	5	0	5	0	0	0	0	18	0		
LEGAL CONTRACTS & PROPERTY																		
9C714 - LICENSING SHARED SERVICE SET UP																		
Approval has been given for Licensing to become a shared service with Gravesham BC. Set up costs will be incurred to enable this to happen.																		
31/03/2020 The Licensing shared service was set up in January 2019. Set up costs in 2018/19 have been settled with Gravesham Borough Council (GBC) but the remaining costs in 2019/20 will need to be invoiced by GBC.																		
	Revenue Contribution	Jane Chitty	29	7	22	0	22	22	(12)	22	0	0	0	0	29	0	😊	😊
		Jan Guyler																
TOTAL LEGAL CONTRACTS & PROPERTY			29	7	22	0	22	22	(12)	22	0	0	0	0	29	0		
PROPERTY & CAPITAL PROJECTS																		
9C005 - BUILDING MAINTENANCE																		
Delivery of the building and repairs maintenance programme for corporate operational properties.																		
31/03/2020 The majority of the BRMF programme for 2019/20 has been agreed with Medway Norse but is subject to periodic review by Property Board, as priorities change throughout the year. The Moratorium Plus has ensured only emergency and health and safety works are undertaken since its announcement.																		
9C702 - INVESTMENT PROPERTIES																		
The main purpose of the fund is to acquire investment properties with a view to making a return on capital.																		
31/03/2021 Agents have been appointed to identify possible properties to purchase with the remaining budget. Various opportunities have been considered but still none have met the Council's investment criteria.																		
	Capital Receipts & Donations	Adrian Gulvin	5,641	5,281	360	0	360	360	28	360	0	0	0	0	5,641	0	😊	😊
		Rob Dennis																
	Prudential Borrowing	Adrian Gulvin	20,000	6,801	13,199	0	13,199	13,199	14	0	(13,199)	13,199	0	0	20,000	0	😊	😞
		Noel Filmer																
	Reserves	Adrian Gulvin	198	163	35	0	35	35	0	35	0	0	0	0	198	0	😊	😞
		Rob Dennis																
31/03/2019 Works committed for lighting and access controls in Gun Wharf basement in 2018/19 were not completed before the end of the financial year and therefore will be paid in 2019/20.																		

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<p>9C705 - MEDWAY DEVELOPMENT CO LTD Company overhead costs for MDC</p> <p>Approved</p>	PWLB	Cllr Howard Doe Lewis Small	51,645	0	58,996	(7,351)	51,645	51,645	134	600	(51,045)	12,000	20,000	19,045	51,645	0	😊	😊
<p>9C706 - MDC - WHIFFENS AVENUE Redevelopment of carpark to provide circa 115 No. residential apartments</p> <p>Approved</p>	PWLB	Cllr Howard Doe Lewis Small	21,756	256	23,244	(1,744)	21,500	21,500	102	1,700	(19,800)	12,500	7,164	0	21,620	(136)	😊	😊
<p>9C707 - MDC - WHITE ROAD Redevelopment of land behind White Road Community Centre to provide circa 20 No. houses</p> <p>Approved</p>	PWLB	Cllr Howard Doe Lewis Small	2,917	58	2,859	0	2,859	2,859	23	2,866	7	41	0	0	2,966	48	😊	😊
<p>9C708 - MDC - CHATHAM WATERFRONT Redevelopment of carpark to provide circa 150 No. residential apartments and commercial space</p> <p>Approved</p>	PWLB	Cllr Howard Doe Lewis Small	36,850	348	34,240	2,263	36,503	36,503	168	2,800	(33,703)	15,000	17,356	0	35,504	(1,347)	😊	😊
<p>9C709 - NORSE PROPERTY SERVICES Loan to Medway Growth Joint Venture with Norse Property Services for proposed small residential scheme on an under-utilised car park in Rainham.</p> <p>31/03/2020 As this scheme will now not proceed, the Council will no longer need to borrow the funds resulting in an underspend. The scheme will be removed from the programme when the Capital Programme is updated and agreed by Council in February 2020.</p>	Borrowing	Rodney Chambers Perry Holmes	1,352	13	1,339	0	1,339	1,339	0	0	(1,339)	0	0	0	13	(1,339)	😊	😊
<p>9C711 - GUN WHARF SALIX Replace existing boilers and hot water system at Gun Wharf with energy efficient alternatives.</p> <p>31/10/2018 Retention was due to be paid in October 2019 but this has not happened yet. Underspend of £47,507 is due to a change in funding by Salix. Initially, the capital scheme was built for the total cost to be funded from a SEELS loan but Salix decided the repayments would take too long so they loaned £116,493 via SEELS and the remaining £48,395 was from the revenue Salix recycling scheme already in operation at Medway.</p>	Borrowing	Adrian Gulvin Rebecca Heslop	164	113	51	0	51	51	0	4	(47)	0	0	0	117	(47)	😊	😞

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
<p>9C712 - BRITTON FARM REMODELLING To re-model the Britton Farm supermarket premises to allow it to be let as new accommodation for Kent and Medway NHS Partnership Trust (KMPT)</p> <p>Approved</p>	Reserves	Adrian Gulvin	850	46	804	0	804	804	101	800	(4)	0	0	0	846	(4)	😊	😊
		Noel Filmer																
<p>9C713 - BRITTON FARM RESIDENTIAL The site is identified as the affordable housing provision for Chatham Waterfront. 48 No. apartments will be delivered.</p> <p>Approved</p>	PWLB	Howard Doe	6,831	0	0	6,831	6,831	6,831	136	180	(6,651)	4,200	2,451	0	6,831	0	😊	😊
		Lewis Small																
<p>9C715 - PENTAGON CENTRE PURCHASE Acquisition of the Pentagon Centre head leases, 205-209a and 181a-189 High Street Chatham and proposed additional enabling capital works.</p> <p>31/03/2020 The council has now purchased the Head Leases of the Pentagon Centre for £34,875,000 plus fees, costs and Stamp duty bringing the purchase cost to £37,031,982. This left an underspend of £7,968,018 of which £3m has now been vired for the purchase of Mountbatten House. Cabinet and Full Council will decide what happens about the remaining £4,968,018 underspend.</p>	Prudential Borrowing	Adrian Gulvin	42,000	75	44,925	(3,000)	41,925	41,925	36,815	36,960	(4,965)	4,965	0	0	42,000	0	😊	😞
		Noel Filmer																
<p>9C716 - MOUNTBATTEN HOUSE PURCHASE Acquisition of Mountbatten House.</p> <p>31/03/2022 Cabinet and Council approved a virement of £3m from the underspend in the Pentagon Centre capital scheme to fund the purchase of the sublease of Mountbatten House. The current owners have indicated they did not want to sell so we have authority to use a Compulsory Purchase Order and external lawyers have been instructed to deal with this. However, the owners are currently in discussions with the Council regarding the value of the property. Costs in 2019/20 and 2020/21 are for fees with the assumption that the actual compensation for the purchase will be paid in 2021/22.</p>	Prudential Borrowing	Adrian Gulvin	3,000	0	0	3,000	3,000	3,000	26	100	(2,900)	100	2,800	0	3,000	0	😊	😊
		Carla Galea																
TOTAL PROPERTY & CAPITAL PROJECTS			193,205	13,153	180,052	0	180,052	180,052	37,547	46,405	(133,647)	62,006	49,772	19,045	190,381	(2,825)		
Total BUSINESS SUPPORT			193,252	13,173	180,079	0	180,079	180,079	37,536	46,433	(133,647)	62,006	49,772	19,045	190,428	(2,825)		

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward	New Approvals	Remaining Scheme Budget	Budget	Spend	Forecast Outturn	Forecast Variance	Spend 20-21	Spend 21-22	Spend 22-23				
					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's				
4. HOUSING REVENUE ACCOUNT																		
HOUSING REVENUE ACCOUNT																		
HOUSING REVENUE ACCOUNT																		
<p>9H100 - IMPROVE TO HOUSING STOCK Planned capital works improvement programme to maintain the 'decent homes' standards</p> <p>Hi Lee</p> <p>As per your request</p>	Major Repairs Reserves & Rev contributio	Howard Doe	6,942	0	2,445	4,497	6,942	6,942	2,294	4,972	(1,970)	1,970	0	0	6,942	0	😊	😊
		Anthony Wallner																
<p>9H112 - DISABLED ADAPTATIONS works carried out through means tested Disabled Adaptations system to enable disabled people to remain in their homes they rent from Authority's HRA stock</p> <p>31/03/2018-works carried out through means tested Disabled Adaptations system to enable disabled people to remain in their homes they rent from Authority's HRA stock</p>	Major Repairs Reserves	Howard Doe	211	0	11	200	211	211	108	200	(11)	11	0	0	211	0	😊	😊
		Lloyd Rees																
<p>9H130 - HRA HOUSE PURCHASE OR BUYBACK To purchase houses from the open market or to buy back properties previously sold under the right to buy scheme for the HRA.</p>	HRA Revenue Reserves and 1-4-1 capital r	Cllr Doe	0	0	0	0	0	0	0	0	0	0	0	0	0	0	😊	
		Tom Harding																
<p>9H203 - HRA NEW BUILD PHASE THREE To build 6 HRA properties on Petham Green</p> <p>31/03/2021 to build 6 new HRA properties at Petham Green, funded from the HRA reserves and 1-4-1 RTB capital receipts.</p>	HRA Rev Resrvs & 1-4-1 RTB Capital Rcpts	Howard Doe	831	0	831	0	831	831	742	831	0	0	0	0	831	0	😊	😊
		Adam Spokes																
<p>9H204 - HRA NEW BUILD-PHASE 4-GRGESITE To build 23 hses(mixtre of 1,2,3,4 bed hse on 4 diff sites(winchester Way, Braybourne Ave, Northbourne Ave & Lynsted Rd)funded fr borrowing/1-4-1 rcpt</p> <p>31/03/2021 to build 23 houses, mixture of 1,2,3,4 bed on 4 different sites (Winchester Way, Braybourne Ave, Northbourne Ave, Lynsted Rd) funded from borrowing and 1-4-1 RTB capital receipts.</p>	HRA borrowing & RTB 1-4-1 capital receipt	Howard Doe	3,287	0	(13)	3,300	3,287	3,287	280	3,287	0	0	0	0	3,287	0	😊	😊
		Adam Spokes																
TOTAL HOUSING REVENUE ACCOUNT			11,270	0	3,274	7,997	11,270	11,270	3,424	9,290	(1,981)	1,981	0	0	11,270	0		
Total HOUSING REVENUE ACCOUNT			11,270	0	3,274	7,997	11,270	11,270	3,424	9,290	(1,981)	1,981	0	0	11,270	0		

Cost Centre & Description of Scheme	Funding Source	Portfolio Holder/Project Manager	Total Approved Cost £000's	Total Exp from Date of Adoption to 31 March 2019 £000's	Remaining Approval			2019/20				Spend Forecast for Later Years			Total Proj Exp £000's	Total Proj Var £000's	On Budget	On Time
					Rolled Forward £000's	New Approvals £000's	Remaining Scheme Budget £000's	Budget £000's	Spend £000's	Forecast Outturn £000's	Forecast Variance £000's	Spend 20-21 £000's	Spend 21-22 £000's	Spend 22-23 £000's				
5. MEMBERS PRIORITIES BUSINESS SUPPORT MEMBERS PRIOR CHIEF FINANCE OFFICER MEMBERS 9C301 - MEMBER PRIORITIES UNALLOCATED This cost centre provides funding for Member Priority schemes across Medway for the benefit of the community. Each scheme, once agreed, will be reported separately and this scheme will hold the unallocated balance. 31/03/2019 Members Priorities budget available for 2019-20.	Capital Receipts	Alan Jarrett Lwazilwenkosi Ndlovu	326	0	120	206	326	326	0	326	0	0	0	0	326	0	😊	😊
TOTAL CHIEF FINANCE OFFICER MEMBERS			326	0	120	206	326	326	0	326	0	0	0	0	326	0		
R C E & T MEMBERS PRIORITIES FRONT LINE SERVICES MEMBERS PR 9T743 - MP ST MARYS AMATEUR BOXINGCLUB New premises for the St Marys Amateur Boxing Club, this will consist funding the following funding £40k grant from Medway Council, £50k from Sport England, £20k from St Marys boxing club bank account, £40k to be raised by the Boxing Club. 31/03/2020 - Planning permission for the development approved and Club still require this funding, awaiting remaining funding to be in place	Capital Receipts	Howard Doe Bob Dimond	40	0	40	0	40	40	0	0	(40)	0	0	0	0	(40)	😊	😊
TOTAL FRONT LINE SERVICES MEMBERS PR			40	0	40	0	40	40	0	0	(40)	0	0	0	0	(40)		
PHYSICAL & CULTURAL REGEN MP 9T026 - MP WOODSTOCK ROAD LAMP Replacement lamp for Alleyway - Woodstock Road/Northcote Recreational Ground Strood. 31/03/2020 Works completed no additional works required hence budget to be transferred to unallocated Member Priority funds. 9T888 - MP ALLHALLOWS VILLAGE HALL AllHallows Village Hall Kitchen Refurbishment 31/03/2020 No spend since 16/17 and unable to obtain any additional info therefore assumed this project is now complete. Remaining budget of £4.2k transferred to unallocated Members Priorities.	Members Priority Scheme	Alan Jarrett Ian Hardy	2	2	2	(2)	0	0	0	0	0	0	0	0	2	0	😊	😊
	Capital Receipts	Alan Jarrett	1	1	4	(4)	0	0	0	0	0	0	0	0	1	0	😊	😊
TOTAL PHYSICAL & CULTURAL REGEN MP			2	2	6	(6)	0	0	0	0	0	0	0	0	2	0		
Total MEMBERS PRIORITIES			368	2	166	200	366	366	0	326	(40)	0	0	0	328	(40)		
Report Total			437,787	141,918	253,958	41,911	295,869	295,869	68,726	98,054	(197,816)	88,974	55,375	28,904	413,225	(24,563)		